# Utilization of Space Resources in the Space Transportation System 

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Utilization of space resources (ie., raw materials obtained from nonterrestrial sources) has often been cited as a prerequisite for large-scale industrialization and habitation of space. While transportation of extremely large quantities of material from Earth would be costly and potentially destructive to our environment, vast quantities of usable resources might be derived from the Moon, the asteroids, and other celestial objects in a cost-effective and environmentally benign manner.

Of more immediate interest to space program planners is the economic feasibility of using space resources to support near-term space activities, such as scientific and commercial missions in the 2000-2010 timeframe. Liquid oxygen for use as a propellant in a space-based transportation system appears to be the space resource that has the firmest near-term requirement for quantities great enough to be produced economically in a nonterrestrial setting. This paper identifies the factors most likely to influence the economics of near-term space resource utilization. The analysis is based on a scenario for producing liquid oxygen from lunar ore.

## Analysis Methodology

The primary purpose of the parametric cost model developed as part of this study is to identify the factors that have the greatest influence on the economics of space resource utilization. In the near term, this information can be used to devise strategies for technology development so that capabilities developed will produce cost-effective results.

Predicting the actual costs of particular scenarios for space resource utilization is only a secondary objective of this analysis. Estimates are made and dollar values are assigned principally to allow comparison of options. Since the technologies for space resource utilization are in an early stage of development, it is premature to state conclusively whether mining the Moon, asteroids, or other celestial bodies makes economic sense. The parametric model is designed more for flexibility than for precision.

Although preliminary estimates indicate that production of oxygen from lunar ore is a project that is likely to yield an economic payback, this activity was selected

Systems Required To Support Production of Oxygen From Lunar Ore
This concept of a lunar base shows an oxygen plant in the foreground, habitats buried on the left, solar power systems for heat (at the plant) and light (for the habitats), ground transportation (trucks bringing ore and taking away products), and a surface-to-orbit ferry in the background. The same systems are pictured in the frontispiece, in the background on the right: reactors with their solar power, habitats being buried, a vehicle picking up products and transporting them to the launch area, a tanker just lifting off.
as the "baseline scenario" primarily because its requirements can be relatively well defined. The major systems required to support this baseline scenario have been identified without much difficulty:

- A processing and storage facility to manufacture liquid oxygen $\left(\mathrm{LO}_{2}\right)$ from lunar ore and store it on the Moon
- A lunar habitat for a small, fulltime crew
- A power system to support lunar $\mathrm{LO}_{2}$ operations
- A transportation and logistics system to deliver and support the lunar base elements and to transport the $\mathrm{LO}_{2}$ to low Earth orbit (LEO)


Once these major support systems were defined, fifteen key variables were identified as influencing the cost of developing and operating these systems (table 3). Cost variables were generalized so that the parametric model could be adapted to the evaluation of alternative scenarios. Next, equations were developed to calculate capital and operations costs as functions of these variables. Using the codes and units detailed in table 3, these equations are

$$
\begin{aligned}
\text { Capital cost }= & \left(p \times c_{p}\right)+\left(n_{t} \times c_{n}\right) \\
& +\left(n_{m} \times c_{u}\right)+c_{f} \\
& +c_{t} \times\left[\left(p \times m_{\rho}\right)\right. \\
& \left.+\left(n_{m} \times m_{m}\right)+m_{f}\right]
\end{aligned}
$$

Operations cost $=c_{t} \times\left\{\left(n_{r} \times m_{m}\right)\right.$
$+[(1-\mathrm{d}) \times 125000]\}$
$+\left(n_{b} \times n_{f} \times \$ 100000\right)$
where the capital cost is defined as the total cost of developing, building, and installing the lunar base elements (including transportation costs) and the operations cost is the annual cost of manufacturing 1 million kilograms ( 1000 metric tons) of $\mathrm{LO}_{2}$ per year and delivering
to LEO as much of this $\mathrm{LO}_{2}$ as possible.

The term in square brackets [ $(1-\mathrm{d}) \times 125000$ ] in the operations cost equation reflects the assumptions that a portion (1-d) of the $\mathrm{LO}_{2}$ produced on the Moon is used as propellant to deliver the remaining $\mathrm{LO}_{2}$ (d) to LEO and that 1 kilogram of hydrogen must be delivered from Earth to the Moon for every 8 kilograms of oxygen used as propellant for the Moon-to-LEO leg ( 125000 kg of hydrogen for the projected annual production of 1 million kg of oxygen). The higher-than-usual mixture ratio of $8: 1$ was selected for the baseline case after initial analyses showed that the resultant reduction in the hydrogen requirement offers substantial economic benefits.

The constant cost (\$100 000) in the operations cost equation is the cost of ground support per provider per year. The variable that precedes this constant, $n_{f}$, is a ground support overhead factor which is multiplied by the labor cost to obtain total ground support cost.

TABLE 3. Lunar Oxygen Production-Major Cost Variables

| Variable | Code | Units of evaluation |
| :---: | :---: | :---: |
| Power required | p | Megawatts of installed capacity |
| Cost of power | $c_{p}$ | Nonrecurring cost (\$) per megawatt of installed capacity |
| Number of types of lunar base modules | $\mathrm{n}_{\mathrm{t}}$ | Number of types |
| Cost of modifying space station modules | $c_{n}$ | Nonrecurring cost (\$) for adapting each type of module |
| Number of lunar base modules | $n_{m}$ | Number of units |
| Unit cost of lunar base modules | $\mathrm{Cu}_{u}$ | Recurring cost (\$) of producing each lunar base module |
| Processing/storage facility cost | ct | Development and production cost (\$) |
| Earth-to-Moon transportation cost | $c_{1}$ | Cost (\$) per kilogram delivered from Earth to the Moon |
| Power system mass | $m_{p}$ | Kilograms per megawatt of installed capacity |
| Unit mass of lunar base modules | $\mathrm{m}_{\mathrm{m}}$ | Mass (kilograms) of each lunar base module |
| Mass of processing/storage facility | $\mathrm{m}_{\text {f }}$ | Kilograms |
| Number of lunar base resupply missions/year | $n_{r}$ | Number |
| Net lunar oxygen delivered to LEO | d | Fraction of lunar $\mathrm{LO}_{2}$ produced which is delivered to LEO |
| Ground support labor | $n_{b}$ | Number of people (full-time) |
| Ground support overhead factor | $n$ | Multiplier of labor cost needed for total cost |

After these cost equations had been set up, baseline values were assigned to each cost variable, using the ground rule that the technology having the lowest risk would be used for each system. Lunar base modules, for example, were assumed to be modified versions of the laboratory, habitat, and logistics modules that are being developed for NASA's LEO space station.

Another ground rule was that the costs of gathering the scientific data needed to select the lunar processing site would not be included in this model. It was further assumed that an initial lunar base would be in place prior to the $\mathrm{LO}_{2}$ production activity and that this facility would be scaled up to meet the $\mathrm{LO}_{2}$ production requirements. Thus, the cost included in this model is only the marginal cost of expanding this initial facility to produce $\mathrm{LO}_{2}$.

Although some of these ground rules lowered capital and operations cost estimates, the specification of lowest-risk technology made these estimates higher than they might be if costreducing technologies are developed.

## Results of the Analysis

Once baseline values were assigned to the cost variables, a simple calculation was made to
obtain capital and operations cost estimates. These costs were determined to be

Capital cost: $\quad \$ 3.1$ billion Operations cost: $\$ 885$ million/year

An analysis of the performance of proposed lunar orbital transfer vehicles (OTVs) indicates that 49.2 percent of the $\mathrm{LO}_{2}$ produced would be delivered to LEO. Consequently, the unit cost of $\mathrm{LO}_{2}$ delivered to LEO, assuming 10-year amortization of capital costs, was determined to be $\$ 2430 / \mathrm{kg}$ ( $\$ 1100 / \mathrm{lb}$ ). This cost is one-quarter to one-third of the current cost of using the Space Shuttle, although it is somewhat greater than the cost that might be achieved with a more economical next-generation Earth-launched vehicle.

It should be reemphasized, however, that all cost estimates used in this analysis are based on a specific set of assumptions and are for comparative purposes only. The most important objectives of this analysis were the assignment of uncertainty ranges to each of the cost variables, the calculation of the sensitivity of $\mathrm{LO}_{2}$ production costs to each of these variables, and the analysis of the technical and programmatic assumptions used to arrive at values for each variable. The data developed to support the sensitivity analysis are summarized in table 4. The baseline, best case, and worst
case values assigned to each cost variable are shown, along with the impact of each variable's best case and worst case values on capital or operations cost. For example, as power requirements vary from a low value of 4 MW to a high value of 12 MW , with all other variables held at their baseline values, the capital cost for establishing the $\mathrm{LO}_{2}$ production capability ranges from $\$ 2.30$ billion to $\$ 3.90$ billion.

From this table it is evident that the principal driver of capital cost is the lunar base power requirement, while the Earth-to-Moon transportation cost is the most important operations cost driver. Since capital costs are amortized over a 10-year period, the Earth-toMoon transportation cost has a much greater overall impact on the cost of lunar $\mathrm{LO}_{2}$ in LEO. If this cost could be reduced from its

TABLE 4. Capital and Operations Costs - Sensitivity to Cost Variables

| Variable | Baseline case | Best case |  | Worst case |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Most likely value | Value | Result | Value | Result |
| Capital cost |  |  |  |  |  |
| 1. Power required | 8 MW | 4 MW | \$2.30B | 12 MW | \$3.90B |
| 2. Cost of power | \$100M/MW | \$50M/MW | \$2.708 | \$200M/MW | \$3.908 |
| 3. Number of types of lunar base modules | 1 | 0 | \$2.80B | 2 | \$3.408 |
| 4. Cost of modifying space station modules | \$300M | \$100M | \$2.90B | \$500M | \$3.308 |
| 5. Number of lunar base modules | 1 | 1 | \$3.108 | 3 | \$3.90B |
| 6. Unit cost of lunar base modules | \$200M | \$100M | \$3.008 | \$300M | \$3.20B |
| 7. Processing/storage facility cost | \$500M | \$300M | \$2.90B | \$1.0B | \$3.60B |
| 8. Earth-to-Moon transportation cost | \$10000/kg | \$5000/kg | \$2.45B | \$15000/kg | \$3.75B |
| 9. Power system mass | $10000 \mathrm{~kg} / \mathrm{MW}$ | $5000 \mathrm{~kg} / \mathrm{MW}$ | \$2.70B | $15000 \mathrm{~kg} / \mathrm{MW}$ | \$3.50B |
| 10. Unit mass of lunar base modules | 20000 kg | 15000 kg | \$3.05B | 30000 kg | \$3.20B |
| 11. Mass of processing/storage facility | 30000 kg | 15000 kg | \$2.95B | 50000 kg | \$3.30B |
| Operations cost |  |  |  |  |  |
| 1. Number of lunar base resupply missions/yr | 1 | 1 | \$885M/yr | 3 | \$1.285B/yr |
| 2. Net lunar oxygen delivered to LEO | 49.2\% | 70\% | \$625M/yr | 30\% | \$1.125B/yr |
| 3. Ground support labor | 20 people | 10 people | \$860M/yr | 50 people | \$960M/yr |
| 4. Ground support overhead factor | 25 | 5 | \$845M/yr | 50 | \$935M/yr |
| 5. Earth-to-Moon transportation cost | \$10000/kg | \$5000/kg | \$468M/yr | $15000 / \mathrm{kg}$ | \$1.303B/yr |
| 6. Unit mass of lunar base modules | 20000 kg | $15000 / \mathrm{kg}$ | \$835M/yr | 30000 kg | \$985M/yr |

baseline value of $\$ 10000$ to its best case value of $\$ 5000$ per kilogram delivered to the Moon, capital cost would drop from $\$ 3.1$ billion to $\$ 2.45$ billion, operations cost would decline from $\$ 885$ million/year to $\$ 468$ million/ year, and the cost of lunar $\mathrm{LO}_{2}$ would be reduced from $\$ 2430 / \mathrm{kg}$ to $\$ 1450 / \mathrm{kg}$. Conversely, at its worst case value of $\$ 15000 / \mathrm{kg}$, the Earth-to-Moon transportation cost would drive capital cost up to $\$ 3.75$ billion, operations cost to $\$ 1.303$ billion/year, and the cost of lunar $\mathrm{LO}_{2}$ to $\$ 3410 / \mathrm{kg}$.

An alternative approach to showing the impacts of the cost variables is illustrated in table 5. It lists the effect of each cost variable in terms of percentage changes in the capital or operations cost and in the cost per kilogram of $\mathrm{LO}_{2}$ produced (with a 10-year amortization of capital cost). In this table the variables are ranked in order of their impact on the $\mathrm{LO}_{2}$ cost kg . The influence of each variable is calculated as an "impact factor" equal to the average of the percentage changes in $\mathrm{LO}_{2}$ cost/kg due to the best-case and worst-case values of the variable.

TABLE 5. Sensitivity of Capital, Operations, and Oxygen Production Costs to Ranges of Cost Variables

| Variable | Sensitivity ranking | Best case |  | Worst case |  | Impact factor |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Change in total cost | Change in $\mathrm{LO}_{2}$ cost/kg | Change in total cost | Change in $\mathrm{LO}_{2}$ cost/kg |  |
| Capital cost |  |  |  |  |  |  |
| Earth-to-Moon transportation cost | 1 | -21\% | -40\%* | +21\% | +40\% | 40 |
| Power required | 2 | -26\% | - $7 \%$ | + $26 \%$ | + 7\% | 7 |
| Unit mass of lunar base modules | 3 | - 2\% | - $4 \% *$ | + 3\% | + 9\% | 7 |
| Cost of power | 4 | -13\% | - $3 \%$ | + $26 \%$ | + $7 \%$ | 5 |
| Number of lunar base modules | 5 | 0\% | 0\% | + $26 \%$ | + $7 \%$ | 4 |
| Processing/storage facility cost | 6 | - 6\% | - $2 \%$ | + $16 \%$ | + 4\% | 3 |
| Power system mass | 7 | -13\% | - $3 \%$ | +13\% | + 3\% | 3 |
| Number of types of lunar base modules | 8 | -10\% | - 3\% | + $10 \%$ | + 3\% | 3 |
| Cost of modifying space station modules | 9 | - 6\% | - $2 \%$ | + $6 \%$ | + 2\% | 2 |
| Mass of processing/storage facility | 10 | - 5\% | - 1\% | + $6 \%$ | + $2 \%$ | 2 |
| Unit cost of lunar base modules | 11 | - 3\% | - $1 \%$ | + 3\% | + $1 \%$ | 1 |
| Operations cost |  |  |  |  |  |  |
| Net lunar oxygen delivered to LEO | 1 | -29\% | -45\% | + $27 \%$ | +97\% | 71 |
| Earth-to-Moon transportation cost | 2 | -47\% | -40\%* | +47\% | +40\% | 40 |
| Number of lunar base resupply missions/yr | 3 | 0\% | 0\% | +45\% | +13\% | 7 |
| Unit mass of lunar base modules | 4 | - 6\% | - $4 \%$ * | + $11 \%$ | + 9\% | 7 |
| Ground support labor | 5 | - $3 \%$ | - 3\% | + $8 \%$ | + $6 \%$ | 5 |
| Ground support overhead factor | 6 | - 5\% | - 3\% | + $6 \%$ | + 4\% | 4 |

[^0]From these impact factors it is clear that two of the cost variables are far more important than all the rest: net lunar oxygen delivered to LEO and Earth-to-Moon transportation cost. The percentage of lunar-produced oxygen delivered to LEO is important because of its double impact. As the percentage of $\mathrm{LO}_{2}$ delivered declines, $\mathrm{LO}_{2}$ cost/kg increases not only because less $\mathrm{LO}_{2}$ is delivered but also because more hydrogen must be transported from the Earth to match the $\mathrm{LO}_{2}$ used as propellant from the Moon to LEO.

The six operations cost variables are among the nine most important, largely because the impact of capital cost is spread out over the 10 -year amortization period. The relative significance of the operations cost leads to the important observation that $\mathrm{LO}_{2}$ production costs may be reduced substantially by increasing capital expenditure on technologies that can reduce operations cost. One such technology is Earth-toMoon transportation, which has a tremendous impact on operations cost. Capital cost factors, such as the mass and cost of the power system and of the processing/ storage facility, have much less impact on $\mathrm{LO}_{2}$ cost kg .

## Technology Development Required To Improve Performance

It is not possible to conclude, on the basis of this analysis, that production of liquid oxygen from lunar materials is justifiable on economic grounds. Although the cost estimates for the baseline scenario are encouraging, a number of technologies with significant impact on $\mathrm{LO}_{2}$ production costs must be explored. The performance and cost of space-based orbital transfer vehicles is the most critical technology issue. Developing a low-cost OTV is a fundamental requirement for cost-effective utilization of space resources because the OTV is the single most effective means of reducing Earth-to-Moon transportation cost.

Another key issue is the cost of hydrogen used for launching payloads from the Moon. Production of lunar $\mathrm{LO}_{2}$ would be far more cost-effective if a capability for the co-production of lunar hydrogen could be developed (even though capital cost might increase substantially). Although relatively large quantities of lunar
ore would need to be processed, the additional cost of lunar hydrogen production could be offset by a savings of over $\$ 600$ million/year in transportation cost. Production of some alternative propellant constituent, such as aluminum, also might offer an opportunity for reducing or eliminating costly import of fuels from Earth. However, this example would require the development of an aluminum-burning space engine.

A third category that seems to have substantial impact on the economics of lunar resource utilization is the technologies influencing lunar base resupply requirements. Increasing lunar base automation, closing the lunar base life support system, and other steps to reduce the frequency and scale of resupply missions appear to have a high likelihood of providing economic benefits and should be given particular emphasis in future studies.

If all three of these objectives were met to the greatest extent possible (i.e., if Earth-to-Moon transportation cost were reduced to its best case value, if hydrogen transportation requirements were eliminated, and if lunar base resupply requirements were eliminated), the cost of lunar
$\mathrm{LO}_{2}$ delivered to LEO would be reduced from $\$ 2430 / \mathrm{kg}$ to $\$ 600 / \mathrm{kg}$, or about $\$ 270 / \mathrm{b}$. These figures assume no change in capital cost; but, even if capital cost were doubled to achieve these capabilities, $\mathrm{LO}_{2}$ cost would be reduced to approximately $\$ 1100 / \mathrm{kg}$-less than half the baseline cost.

Twenty-five key technology issues influencing these and the other cost variables in $\mathrm{LO}_{2}$ production are presented in table 6. In this table, a dark square indicates a stong impact of that technology issue on the cost variable, a light square indicates a moderate impact, and no square indicates little or no impact. The selection and evaluation of these technology issues was made by a panel of experts convened for the purpose, not by a quantitative analysis. The fifteen cost variables ranked as in table 5 are listed across the top of table 6 in descending order of importance. Hence, table 6 is a graphic representation of the relative importance of the technologies based on three considerations: total number of squares, number of dark squares, and distribution of squares to the left of the chart (i.e., toward the most important cost variables).

TABLE 6. Impact of 25 Key Technology Issues on Cost Variables in Space Resource Utilization


To quantify the impact of these twenty-five technology issues on the economics of the baseline scenario for space resource utilization, a technology weighting factor of 3 was assigned to each dark square and a factor of 1 to each light square. These technology weighting factors were then multiplied by the impact factor (table 5) for each cost variable that the technology issue affects. The sum of the products across each row was
calculated as the total economic weighting factor for that technology issue. For example, the lunar base power source has a heavy impact on cost of power and power system mass for an economic weighting factor of $(3 \times 5)+(3 \times 3)=24$.

The ten most important technology issues, according to their total economic weighting factors, are listed in table 7.

TABLE 7. Major Technology Issues in the Cost-Effective Production of Lunar Oxygen

| Issue | Economic <br> weighting <br> factor* |
| :--- | :---: |
|  |  |
| 1. Performance and cost of OTVs | 345 |
| 2. Availability of lunar hydrogen |  |
| 3. Availability of aerobrake for $\mathrm{LO}_{2}$ delivery | 254 |
| 4. Performance and cost of Shuttle- |  |
| $\quad$ derived launch vehicle (SDLV) or |  |
| heavy lift launch vehicle (HLLV) | 213 |
| 5. Degree of automation of lunar |  |
| base operation |  |
| 6. Self-sufficiency of lunar operation | 120 |
| 7. Size of lunar base crew | 119 |
| 8. Degree of closure of lunar base | 94 |
| life support system | 85 |
| 9. Complexity of lunar factory processes | 71 |
| 10. Number of lunar factory processes | 51 |

*Each of 25 key technology issues was assessed with respect to its influence on the 15 cost variables. Weights were assigned on the basis of the subjective judgment of a panel of experts. These weights were multiplied by an "impact factor" for each cost variable (based on the sensitivity of the cost of funar $\mathrm{LO}_{2}$ to the variable) affected by the technology issue.

Finally, it is important that parametric cost analyses such as this one be used to assess a variety of space resource utilization scenarios. Use of lunar ore for production of construction materials is one such option, although to be cost-effective this type of enterprise would probably require a dramatic increase in space activity. Another option that merits careful consideration is the development of asteroidal resources. Both rocket propellants and construction materials could be derived from asteroids; and, while the up-front cost of asteroid utilization would probably exceed the capital expenditure required for lunar development, operations cost could be substantially lower. Further analysis of all these opportunities
needs to be carried out over the next several years before a commitment is made to any particular plan for space resource utilization.

As new technologies are developed, the reliability of cost estimates for space resource utilization will improve. Eventually, it will be possible to generate cost estimates of sufficient fidelity to support detailed definition of space utilization objectives. An important step in this process will be the adaptation of this parametric model and similar techniques to the evaluation of a broad range of space resource development options.


[^0]:    *Impact based on changes in both capital cost and operations cost

