

# International Space Station Operational Experience and its Impacts on Future Mission Supportability

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Operational experience gained on the International Space Station (ISS) has enabled significant improvements in failure rate estimates for various Orbital Replacement Units (ORUs). These improved estimates, in turn, allow more efficient and accurate spare parts allocations for future missions, enabling significant reductions in both logistics mass and risk. This paper examines the value of ISS experience to date in terms of its impact on supportability for future missions. A supportability model is presented that assesses the spares required as a function of mission endurance and risk, taking into account uncertainty in failure rate estimates. Changes in ISS Environmental Control and Life Support (ECLSS) ORU failure rate estimates are described and discussed, both in terms of the overall population of ORUs and the evolution of failure rate estimates over time for a particular item. The value of those updated failure rate estimates is assessed by calculating the estimated spares mass requirements for two cases, using the initial, pre-ISS estimates and using the estimates informed by on-orbit experience. Hidden risk resulting from underestimated failure rates is also assessed. These results indicate that, for a 1,200-day Mars mission, ISS experience has enabled a 3.9 t to 6.0 t reduction in ECLSS spares mass required and uncovered failure rate underestimates that would have resulted in an order of magnitude increase in risk had they not been discovered and corrected. The implications of these results for system development and mission planning are discussed, including approaches to accelerate the rate of failure rate refinement and the risks associated with making changes or introducing new systems. Overall, test time is a critical factor that must be carefully considered in system development, and new systems must budget appropriate time for testing in a relevant environment or accept higher risk and logistics requirements on future missions.

## Nomenclature

$\mathbb{R}$	= Set of real numbers
$\alpha$	= Gamma shape parameter
$\beta$	= Gamma scale parameter
$\kappa$	= K-factor
$\Lambda$	= Failure rate (random variable)
$\lambda$	= Failure rate
$\bar{\lambda}$	= Mean failure rate
$\lambda_{EF}$	= Error factor
$\mu$	= Lognormal scale parameter
$\sigma$	= Lognormal shape parameter
$\tau$	= Mission endurance
$Y$	= Poisson parameter for a gamma-Poisson distribution (random variable)
$\nu$	= Poisson parameter for a gamma-Poisson distribution
$N$	= Number of failures (random variable)
$m$	= Mass

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$n$	=	Number of spares
$q$	=	Quantity
CCAA		Common Cabin Air Assembly
CDF		Cumulative Distribution Function
CDRA		Carbon Dioxide Removal Assembly
CFR		Constant Failure Rate
ECLSS		Environmental Control and Life Support Systems
FCPA		Fluids Control and Pump Assembly
ISM		In-Space Manufacturing
ISS		International Space Station
L&M		Logistics and Maintenance
LEO		Low Earth Orbit
MADS		Maintenance and Analysis Data Set
MCMC		Markov Chain Monte Carlo
MTBF		Mean Time Between Failures
NASA		National Aeronautics and Space Administration
OGS		Oxygen Generation System
ORU		Orbital Replacement Unit
PDF		Probability Density Function
POS		Probability of Sufficiency
TCCS		Trace Contaminant Control System
UPA		Urine Processor Assembly
WPA		Water Processor Assembly

## I. Introduction

THE International Space Station (ISS) is a critical and valuable platform for gaining operational experience with key systems for future human spaceflight in order to reduce risk and inform mission planning. On-orbit operations are particularly important from the perspective of supportability, a metric which describes the ease with which a system can be supported in a given mission context, particularly with regard to logistics and maintenance requirements.<sup>1,2</sup> Uncertainty in failure rates can significantly increase risk for future missions, thereby increasing the amount of spare parts that must be carried in order to mitigate that risk.<sup>3-5</sup> Operational data can and have been used to reduce uncertainty in system behavior by validating, correcting, and refining failure rate estimates. These updated failure rate estimates enable a reduction in spares mass requirements, and correction of underestimated failure rates can uncover and help mitigate a significant amount of previously unknown risk for future missions.

This paper examines changes in ISS Environmental Control and Life Support System (ECLSS) Orbital Replacement Unit (ORU) failure rate estimates and the resulting impact of those changes on spares mass and risk for future missions. Initial failure rate estimates, made before systems were activated aboard the ISS, are compared to current estimates which have been updated based upon ISS experience. A supportability model is described which calculates spares requirements as a function of risk, including the impact of uncertainty in failure rate estimates. Spare parts requirements are calculated using both initial and current estimates are compared in order to determine the amount of spares mass savings and the level of risk reduction that has resulted from improved failure rate estimates. In particular, this analysis shows that, for a 1,200-day Mars mission, the refinement of failure rate estimates based on ISS operational experience enables an approximately 3.9 t to 6.0 t reduction in spares mass for ECLSS alone, depending upon the desired level of risk coverage. This equates to a mass savings of 2.9 to 4.4 times the mass of the ECLSS itself. In addition, ISS experience revealed hidden risk, in the form of underestimated failure rates, that would have resulted in an order of magnitude higher risk than expected for future missions had they not been detected and corrected.

These results have significant implications for future system development and mission planning. In particular, test time in a safe, relevant environment – i.e. one that emulates the conditions of future missions but has contingency options such as abort and regular resupply that protect the crew from risks arising from system uncertainty – is a critical part of system development, especially for long-endurance missions. Not only does the knowledge gained through operational experience uncover unknown risks, but it also allows estimates of key system parameters to be refined based on operational data, which enables more precise and efficient logistics planning. Significant changes to

existing systems or the introduction of new systems likely increase uncertainty, and these changes should be undertaken with careful consideration of their supportability impacts. Appropriate time in a relevant test environment is critical, and must be included in planning schedules, or else the higher risk and/or logistics cost associated with uncertainty in system performance must be taken into account.

The remainder of this paper is organized as follows. Section II discusses supportability analysis and presents a model for assessing risk and spares requirements that considers both aleatory and epistemic uncertainty. Section III describes changes in ISS ECLSS ORU failure rate estimates, including an in-depth look at the evolution of the failure rate estimates for one particular ORU over time. Section IV applies the model described in Section II to assess the spares mass requirements for missions ranging from 0 to 1,200 days at various levels of risk, using both initial and current failure rate estimates. The results for both sets of failure rate estimates are compared in order to characterize the impact of ISS experience on spares mass and risk. Section V discusses the implications of these results, and Section VI presents conclusions.

## **II. Supportability Analysis with Epistemic Uncertainty**

One of the core goals of supportability analysis is to understand the relationship between the number of spares allocated to each ORU and the associated risk, typically expressed as the Probability of Sufficiency (POS), defined as the probability that the spares provided are sufficient to recover from all failures that occur in a given system during a given mission.<sup>6,7</sup> POS depends upon a range of factors, including system characteristics such as ORU failure rates (which have uncertain values), mission endurance (defined as the amount of time that the system must sustain the crew without resupply<sup>8</sup>), and the spares allocation. As more spares are added for a particular item, the POS for that item, and therefore the POS for the entire system, increases. Discrete optimization allows analysts and mission planners to determine the allocation of spare parts that achieves a desired POS value while minimizing the total mass of spares.

This section describes the supportability modeling and optimization technique applied in this paper. This technique accounts for both aleatory and epistemic uncertainty, which are defined and discussed in Section A. Section B describes the basic model linking system characteristics, mission characteristics, and spares allocations to POS under the assumption of deterministically-known failure rates (i.e. neglecting epistemic uncertainty), and Section C expands that model to account for epistemic uncertainty in those failure rates. Finally, Section D describes the algorithm used to find the optimal spares allocation for a given system, mission, and POS requirement.

### **A. Aleatory and Epistemic Uncertainty**

Supportability analysis is, at its core, an assessment of the trade between risk and resources, where risk is driven by uncertainty in the demands for those resources. Both aleatory and epistemic uncertainty are present in the problem, and must be accounted for in the analysis. Aleatory uncertainty is the natural randomness inherent to a process, such as the outcome of a coin flip when the bias of the coin is known. Epistemic uncertainty, on the other hand, is uncertainty arising from lack of knowledge about the process, such as the bias of a particular coin.<sup>9</sup> When a coin of an unknown bias is flipped, the outcome depends upon both epistemic uncertainty (e.g. the distribution of likely biases for the coin, or some other description of the state of knowledge about the coin) and aleatory uncertainty (e.g. the probability of the outcome being heads or tails, given a particular coin bias).

In the context of supportability analysis, aleatory uncertainty is related to the distribution of the number of failures that a given ORU will experience during the mission, given a known failure rate. Epistemic uncertainty describes the uncertainty in the value of the failure rate itself. Both have a strong impact on the number of spares required to achieve a desired POS. Analyses that neglect epistemic uncertainty tend to significantly underestimate risk, and as a result underestimate the amount of resources required to achieve a desired level of POS for a given mission; therefore, it is critical that supportability analysis include epistemic uncertainty when informing system design and mission planning.<sup>3-5</sup>

Unlike aleatory uncertainty, epistemic uncertainty can be reduced through observation and experience. Unlike other system parameters such as the mass or dimensions of particular components, failure rates cannot be observed directly; they must be estimated based upon comparison to similar items and/or statistical analysis of observed system behavior. The accuracy and precision of failure rate estimates are therefore strongly dependent upon the data behind them. As more data are gathered – for example, as more time is spent operating a system and the number of failures (or lack of failures) is observed for various ORUs – estimates of key parameters such as failure rates can be updated and refined to reduce epistemic uncertainty. For example, the ISS has provided a critical testbed for understanding the behavior of ECLSS in flight conditions. In addition to facilitating validation of ECLSS performance and operational

characteristics in a microgravity environment, ISS operations provide data (i.e. the number of failures observed for a particular item in a given period of operation) that analysts can use to update failure rate estimates to reduce uncertainty and more closely match real-world behavior. The ISS Logistics and Maintenance (L&M) office uses a Bayesian approach to update failure rate estimates based on observed failure counts, discussed in greater detail in Section III.B.

## B. Modeling Spares and POS Using Deterministic Failure Rates

Conceptually, it is valuable to consider the case where failure rates are deterministically-known values in order to understand the relationships between various factors linking system characteristics, mission characteristics, and spares allocations to POS. This section describes the Constant Failure Rate (CFR) model, a common model for random failures that assumes that each item has an exponentially-distributed lifetime defined by a known parameter.<sup>10</sup> This model will be expanded in Section C to include epistemic uncertainty in failure rates.

The key parameters for this analysis are:

- Failure rate  $\lambda_i$ : the average rate at which failures occur for a given item  $i$ , in failures per hour. This is sometimes expressed as the Mean Time Between Failures (MTBF), which is equal to  $\lambda_i^{-1}$ .
- Quantity  $q_i$ : the number of instances of item  $i$  in the system.
- K-factor  $\kappa_i$ : a multiplier on failure rate for item  $i$  to account for external influences on maintenance demands such as environmental effects, crew error, or false alarms.<sup>7,11</sup>
- Mission endurance  $\tau$ : the amount of time, in hours, that the system must support the crew without resupply.<sup>8</sup> This is the planning time horizon for supportability analysis; POS will be calculated as the probability that the number of spares provided is sufficient for this period of time.
- Number of spares  $n_i$ : the number of spares provided for item  $i$

Under the CFR model, where time to failure is assumed to follow an exponential distribution, the distribution of  $N_i$ , the number of failures (or the number of spares required) for item  $i$ , follows a Poisson distribution with a parameter equal to the expected number of failures (i.e.  $N_i \sim \text{Poisson}(\lambda_i q_i \kappa_i \tau)$ ).<sup>\*</sup> The POS for item  $i$ , as a function of the number of spares provided, is given by the Cumulative Distribution Function (CDF) of the Poisson distribution:<sup>12</sup>

$$POS_i(n_i) = \sum_{k=0}^{n_i} e^{-\lambda_i q_i \kappa_i \tau} \left( \frac{(\lambda_i q_i \kappa_i \tau)^k}{k!} \right) \quad (1)$$

The POS for the overall system is equal to the product of the POS for each individual item. Thus, given an allocation of spares  $n = \{n_1, n_2, n_3, \dots\}$ ,

$$POS(n) = \prod_i POS_i(n_i) \quad (2)$$

## C. Accounting for Epistemic Uncertainty in Failure Rates

Epistemic uncertainty in failure rates is typically represented by a lognormal distribution;<sup>13</sup> this is, for example, the distribution used by ISS L&M to model ORU failure rates.<sup>7,14</sup> Under this model, the deterministic failure rate  $\lambda_i$  used in Section B is replaced by a lognormally-distributed random variable  $\Lambda_i \sim \text{Logn}(\mu, \sigma)$  with Probability Density Function (PDF)

$$f_{\Lambda_i}(\lambda_i) = \frac{1}{\sqrt{2\pi\sigma_i}\lambda_i} e^{-\frac{(\ln \lambda_i - \mu_i)^2}{2\sigma_i^2}} \quad (3)$$

where  $\lambda_i \geq 0$ . The parameters  $\mu_i \in \mathbb{R}$  and  $\sigma_i > 0$  are known as the scale and shape parameters of the lognormal distribution, respectively. The mean and variance of  $\Lambda_i$  are, respectively,

$$E[\Lambda_i] = e^{\mu_i + \frac{\sigma_i^2}{2}} \quad (4)$$

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\* This paper follows the convention that deterministic values are represented by lower-case symbols, while random variables are represented by upper-case symbols.

$$\text{Var}[\Lambda_i] = e^{2\mu_i + \sigma_i^2} (e^{\sigma_i^2} - 1) \quad (5)$$

As was the case with  $\lambda_i$  in Section B, under this model each ORU has its own failure rate distribution  $\Lambda_i$ , with parameters  $\mu_i$  and  $\sigma_i$ .<sup>7,9,12-15</sup>

An alternate parameterization, which is typically used in the context of failure rate uncertainty, specifies the mean failure rate  $\bar{\lambda}_i$  and error factor  $\lambda_{EF,i}$ . The former is simply the expected value of the distribution, while the latter is defined as the ratio of the 95<sup>th</sup> and 50<sup>th</sup> percentiles. The error factor is an indicator of the level of uncertainty in the failure rate value; an error factor equal to one indicates that there is no uncertainty, and larger values indicate greater uncertainty. Note that, by definition, the error factor cannot be less than one. The error factor is a function of the shape parameter,<sup>9,13</sup>

$$\lambda_{EF,i} = e^{1.645\sigma_i} \quad (6)$$

and therefore  $\mu_i$  and  $\sigma_i$  can be determined based on  $\bar{\lambda}_i$  and  $\lambda_{EF,i}$  by rearranging equations 4 and 6:

$$\sigma_i = \frac{\ln \lambda_{EF,i}}{1.645} \quad (7)$$

$$\mu_i = \ln \bar{\lambda}_i - \frac{\sigma_i^2}{2} \quad (8)$$

As discussed in Section B, given a specific failure rate value, the number of failures is assumed to follow a Poisson distribution. When the failure rate is itself a random variable, the number of failures follows what is called a mixed Poisson distribution, or a Poisson distribution whose parameter is given by another distribution.<sup>12,16</sup> The POS for items with uncertain failure rates can be calculated using the CDF of the relevant mixed Poisson distribution. When  $\Lambda_i$  is lognormal, the number of failures follows a Poisson-lognormal distribution, denoted as

$$N_i \sim \text{Poisson}(\Lambda_i q_i \kappa_i \tau) \wedge \Lambda_i \sim \text{Logn}(\mu_i, \sigma_i) \quad (9)$$

In this application,  $q_i$ ,  $\kappa_i$ , and  $\tau$  are simply linear scaling factors on  $\Lambda_i$  that result in a new lognormal distribution that is scaled according to the relevant quantity, k-factor, and mission endurance. Specifically, given a lognormal random variable  $X \sim \text{Logn}(\mu, \sigma)$ , a linear scaling of that random variable by a constant factor  $a$  is another lognormal random variable,  $aX \sim \text{Logn}(\mu + \ln a, \sigma)$ . Unfortunately, there is no closed-form representation of the CDF of a Poisson-lognormal distribution.<sup>17</sup> While there are methods for numerical approximation, and Monte Carlo simulation could be applied, the lack of a closed-form representation means that there is no rapid, accurate means to evaluate POS using the Poisson-lognormal model.

However, a lognormal distribution can be approximated using a gamma distribution, and the resulting mixed Poisson distribution  $N_i \sim \text{Poisson}(Y_i) \wedge Y_i \sim \text{Gamma}(\alpha_i, \beta_i)$ , known as a gamma-Poisson distribution, does have a closed-form representation that enables rapid calculation of POS values. Here  $Y_i$  is a gamma-distributed random variable defined to approximate the Poisson parameter  $\Lambda_i q_i \kappa_i \tau$  from equation 9 for each ORU by matching its mean and variance. The PDF of  $Y_i$  is

$$f_{Y_i}(v_i) = \frac{v_i^{\alpha_i - 1} \beta_i^{\alpha_i} e^{-\beta_i v_i}}{\Gamma(\alpha_i)} \quad (10)$$

where the parameters  $\alpha \geq 0$  and  $\beta \geq 0$  are known as the shape and scale parameters, respectively, and  $\Gamma(\cdot)$  is the gamma function. The mean and variance are, respectively,

$$E[Y_i] = \frac{\alpha_i}{\beta_i} \quad (11)$$

$$\text{Var}[Y_i] = \frac{\alpha_i}{\beta_i^2} \quad (12)$$

The value of the gamma-Poisson approximation is that the resulting distribution is equivalent to a negative binomial distribution with parameters derived from  $\alpha$  and  $\beta$ ,

$$N_i \sim \text{Poisson}(Y_i) \wedge Y_i \sim \text{Gamma}(\alpha_i, \beta_i) \Rightarrow N_i \sim \text{NB}\left(\alpha, \frac{\beta}{\beta + 1}\right) \quad (13)$$

and therefore POS can be calculated using the negative binomial CDF, given in equation 14.<sup>12,16,18</sup>

$$\text{POS}_i(n_i) = \sum_{k=0}^{n_i} \binom{k + \alpha_i - 1}{k} \left(\frac{\beta_i}{\beta_i + 1}\right)^{\alpha_i} \left(1 - \frac{\beta_i}{\beta_i + 1}\right)^k \quad (14)$$

The POS formula in equation 14 can be used in the same manner as equation 1 in Section B, but now epistemic uncertainty is accounted for in the calculation.

#### D. Finding the Optimal Allocation of Spares

The methodology described in Section C provides a way to calculate the POS associated with a given spares allocation while accounting for epistemic uncertainty. Many different allocations will provide enough spares to meet a POS requirement,  $\text{POS}_R$ ; however, only one will do so while minimizing the total mass of spares. The optimal allocation is found by solving the discrete optimization problem below,

$$\begin{aligned} &\text{Minimize} && \sum_i m_i n_i \\ &\text{s. t.} && \prod_i \text{POS}_i(n_i) \geq \text{POS}_R \end{aligned} \quad (15)$$

where  $m_i$  is the mass of ORU  $i$ . Exact solutions can be obtained by combining marginal analysis<sup>19</sup> (also known as the greedy algorithm) with a branch-and-bound search algorithm.<sup>20</sup> This approach is described in detail by Owens and de Weck<sup>21</sup> for a case in which epistemic uncertainty is neglected and the Poisson CDF is used to calculate POS. The same algorithm can be applied when the negative binomial CDF is used while preserving guarantees on optimality.

### III. ISS Experience and ECLSS ORU Failure Rate Estimates

Data regarding ISS ORUs, including mean and error factor parameters for initial and current failure rate estimates, are collected in the ISS Maintenance and Analysis Data Set (MADS). The initial failure rate estimate captures the state of knowledge of the item's failure characteristics prior to gaining experience through on-orbit operations. As experience is gained, this initial estimate is updated by ISS L&M using a Bayesian approach. When an ORU experiences a failure during operations – or when an ORU operates for a specified period of time (e.g. half of its MTBF) without failure – the current failure rate estimate (captured as a mean and error factor) in MADS is updated. As more experience is gained, more data are gathered, and the failure rate estimate is further refined. In general, this update process tends to decrease the amount of uncertainty present in the estimate over time, as well as shift the value of the estimated mean to more closely match observed system behavior. With sufficient data, the failure rate estimates will eventually converge to their true values.<sup>7,13,14</sup>

This section examines the evolution of failure rate estimates for ISS ECLSS ORUs from the time that they were first installed on station to their current values.<sup>†</sup> Section III.A presents and discusses the changes in mean failure rate and error factor estimates for the 50 ECLSS ORUs in MADS that have both an initial and current failure rate estimate. The set of 50 ORUs examined here includes the major components of the Water Processor Assembly (WPA), Urine Processor Assembly (UPA), Oxygen Generation System (OGS), Carbon Dioxide Removal Assembly (CDRA), Common Cabin Air Assembly (CCAA), and Trace Contaminant Control System (TCCS). Section III.B presents a

<sup>†</sup> MADS data discussed in this paper, including failure rate estimates, are current as of February 5, 2018.

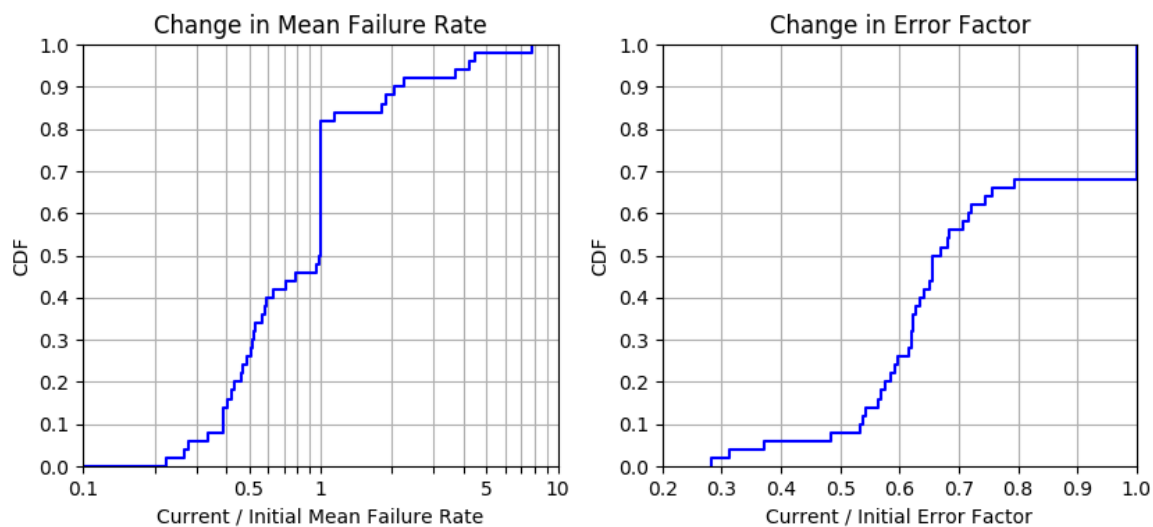
detailed look at the evolution of failure rate estimates for the UPA Fluids Control and Pump Assembly (FCPA), which has experienced the largest increase in mean failure rate estimate among the 50 ORUs examined here. This significant increase in mean failure rate (i.e. decrease in reliability estimate) is the result of the fact that the FCPA has experienced a significantly higher number of failures than would be expected under the initial estimate, and provides an illustrative example of how failure rate estimates change in response to observed on-orbit behavior.

### A. Initial vs. Current ISS ECLSS ORU Failure Rate Estimates

Figure 1 shows the distribution of the ratio of the initial and current estimates of mean failure rate and error factor for 50 ISS ECLSS ORUs. A ratio less than 1 indicates that the current estimate of mean failure rate or error factor has decreased from the initial estimate; this means that operational experience has indicated that the ORU is likely more reliable (i.e. has a lower mean failure rate) and/or that there is lower uncertainty in the failure rate estimate than was initially predicted. Conversely, a ratio greater than 1 (which only occurs for mean failure rate estimates) indicates that the current estimate is higher than the initial estimate, meaning that the ORU is less reliable than was initially predicted. A ratio equal to 1 indicates that an ORU's failure rate estimate has not been updated, typically because no failures have been observed for that ORU and the amount of accumulated operating time is small relative to the ORU's estimated MTBF.

Of the ORUs examined here, 50% have current mean failure rate estimates that are lower than their initial values. 26% of current mean failure rate estimates are less than half of the initial estimate, meaning that approximately one quarter of the ECLSS ORUs examined here have proven to be twice as reliable as was initially predicted. The UPA Firmware Controller Assembly has the lowest ratio of current to initial mean failure rate estimate, at 0.22, indicating that the initial mean failure rate estimate was an overestimate by a factor of 4.5. On the other side of the spectrum, 18% of the ORUs have current mean failure rate estimates that are higher than their initial values. 12% have more than doubled the initial estimate, and 6% have exceeded the initial estimate by more than a factor of 4. The ORU with the largest increase in mean failure rate is the UPA FCPA, which has a current mean failure rate estimate nearly 7.8 times the initial estimate. The evolution of the FCPA failure rate estimate is examined in greater detail in Section III.B.

32% of the ORUs have current failure rate estimates that are the same as the initial values, indicating that they have not yet been updated. These are typically items that have relatively low failure rates, and the estimate has not been updated because no failures have been observed and the cumulative operating time on that ORU is short relative to the MTBF – i.e. the condition defined by ISS L&M as triggering a Bayesian update has not occurred. That is not to say that these items could not be updated, given sufficient information; it simply means that in the MADS database they have not yet been updated. It is likely that, if an update were carried out, these items would see a decrease in the mean failure rate estimate since they have not experienced a failure in their operating time to date. However, the magnitude of that change would depend upon the initial mean failure rate estimate and the amount of operating time



**Figure 1: CDF of the ratio of current to initial mean failure rate (left) and error factor (right) estimates for ISS ECLSS ORUs. Note that the x-axis for the failure rate ratio (left) is displayed using a logarithmic scale.**

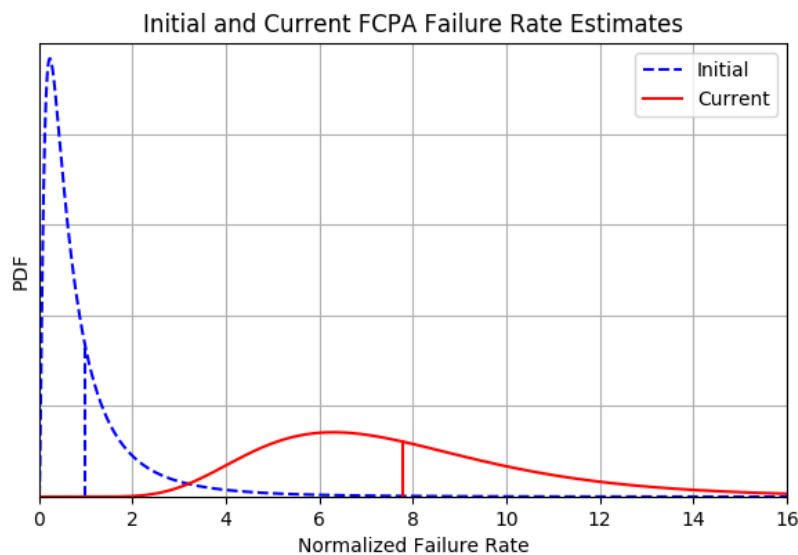
accumulated for that ORU. For ORUs with very low initial mean failure rate estimates, the results of a Bayesian update based on a relatively short amount of operating time with no failures may be negligible.

While mean failure rate estimates have both increased and decreased – indicating that both higher-than-expected and lower-than-expected reliability have been experienced during operations – the error factor for all failure rate estimates examined here has either decreased or remained the same. The previously-mentioned 32% of the ORUs with unchanged failure rate estimates have the same error factor as was initially estimated. 68% of the ORUs have a current error factor estimate lower than the initial value, indicating a reduction of epistemic uncertainty. For 8% of the ORUs, the current error factor estimate is less than half of its initial value. The ORU with the greatest reduction in uncertainty is the CDRA Selector Valve, for which the ratio of current to initial error factor estimates is 0.282. This reduction in uncertainty is likely related to the fact that there are several instances of this item within the system, providing a larger test population and more cumulative operating time. However, it is important to note that while the error factor estimate has gone down for this ORU, the mean failure rate estimate has increased by a factor of 4.24. Reduction in mean failure rate and reduction in uncertainty are two separate considerations.

### B. Evolution of the FCPA Failure Rate Estimate

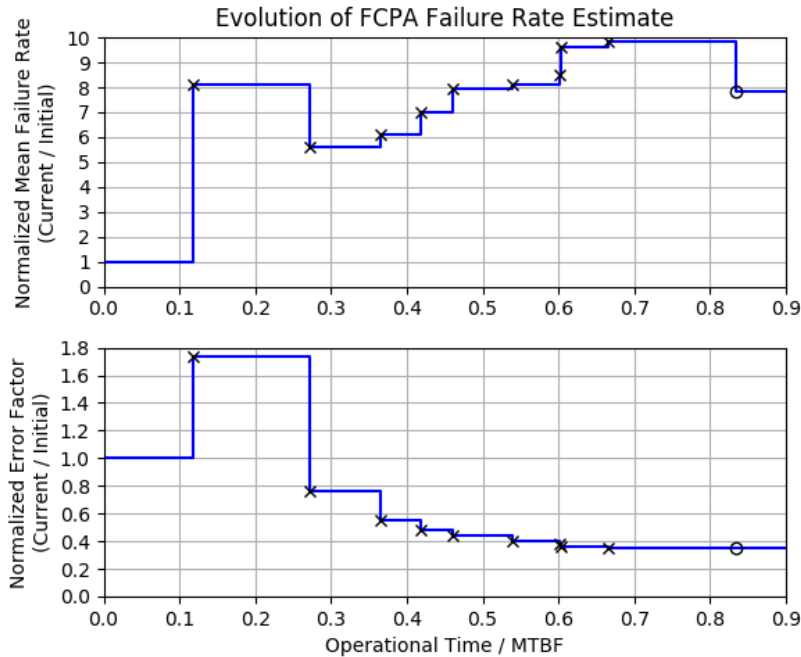
This section examines the evolution of the FCPA failure rate estimate over time in order to illustrate the impact of observed data on ORU failure rate estimates. The FCPA is a peristaltic pump within the UPA designed to transfer urine from the Wastewater Storage Tank Assembly into the Distillation Assembly, and it has presented a significant challenge from a supportability perspective, with significantly more random failures occurring than was initially expected. Specifically, since the activation of the UPA on ISS in November 2008 the FCPA has experienced 9 failures, all of which occurred during an operating period shorter than the initial estimated MTBF.<sup>22-24</sup> As a result, the FCPA has experienced the largest increase in mean failure rate estimate of the 50 ECLSS ORUs examined here, with the current estimate nearly 7.8 times the initial estimated value. In addition, uncertainty in the FCPA failure rate estimate has decreased significantly, with the current error factor estimate just over 0.37 times its initial value.

Figure 2 shows the initial and current failure rate estimates for the FCPA, with the x-axis normalized by the initial mean failure rate estimate. The blue dotted curve is the PDF of the failure rate distribution based on the mean and error factor estimated before the UPA was activated on ISS. The red, solid curve is the PDF of the current failure rate estimate, which is the current MADS failure rate estimate, the result of performing a Bayesian update on the initial estimate using the observed failures between UPA activation in November 2008 and the time that the current estimate was computed in February 2018. This update is based on operational time, not calendar time, since the FCPA operates on a duty cycle less than one. As expected, the large number of failures experienced by the FCPA have shifted the failure rate distribution to the right significantly. It is important to note that while the current distribution is wider, the



**Figure 2: Initial (blue, dotted) and current (red, solid) FCPA failure rate estimates. Mean values are indicated by vertical lines, and the x-axis has been normalized by the initial mean value.**





**Figure 3: Evolution of the FCPA failure rate estimate, characterized by mean failure rate (top) and error factor (bottom). The x-axis shows FCPA operational time normalized by the initial MTBF estimate, and y-axes show the ratio of current to initial estimates of mean failure rate and error factor. Updates due to failure events are indicated by Xs, and the final update (based on time spent without a failure) is indicated by an O.**

error factor has gone down from its initial value since it is defined as the ratio of the 95<sup>th</sup> and 50<sup>th</sup> percentiles; when the median is higher, the same error factor results in a wider distribution of values.

Figure 3 shows the evolution of the FCPA mean failure rate and error factor estimates as a function of operational time (i.e. calendar time multiplied by the duty cycle). These values are the result of applying a Bayesian update to the initial failure rate estimate at 10 points in time: each of the 9 FCPA failures (indicated by Xs in Figure 3), as well as one additional update (indicated by an O) at the end of the time period examined here in order to bring the estimate to its current value. The x-axis is normalized by the initial MTBF estimate, and the mean failure rate and error factor values shown are normalized by their initial estimates.

The lognormal distribution is not a conjugate prior for a Poisson process, and therefore this Bayesian update must be executed numerically.<sup>13</sup> A Markov Chain Monte Carlo (MCMC) model<sup>25</sup> is used to draw 250,000 samples from the posterior failure rate distribution, using a thinning factor of 2 and a 1000-sample burn-in period. A lognormal distribution is fit to these samples to determine the updated values of  $\mu$  and  $\sigma$ , and equations 4 and 6 are used to calculate the updated mean and error factor. The end values of this MCMC Bayesian analysis are a normalized mean error factor estimate of 7.8 and a normalized error factor of 0.35, which are very close to the MADS-derived values of 7.8 and 0.37 discussed above. Given that the MADS updates are based upon more detailed knowledge about the number of FCPA operating hours, this small discrepancy is not unexpected. The initial and current failure rate distributions shown in Figure 2 correspond to the mean failure rate and error factor estimates shown at the far left and far right of Figure 3, respectively.

The first FCPA failure occurred after an operating time period equal to just under 12% of the initial MTBF estimate. As a result, estimates of both the mean failure rate and error factor are increased significantly from their initial values. Effectively, the evidence observed (an FCPA failure in that short of an amount of time) is a strong indicator that the initial failure rate estimate is an underestimate, and as a result the value shifts upwards. The mean failure rate estimate increases and decreases as additional failures are observed, depending upon the time to failure; when an update is performed due to time that has passed without a failure, the mean failure rate estimate is decreased. In terms of error factor, after the first update – when the strong mismatch between expected and observed behavior indicate that the level of error in the initial estimate may be higher than predicted – the error factor decreases as more

data are gathered, regardless of whether updates are based on failures or lack of failures, as the failure rate estimate converges to one that more closely matches the observed behavior. However, the rate of uncertainty reduction decreases over time.

These results are meant to be illustrative, and it is important to keep in mind that they represent the worst-case increase in failure rate estimate within the set of 50 ECLSS ORUs examined here. Other ORUs have experienced less drastic adjustments in failure rate estimates, and their estimates will have evolved in different ways. However, the high-level trends shown in the FCPA failure rate evolution are expected to be generally true of all items. Specifically,

- Updates based on failures occurring earlier than expected tend to increase the estimated mean failure rate, while updates based on failures occurring later than expected tend to decrease the estimated mean failure rate;
- Updates based upon observing the ORU survive a relatively long period time without experiencing a failure tend to decrease the estimated mean failure rate;
- Additional evidence, whether a failure or lack of a failure, tends to decrease the amount of uncertainty in a failure rate estimate (indicated by the error factor) unless that evidence is so different from the expected result that the error factor increases, as was the case with the first FCPA update; and
- The rate of uncertainty reduction tends to decrease over time, indicating that there are diminishing returns to continued testing.

With the appropriate data – namely, an initial failure rate estimate and an operational history indicating which failures occurred, and the operating time accumulated at the time of failure – failure rate estimate evolution curves such as the ones shown in Figure 3 could be generated for any ORU. The information from these curves could then potentially be used to forecast future changes in failure rate estimates as a function of test time, with the caveat that the actual changes will depend on observed test results, which cannot be known ahead of time.

#### **IV. Impact of ISS Experience on Future Mission Supportability**

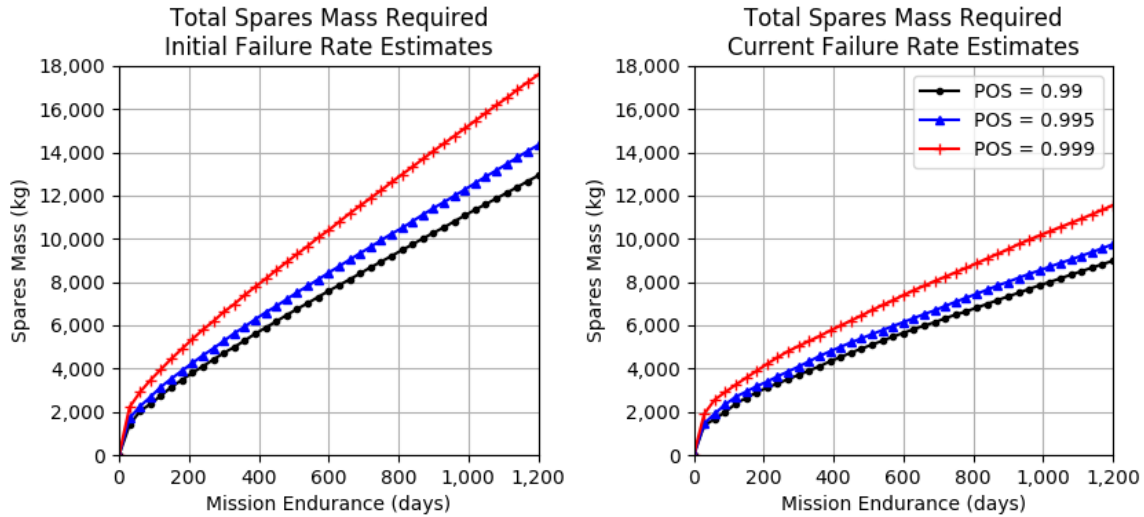
The changes in failure rate estimates described in Section III have a powerful impact on the supportability characteristics of future missions, related to two primary drivers:

- Lower failure rate uncertainty enables more precise assessment of spare parts requirements, reducing the amount of spares that need to be supplied in order to cover potential maintenance demands during the mission to a given POS
- Improved failure rate estimate accuracy enables more accurate assessment of spare parts requirements, ensuring that the allocation of spare parts is appropriate and matched to demand, and that the achieved POS is actually what was desired

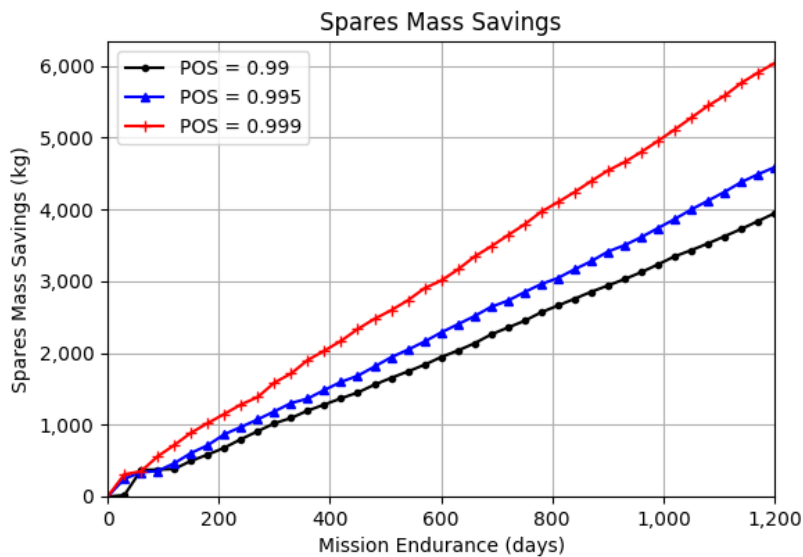
This section examines these two effects by assessing the spares requirements associated with a notional ECLSS system, consisting of the 50 ECLSS ORUs described in Section III, operating in a range of potential mission profiles. Specifically, the total spares mass required to cover these ORUs to a POS of 0.99, 0.995, or 0.999 is calculated for mission durances ranging from 0 to 1,200 days (the required endurance of a Mars-class mission<sup>26</sup>) in increments of 30 days, using the methodology described in Section II. This assessment is performed using both the initial failure rate estimates and the current estimates, and the resulting spares mass requirements are compared in order to determine the spares mass savings that has resulted from experience gained from ISS operations to date. These results are presented in Section A. In addition, for the same ORUs and range of mission profiles, the impact of ISS operations on risk is assessed by taking the spares allocation obtained using initial failure rate estimates and calculating the POS associated with this allocation when current, updated failure rate estimates are used. Effectively, this analysis examines what the POS would actually have been on a notional mission if initial failure rate estimates were used for spares planning as opposed to the current, more refined estimates. These results are presented in Section B.

##### **A. Reduced Spares Mass Requirements**

Figure 4 shows the total spares mass required for the 50 ISS ECLSS ORUs examined here to achieve a POS of 0.99, 0.995, or 0.999 as a function of mission endurance. These results are calculated using both the initial failure rate estimates and the current estimates in order to compare the two and assess the impact that ISS experience has had on future mission supportability. Each point on the curves in Figure 4 represents a specific allocation of spare parts to the 50 ECLSS ORUs, found using the methodology described in Section II. Each allocation is optimal, meaning that it is the combination of spares that achieves the desired POS requirement while minimizing mass, given the set of failure rate estimates (initial or current) for each ORU and the mission endurance.



**Figure 4: Total ECLSS spares mass required as a function of mission endurance when initial (left) and current (right) failure rate estimates are used. Results are shown for required POS levels of 0.99 (black circles), 0.995 (blue triangles), and 0.999 (red plus signs).**



**Figure 5: ECLSS spares mass savings resulting from updated failure rate estimates as a function of mission endurance for required POS levels of 0.99 (black circles), 0.995 (blue triangles), and 0.999 (red plus signs).**

The left axis of Figure 4, which shows results of calculations based on initial failure rate estimates, indicates the spares mass that would be required if no on-orbit experience had been gained and failure rate estimates were not refined. The right axis, in contrast, shows the results when current failure rates – which have been refined and updated based on ISS experience – are used. The total mass required increases as either the desired POS or the mission endurance increase, but in all cases refined failure rate estimates reduce the amount of spares mass required. For a 1,200-day Mars-class mission, for example, the spares mass required for these 50 ECLSS ORUs to achieve a POS of 0.995 is 14,335 kg when initial failure rate estimates are used, and 9,748 kg when those estimates are updated based on observed on-orbit system behavior.

Figure 5 shows the spares mass savings for these 50 ECLSS ORUs that result from updating failure rate estimates, calculated by subtracting the spares mass calculated using current estimates from that calculated using initial estimates. The amount of spares mass saved increases as a function of both mission endurance and POS. Put another way, the value of refined failure rate estimates (in terms of spares mass reduction) is higher when missions are longer or the desired probability of success is higher. The spares mass savings for a 1,200-day mission with a POS of 0.99, 0.995, or 0.999 are 3,946 kg, 4,587 kg, and 6,037 kg, respectively. For context, the mass of the system itself – that is, the mass of each ORU multiplied by the number of instances of that ORU in the system – is approximately 1,377 kg. Thus, for a 1,200-day mission with a POS requirement of 0.995 (that is, a 1 in 200 chance of not having enough spares), the updating of failure rates based on ISS experience has enabled a reduction in ECLSS spares mass equivalent to approximately 3.3 times the mass of the ECLSS system itself.

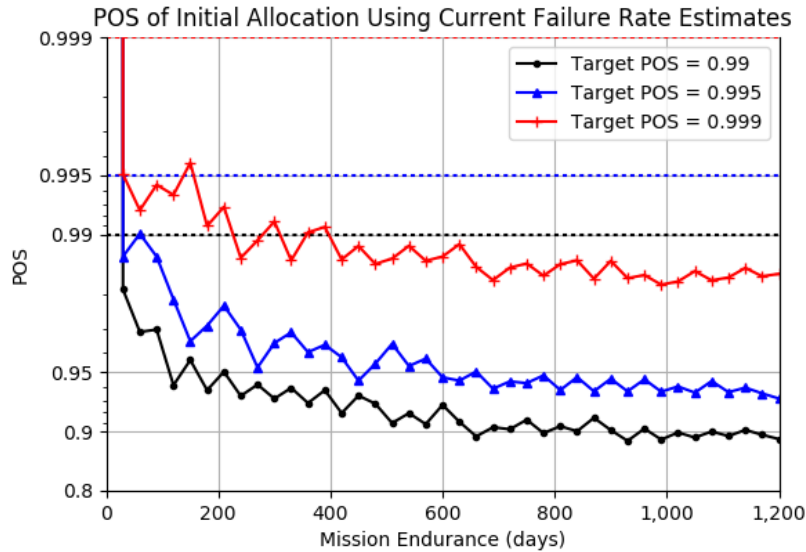
These changes in spares mass requirements are the results of the changes in failure rate estimates discussed in Section III. Two major factors are at work. The first is changes in the mean failure rate estimates, indicating general shifts in the magnitude of the failure rate for each ORU. As shown on the left side of Figure 1, 50% of the ORUs examined here have current mean failure rate estimates lower than their initial values, indicating that experience has shown them to be more reliable than was initially predicted. A lower failure rate means that fewer spares are required to achieve a desired POS value for that item, and therefore these items typically require fewer spares in the allocations determined using the current (i.e. updated) estimates compared to the allocations determined using the initial estimates. However, it is important to note that more spares are typically required for the 18% of spares that saw their mean failure rate estimate revised upwards due to lower-than-expected observed reliability, since a higher failure rate means that more spares are required to achieve a desired POS value for that item. The effect of a combination of increased and decreased failure rate estimates is a complex interaction within the spares optimization algorithm, since the value of interest is not the POS of any individual item, but rather the overall system POS, which is the product of the POS of each item (see Section II for further discussion).

The second factor is the overall decrease in uncertainty surrounding failure rate estimates that comes from on-orbit experience, regardless of whether the mean failure rate estimate is adjusted upwards or downwards. When failure rates are uncertain, that lack of precision requires more conservative spares allocation in order to ensure that the desired POS is achieved. As uncertainty in failure rates is decreased, a lower number of spares can be used to achieve the same POS, since there is less of a chance that the failure rate will be significantly higher than the mean value.<sup>4</sup>

## **B. More Accurate Assessment of Risk**

One of the major benefits of on-orbit experience is the decrease in risk that results from verifying initial failure rate estimates and refining/updating those estimates based on observed behavior during actual operations. In particular, ISS experience has enabled the identification and correction of initial failure rate estimates that were significantly lower than what would be suggested by the number of failures observed during on-orbit operations. Had these issues not been identified, the number of spares required for those items would have been underestimated, and the overall POS would have been lower than expected, meaning that risk would be higher than expected. Improved accuracy in failure rate estimates corrects these underestimates and increases confidence that the correct number of spares are provided for each item.

To investigate this effect, the spares allocations found using initial failure rate estimates – that is, the set of solutions to the optimization problem described in equation 15 when the initial, pre-ISS-operations mean failure rate and error factor estimates are used – are assessed to find the associated POS when the current, updated failure rate estimates are used. The resulting POS value is, based on the current best knowledge of ORU failure rates, the actual POS that would have been achieved if initial failure rate estimates had been used to plan the spares allocation. Figure 6 shows the results of this assessment as a function of mission endurance for target POS values of 0.99 (black), 0.995 (blue), and 0.999 (red). The target POS value itself is shown as a horizontal dotted line, and the actual POS achieved, based on current failure rate estimates, is shown by the solid line of the same color. Points along the line indicate specific spares allocations associated with missions of up to 1,200 days, in 30-day increments; these correspond to the spares allocations associated with the points on the line of the same color on the left side of Figure 4, which shows the total mass of that allocation.



**Figure 6: Actual risk carried by spares allocations determined using initial failure rate estimates as a function of mission endurance, based on updated failure rate estimates. Results are shown for a target POS value of 0.99 (black circles), 0.995 (blue triangles), and 0.999 (red plus signs); each target POS value is also indicated by a horizontal dotted line of the corresponding color. Note that the y-axis is displayed using a logarithmic scale.**

These results clearly show the danger of underestimating failure rates. Even for a relatively brief, 30-day mission, if the initial failure rate estimates had been used to allocate spares to achieve a POS of 0.99, the actual POS (based on current failure rate estimates) would be 0.981 – meaning that the risk associated with spare parts (i.e. the probability that there are not enough spare parts for the mission, calculated as  $1 - POS$ ) is nearly double the planned value. For target POS values of 0.995 and 0.999, the actual POS achieved is 0.987 and 0.995, corresponding to an increase in risk by a factor of 2.6 and a factor of 5, respectively. The negative impact of inaccurate failure rate estimates is exacerbated by longer mission durances. For a 1,200-day Mars-class mission, use of initial estimates to plan for a POS of 0.99 would result in an actual POS of 0.891. Missions that used the initial estimates to plan for a POS of 0.995 would only achieve a POS of 0.932, and missions that planned for a POS of 0.999 would only achieve a POS of 0.984. In terms of the risk of insufficient spares, the actual risk associated with these missions in each case would be 10.9, 13.6, and 15.9 times higher than had been planned for, respectively. Had the spares allocation for a Mars mission been determined based on initial failure rate estimates, without first refining those estimates on the ISS, the actual risk of insufficient spares associated with that mission would likely have been an order of magnitude higher than anticipated. Thus, in addition to the mass reduction described in Section A, the updating of failure rates based on ISS experience has uncovered a significant amount of previously-hidden risk in the form of underestimated failure rates (or overestimated reliability) that would have increased the spares-related risk by a factor of 2 to 16, with more hidden risk present on longer missions.

## V. Discussion

The results presented in Sections III and IV have various implications for system development and mission planning, some of which are discussed below. The results presented in Section IV assume that ISS-like ORUs are used for future missions, which may or may not be the case depending upon the particular system design and ECLSS architecture decisions made for that mission. Many different approaches to system supportability are available – including changes in level of repair, commonality, redundancy, maintainability, and even on-demand manufacturing capability – and these changes have various impacts on spares mass, risk, crew time, development schedules, and many other factors that should be taken into account.<sup>5</sup> However, while the magnitude of various effects may change, the general trends observed in ISS ORU failure rate estimates and impacts on mass and risk for future missions are expected to be similar even if the particular set of ORUs changes.

### **A. Refining Failure Rate Estimates Takes Time, but Can Be Accelerated**

ISS experience shows that a significant amount of operational time is required to reduce uncertainty and verify failure rate estimates. This paper demonstrates the positive impact that ISS experience to date has had on system supportability for future missions. However, even after years of operation, a significant amount of uncertainty still remains in the failure rate estimates of ISS ECLSS ORUs, which has a correspondingly significant impact on logistics and risk for future missions.<sup>7,8</sup>

A major driver of this challenge is the fact that it can take a large amount of operating time to gather sufficient data to significantly reduce uncertainty in failure rate estimates. Many ORUs have relatively low failure rates and correspondingly high MTBFs, on the order of years. These long MTBFs can be misleading, and it is important to keep in mind that they are a parameter used to characterize a probability distribution, and not a deterministic description of ORU lifetime. An ORU may fail before it reaches its MTBF, or it may fail afterwards (though the former is more likely). Under the CFR model, for example, the probability that a component will fail before reaching its MTBF is 0.63, and the probability that it will fail before reaching half of its MTBF is 0.39.<sup>9</sup> However, long MTBFs are an indication that, on average, a significant amount of time may be required before a failure is observed.

Parallel operation of multiple copies of a given system can greatly accelerate the process of gathering data on that system. Each additional operating instance of an ORU is a multiplier on the number of operational hours gained in a given period of time, the amount of data collected on that ORU, and the rate at which failure rate estimates are refined. Currently, there is only one orbital platform that enables operational experience with these systems in the space environment – the ISS. However, within the ISS it may be possible to operate additional copies of key systems simply for the purpose of gathering operational data; the potential value of further refinement of failure rates for those systems should be weighed against the cost and other impacts of operating multiple copies.

In addition, ground test facilities are cheaper and easier to operate than a space station, and allow system designers more direct access to the equipment being tested for monitoring and characterization. In addition, particularly in the case of ECLSS, a ground test facility is likely not as dependent upon the function of the system being tested, and therefore test managers may have more flexibility with regard to the operating conditions that they will be able to investigate. Though there are likely failure modes and various operational effects due to the microgravity environment that cannot be emulated for long periods of time on the ground, there are also likely many failure modes that are unrelated to the microgravity environment, and the failure rates associated with these failure modes can be investigated on the ground. Other aspects of the space environment, such as radiation, could also be emulated on the ground.

Ideally, data would be gathered from multiple system instances operating in a relevant environment, such as multiple space stations. This approach is likely not within the budget of a single organization or agency such as NASA, but NASA could facilitate conditions that encourage other entities to operate stations and share reliability data in order to build an understanding of the failure characteristics of various ORUs. This information would be valuable to all participants in such a database, since it would decrease their risk and logistics requirements at a rate faster than any could achieve individually. For example, the development of a commercial human spaceflight economy in Low Earth Orbit (LEO), consisting of multiple stations and/or spacecraft operating multiple ECLSS (which may be copies or variants of current systems, or entirely new systems) would result in a data-rich environment that would enable much more rapid reduction of failure rate uncertainty and greater knowledge and understanding of system behavior. The lessons learned by operating these systems could be very valuable to future exploration as well as continued commercial operations in LEO or elsewhere. There may even be an economic argument to be made for dedicated long-duration testing missions or commercial on-orbit testing services – dedicated platforms designed to gather data regarding long-duration operations of key spacecraft systems in order to buy down risk and improve logistics forecasting for future missions.

### **B. Underestimated Failure Rates Drive Risk**

It may seem strange that the risk for future missions discussed in Section IV.B would be significantly higher than the desired values when initial failure rate estimates are used, given that most of the ORUs examined here (82%) either experienced no change in failure rate estimates or saw the initial failure rate estimate lowered. In general, based on ISS experience, most of the ECLSS ORUs have turned out to be more reliable than expected. As a result, the spares that were provided for those ORUs based on initial, overestimated failure rates will be more than sufficient, and the resulting POS for those ORUs will be higher than expected.

However, 18% of ORUs that were not as reliable as expected, and it is these ORUs that drive the overall system POS. Since POS for the system is the product of the POS for each individual item (see equation 2), and POS is by definition always between 0 and 1, system-level POS is always limited by the lowest POS of its constituent items. The amount of spares provided based on the initial failure rate estimates for ORUs whose initial failure rate was

underestimated will not be sufficient to the same probability that was initially targeted, and the resulting reduction in POS for that item will reduce the system-level POS significantly. Overall, unexpectedly low reliability is a typically stronger driver of system POS than unexpectedly high reliability.<sup>3,27</sup>

As a result, for the purposes of systems development and mission planning, it is more important in the near term to identify items for which failure rates are underestimated than it is to identify overestimates, since it is the underestimated failure rates that will drive increases in risk. Conveniently, an underestimated failure rate (i.e. an overestimated reliability) will be indicated by an earlier-than-expected failure, and therefore evidence that an initial failure rate may be an underestimate will typically appear earlier rather than later, relative to evidence suggesting that a failure rate is lower than the current estimate. While additional time and data may be required to refine the new failure rate estimate, it is likely that an ORU can at least be flagged as potentially needing attention relatively early.

One possible approach to identifying potential underestimated failure rates is to examine the probability that a failure would occur for that item in that amount of time, given the initial estimates. For example, in the FCPA case described in Section III.B, it is apparent that the first ORU installed likely had significantly lower reliability than was predicted, since the operational time to failure was approximately 12% of the initial MTBF. Under the CFR model, if the initial mean failure rate estimate were correct, the probability of observing a failure in that time period (i.e. the complement of the probability of observing 0 failures in that time period), including the K-factor, is approximately 0.15. Including epistemic uncertainty via the negative binomial model described in Section II.C, the probability of observing a failure in that time is approximately 0.14. While this probability is not vanishingly small, it does indicate that it is unlikely that the initial model matches the evidence, and therefore flags the FCPA as an item that may merit further investigation.

This approach does not provide a new failure rate estimate – that would require a Bayesian update, similar to the ones described in Section III.B. However, it provides an indicator that system developers can use to identify items that may require more attention. Additional resources can then be applied to accelerate the rate of uncertainty reduction for that item. For example, as discussed in Section A, parallel testing of additional copies of that item could be initiated on the ground or on orbit in order to gather operational data more quickly and accelerate both reduction in uncertainty and the rate at which failure modes are discovered and can be corrected.

### **C. Sufficient Spares Mass is Not the Same as Sufficient Spares**

One of the interesting results of Section IV is the combination of the effects of updated failure rate estimates on both mass and risk. When initial failure rate estimates are used, the total spares mass required is higher than it would be if current estimates are used; however, the risk is also higher. Carrying more spares mass does not necessarily drive down risk – it matters which spares are carried. In the initial case, many spares would be carried that were not needed (based on current failure rate estimates), but there were also spares that were needed that were not carried and as a result risk was increased. Spare parts are specialized objects, designed to address a specific type of failure. It is important that missions not just account for the amount of spares mass that will need to be carried, but also ensure that the right set of spares are allocated.

One possible approach to address this issue would be to use commonality. Commonality between different ORUs can enable spares that are able to address a set of failures, thus allowing risk pooling between different failure modes. While helpful, commonality of design is limited; it is unlikely that a pump and a particulate filter will share the same design and have interchangeable spares. In-Space Manufacturing (ISM), however, can enable commonality of material by allowing required spares to be manufactured from a common pool of undifferentiated raw feedstock when they are needed. Even if various different materials (metals, plastics, etc.) are required, the fact that these materials are not necessarily as specialized to a particular failure type means that they enable a more adaptable approach to spares logistics than traditional spare parts. If one item experiences fewer failures than expected, and another item experiences more failures than expected, resources that would have been used to manufacture spares for the first item can be used to manufacture spares for the second.

There are of course limitations on this approach – namely, that the set of spares to be covered this way must share the same raw materials, and that the crew must have the ability to manufacture the required items on demand during the mission. However, previous work has shown that, if such a capability could be developed and implemented on even a subset of ORUs within the system, ISM could enable significant reductions in spares mass requirements for long-endurance missions while simultaneously mitigating the negative effects of failure rate uncertainty by enabling adaptive spares logistics.<sup>5,28,29</sup>

#### **D. Changes to System Design Impact Supportability and May Introduce New Uncertainty**

There are two factors underlying the differences between the initial and current failure rate estimates, both of which need to be taken into account when considering these results. On the one hand, observation of system behavior and updating of failure rate estimates shifts those estimates and reduces uncertainty such that, as more and more data are gathered, they eventually converge to the actual failure rate of the system. On the other hand, however, ISS ECLSS system designers have made changes to systems during their operational lifetimes, sometimes in order to increase reliability. The first factor relates to reduction of epistemic uncertainty; the second relates to changes in the aleatory uncertainty of the system itself. Both can reduce spares requirements.<sup>8</sup> However, the data examined here are not sufficiently detailed to differentiate between these two effects. With more detailed information regarding when changes were made to ORU designs or operational conditions, further analysis could identify the extent to which changes in the system itself are the cause of changes in failure rate estimates, as opposed to changes in our knowledge of the system.

More detailed assessment of the timing of intentional changes to system design and concurrent changes in failure rate estimates could also help characterize risks associated with making changes to the system. The reductions in spares mass and risk described in Section IV are the result of years of accumulated knowledge about the ISS ECLSS system, derived from on-orbit experience with that particular system. When changes are made to the design of that system, some of that previous operational experience may no longer be relevant, and additional uncertainty will be introduced. This is true both for system elements that have been redesigned and the elements that they interact closely with, since the operating conditions of those elements may have changed. In the extreme, radical changes – such as the adoption of entirely new ECLSS systems – may significantly reset the state of knowledge about the system’s failure characteristics. The additional uncertainty introduced by new system designs, and the resulting increase in risk and spares mass requirements, should be carefully balanced against the potential benefit that may be gained by these new systems in terms of reduced system mass, lower consumable requirements, increased reliability, increased maintainability, or any other relevant factor.

This is not to say that system upgrades should always be avoided. One of the most valuable aspects of on-orbit operational experience is that it provides system designers with the opportunity to identify and correct design issues. However, system designers, mission planners, and program managers must be cognizant of the implications of system design changes with regard to risk, reliability, and supportability, and weigh those implications against the potential benefits resulting from the proposed change. Potential increased uncertainty must be accounted for, either by accepting higher risk, carrying more spare parts, or allowing for more test time to reduce that uncertainty, or some combination of these approaches.

#### **E. Operational Experience Has a Nonlinear Effect on Uncertainty**

This paper examined only the differences between the initial failure rate estimates and their current values, and the resulting impacts of those differences on future mission spares mass and risk. With the exception of the FCPA example in Section III.B, it did not examine intermediate failure rate estimates, or the evolution of those estimates over time. However, the FCPA example (figure 3) does show that reduction in failure rate uncertainty is a nonlinear process, and the rate of refinement in failure rate estimates tends to decrease over time. This makes sense, as the Bayesian failure rate update process incrementally incorporates new evidence to update failure rate estimates, and as more evidence is incorporated the failure estimate is expected to approach the true value. As a result, time spent gathering operational experience has diminishing returns.

This trend is similar to that seen in reliability growth efforts (which are discussed in greater detail in previous work<sup>27</sup>), where reliability may increase relatively quickly during early testing periods, as “low-hanging fruit” failure modes are identified and corrected. However, as the system improves, it becomes more difficult and time-consuming to observe, identify, and correct additional failure modes. Similarly, it is expected that – past a certain point – each additional year of data-gathering and operational experience will have less of an effect on failure rate estimates once they have begun to stabilize around true values.

As a result, it is not reasonable to extrapolate linearly from the results of this study in order to project potential spares mass or risk benefits that continued years of testing on ISS might yield in the future. The results presented here are simply the start and end points of some nonlinear curve relating operational and test time to mass and risk reduction. However, this curve can be characterized, given sufficient data regarding the failure history of each ORU. Specifically, the evolution of failure rate estimates for each ORU can be calculated at a series of intermediate points in time using the MCMC Bayesian approach described in Section III.B, and the resulting intermediate updated estimates can be used to assess spares mass and risk, as was done in Section IV. The results of that analysis could then be used to forecast the potential value of additional test time for these systems, on the ISS or some other platform,



assuming that past trends hold. In addition, subsystem- and ORU-level assessment of the rate of change in failure rate estimates can identify the parts of the system for which additional test time has the potential to provide the most value. These results can then guide investments in testing efforts, as well as inform estimations of what level of uncertainty reduction may be reasonably achievable and how much operational time may be required.

## VI. Conclusions

Operational experience aboard the ISS provides valuable data that has allowed refinement of ORU failure rate estimates, increasing their accuracy and reducing uncertainty. These refined failure rate estimates have significant impacts on future mission supportability by reducing both spares mass requirements and risk. Specifically, updating failure rate estimates from initial (pre-ISS experience) values to their current values (which are informed by observed on-orbit system behavior) has resulted in a 3.9 t to 6.0 t reduction in estimated spares mass requirements for a future 1,200-day Mars mission for ECLSS spares alone, a mass savings equivalent to several times the mass of the ECLSS itself. The amount of spares mass saved increases both as a function of mission endurance and desired POS. In addition, ISS data has allowed analysts to identify and correct underestimated failure rates; if these underestimates had not been corrected, future missions would have experienced an order of magnitude higher risk than expected for a given spares allocation.

These results point to the critical importance of test time and operational experience for mission supportability, and the value that such testing can have for future missions both in terms of spares mass reduction and risk mitigation. System development efforts must carefully consider the impacts of changes to existing systems or introduction of new systems in terms of their potential for increased uncertainty, and ensure that sufficient time and resources are budgeted to gather the data required to refine failure rate estimates, carry additional logistics, or accept higher risk.

This analysis examined failure rate estimates at only two points: before and after ISS experience. More detailed examination of the failure histories of ISS ORUs can enable the characterization of the rate at which failure rate estimates are refined, and the corresponding rate of improvement of system supportability characteristics. This information could then allow analysts to forecast the potential value of additional test time on a current system, or the relationship of test time to supportability characteristics for future systems, in order to inform development schedules.

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