

Risk Assessment and Integration Team (RAIT) Portfolio Risk Analysis Strategy

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Objective

Describe the NASA Human Research
 Program Risk Assessment and Integration
 Team's approach to utilizing Probabilistic
 Risk Assessment techniques in providing
 risk management information to its
 customers.



Outline

Section 1

 Approach in utilizing a qualitative risk assessment to provide risk management information.

Section 2

 Future utilization of quantitative risk assessment towards the development of risk mitigation strategies.



Human Research Program Goal

- From Section 1.1 of Human Reasearch Program's Program Plan dated June 1, 2006
 - "The Human Research Program (HRP) was formed in September 2005 at the Johnson Space Center (JSC) in response to NASA's decision to move human research program management from Headquarters Exploration Systems Mission Directorate (ESMD) to JSC and to <u>focus its</u> <u>research investment</u> on <u>investigating and</u> <u>mitigating the highest risks</u> to astronaut health and performance in support of exploration missions."



Section 1

UTILIZING A QUALITATIVE RISK ASSESSMENT TO PROVIDE RISK MANAGEMENT INFORMATION



Focusing Research Investment

- Presumably, HRP will decide how to "focus research investment" based on the following criteria:
 - Risk Criticality*
 - Risk Priority*

*Human Research Program Integrated Research Plan, Revision A, January 2009 (IRP)



Criticality

- "Programmatic" Criticality
 - WHAT tasks are necessary to fill knowledge gaps
 - WHEN those tasks will be accomplished
 - WHERE the tasks will be accomplished
 - WHO will accomplish these tasks
 - WHAT results are being produced by task accomplishment



Criticality

- "Operational Criticality"*
 - "The degree to which the risk would cause a vote of 'no-go' for undertaking a mission." (Kundrot)
 - Three levels of Operational Criticality
 - Critical to quantify or reduce prior to the Lunar Outpost or Mars Missions
 - Important to quantify and reduce prior to the Lunar Outpost or Mars Missions
 - Desirable to quantify and reduce prior to the Lunar Outpost or Mars Missions



Criticality

- Operational Criticality and Programmatic Criticality work together.
 - "Ultimately, assessment of the criticality is based on
 - the <u>likelihood and consequence</u> of the risks,
 - the gaps, and
 - the <u>tasks</u>,
 - coupled with the <u>uncertainty in risk projections</u>.
 - Assessment involves integration and comparison of risk factors and the impact each task may have on the reduction of the overall risk to the mission or the crew, given different mission scenarios, research approaches, and outcomes." (IRP, Jan. 2009)



Priority

- "The <u>criticality of a risk</u> for either a Lunar or a Mars mission <u>alone is not sufficient</u> to determine the optimum level of activity (or budget) or timing for research investments.
- Other factors combine to determine the research approach, such as
 - limited availability (of certain necessary resources like the Space Shuttle and the ISS),
 - exceptionally long lead times (needed to improve understanding and mitigation of radiation risks), or
 - the amount of risk reduction that can be obtained with a specific set of resources." (IRP, Jan. 2009)



Priority

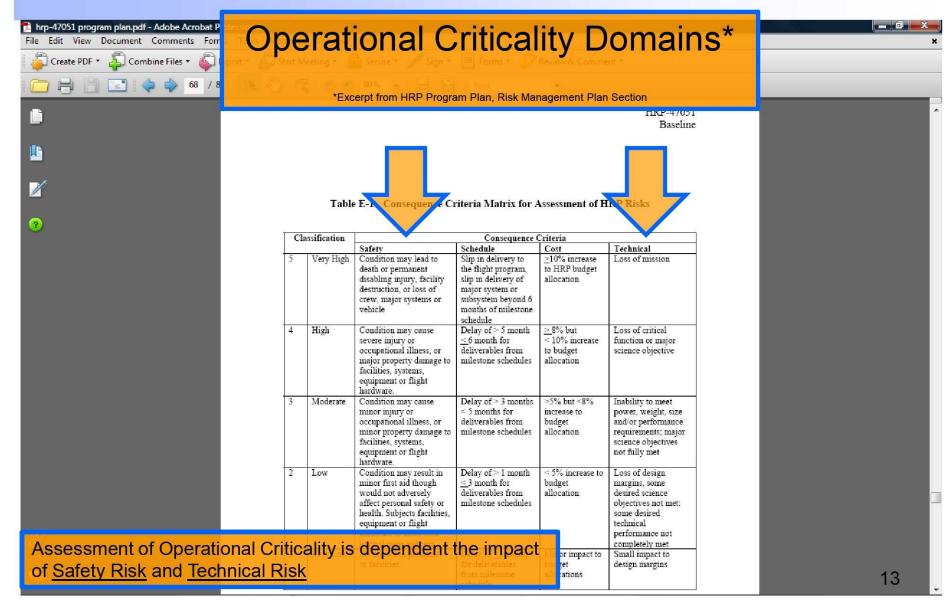
 The Risk Management and Assessment Tool (RMAT) is [eventually] intended "...to categorize and document the assessment of the risks and to document [risk] priority." (IRP, Jan. 2009)

 NOTE: Priority assessment not addressed in this presentation.



- RAIT's current focus is to provide HRP with risk management information utilizing Operational Criticality as a cornerstone.
 - Programmatic Criticality not currently being addressed by RAIT.







- Operational Criticality (Safety and Technical Risk) concerns:
 - Astronaut health and safety during a mission (Short Term Health (STH))
 - Accomplishing mission objectives (In Mission Performance (IMP))
 - Astronaut health and safety after a mission (Long Term Health (LTH))



<u>Safety and Technical Risk – Consequence Definitions</u>

Classification		Consequence Criteria					
		Short Term Health In-Mission Performance		Long Term Health			
5	Very High	Death (LOC) or in-mission disabling injury	Contingency Abort (LOM)	Permanently disabling injury or illness, unable to correct or compensate; premature death			
4	High	Injury, illness, incapacitation or impairment, could be serious enough to lead to evacuation	Failure to achieve major mission objectives	Disability or occupational illness, partially corrected, partially compensate			
3	Moderate	Injury, illness or incapacitation, may affect personal safety or health	Moderate impact to operations, workarounds available	Disability or occupational illness, partially corrected, able to compensate			
2	Low	Injury requiring treatment, does not affect personal safety or health	Minor impact to operations, workarounds available	Disability or occupational illness, can be corrected with terrestrial advances in treatment and/or surgery to approximate pre-flight condition			
1	Very Low	Injury not requiring treatment	Negligible impact to mission operations/objectives	Disability is short term			



Question 1:

– How can we provide a qualitiative assessment of a risk topic's safety and technical risk profile?

Question 2:

– What <u>decision rules</u> will be used to correlate the qualitative assessment with the three Operational Criticality categories (Critical, Important, Desirable)?

Question 3:

– How do we display the Operational Criticality status of all HRP risks at once?



- In order to determine a risk topic's safety and technical risk profile, HRP must include the following considerations
 - Consequence that the risk may cause,
 - Likelihood that the risk may cause the corresponding Consequence, <u>and</u>
 - Severity of the risk

 A 5x5 matrix can be used to qualitiatively provide this information.



- LxC Mapping Guidelines
 - Identify the <u>adverse outcome</u> from the risk topic's risk statement given the *currently available* mitigation strategies.
 - In all risk statements, the adverse outcome should be the *reasonable* and immediate outcome(s) of the risk event (i.e. the event we would like to prevent).
 - Determine what the adverse outcome's consequence level (i.e. level 5, 4, 3, 2, 1) is for each consequence category (STH, IMP, LTH)
 - At present, we are asking for the most reasonable and immediate consequence that their adverse outcome represents. In general however, a set of rules and assumptions needs to be developed and cleary stated in order to enable discipline area scientists to map their risk's adverse outcome to a particular consequence level.
 - Estimate the likelihood range (i.e. range 5, 4, 3, 2, 1) for each risk topic's adverse outcome
 - Provide this mapping for each mission profile (Lunar, and Mars)



- LxC Mapping Guidelines
 - Example Risk Statements
 - Risk of Adverse Behavioral Conditions
 - Given the extended duration of future missions and the isolated, extreme and confined environments, there is a possibility that adverse behavioral conditions will occur.
 - Risk of Bone Fracture
 - Given that crewmembers may experience high impact forces and/or decrease in bone strength, there is the possibility that fracture may occur.
 - Risk of Radiation Carcinogenesis
 - Given that crewmembers are exposed to radiation from the space environment, there is a possibility for increased cancer morbidity or mortality.



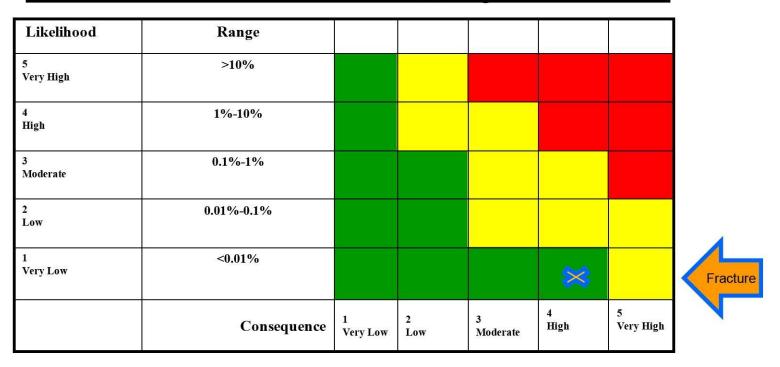
- LxC Mapping Guidelines
 - Example Risk Statements
 - Risk of Crew Adverse Health Event Due To Altered Immune Response
 - Given that the spaceflight environment results in an alteration of the immune system there is a possibility that the crew will have an increased susceptibility to certain disease states.
 - Risk of Cardiac Rhythm Problems
 - Given the condition of microgravity, there is a possibility that cardiac rhythm disturbances may occur.
 - Risk of Reduced Safety and Efficiency Due to Inadequately Designed Vehicle, Environment, Tools or Equipment
 - Given the condition of poor human factors design of physical and cognitive work environments, there is a possibility of ineffective or inefficient crew performance.



- LxC Mapping Examples
 - Bone Fracture Risk Topic
 - The adverse event, as stated in the risk statement is "fracture".
 - Assume this fits in consequence level 4 (for the currently available mitigation strategies).
 - "Injury, illness, incapacitation or impairment, could be serious enough to lead to evacuation"
 - Assume the estimate for the likelihood of "fracture" for a Lunar mission is in the Very Low likelihood range.



Lunar Mission STH LxC Mapping for Fracture



Example of Bone Fracture Mapping

Consequence Level: 4

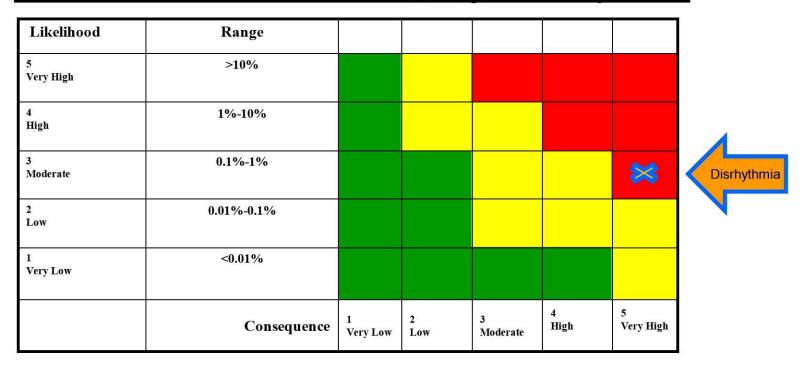
Likelihood Range: 1



- LxC Mapping Examples
 - Cardiac Rhythm Problems
 - The adverse event as stated in the risk statment is "<u>cardiac</u> <u>rhythm disturbances</u>".
 - Assume this fits in consequence level 5 (for the currently available mitigation strategies)
 - "Death (LOC) or in-mission disabling injury"
 - » Although not explicitly stated as such, we assume that "cardiac rhythm disturbances" means a heart attack. If simply means rhythm fluctuations rather, the consequence would not be level 5; perhaps level 3.
 - Assume the estimate for the likelihood of "cardiac rhythm disturbances" for a Lunar mission is in the **Moderate** likelihood range.



Lunar Mission STH LxC Mapping for Disrythmia



Example of Cardiac Rhythm Problems Mapping

Consequence Level: 5

Likelihood Range: 3



Assessing Criticality – Key Points

- In order to utilize LxC mapping on a 5x5 matrix in a tenable manner, the following needs to occur
 - Explicit identification of the adverse outcome described in each risk statement
 - Confirmation by discipline area scientists on which consequence level (for each of STHH, IMP, & LTH) their adverse outcome represents
 - Requires a clearly stated set of rules and assumptions
 - Decision on what likelihood range represents a reasonable probability of occurrence of their adverse outcome for each mission profile (Lunar, Mars)



Assessing Criticality – Incorporating Severity

- Severity "intensity or sharpness, as of cold or pain" (www.dictionary.com)
- Severity is a subjective measure of the overall level of detriment posed by a risk.
- Severity is inherently depicted in a 5x5 matrix.
 - See explanation of derivation of 5x5 matrix in Appendix B of <u>APR 8000.4</u>



Assessing Criticality – Incorporating Severity

Likelihood	Range					
5 Very High	>10%				Ę.	
4 High	1%-10%					
3 Moderate	0.1%-1%			TV		
2 Low	0.01%-0.1%	5	7_	4	ث	
1 Very Low	<0.01%	4				
	Consequence	1 Very Low	2 Low	3 Moderate	4 High	5 Very High

•The Severity level of a risk is determined by resultant mapping it's LxC scoring produces.

Severity Classification:

- ·High Red
- Medium Yellow
- ·Low Green

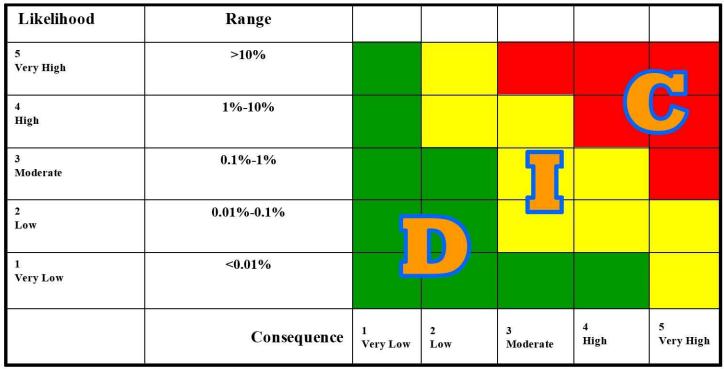


- Decision Rules on Operational Criticality Scoring
 - Map Severity ranking directly to Operational Criticality ranking
 - Critical = High Severity
 - Important = Medium Severity
 - Desireable = Low Severity



- Decision Rules on Operational Criticality Scoring
 - If a risk's LxC scoring identifies it's potential impact as "High Severity", then
 - it is "Critical to quantify or reduce [the risk] prior to the Lunar Outpost or Mars Missions".
 - If a risk's LxC scoring identifies it's potential impact as "Medium Severity", then
 - it is "Important to quantify and reduce [the risk] prior to the Lunar Outpost or Mars Missions".
 - If a risk's LxC scoring identifies it's potential impact as "Low Severity", then
 - it is "<u>Desirable to quantify and reduce [the risk] prior to the Lunar Outpost or Mars Missions</u>".





•Operational Criticality now linked to outcome of qualitiative assessment of risks using 5x5 matrix.



- Displaying the result of qualitative assessment of Operational Criticality
 - HRP has a "portfolio" of 27 risks.
 - All risks have a research team hoping to receive funding.
 - HRP customers (NASA Space and Life Sciences Directorate and Office of the Chief Medical Officer (OCHMO)) needs a "snapshot" of Operational Criticality in order to help with program management decisions.



- Operational Criticality Display Development
 - Aggregate all 5x5 matrices into an Operational Criticality Table (OCT).
 - 2. Prepare a weighted Operational Criticality Score (OCS) for each risk.

3. Plot all OCS scores.



1. Operational Criticality Table*

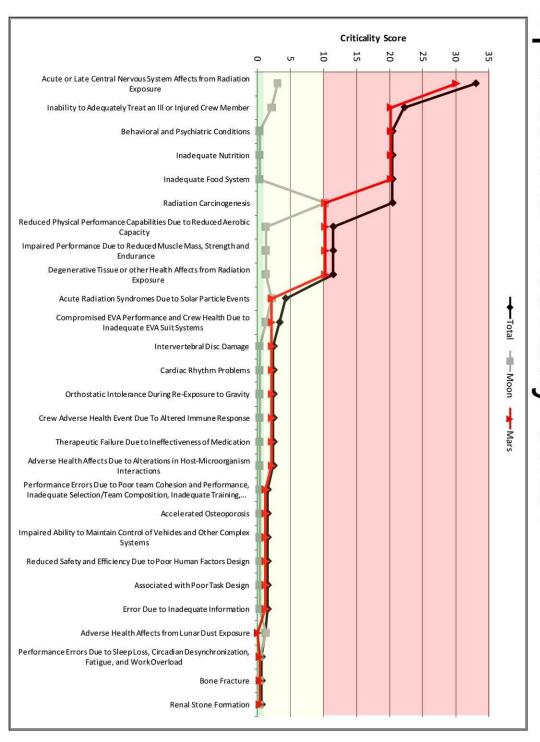
	Lunar Consequences			Martian Consequences		
Risk/Risk Factor of:	STH	IMP	LTH	STH2	IMP2	LTH2
Acute or Late Central Nervous System Effects from Radiation Exposure	1	1_	1	С	С	С
Inability to Adequately Treat an III or Injured Crew Member	- 1	1	D	С	С	D
Behavioral and Psychiatric Conditions	D	D	D	С	С	D
Inadequate Nutrition	D	D	D	С	С	D
Inadequate Food System	D	D	D	С	С	D
Radiation Carcinogenesis	D	D	С	D	D	С
Reduced Physical Performance Capabilities Due to Reduced Aerobic Capacity	D	- 1	D	D	С	D
Impaired Performance Due to Reduced Muscle Mass, Strength and Endurance	D	1	D	D	С	D
Degenerative Tissue or other Health Effects from Radiation Exposure	D	D	1	D	D	С
Acute Radiation Syndromes Due to Solar Particle Events	I	1	D	1	- 1	D
Compromised EVA Performance and Crew Health Due to Inadequate EVA Suit Systems	D	-1-	D	-1-	1	D
Intervertebral Disc Damage	D	D	D	1	- 1	D
Cardiac Rhythm Problems	D	D	D	- 1	- 1	D
Orthostatic Intolerance During Re-Exposure to Gravity	D	D	D	1	1	D
Crew Adverse Health Event Due To Altered Immune Response	D	D	D			D
Therapeutic Failure Due to Ineffectiveness of Medication	D	D	D	1	- 1	D
Adverse Health Effects Due to Alterations in Host-Microorganism Interactions	D	D	D	_	1	D
Performance Errors Due to Poor team Cohesion and Performance, Inadequate						
Selection/Team Composition, Inadequate Training, and Poor Psychosocial Adaptation	D	D	D	D	1	D
Accelerated Osteoporosis	D	D	D	D	D	_
Impaired Ability to Maintain Control of Vehicles and Other Complex Systems	D	D	D	D		D
Reduced Safety and Efficiency Due to Poor Human Factors Design	D	D	D	D	_1_	D
Associated with Poor Task Design	D	D	D	D	- 1	D
Error Due to Inadequate Information	D	D	D	D	1	D
Adverse Health Effects from Lunar Dust Exposure	D	D	1			
Performance Errors Due to Sleep Loss, Circadian Desynchronization, Fatigue, and Work						8
Overload	D	D	D	D	D	D
Bone Fracture	D	D	D	D	D	D
Renal Stone Formation	D	D	D	D	D	D



2. Operational Criticality Weighting

	Weighting								
		Lunar		Martian					
	STH	IMP	LTH	STH	IMP	LTH			
Critical	10.0	10.0	10.0	10.0	10.0	10.0			
Important	1.0	1.0	1.0	1.0	1.0	1.0			
Desirable	0.1	0.1	0.1	0.1	0.1	0.1			

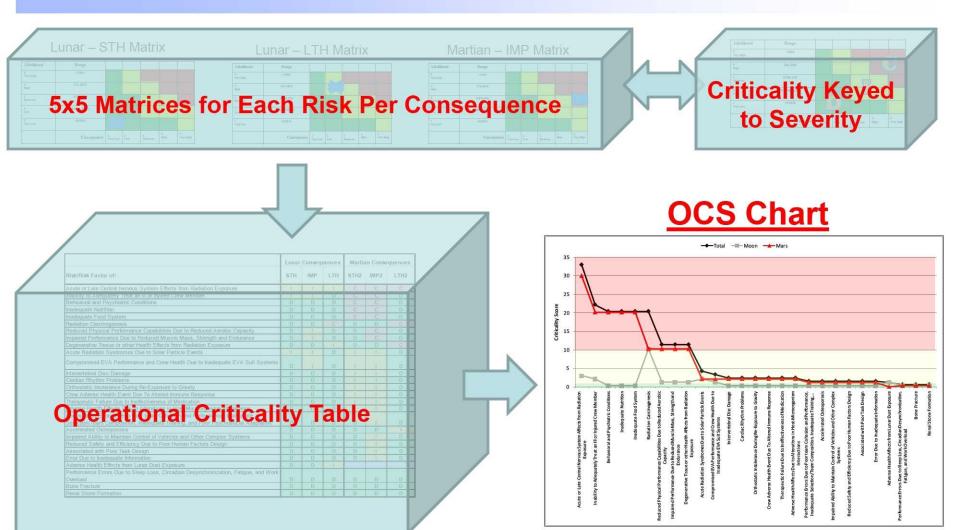
- The OCS, for each risk is the sum of weights over each mission type (Lunar and Martian) and consequence type (STH, IMP, and LTH).
- For example, the OCS of the risk of inability to treat an ill or injured crew member is 1 + 1 + 0.1 + 10 + 10 + 0.1 = 22.2





- The OCS allows risks to be rank ordered based on:
 - Their relative importance to the missions (Lunar or Martian)
 - Their level of imposed safety and technical risk (STH, IMP, LTH).
 - NOTE: Arithmetic operations on the OCS (e.g., addition, multiplication) to calculate quantities such as averages are not meaningful.

"The Qualitative Big Picture"





Summary - Section 1

- Qualitative assessment approach provides useful risk management information.
- Risk manager can:
 - view a "snapshot" assessment of the entire portfolio of risks and
 - use OCS Chart as a touch-stone in guiding the allocation of resources for the management safety and technical risks.
- The OCS alone cannot dictate funding priorities.
 - The cost per unit risk reduction and the timeframe in which the risk must be addressed are among the other factors that must be considered for funding priorities.



Section 2

PLANNED USE OF QUANTITATIVE RISK ASSESSMENT TOWARDS THE DEVELOPMENT OF RISK MITIGATION STRATEGIES



Objective

 Provide guidance to customers in utilizing quantitative risk assessment for development of risk mitigation strategies.



Assessment Context

- Section 1 allowed us to help risk managers develop the "investment policy" regarding a portfolio of risks.
 - "Investment policy" based on LxC mapping and Operational Criticality.



Assessment Context

- However, LxC mapping is based on the conditional probability of a worst-case/level 5 consequence and is independent of a risk's inherent probability of occurrence.
- We also seek to determine the inherent probability of occurrence of the adverse event(s) stated in each risk topic's risk statement.
- This information will assist discipline area researchers with the development of risk mitigation strategies.



Assessment Guidance

- Managers should identify the level of risk it is willing to tolerate for the probability of occurrence <u>of each</u> risk topic.
- For example:
 - The probability of traumatic bone fracture shall not exceed 1E-1 at the 95th percentile for any given mission.
 - The number disrhythmias shall not exceed 2 at the 95th percentile for any given mission.
 - The prevalence of human factors driven human error shall not exceed 1 in 30 at the 95th percentile for any given mission.
- The statement describing the level of risk tolerance is often called a
 <u>Performance Measure</u> (PM).
 - (often these PMs are set as program/project/design requirements)



Assessment Guidance

 The probability of occurrence per mission of each risk topic should be determined in order to identify how the risk topic stands relative to its PM.

 If the probability of occurrence of the risk topic is beyond its PM, researchers should develop mitigation strategies in an effort to achieve the PM requirement.



Section 2 Case Study

NOTIONAL QUANTITATIVE ASSESSMENT OF RENAL STONE RISK



Risk Statement

 "Given changes in urinary biochemistry during space flight, there is a possibility that <u>symptomatic</u> renal stones may form, resulting in urinary calculi or urolithiasis, renal colic (pain), nausea, vomiting, hematuria, infection, and hydronephrosis."



Motivations for Simulation

- Traditional PRA approaches represent systems statically or at best quasi-dynamically even though many systems are continually evolving temporally.
- The state of human physiological systems change with time.
- In order to represent human systems using traditional PRA methods, we would need to string multiple models together.
- This cascade of mutliple models pushes beyond the reasonable limits of current RAIT labor resources and computing power.



- Scope Limitation
 - Assessment identifies an astronaut's propensity to form <u>clinically relevant</u> renal stones, rather than focusing on symptomatic renal stones.

 Definition: a <u>clinically relevant</u> stone is one that grows to a size such that it blocks fluid flow in any section of the renal system.



- Temporal Constraint: 1000 day mission
 - Captures a time frame similar to NASA's longest planned mission to date (Martian transit and return).
 - Likely to provide a worst-case scenario estimate of the risk since at this point RAIT assumes the longer the exposure to spaceflight conditions, the higher the likelihood of stone formation.



- Assessment Metric
 - The probability that a clinically relevant renal stone exists during a 1000 day space mission.



Groundrule:

- There are three main contributors to the formation of clinically relevant stones:
 - 1. Supersaturation of calcium in the renal system
 - 2. Presence of a nidus size (2 3 micon radius) uric acid crystal
 - Growth rate of a nidus while transiting through the renal system



Key Features:

- Once calcium supersaturation is reached, a generic countermeasure is applied.
- The countermeasure reduces calcium concentration by 50% over 10 days.
- The model is sensitive to whether an astronaut is a "stone-former".

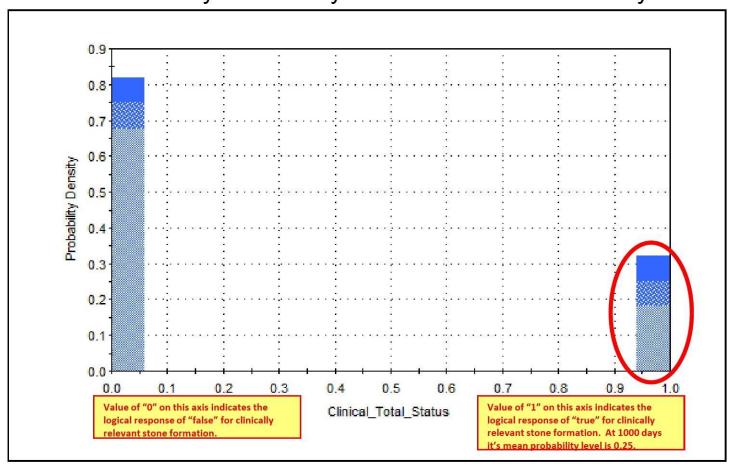


- Simulation Milestone
 - If nidii reach clinically relevant size while travelling the length of the renal system, the model records the event as well as the number of times the event occurred.



Preliminary Results

Probability of Clinically Relevant Stone at 1000 Days

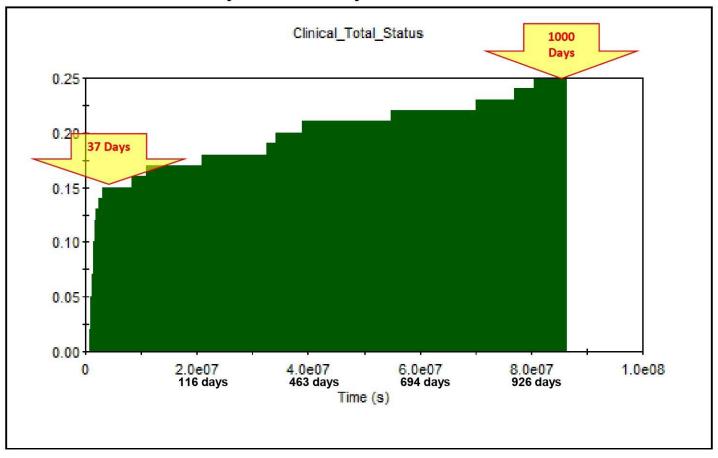


- By day 1000 of a mission, the mean probability that an astronaut will experience a clinically relevant renal stone is 0.25.
 - Ninety percent of the estimates for this probability value (i.e. the 5th to 95th percentile confidence interval) fall between the values of 0.18 and 0.32.



Preliminary Results

Time History of Clinically Relevant Stone



 15% probability of clinically relevant stone by about day 37. Probability steadily increases to 25% by day 1000.



Development of Mitigation Strategies

- Assumed PM:
 - "Probability of clinically relevant stone shall not exceed 20% at any time during a 1000 day mission."
- Example Mitigation Options:
 - Develop better screening in order to only approve "nonstone formers" for flight.
 - Increase countermeasure effectiveness by:
 - Improving reduction in calcium concentration
 - Decreasing time delay for countermeasure to affect change
 - Change tolerance to risk by changing PM requirement.



Summary – Section 2

- Quantitative assessment approach provides useful risk mitigation information.
- Researchers and risk managers can:
 - Utilize quantification results in developing multiple strategies to achieving risk tolerance goals
- NOTE: it is vital to define PMs/requirements in order to capture tolerance for each risk being assessed.



Summary - Overall

- Impact at management level
 - Qualitative assessment of risk criticality in conjunction with risk consequence, likelihood, and severity enable development of an "investment policy" towards managing a portfolio of risks.
- Impact at research level
 - Quantitative risk assessments enable researchers to develop risk mitigation strategies with meaningful risk reduction results.