



Progress through partnership...

Civilian Agency Industry Working Group

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EVM World Update

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May 2013

<http://caiwg.mycpm.org/>





Outline

- Background
- Purpose, Goals & Process
- Participants
- Sub-teams
- Ongoing Activities
- Meetings
- Contacts
- Questions



Background

- Established a few years ago
- Joint Civilian/Industry Working Group
 - Co-chairs
 - Jerald Kerby
 - NASA (Government)
 - Tracie Thompson (ATK)
 - NDIA PMSC Chair (industry)
 - Rotates periodically
 - Current DC area Coordinator/Liaison
 - Jerry Jones, FAA

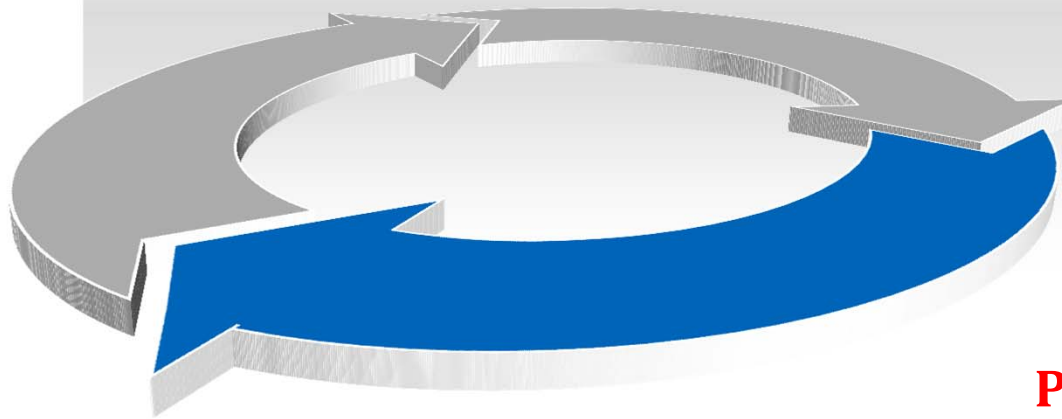


CAIWG Purpose, Goals, Process

Purpose:

Promote best practices, sharing and common efforts that demonstrate real (measurable) value to the Civilian Agencies and Industry

Goals: Select concrete proposals and ideas, implement them and measure value, and promote them widely



Process: Reach out widely to all segments of project management, acquisition, and best practice community, share information and socialize results



CAIWG Participants

66 Active Members from:

- DHS
- DOE
- VA
- USAID
- University of Colorado - LASP
- NASA
- FAA
- NSF
- DoD
- OMB
- PMI
- CPM
- Applied Physics Lab (APL)
- GAO
- FAI
- NDIA
- USDA

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Established Sub-teams

- Priorities agreed to by the current active participants
- Benefits from these teams could reduce costs across the government (affordability)

Program/Project
Management
Across Civilian
Agencies Using
EVM Techniques

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Reciprocity

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Scalability
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Not for Profits
Small Business

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Website
Central
Repository

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Program/Project Management Objectives

- Promote the use of **standards-based, objective, and quantitative systems for managing projects and programs** in the federal government
- **Understand how civilian agencies** in general, **manage** their projects and programs
 - **Project management survey** expected to go out soon to civilian agencies
- Describe **how EVM and other best practices can be applied by the government to better manage its project** and programs irrespective of whether work is contracted out or the types of contracts employed
- **Develop model policies** aimed at project and program managers that are **transportable across the government**



EVMS Scalability

- Condition/Problem Statement:
 - **Inconsistency** in the application of EVM across Universities, Not-For Profits and Non-Validated Companies.
 - **Little guidance** on where to apply earned value for unique R&D activities.
 - **Inconsistency (or none) in the flow down** of EVM requirements within the RFP language.
 - A tailoring guide does not currently exist for applying ANSI EVMS guidelines to these organizations where contracted activities may be time and material, best effort, non schedule driven, or indefinite delivery/indefinite quantity (IDIQ) deliverables.
 - No current “action” against the suppliers for not being compliant with guidelines even though their contract value exceeds thresholds.



EVMS Scalability

- Objectives:
 - Develop **standard proposal language** that will be used for all proposals that meet criteria
 - Develop a matrix that will be used as an aide to select the appropriate EVM language.
 - Develop an **Assessment Guide** to be used to critique the Contractor in areas of EVM (people, processes, tools)
 - This will be the ground work up front that will set the stage for how mature the Contractors processes are and what “tailoring” will be needed.
 - Develop a **tailored compliance Matrix**
 - There will be some companies that just can’t meet all of the ANSI guidelines due to the maturity of their business processes. Need to develop a tailored compliance matrix that **will outline the “at minimum” guidelines** one should meet in order to be able to provide the Main Project with timely and reliable data.
 - Develop an **“EVM Readiness Assessment”**
 - This will be the last step in the process to evaluate the suppliers processes and ensure they are being implemented and are suitable to meet the Agency’s/major contractors ability to incorporate into a projects overall EVMS. This should also act as an ongoing surveillance plan throughout the life of the contract.



Scalability – Next Steps

- Have a document with **guide or checklist** that:
 - Can be used to help the Universities/Businesses to comply with reporting requirements using their limited abilities and resources.
 - Can be used as a guide for all Civilian Agencies and Primes to flow down to Universities/Businesses.
 - Provides a standard so if the contractor uses it for one Agency it would be acceptable with other agencies and primes.



Actions of Reciprocity Sub-Team To Date

- Sub-group established during the 25 September 2012 CAIWG meeting
- Members include:
 - Buddy Everage – Lead
 - Kristen Kehrer
 - Wayne Abba
 - Jay McKeever
 - Joe Kusick
 - Debbie Shumann
- Sub-group met via conference call 25 January 2013.
 - Drafted Problem Statement
 - Defined the Scope of Work
- Reviewed the OMB Circular A-11, Part 7 for reciprocity guidance (Dave Muzio) – nothing found
- Determined that reciprocity agreements between civilian agencies currently do not exist
 - A verbal agreement between FAA and SSA existed at one time
- NDIA PMSC System Acceptance Guide was finalized and reviewed by the PMSC BOD. It will now be distributed to the PMSC membership for review; a vote will be taken on its approval at the next PMSC meeting scheduled for mid-June



Reciprocity Sub-Group Problem Statement

- The following problem statement was developed based on the 25 January meeting:
- A multidimensional issue:
 1. For those civilian agencies conducting EVMS certification reviews a formal process to allow those agencies to share the results of those reviews currently does not exist; Likewise, a means to accept an EVMS certification awarded by another agency does not exist.
 2. Due to the DCMA backlog of conducting EVMS certification reviews for the non-DOD agencies, the contractors (vendors) having a requirement for EVMS certification are not being serviced in a timely manner.
 3. It appears that acceptance of a 'certified EVMS' is a one-way street; that is, agencies willingly accept a certification by DCMA, however, the reciprocal is not true; DCMA has not, and probably will not, accept other certifications.
 1. A two-fold problem; 1) acceptance between civilian agencies; and 2) acceptance between DoD (DCMA) and civilian agencies



Reciprocity Sub-Group Scope of Work

1. Review existing OMB guidance, language regarding the reciprocity issue. **Done**
2. Review the original white papers on this subject that were produced when the CAIWG was first established. **In progress**
3. Review the language in the revised System Acceptance Guide with regard to reciprocity. **Done – sections 2.4 & 6.4**
4. Review GAO best practices – which of these best practices can be useful to the civilian agencies
5. Review the DCMA certification process – what can we glean from that document that would be useful the civilian agencies
6. Look at producing “templates” based on best practices that would be useful in conducting self-assessments – more detailed than that currently in the System Acceptance Guide
7. Promote the use of best practices with a focus on consistency is use and implementation of EVM. The process should be repeatable and scalable.



Reciprocity Next Steps

- Reconvene the sub-group (have not met since January) within the next couple of weeks; not later than May 3
- Discussion Topics/Activities:
 - Continue review of reciprocity white papers
 - Review GAO best practices
 - Review DCMA certification review process
 - Generate “templates” based on best practices that would be useful in conducting self-assessments
 - Promote the use of best practices with a focus on consistency in use and implementation of EVM; a repeatable and scalable process.



Web Site and Central Document Storage

- Established **web site and repository** to store documents developed by CAIWG
 - Hosted by the College of Performance Management (CPM)
 - <http://caiwg.mycpm.org/>
 - **NDIA PMSC**
 - Will provide a link to CAIWG website



Other Ongoing Activities

- **EVM Resources Surveys**
 - Initial list (inventory) of EVM resources has been developed
 - Specific agency EVM links on the CAIWG website
 - <http://caiwg.mycpm.org/>
 - Ongoing as new agencies/sources participate
- **Federal Acquisition Certification** - Program/Project Management (FAC-P/PM) Competency Model feedback continues
- Participating in the update of the **NDIA IBR Guide**



Next Meeting

- Quarterly Meetings
 - July 17, 2013 (12:00-4:00 EDT)
 - Hosted by Department of Energy (DOE)
 - 950 L'Enfant Plaza, Washington DC 20024
 - L'Enfant Plaza Metro Stop
- For more information, contact Camilla Canty at 256-544-5599 or email camilla.h.canty@nasa.gov

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Contacts

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Questions?