



Life Cycle Cost Modeling of High-Speed Commercial Aircraft

Final Review – Key Findings Detailed

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Agenda

11:00 – 12:15	Executive Summary	John Bradford
12:15 – 1:00	<i>Lunch</i>	
1:00 – 1:45	MIDAS Developments & Demo	Ami Patel
1:45 – 4:00	Key Findings Detailed	
1:45 – 2:15	Market	Aaron Boysen
2:15 – 2:45	Aircraft	Hayden Magill
2:45 – 3:00	<i>Break</i>	
3:00 – 3:30	Financial	Aaron Boysen / Hayden Magill
3:30 – 4:00	Environmental	Hayden Magill
4:00 – 4:30	Recommendations & Discussion	Hayden Magill / All

All times Eastern

Key Findings | Overall

- ▶ **Economic metrics resulted in ticket price premiums of 2 to 2.5 times over business class tickets in order to capture ~10% of the market currently serviced by hundreds of subsonic aircraft.**
- ▶ **Given our key findings with respect to market demand, aircraft technical specifications/capabilities, financial considerations, and various environment factors:**
 - ***We believe there is a high-speed PTP market, but it is relatively small for the foreseeable future due to a combination of challenging factors***
 - ***The environmental issues must be solved without significantly impacting the design and capabilities of the aircraft in order for this market to be realized***
 - ***Small improvements in the aircraft (i.e., engine TSFC, structural mass reductions, etc.) can have a significant positive impact on financial viability due to impacts on \$/RPM***



Market

Research Overview



The average airline passenger remains too price sensitive for high-speed flight, but premium passengers are still willing to pay for speed/time

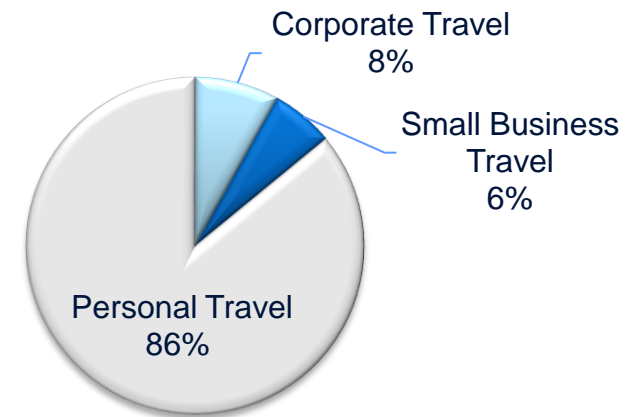
Process

- Dynamic survey developed with skip logic to customized questions based on travel purpose (Personal vs. Busn.)
- Questions developed to ensure data is representative of the flying public and to gain further market insights
 - Environmental importance
 - Urgent travel frequency
 - Cabin amenity importance and more
- Distribute survey to individual travelers (SurveyMonkey) and corporate travel managers (GBTA)
- Conducted extensive data clean-up and analysis to produce updated elasticity curves and market insights

Survey Audiences Sources



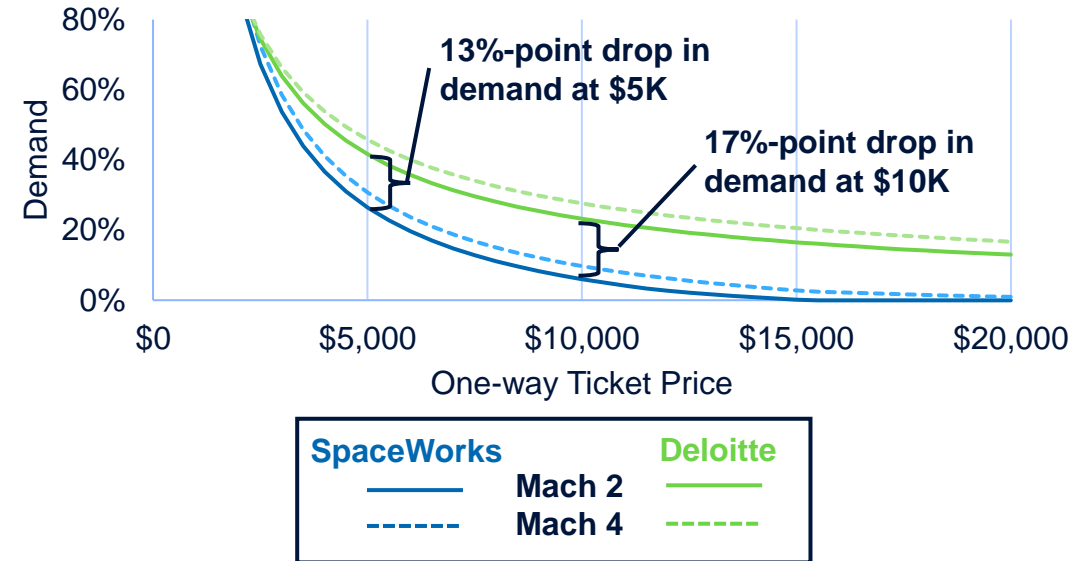
Elasticity Curve Data Blend



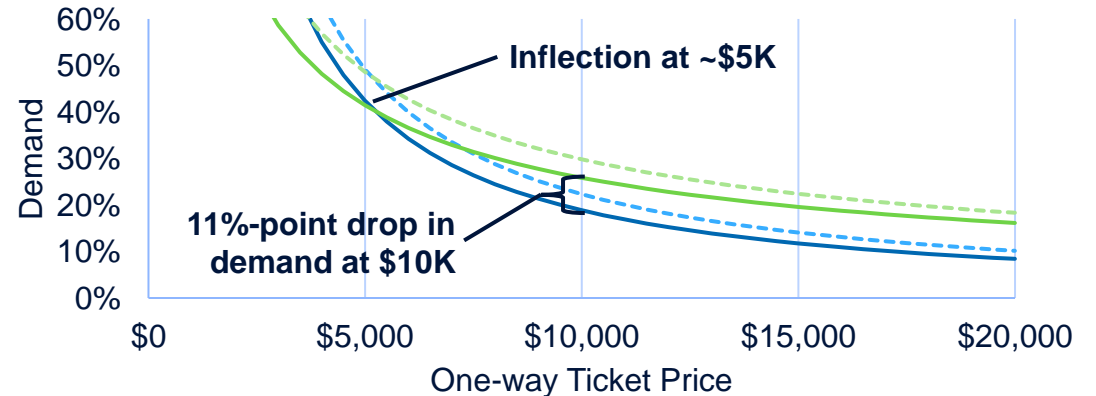
Price Elasticity Curve Differences

- ▶ **New results indicate an overall reduction in willingness to pay**
 - Most passengers were only willing to pay 1.5x to 2.5x the normal ticket price
 - Reduction was more pronounced in the transatlantic market
- ▶ **Price is more elastic compared to previous data**
 - Premium class less elastic at lower prices and much more elastic at higher prices
 - Economy class maintained similar behavior both at low and high prices
- ▶ **Corporate travel manager curve is more elastic than individual business travelers**
 - Likely due to corporate travel managers being more aware of travel budget limitations
- ▶ **These curves offer more insight into willingness to pay but still include some uncertainty and bias**

Premium Class Elasticity Curves - Transatlantic



Premium Class Elasticity Curves - Transpacific



Macroeconomic Differences Between Surveys

▶ **Consumer Price Index (CPI) measures overall change in consumer prices and is a direct indicator of purchasing power**

▶ **Sept. 2020 (Deloitte survey)**

- Consumer Price Index for all goods - 1.4%
- Avg. Airline Fare - \$197 (lowest in 10 years)
- Purchasing power for airline tickets was at a 10-year high (27% different from 10-year Avg.)

▶ **Jan. 2023 (SpaceWorks survey)**

- Consumer Price Index for all goods - 6.4%
- Avg. Airline Fares \$265
- Purchasing power for airline tickets only 3% from 10-year Avg.

▶ **Global annual industry annual growth rate improved to 3.8% through 2031**

Consumer Price Index (CPI)



Average US Air Fares (\$)

Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2013	307	309	315	319	327	325	316	304	301	310	318	301
2014	292	298	302	318	342	343	315	296	292	301	306	287
2015	283	289	287	295	319	325	297	278	275	286	294	279
2016	278	284	284	296	310	310	284	268	267	274	275	265
2017	269	281	284	294	301	296	276	259	259	271	275	265
2018	255	265	267	274	281	279	265	256	258	270	269	252
2019	248	259	260	269	283	283	268	260	263	270	269	252
2020	255	265	232	203	202	206	205	199	197	216	223	206
2021	201	197	197	223	250	257	244	213	199	206	215	209
2022	211	222	244	297	345	344	311	284	284	294	293	269
2023	265	281										

High (Red)
Low (Green)

Sept. 2020 Survey (points to 2020 Sep)

Jan. 2023 Survey (points to 2023 Jan)

10-year Avg. - \$272

Unique Same Day Travel Enabled by High-speed Flight

Travel Scenario - Same Day Roundtrip: Mach 4.6 Flight from Los Angeles to Seoul

Drop kids off at school, customer meeting in Seoul, customer lunch, factory tour, home in time to see kids again before school the following morning.

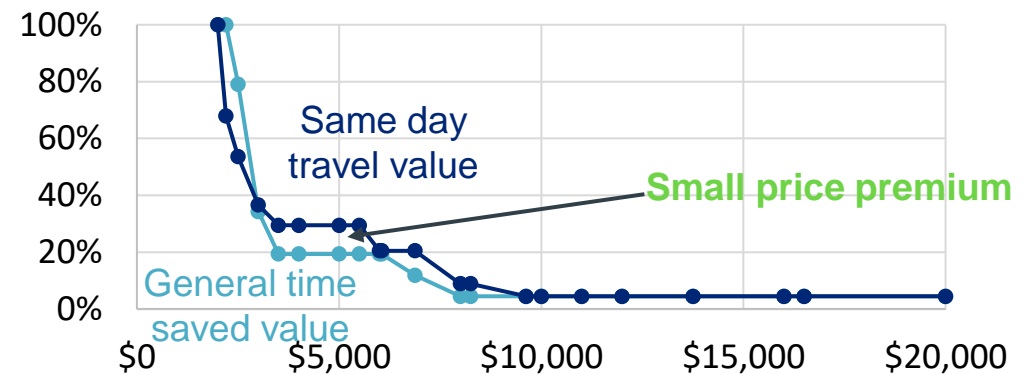


Same-day Transatlantic Travel Premium

- ▶ Dedicated survey question posed to determine what premium (if any) there was for same-day round trip transatlantic travel
- ▶ Respondents place value on **variable amount of time to conduct business** and then return home
- ▶ **No premium was discerned when personal, business, and seat class travel data sets were blended**
 - Value of same day travel diminished by added time needed for customs/bags and local transportation
 - Value overlaps with value of general time savings
 - Small premium observed for Business and 1st class travelers specifically traveling for business at \$3500-\$9500 ticket price

Activity	Hours Required			
	13	13	13	13
Total Travel Day	13	13	13	13
Conduct Business	2	3	4	5
Local Transportation	1	1	1	1
Customs/Bags	2	2	2	2
Flight to destination	4	3.5	3	2.5
Flight to origin	4	3.5	3	2.5
Required Flight Mach	2.1	2.3	3.5	5.3
Equivalent Time Saved	3.5	4.0	4.5	5.0

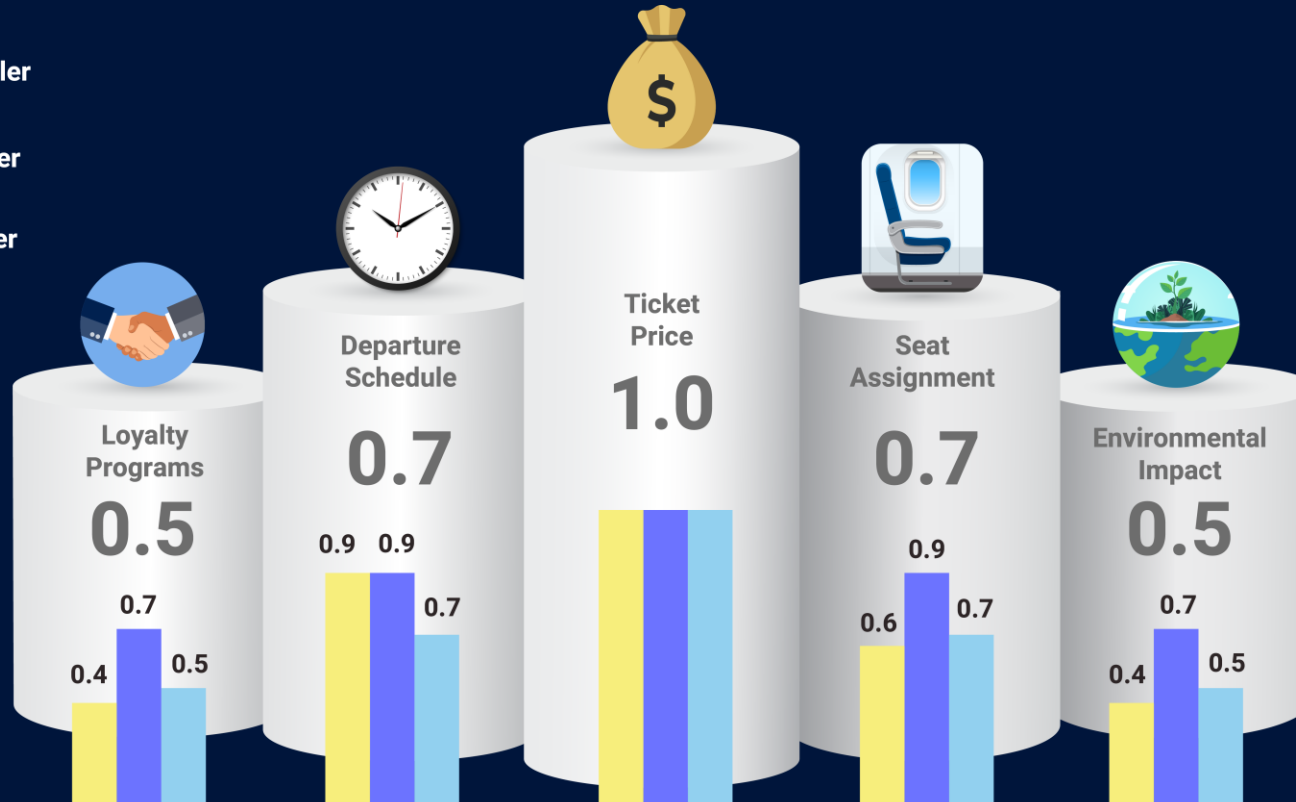
1st/Business Class Travelers – Flying for Business



Relative Value of Influential Ticket Purchase Factors

What's most important when selecting an international flight?

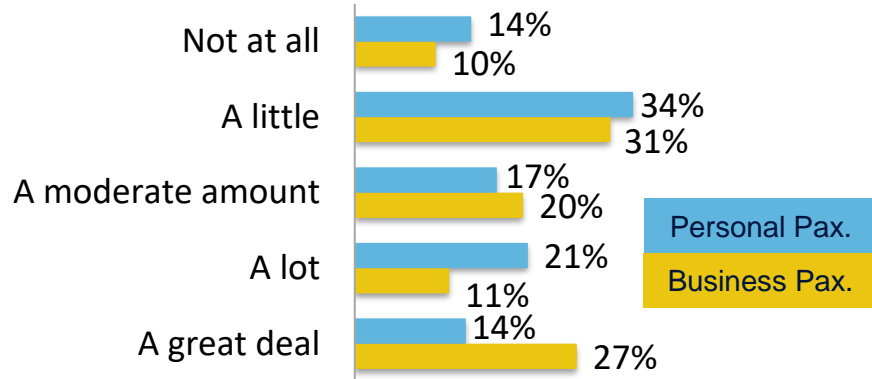
- Corporate Traveler
- Business Traveler
- Personal Traveler



*Large numbers above represent weighted averages based on market contribution

Other High-Speed Passenger Insights and Market Trends

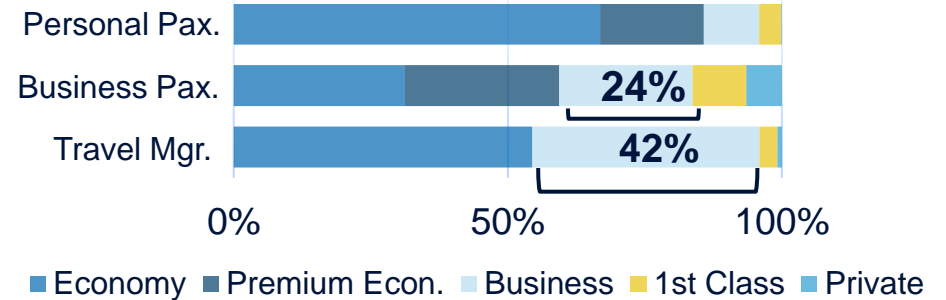
Cabin Amenity Importance



Business travelers place more value on cabin amenities

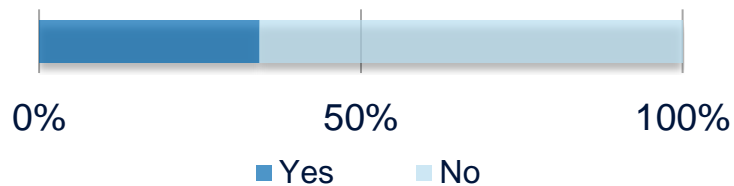
Seat Class Preference

Respondent Type



Travel managers chose a much higher percentage of business class passengers

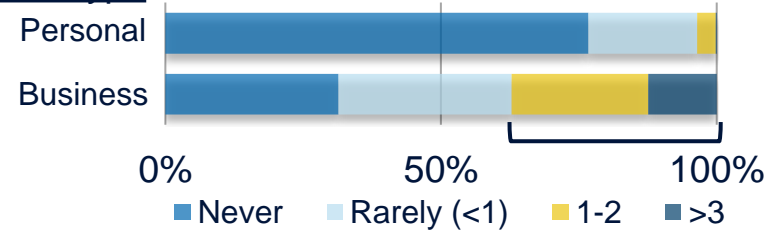
Tech Stop Sensitivity



1/3 of travelers would rather endure a longer flight than sit on the tarmac

Urgent Travel Frequency

Respondent Type



37% of business pax. urgently need to travel annually

Overland Route Market Growth Potential

- Analysis conducted to determine potential market growth if US-based overland routes were available
- Minimum cruise distance based on route length and Mach needed to achieve 30 minutes of cruise time
- The Market potential increases substantially due for lower Mach aircraft



Mach	Min. Cruise Distance nmi	Additional Domestic Market Annual Pax* (Routes)	Approx. Increase from Ref.	Additional Int. Overland Market Annual Pax* (Routes)	Approx. Increase from Ref.
2	1,000	191M (381)	6x	104M (384)	4x
3	1,600	78.4M (161)	3x	69.6M (268)	3x
4	2,300	6.0M (20)	1x	54.4M (209)	2x
5	3,000	1.7M (8)	1x	48.6M (184)	2x

*minimum potential market for additional US based routes only

Tech Stop Market Growth Potential

- ▶ Tech stops offer a slight increase in market potential for short-range AC

Design Range	Total Addressable Routes	Via Direct	Via Tech Stops	Additional Enabled Market	Approx. Increase
3,500 nmi	9	0	9	~4.55M Pax	1.1x
4,000 nmi	15*	1	14	~6.86M Pax	1.2x
4,500 nmi	23*	5	18	~11.3M Pax	1.3x

*Includes 29 transpacific routes that were modeled as well as LAX-LIM as a direct route

- ▶ Even more market potential can be realized by connecting the east coast cities to transpacific markets or vice versa

AC Design Range (nmi)→	Water Overflight Only			Great Circle Routes (GCR)		
	3,500	4,000	4,500	3,500	4,000	4,500
Possible Routes	0	6	18	11	23	36
Total Market Potential (pax/yr)	+0.0M	+4.08M	+7.84M	+2.69M	+7.60M	+12.3M
Top Route	N/A	LAX-LHR (38%)	LAX-LHR (20%)	JFK-ICN (25%)	LAX-LHR (21%)	LAX-LHR (13%)

Percentages based on route contribution to Total Modeled Market Potential for each range

Example Route (JFK – ANC)





Aircraft

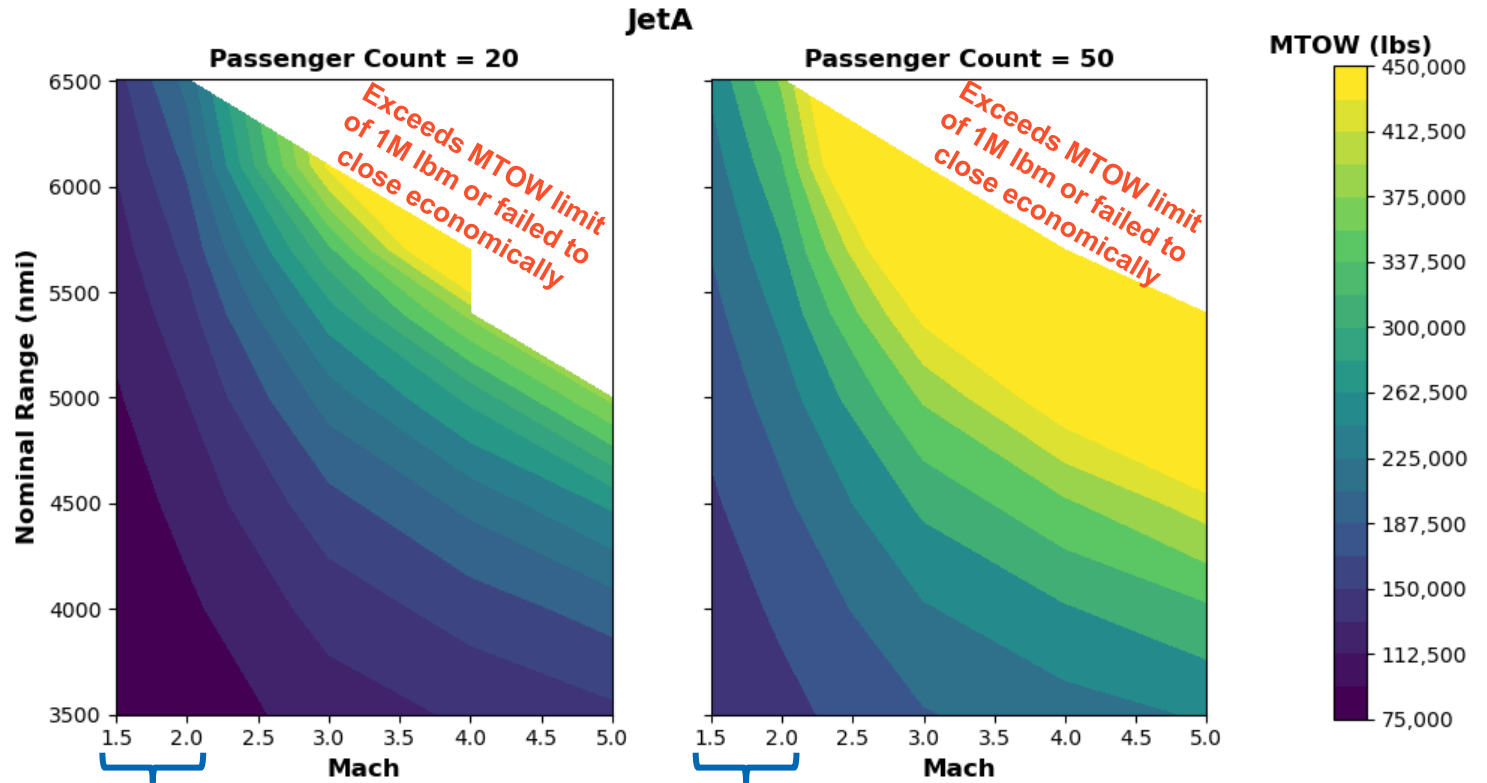
Key Finding | Aircraft



Mach 1.5-2, 40-50 pax, 4,500-5,700 nmi range were the preferred aircraft configuration that kept masses and complexity low, enabling lower development and production costs

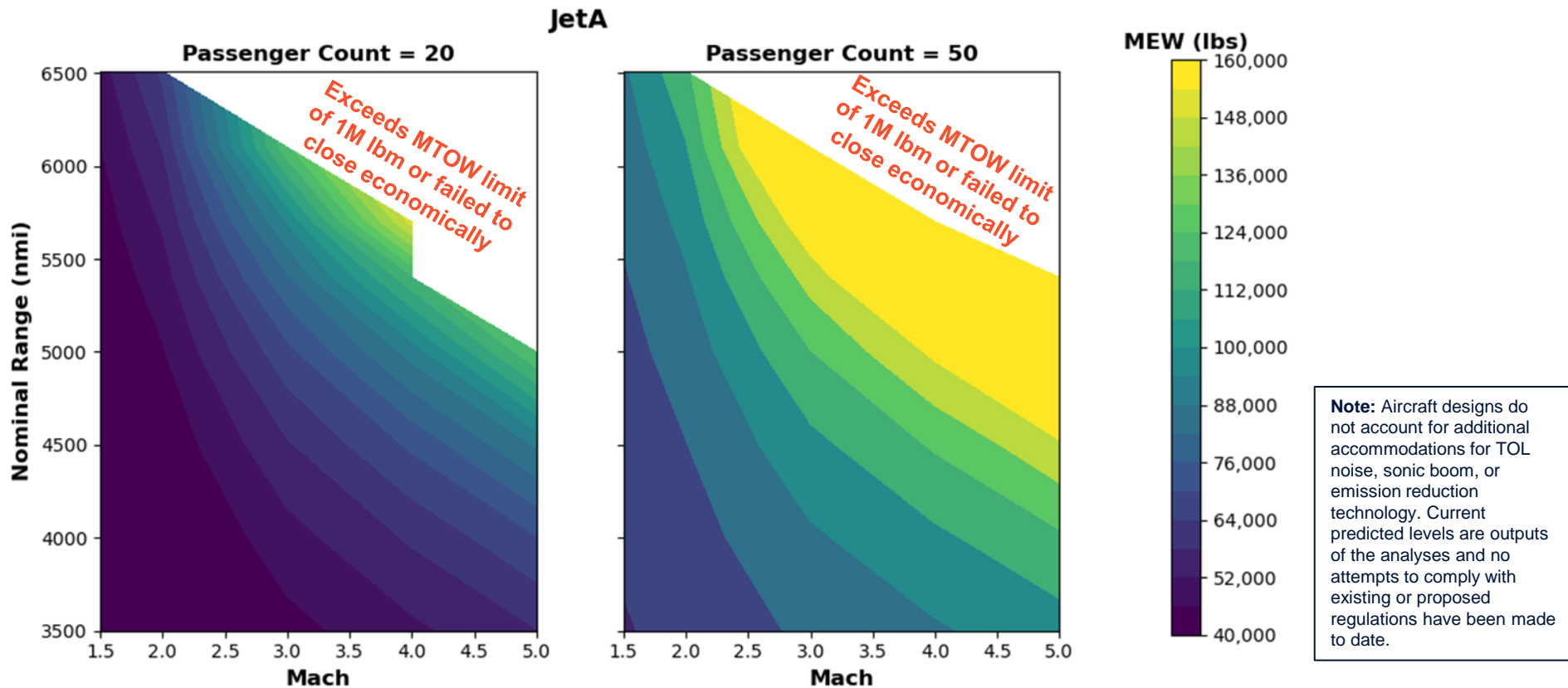
Key Features of Mach 1.5-2 Aircraft

- ▶ “Best” fuel option of JetA to SAF or straight to SAF, relative to LNG or hydrogen
- ▶ Least technical hurdles and complexity
- ▶ Lower masses
 - < 200klb MTOW
 - < 90klb MEW
- ▶ Long ranges more feasible from vehicle closure sensitivity
 - Up to 5,700-6,100 nmi
- ▶ Lowest emissions
 - 0.25 - 0.40 CO₂e kg/km/pax (still ~5x higher than subsonic A/C)
- ▶ Lowest noise level for takeoff
 - < 92 EPNdB



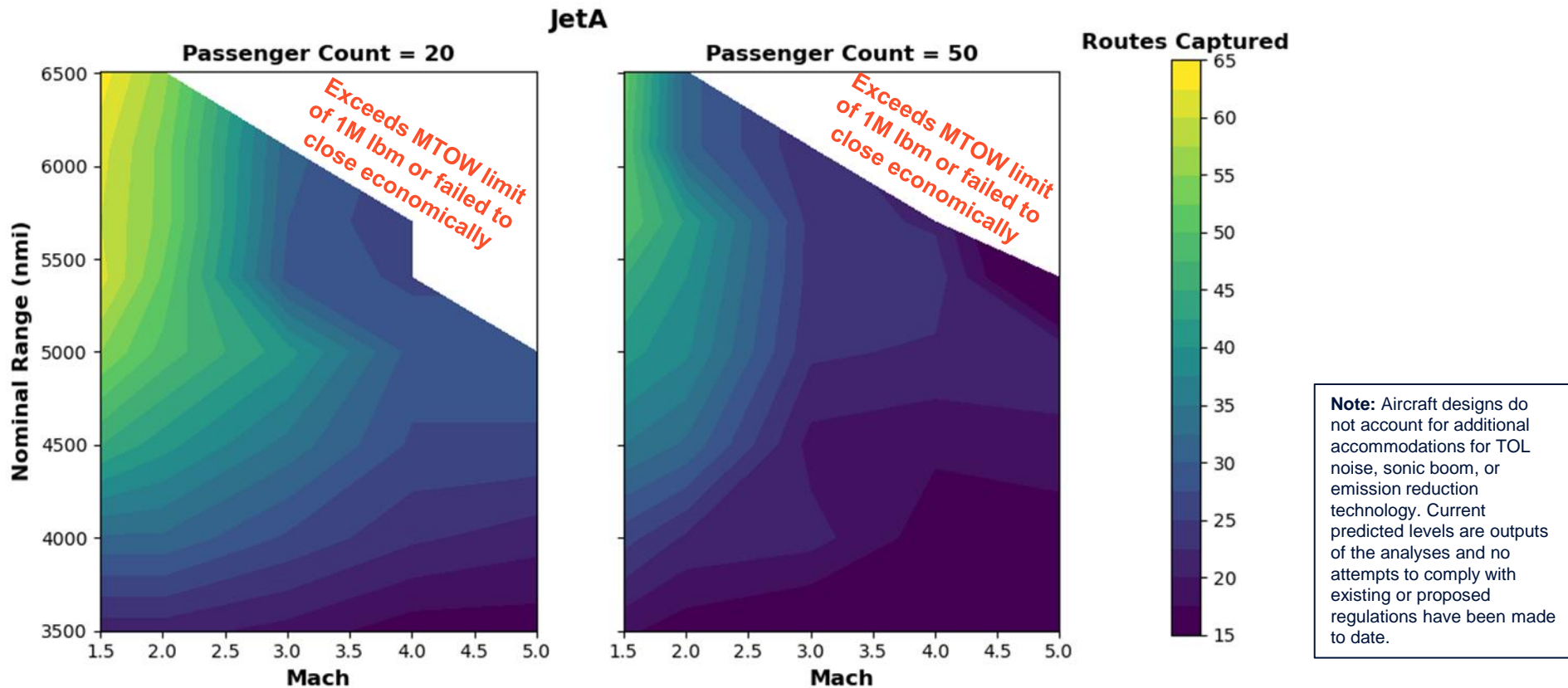
Lower Masses at Slower Speeds

- ▶ The Manufacturing Empty Weight (MEW) better represents the subsystem masses that drive the CERs
- ▶ Range becomes a bigger factor as Mach number increases



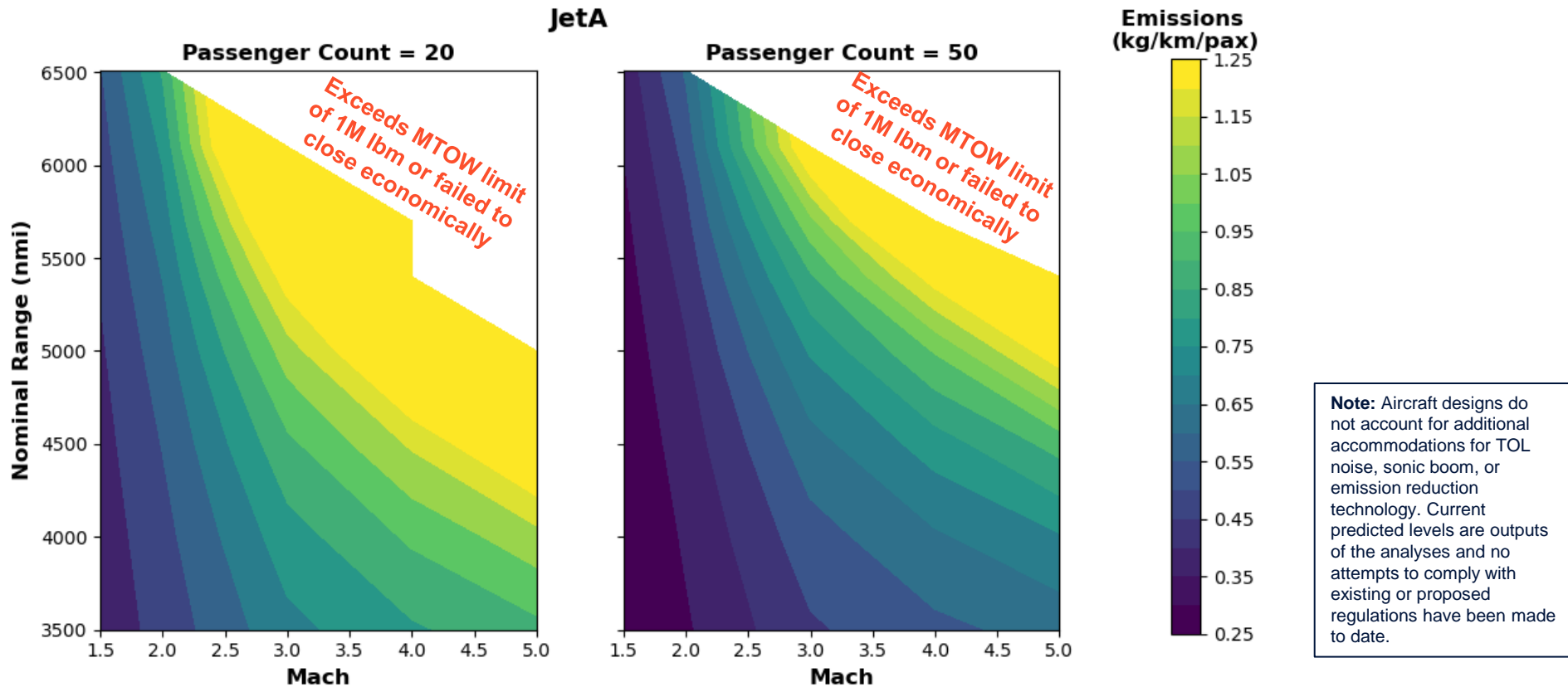
Lower Speeds enable Longer Ranges

- ▶ Because the masses weren't as impacted by range at lower speeds, its easier to design the aircraft to reach more cities
 - This enables more opportunities for people to travel at high-speeds
- ▶ This specifically enables the transpacific markets that start becoming available around 4,500 nmi



Lower Speeds mitigate Emissions

- ▶ At lower speeds, less fuel is needed per flight which reduces the total emissions
 - These values are still well above current subsonic levels (~ 0.08 kg/km/pax)
- ▶ Takeoff noise is also reduced and close to current takeoff noise regulations





Break

▶ 10-15 minutes



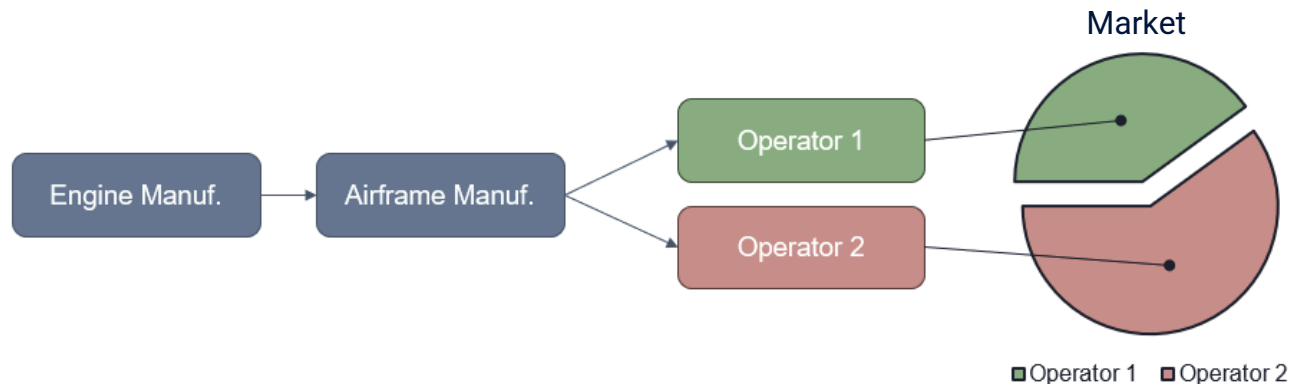
Financials

Key Finding | Financials



For the optimal aircraft configuration, spreading the financial risk between multiple operators enables improved business cases for all stakeholders

- ▶ **Splitting demand tempers initial investments by the operators while still enabling high production rates by the manufacturer**
 - Reduces maximum exposures for both operators and is therefore a less risky venture overall
- ▶ **This enables the engine and airframe manufacturer to reduce their list prices, resulting in operators breaking even sooner**
 - Faster break-even points are driven by lower ticket prices that generate higher market capture and revenue



DDT&E Historical Analysis & Cost Analysis Deep-dive

- ▶ Research conducted on historical major commercial development airplane programs
- ▶ Design development test and evaluation cost correlates with airframe mass ($P = 0.6$)
- ▶ Other major factors
 - Technology complexity
 - Design / Infrastructure inheritance
 - Certification environment

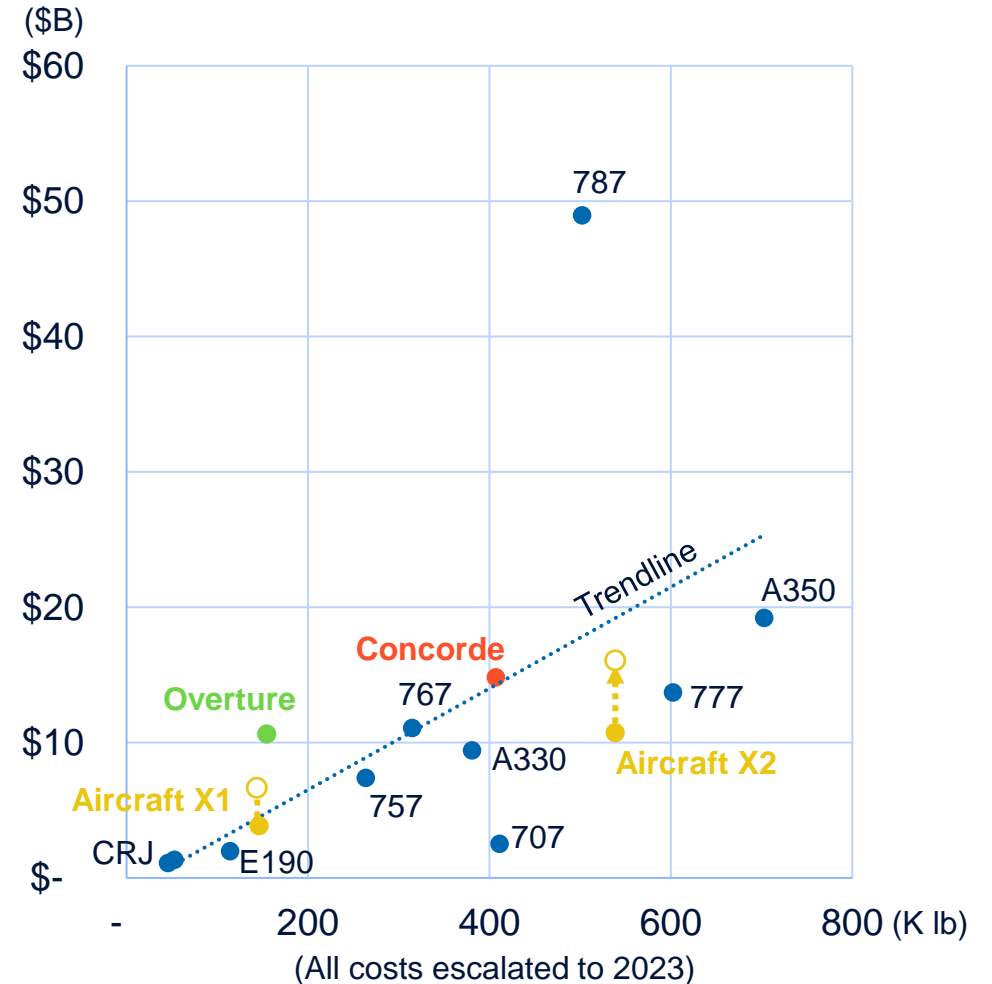
▶ Aircraft X1

- Mach = 2
- Range = 4000
- Capacity = 50 Pax
- MTOW = 168K lbs

▶ Aircraft X2

- Mach = 3
- Range = 5700
- Capacity = 50 Pax
- MTOW = 546K lbs

Historic DDT&E Cost vs MTOW



Jet-A Matrix – X1

ID: JTA.M2.P50.R4000.20230518



Mach 2
Cruise Speed



4,000 nmi
Max Range



50
Passenger Count



JetA
Fuel Type

COST METRICS (FY21 USD)

DDT&E

\$6.9B
Airframe

\$2.5B
Engine

TFU

\$95M
Airframe

\$11M
Engine

ENVIRONMENTAL METRICS

91 EPNdB

Lateral Takeoff Noise

0.33 kg/km/pax

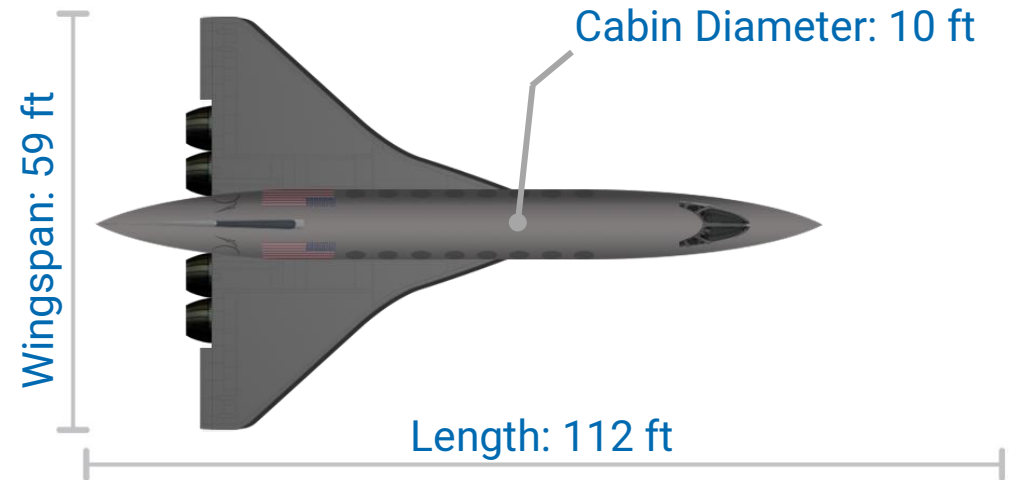
Emissions (CO₂e)

104 PNLdB

Sonic Boom

0.1 kg/km/pax

Fuel Consumption Rate



167,000 lbm
MTOW

69,000 lbm
MEW

4 x 15,700 lbf
Engine Thrust SLS

4.4 hours
Gate-to-Gate Time
at Max Range

56,300 ft
Cruise Altitude

6,600 ft
Bal. Field Length SL

AIRCRAFT NOTES

- Supersonic cruise condition L/D = 8
- Supersonic cruise condition Isp = 3000 s
- Vehicle propellant mass fraction (PMF) = 0.47
- Takeoff T/W = 0.375
- Effective Dose Rate (51° Lat.) = 9.0 μSv/hr

Jet-A Matrix – X1



ID: JTA.M2.P50.R4000.20230518

Key Inputs



Mach 2
Cruise Speed



4,000 nmi
Range



50
Passenger Count



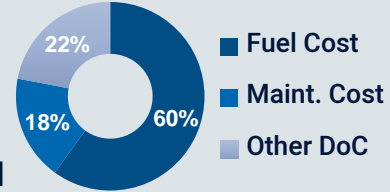
JetA
Fuel Type



OPERATOR METRICS

\$5,700-\$6,400
Ticket Price

0.5M 16
Pax/Year Routes Captured



MANUFACTURER METRICS

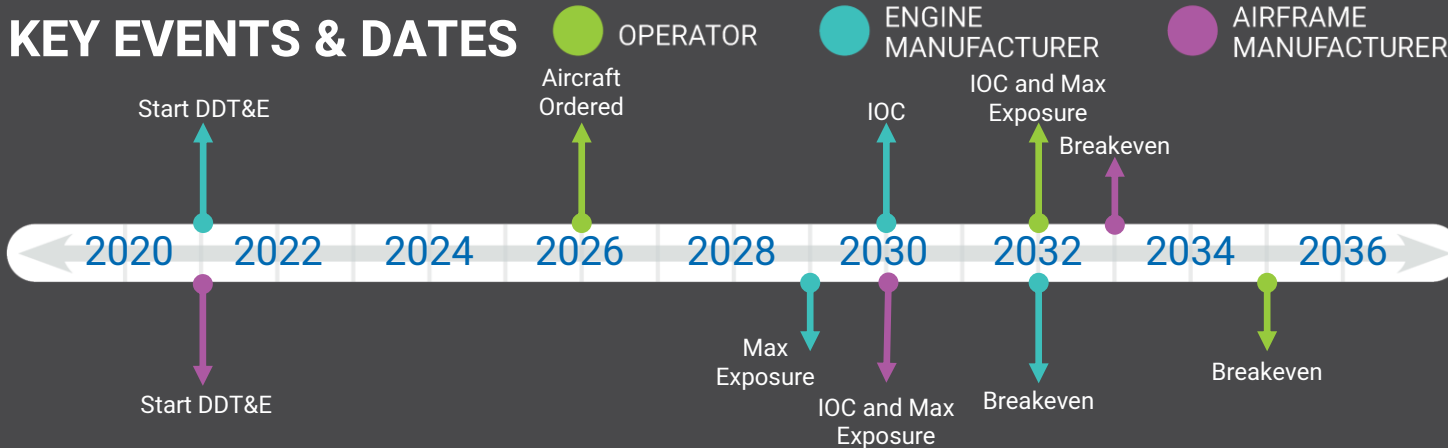
\$667M
Aircraft Price

\$513M
Airframe Price

\$38M x4
Engine Price

97
Aircraft Sold

KEY EVENTS & DATES



BUSINESS CASE ANALYSIS

This aircraft is capturing 16 of 37 addressable routes that are within its design range which are exclusively Atlantic Ocean routes.

Business Results

OPERATOR

10% **\$1.2B** **\$3.6B**
ROIC (avg) NPV Max Exposure

ENGINE MANUFACTURER

19% **\$544M** **\$2.5B**
IRR NPV Max Exposure

AIRFRAME MANUFACTURER

19% **\$1.8B** **\$8.2B**
IRR NPV Max Exposure

Jet-A Matrix – X2

ID: JTA.M3.P50.R5700.20230518



Mach 3
Cruise Speed



5,700 nmi
Max Range



50
Passenger Count



JetA
Fuel Type

COST METRICS (FY21 USD)

DDT&E

\$14B

Airframe

\$5.0B

Engine

TFU

\$220M

Airframe

\$49M

Engine

ENVIRONMENTAL METRICS

97 EPNdB

Lateral Takeoff Noise

1.02 kg/km/pax

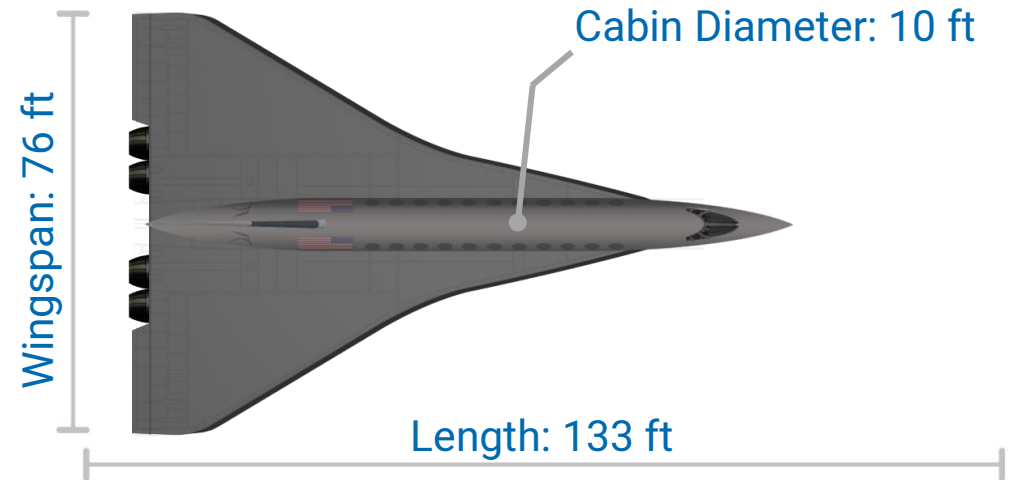
Emissions (CO₂e)

106 PNLdB

Sonic Boom

0.32 kg/km/pax

Fuel Consumption Rate



546,000 lbm

MTOW

163,500 lbm

MEW

4 x 51,100 lbf

Engine Thrust SLS

4.1 hours

Gate-to-Gate Time
at Max Range

73,300 ft

Cruise Altitude

7,800 ft

Bal. Field Length SL

AIRCRAFT NOTES

- Supersonic cruise condition L/D = 6.4
- Supersonic cruise condition Isp = 2000 s
- Vehicle propellant mass fraction (PMF) = 0.47
- Takeoff T/W = 0.375
- Effective Dose Rate (51° Lat.) = 9.1 μSv/hr

Jet-A Matrix – X2

ID: JTA.M3.P50.R5700.20230518

Key Inputs



Mach 3
Cruise Speed



5,700 nmi
Range



50
Passenger Count

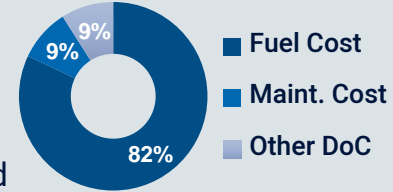


JetA
Fuel Type



OPERATOR METRICS

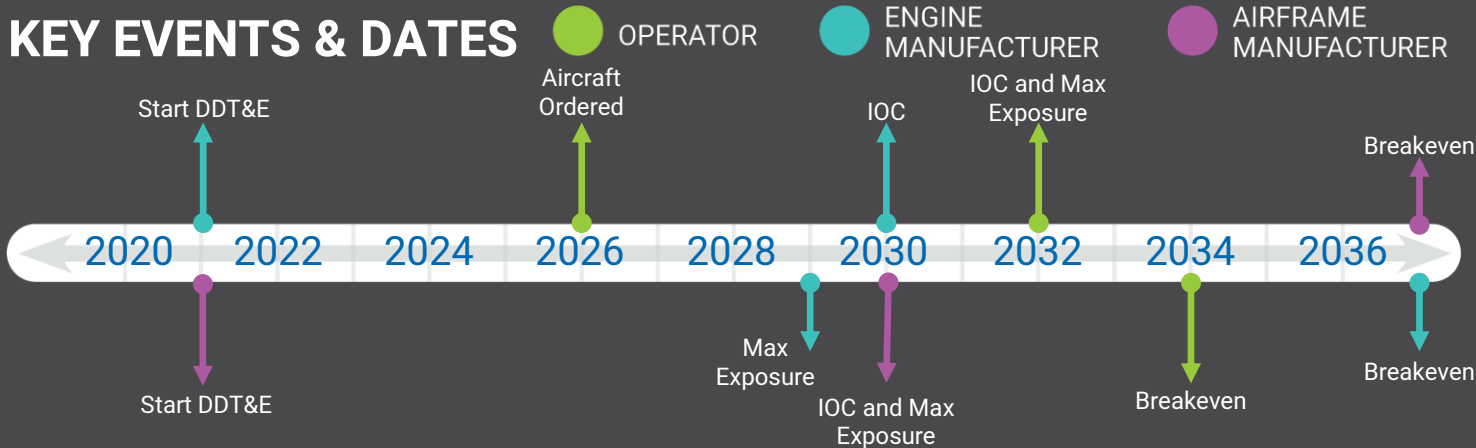
\$11,600-\$14,800 **0.2M** **9**
Ticket Price Pax/Year Routes Captured



MANUFACTURER METRICS

\$745M **\$495M** **\$62M x4** **50**
Aircraft Price Airframe Price Engine Price Aircraft Sold

KEY EVENTS & DATES



BUSINESS CASE ANALYSIS

This aircraft is capturing 9 of 78 addressable routes that are within its design range which are a mix of Atlantic & Pacific Ocean routes.

Business Results

OPERATOR

4% **\$557M** **\$1.9B**
ROIC (avg) NPV Max Exposure

ENGINE MANUFACTURER

9% **\$-1.1B** **\$5.7B**
IRR NPV Max Exposure

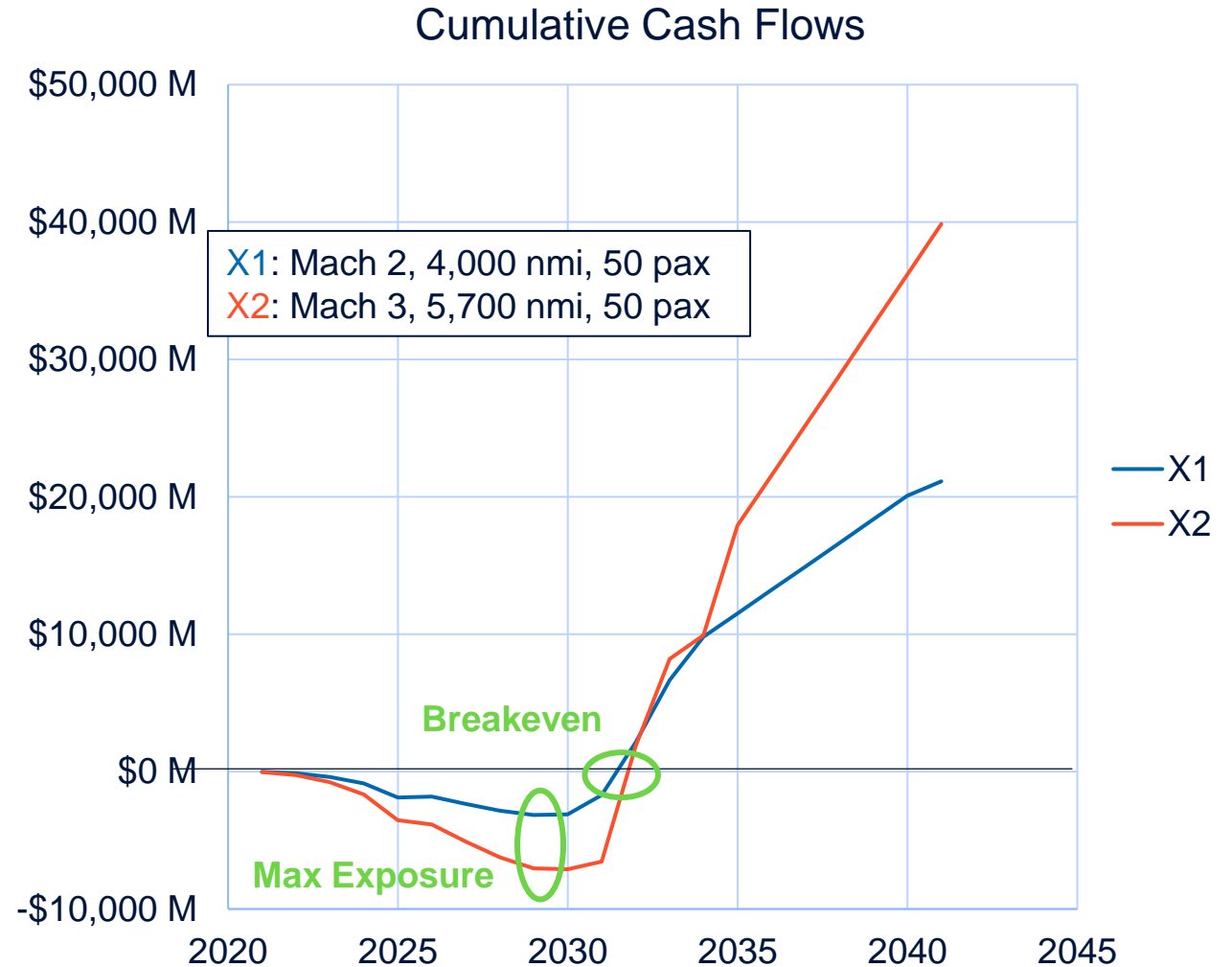
AIRFRAME MANUFACTURER

9% **\$-3.4B** **\$18B**
IRR NPV Max Exposure

Airframe Manufacturer Financials

- ▶ The more complex X2 aircraft fails to reach the initial objective using either set of market data
- ▶ Greater development costs drive higher aircraft prices that result in greater profits but hurt the operator's financial metrics

	X1	X2
IRR	25.0%	21.5%
Max Exposure	\$3.3B	\$7.5B
Breakeven	2032	2032
Aircraft Price	\$350M	\$850M
Engine Price	\$28M	\$78M
Aircraft Sold	143	81



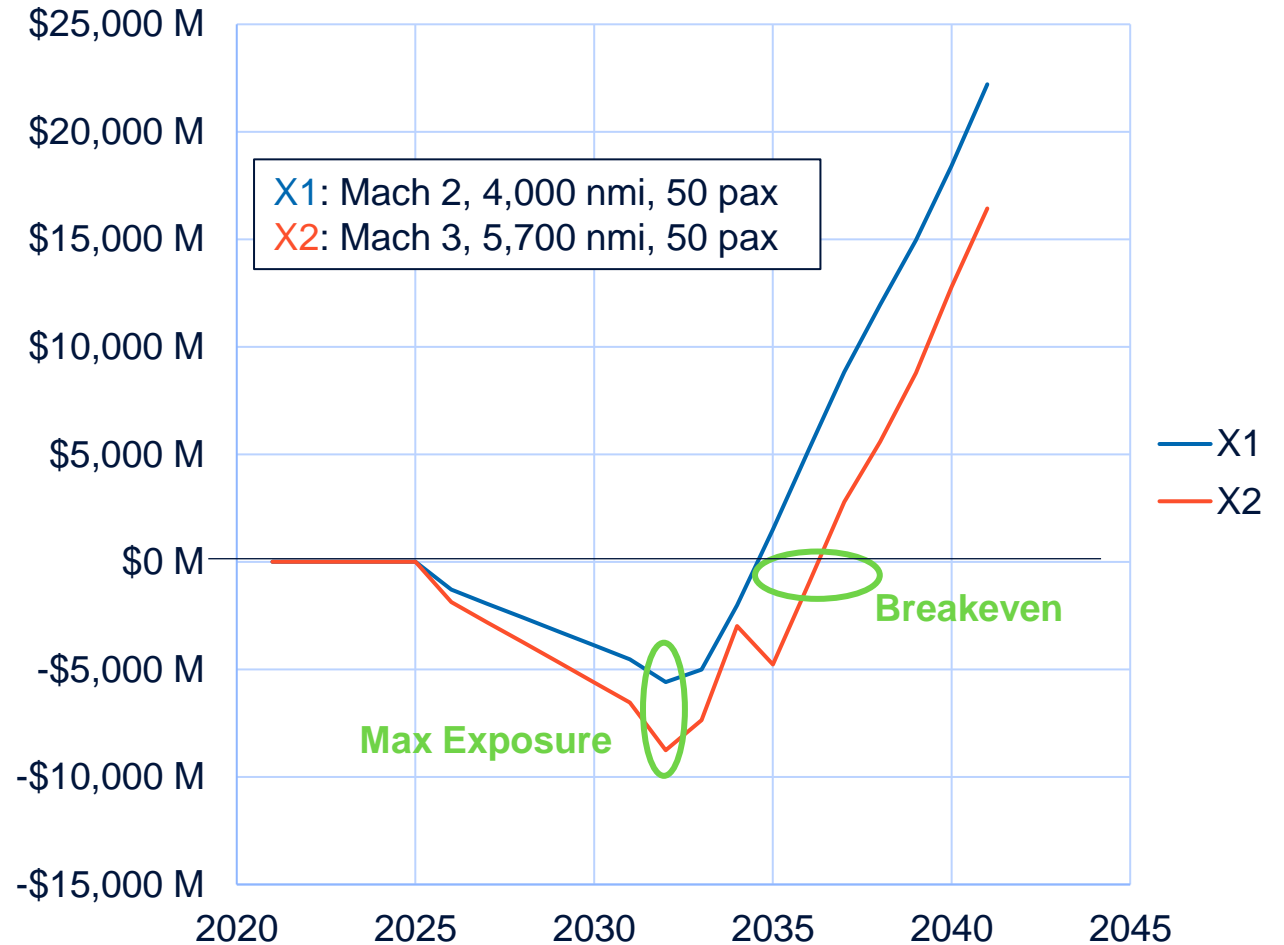
Operator Financials

Operator cash flows indicate how X1 can generate quicker returns with lower ticket prices

- Although revenues may be lower, costs are also lower compared to X2
 - X1 is less expensive and requires less fuel
- Max exposure also reflects the aircraft prices and how X1 has less upfront costs (even with more aircraft ordered)

	X1	X2
IRR	25.0%	21.5%
Max Exposure	\$5.1B	\$7.5B
Breakeven	2035	2036
Ticket Price	\$4,300	\$11,500
Market Capture	1.6M	780k

Cumulative Cash Flows



RASM & CASM Comparison with Subsonic Industry

▶ Analyzed hypothetical highspeed airline “Airdromeda” for comparison with industry

- 20 pax airplane
- Average airfare \$4400
- Average route length 3300 nmi

▶ Compared with publicly available US DOT Form 41 Data

▶ Changes in RASM/CASM attributed to Airdromeda’s unique operations

- RASM
 - ~10x increase in airfare
 - Route length and load factor variance
- CASM
 - 7x-11x increases in fuel/maint./crew labor CASM
 - Smaller increases in other cost categories

▶ Highspeed industry margins are much higher (~56%) but the volume is much lower

- Represents ~1% of US international market
- British Airways reported 43% margins with Concorde

RASM

Typical
Subsonic Airline
\$0.11 - \$0.16

Highspeed
Airline
\$1.83

~13x increase

CASM

Typical
Subsonic Airline
\$0.10 - \$0.15

Highspeed
Airline
\$0.80

~6x increase

Relative Financial Differences between Market Approaches

- ▶ X1 and X2 both reflect single operator, single aircraft scenarios
- ▶ However, when multiple manufacturers and/or multiple operators are considered, notable trends emerge
 - Multiple operators could reduce their max exposures and enable improved economics
 - Multiple manufactures can provide a more balanced fleet, but the production rates are insufficient to generate notable cost savings

Stakeholder	Metric	Single Operator	Multiple Manufacturers	Multiple Operators
All	IRR	-	-	-
Operator	Max Exposure	-	▲	▼
	Breakeven	-	▲	▼
	Ticket Prices	-	▼	▼
	Market Capture	-	▲	▲
	Annual Revenue	-	▲	▼
	Annual Cost	-	▲	▼
Manufacturers	Max Exposure	-	▼	▼
	Breakeven	-	▲	▼
	Aircraft Price	-	▲	▼
	Aircraft Sold	-	▼	▲
	Engine Price	-	▲	▼
	Engines Sold	-	▼	▲

Multiple Operators

▶ Comparing X1 for single aircraft business case against the multiple operator solution shows improvements across the board when demand is split between operators

- Ticket prices are lower, aircraft prices are lower with over 2x more aircraft sold, market capture increases by over 50%, and max exposures are both lower

Case	Min IRR	Mach	Range	Pax	Ticket Price	Aircraft Price	Aircraft Sold	Routes	Pax/Yr	Max Exp.
Subsonic					\$2,000*	~\$100M*				
Single	25.0%	2	4,000	50	\$4,300	\$350M	143	22	2.2M	\$5.1B
Multiple Ops	25.4%	2	4,000	50	\$3,400 \$4,000	\$235M	323	10 30	2.2M 1.3M	\$4.1B \$2.6B

▶ Comparing the same cases with updated market data shows greater advantages with this approach

- Max exposure is greater while all other metrics are the same, or better than, single operator (including IRR)

Case	Min IRR	Mach	Range	Pax	Ticket Price	Aircraft Price	Aircraft Sold	Routes	Pax/Yr	Max Exp.
Subsonic					\$2,000*	~\$100M*				
Single	19%	2	4,000	50	\$5,700	\$665M	97	16	1.1M	\$3.6B
Multiple Ops	25%	2	4,000	50	\$3,300 \$5,700	\$530M	166	10 22	1.5M 0.52M	\$8.4B \$5.3B



Key Finding - Environmental

Key Finding - Environment



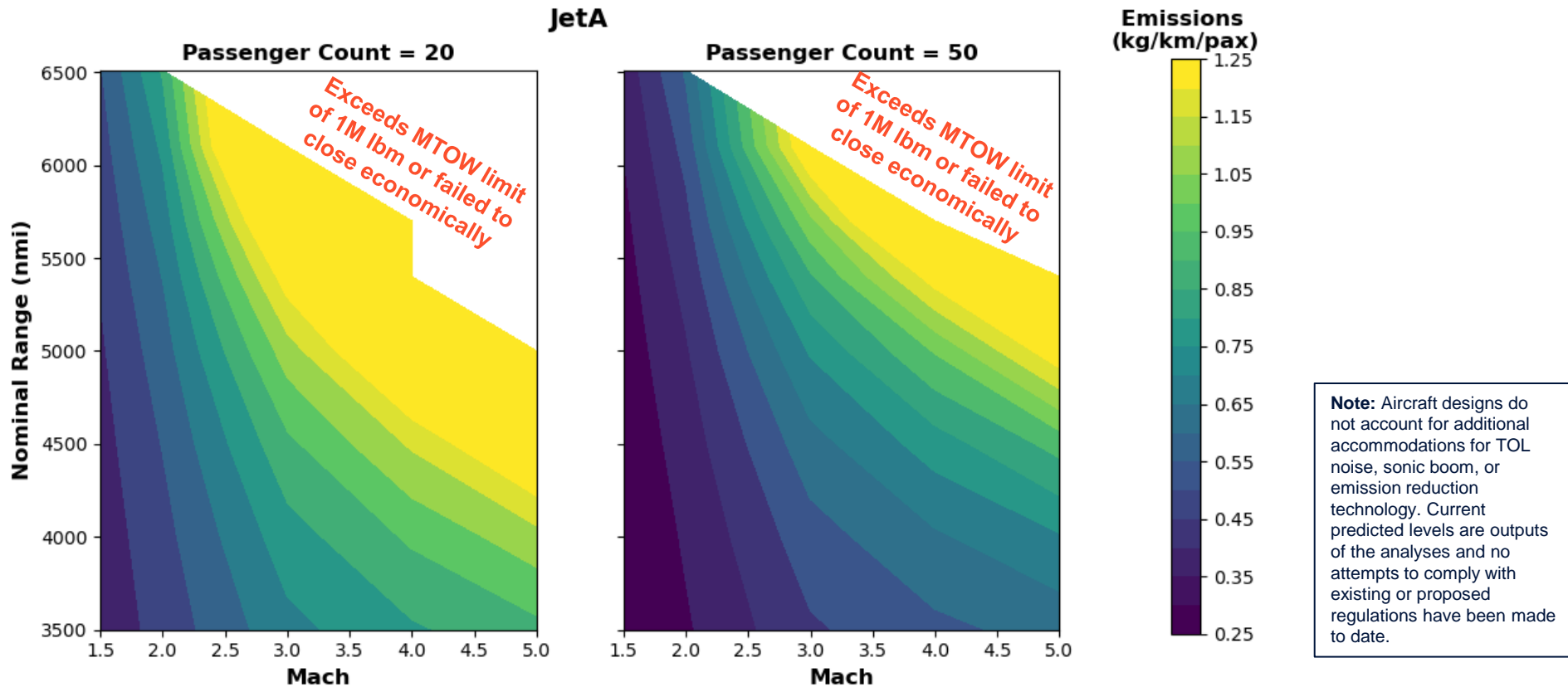
Takeoff noise, sonic booms, and emissions continue to pose a major challenge to high-speed flight and will need to be addressed before a high-speed market can be realized



- ▶ High-speed aircraft are chasing regulations that continue to become more stringent as climate concerns become more prevalent
- ▶ Advanced technology would help address these issues but that requires time and money
- ▶ Alternative fuels could solve the emissions challenge, but production scale of these fuels need to be significantly higher
- ▶ Shorter flights do offer benefits against radiation exposure

Lower Speeds mitigate Emissions

- ▶ At lower speeds, less fuel is needed per flight which reduces the total emissions
 - These values are still well above current subsonic levels (~0.08 kg/km/pax)
- ▶ Takeoff noise is also reduced and close to current takeoff noise regulations



Emissions Comparison

▶ **At lower speeds, less fuel is needed per flight which reduces the total emissions**

- These values are still well above current subsonic levels (~0.08 CO₂e kg/km/pax)

▶ **Comparing alternative fuels offers some insight into their benefits**

- However, the benefits for these fuels may only be realized when evaluating the entire life cycle of the fuel, especially for SAF which produces similar emissions to Jet-A

▶ **The table below captures X1 metrics for each fuel type and compares it to model outputs for known aircraft**

Emissions	Jet-A Mach 2 50 pax 4,000 nmi	SAF Mach 2 50 pax 4,000 nmi	LNG Mach 2 50 pax 4,000 nmi	LH2 Mach 2 50 pax 4,000 nmi	B777-200 LR 291 Pax 4,970 nmi	B787-8 243 Pax 4,650 nmi	Concorde 128 Pax 3,900 nmi	Gulfstream G550 19 Pax 6,750 nmi
Total Fuel (kg)	37,900	36,500	37,200	18,700				
CO ₂ e (kg/km/pax)	0.33	0.32	0.29	0.0008	0.08	0.05	0.31	0.02
MTOW (kg)	76,200	73,900	79,400	67,100	347,500	227,900	177,000	41,300
MEW (kg)	31,300	30,800	35,200	41,500				

Alternative Fuel Supply

▶ **LNG already has established production to supply multiple industries**

- However, this fuel is still a hydrocarbon producing emissions similar to Jet-A, just with a cleaner burn
- This offers some potential benefits but doesn't provide a novel solution to emissions

▶ **SAF offers a “net-zero” carbon solution through production methods but challenges remain**

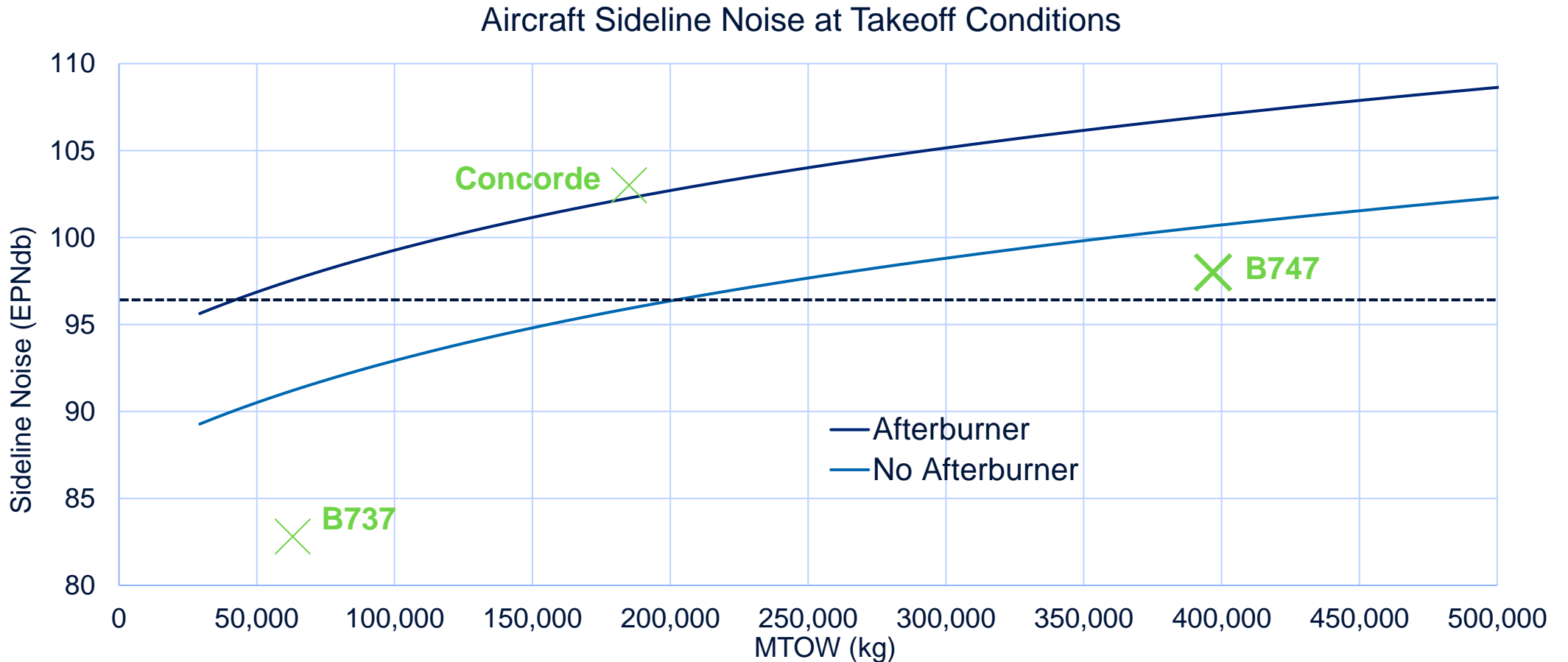
- Emissions are similar to Jet-A
- SAF production forecasted to reach 3 billion gallons per year by 2030
 - However, the global aviation industry used 95 billion gallons of aviation fuel in 2019
 - SAF production in 2021 was only 6 million gallons, or approximately 0.6% of market
 - To achieve ICAO's 2050 Net Zero Objectives, the production of SAF would need to increase to 118 billion gallons

▶ **Hydrogen production is even farther behind, especially for “green” hydrogen production**

- Like LNG, it requires cryogenic storage and currently has expensive means of production

Takeoff Noise

- Many aircraft have takeoff noises in the low 90s EPNdB with limits around 96 EPNdB in compliance with Annex 16, Volume I, Chapter 14



Radiation Exposure Update

▶ The radiation curves provide rough estimates based on average exposure rates

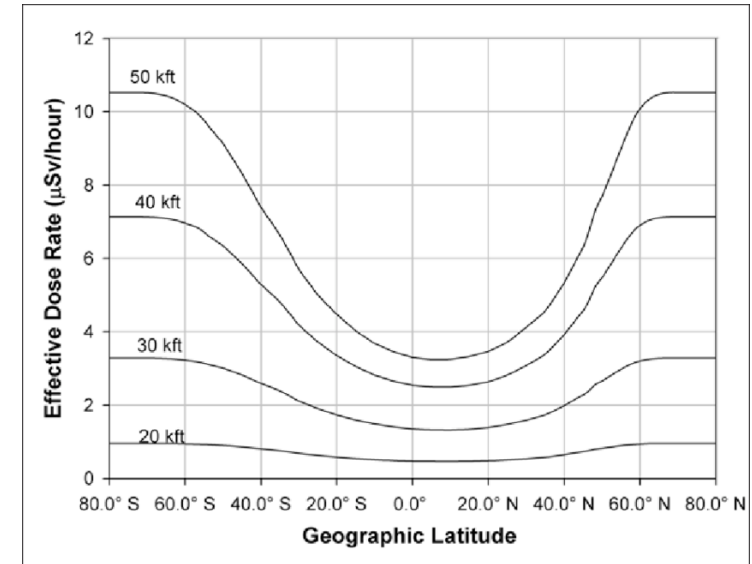
- 11-year solar cycles create fluctuations in exposure rates
- Routes have unique exposure rates based on latitudes and to a lesser extent, longitudes

▶ Radiation calculations above 60,000 ft

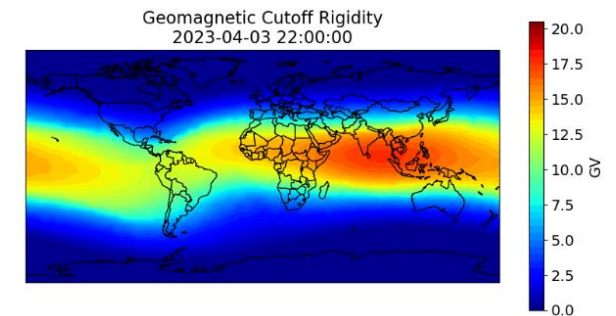
- Radiation dose rates appear to peak around 60,000 ft (Pfotzer maximum)
- After that, exposure decreases to roughly 80% of the peak at 100,000 ft

▶ Geomagnetic Cutoff Rigidity indicates the geomagnetic shielding provided by Earth's magnetic field against charged cosmic ray particles

- In chart on right, red indicates region of greatest protection (or the least radiation exposure)



Effective dose rate from GCR, as related to geographic latitude at selected altitudes at 20° E longitude. Dose rates are for the mean solar activity from January 1958 through December 2008



Radiation Exposure Compared to Subsonic

▶ For reference, a member of the public should not exceed 1 mSv (~40 flights if effective dose is 25 μ Sv per flight) per year while the occupational dose limit should not exceed 20 mSv per year

- Both values are recommended averages over a 5-year period
- The max occupational dose limit for a single year is 50 mSv

Route	Distance (nmi)	Average Latitude	Mach	Cruise Altitude (ft)	Time at Cruise (hr)	Effective Dose Rate (μ Sv/hr)	Total Effective Dose (μ Sv)
JFK – LHR	3,000	51 ° N	0.8	32,600	6.30	3.84	24.2
JFK – LHR	3,000	51 ° N	2	56,300	2.57	8.98	23.1
JFK – LHR	3,000	51 ° N	4	80,400	1.23	14.2	17.5
LAX – NRT	4,737	47 ° N	0.8	32,600	10.0	3.52	35.3
LAX – NRT	4,737	47 ° N	2	56,300	4.08	7.80	31.8
LAX – NRT	4,737	47 ° N	4	80,400	1.97	12.1	23.9
LAX – SYD	6,507	0 °	0.8	32,600	13.8	1.94	26.9
LAX – SYD	6,507	0 °	2	56,300	5.63	3.72	21.0
LAX - SYD	6,507	0 °	4	80,400	2.73	5.53	15.1



Recommendations

Key Findings | Overall

- ▶ Economic metrics resulted in ticket price premiums of 2 to 2.5 times over business class tickets in order to capture ~10% of the market currently serviced by hundreds of subsonic aircraft.
- ▶ Given our key findings with respect to market demand, aircraft technical specifications/capabilities, financial considerations, and various environment factors:
 - We believe *there is a high-speed PTP market, but it is relatively small for the foreseeable future due to a combination of challenging factors*
 - The *environmental issues must be solved without significantly impacting the design and capabilities of the aircraft in order for this market to be realized*
 - *Small improvements in the aircraft (i.e., engine TSFC, structural mass reductions, etc.) can have a significant positive impact on financial viability due to impacts on \$/RPM*

Recommendations

1. NASA and FAA should continue their efforts to enable and permit overland supersonic flight

- Potential to drastically increase market size by six-fold and increase access to providers
- Provides more robust business cases for supersonic / hypersonic developers and operators

2. In the meantime, enact a two-phased “leader-follower” strategy to allow markets and technology to mature

- First-to-market transoceanic “leader” aircraft in Mach 1.5-2 range aimed at addressing high demand routes
- “Follower” aircraft designed to address growing and/or newly emerging markets via further technology improvements (longer range, higher speeds, etc.)
- Allows for initial regulatory requirements and certification processes to be established and matured for lower speed systems (Mach 1.5 to 2) before attempting higher speeds (Mach 3+)

3. Continue investments in supersonic and hypersonic aircraft technologies, particularly in the areas of:

- Engine fuel efficiency and emissions
- Takeoff noise
- Aircraft and engine structures/materials

4. Continue investment in SAF with further exploration of LNG and LH2 viability

- Supply of all alternative fuels needs to be orders of magnitudes greater
- LNG shows promise while LH2 is economically viable for some simulated solutions

Future Work

▶ **Economic Model Improvements (for MIDAS)**

- Permit more refined route-based ticket pricing
- Permit dynamic ticket pricing in competitive environments
- Incorporate more ground operations details for pre-flight/post-flight maintenance and/or overhaul

▶ **Environmental Impact Factors**

- Enable technology modeling for noise reduction, sonic boom mitigation, and improved emissions to be implemented into the aircraft design & sizing process/model
- Evaluate high-fidelity HSCEV reference vehicles that are more explicitly addressing these challenges and benchmark against vehicle sizing models used to date

▶ **Additional Scenario Studies**

- Evaluate PTP scenarios with staggered aircraft retirement rates that would more easily enable block upgrades
- Perform more refined analysis of the “leader-follower” scenarios
 - Consider more synergies between manufacturers
 - Combine trade/sensitivity studies to evaluate multiple scenarios
- Reduce trade space to focus on specific aircraft
 - Target more company-specific economic metrics and include more risk factors for each operator and manufacturer
- Conduct further analysis into the airport operations that would make the most sense for high-speed aircraft and the expected passenger class that would be served

▶ **Market Ideation**

- Continue to investigate and characterize the market and public interest

Closing Thoughts





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Original Baseball Cards

- ▶ For reference against Updated Baseball Cards presented

AIRCRAFT X-1

ID: JTA.M2.P50.R4000



Mach 2
Cruise Speed



4,000 nmi
Max Range



50
Passenger Count



JetA
Fuel Type

COST METRICS (FY21 USD)

DDT&E

\$3.7B
Airframe

\$2.1B
Engine

TFU

\$95M
Airframe

\$11M
Engine

ENVIRONMENTAL METRICS

91 EPNdB

Lateral Takeoff Noise

0.33 kg/km/pax

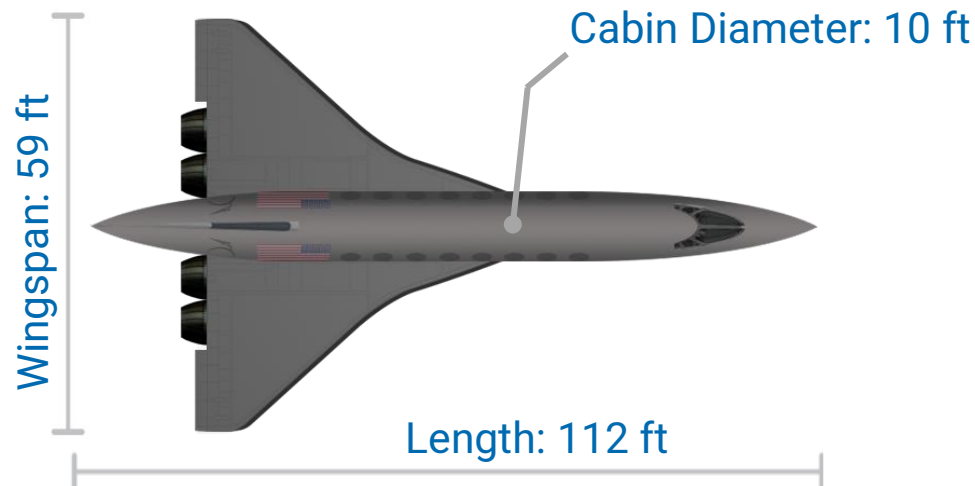
Emissions (CO₂e)

104 PNLdB

Sonic Boom

0.1 kg/km/pax

Fuel Consumption Rate



167,000 lbm
MTOW

69,000 lbm
MEW

4 x 15,700 lbf
Engine Thrust SLS

4.4 hours
Gate-to-Gate Time
at Max Range

56,300 ft
Cruise Altitude

6,600 ft
Bal. Field Length SL

AIRCRAFT NOTES

- Supersonic cruise condition L/D = 8
- Supersonic cruise condition Isp = 3000 s
- Vehicle propellant mass fraction (PMF) = 0.47
- Takeoff T/W = 0.375

AIRCRAFT X-1



ID: JTA.M2.P50.R4000

Key Inputs



Mach 2
Cruise Speed



4,000 nmi
Range



50
Passenger Count



JetA
Fuel Type

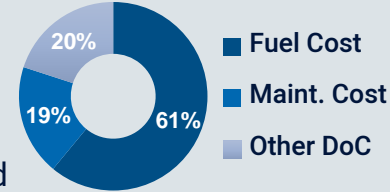


OPERATOR METRICS

\$4,300-\$4,800
Ticket Price

1.6M
Pax/Year

22
Routes Captured



MANUFACTURER METRICS

\$350M
Aircraft Price

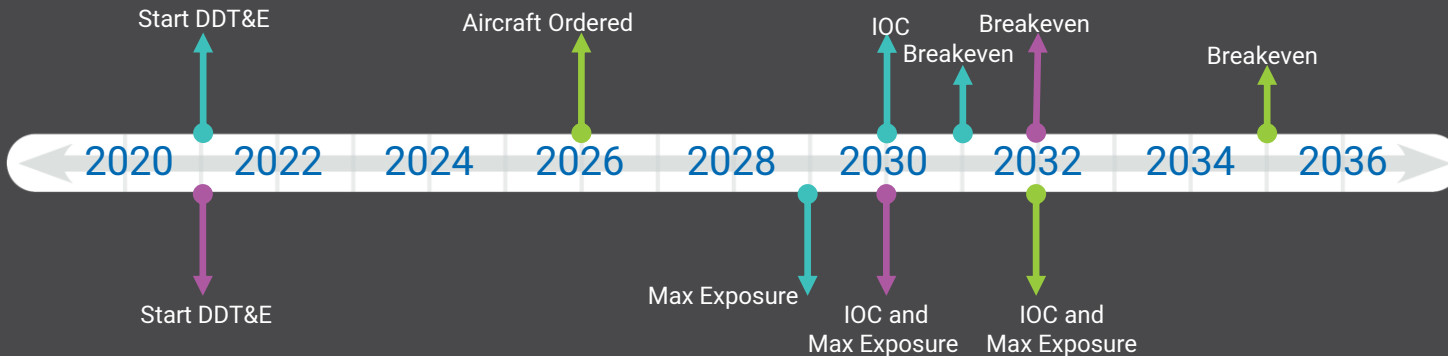
\$239M
Airframe Price

\$28M x4
Engine Price

143
Aircraft Sold

KEY EVENTS & DATES

● OPERATOR
 ● ENGINE MANUFACTURER
 ● AIRFRAME MANUFACTURER



BUSINESS CASE ANALYSIS

This aircraft is capturing 22 of 37 addressable routes that are within its design range which are exclusively Atlantic Ocean routes. Since the aircraft is more passenger efficient, ticket prices can be lower and higher acquisition costs are offset by less aircraft being needed.

Business Results

OPERATOR

25% IRR **\$2.4B** NPV **\$5.0B** Max Exposure

ENGINE MANUFACTURER

25% IRR **\$1.0B** NPV **\$1.4B** Max Exposure

AIRFRAME MANUFACTURER

25% IRR **\$2.2B** NPV **\$3.3B** Max Exposure

AIRCRAFT X-2

ID: JTA.M3.P50.R5700



Mach 3
Cruise Speed



5,700 nmi
Max Range



50
Passenger Count



JetA
Fuel Type

COST METRICS (FY21 USD)

DDT&E

\$7.3B
Airframe

\$3.8B
Engine

TFU

\$220M
Airframe

\$49M
Engine

ENVIRONMENTAL METRICS

97 EPNdB

Lateral Takeoff Noise

1.02 kg/km/pax

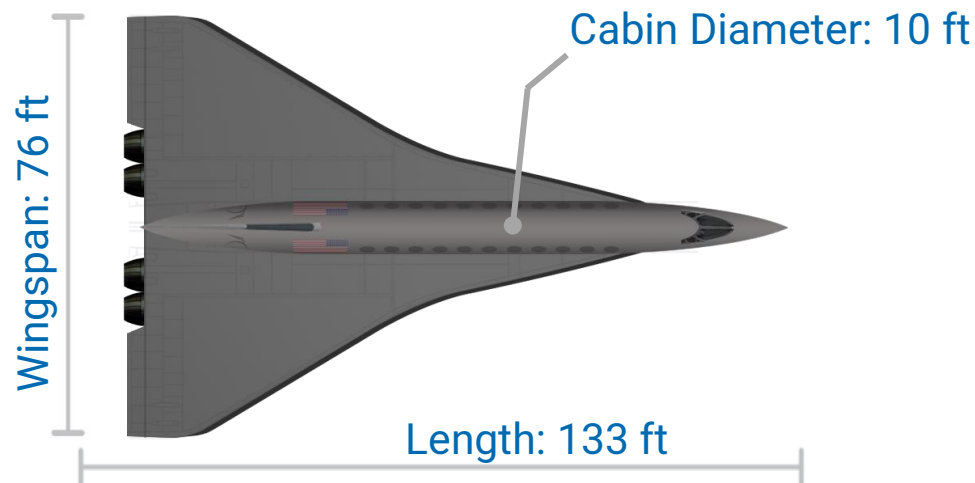
Emissions (CO₂e)

106 PNLdB

Sonic Boom

0.32 kg/km/pax

Fuel Consumption Rate



545,000 lbm
MTOW

163,500 lbm
MEW

4 x 51,100 lbf
Engine Thrust SLS

4.1 hours
Gate-to-Gate Time
at Max Range

73,300 ft
Cruise Altitude

7,800 ft
Bal. Field Length SL

AIRCRAFT NOTES

- Supersonic cruise condition L/D = 6.4
- Supersonic cruise condition Isp = 2000 s
- Vehicle propellant mass fraction (PMF) = 0.47
- Takeoff T/W = 0.375

AIRCRAFT X-2



ID: JTA.M3.P50.R5700

Key Inputs



Mach 3
Cruise Speed



5,700 nmi
Range



50
Passenger Count



JetA
Fuel Type

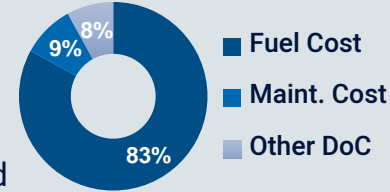


OPERATOR METRICS

\$11,600-\$14,800 **0.8M** **24**

Ticket Price

Pax/Year Routes Captured



MANUFACTURER METRICS

\$848M

Aircraft Price

\$539M

Airframe Price

\$77M x4

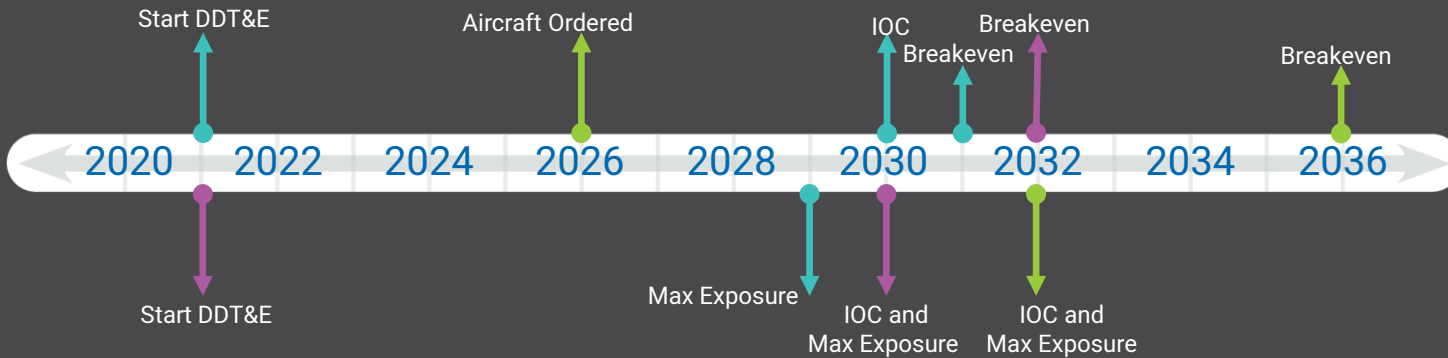
Engine Price

81

Aircraft Sold

KEY EVENTS & DATES

● OPERATOR ● ENGINE MANUFACTURER ● AIRFRAME MANUFACTURER



BUSINESS CASE ANALYSIS

This aircraft is capturing 24 of 78 addressable routes that are within its design range which are a mix of Atlantic & Pacific Ocean routes. High ticket prices can't compensate for excessive aircraft prices, fuel costs, and max exposures which results in IRRs less than 25%

Business Results

OPERATOR

21% **\$1.9B** **\$7.4B**
IRR NPV Max Exposure

ENGINE MANUFACTURER

21% **\$1.2B** **\$3.1B**
IRR NPV Max Exposure

AIRFRAME MANUFACTURER

21% **\$2.6B** **\$7.5B**
IRR NPV Max Exposure