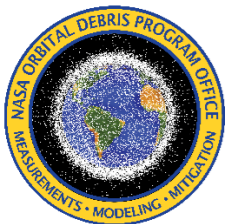




# **Orbital Debris and the NASA Orbital Debris Program Office**

**J.-C. Liou, PhD**

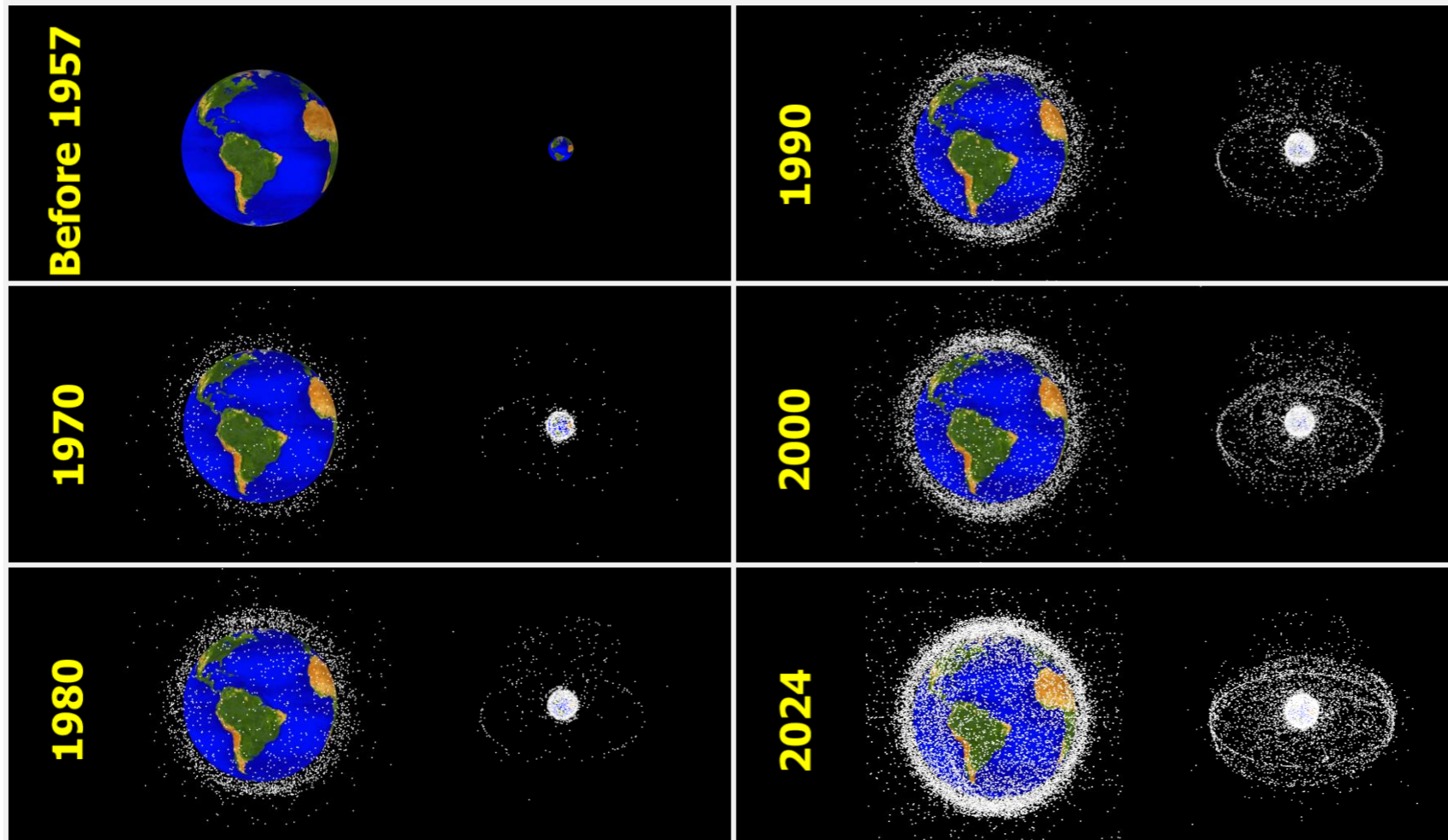
**Chief Scientist for Orbital Debris  
National Aeronautics and Space Administration**



TRISMAC 2024, Frascati (Rome), Italy  
24-26 June 2024



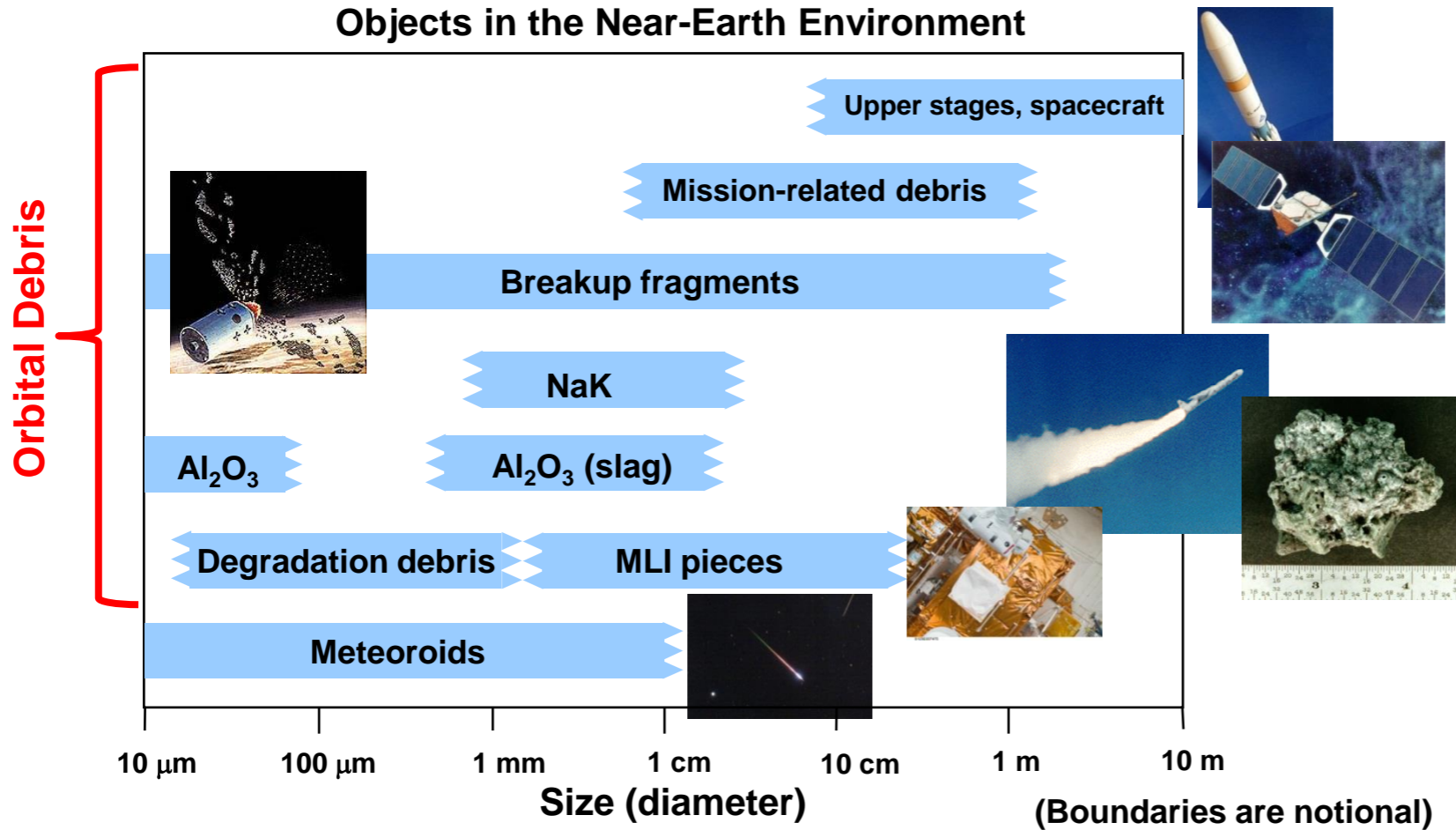
# The Historical Orbital Debris Environment



- The U.S. Space Force (USSF) uses the Space Surveillance Network (SSN) to track large objects in space and maintain their orbits in the U.S. Satellite Catalog
- Only objects in the Catalog (~10 cm and larger) are shown
  - Sizes of the dots are not to scale



# Sources of Orbital Debris



- **Orbital debris** is any human-made object in orbit about the Earth that no longer serves any useful function



# Current Orbital Debris Population



Baseball size or larger ( $\geq 10$  cm): ~28,000 (tracked/cataloged by the USSF)



Marble size or larger ( $\geq 1$  cm): ~500,000



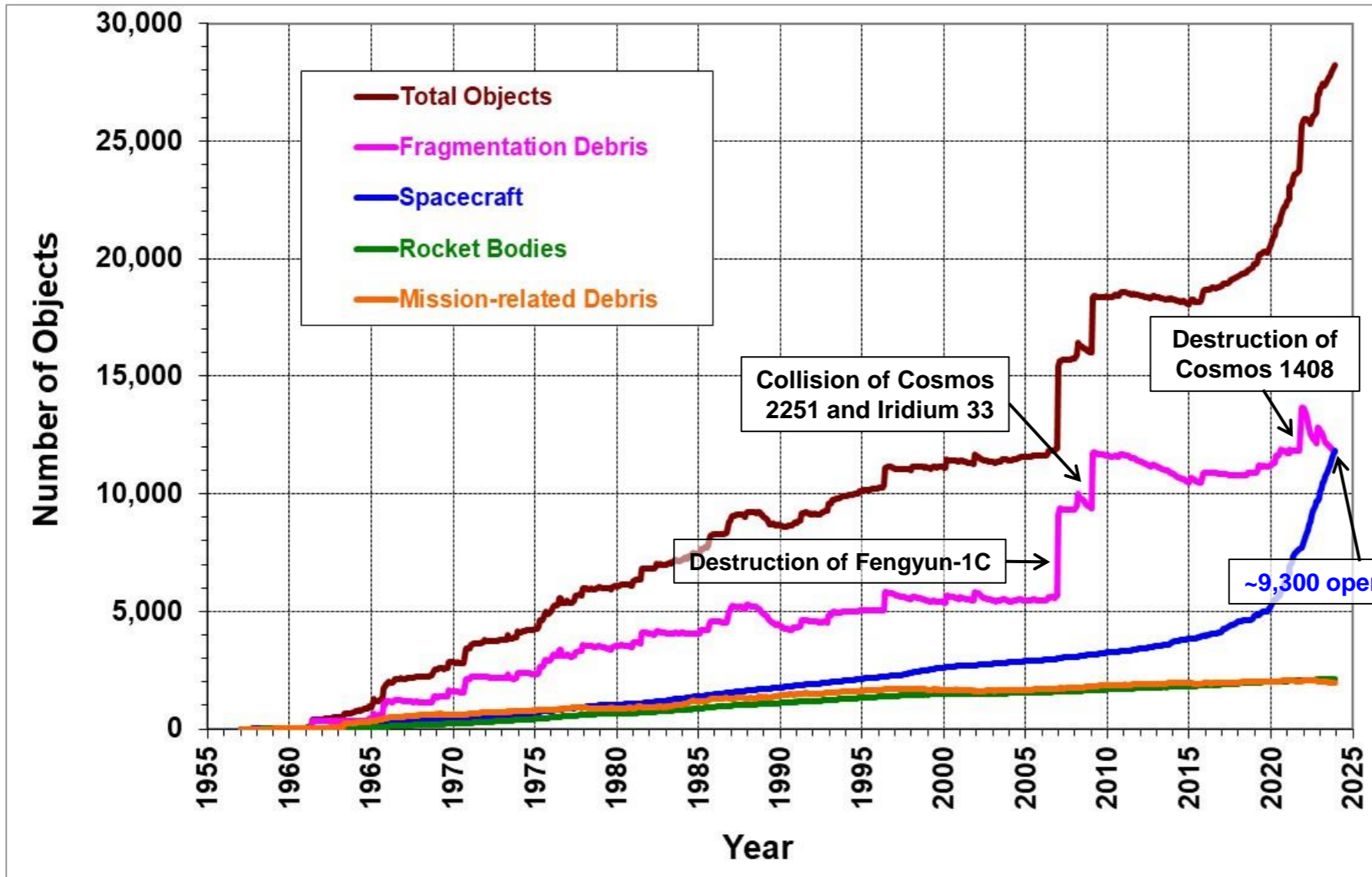
Dot or larger ( $\geq 1$  mm): >100,000,000 (a grain of salt)



- Due to high impact speed in space (~10 km/sec in LEO), even sub-millimeter debris poses a realistic threat to human spaceflight and robotic missions
  - 10 km/sec ~22,000 MPH
  - Speed of a bullet ~1,500 MPH
- Mission-ending threat is dominated by **small (millimeter-sized)** debris impacts



# Growth of Cataloged Population



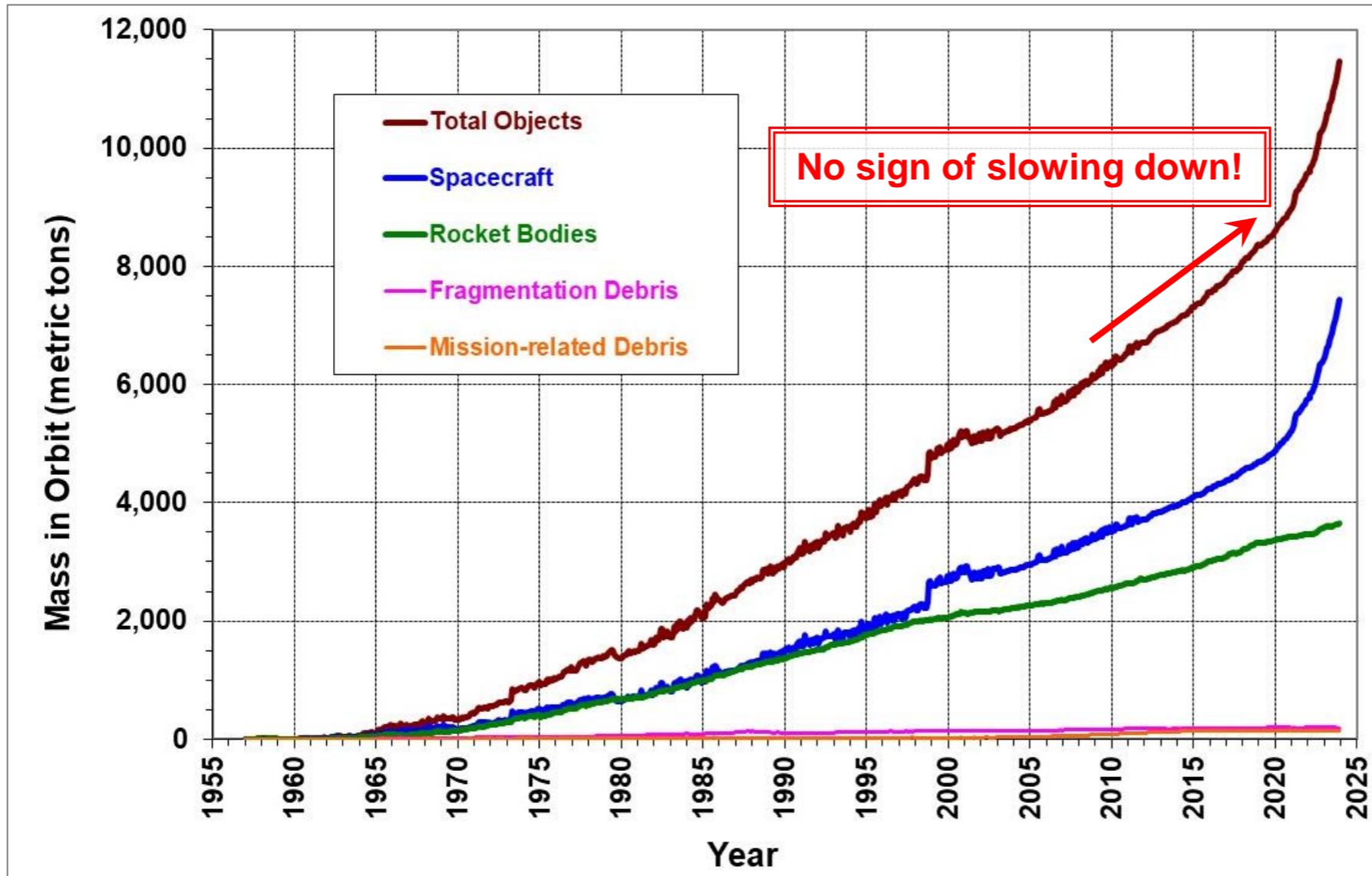
- **The cataloged objects continue to increase**

- Such large objects only represent the **tip of the iceberg** for the orbital debris population
- **~100,000,000** additional debris too small to be tracked but large enough to threaten missions exist in the environment

- **The rapid increase in spacecraft is due to CubeSats and large constellations**



# Mass in Orbit Continues to Increase

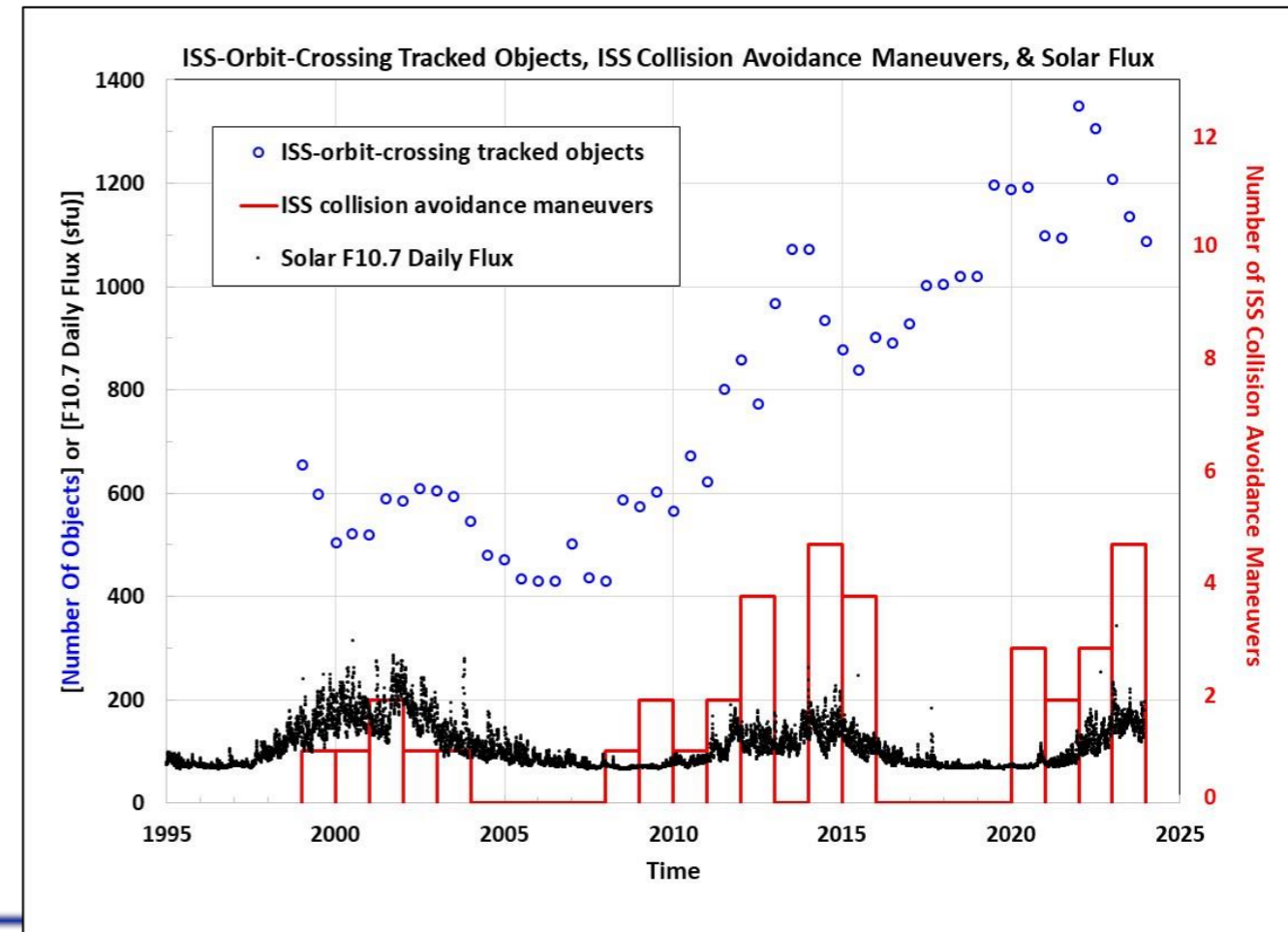


- The mass in orbit also continues to increase
- At the end of 2023, the total mass in orbit exceeded 11,000 metric tons
  - The mass was dominated by spacecraft (~65% of the total) and rocket bodies (~32% of the total)
  - Approximately half of the mass concentrated in low Earth orbit (LEO)



# Protecting Assets From **Large**/Tracked Objects

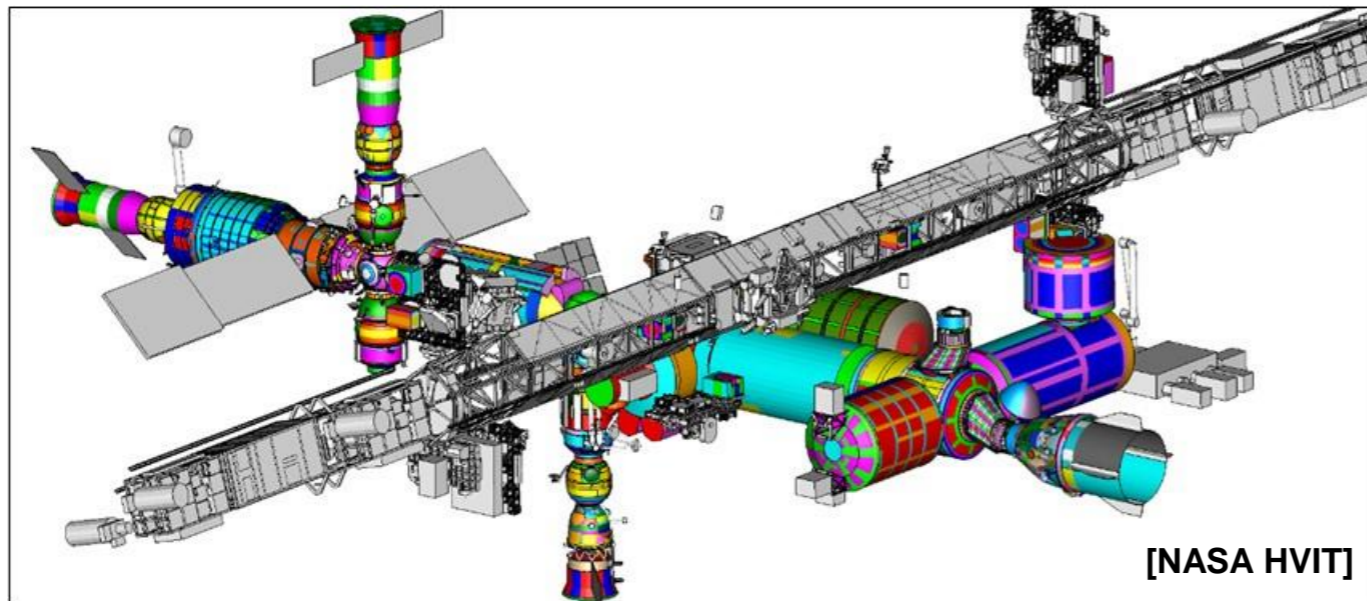
- NASA has established conjunction assessment processes for missions to avoid accidental collisions with large objects tracked by the SSN
- **The International Space Station (ISS) has conducted 38 collision avoidance maneuvers since 1999**
  - Including five times in 2023
  - Frequency of the avoidance maneuvers depends on solar activity, number of objects crossing the ISS orbit, the SSN tracking capability, and other factors





## Protecting the ISS From **Small** Orbital Debris

- **The ISS is equipped with various micrometeoroid and orbital debris (MMOD) impact protection shields**
  - U.S. modules: protected against debris smaller than **~8 mm**
  - Russian modules: protected against debris smaller than **~3 mm**
  - The biggest threat to the ISS comes from debris too small to be tracked but large enough to penetrate the protection shields



The ISS MMOD shielding models: each color represents a different MMOD shield configuration

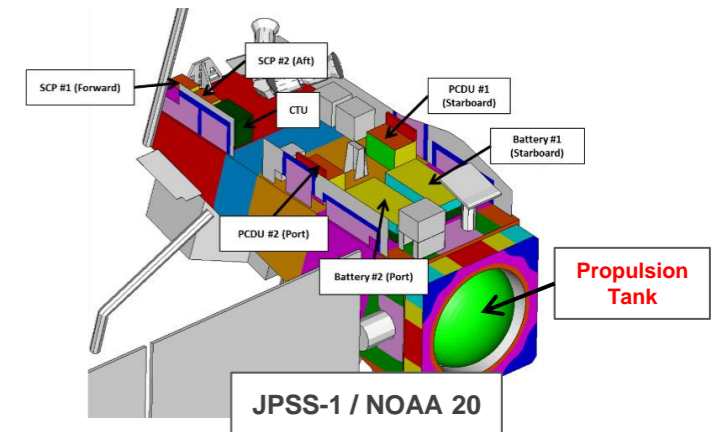
About 500 different shields protect ISS modules and external pressure vessels





# Top Orbital Debris Risks to Robotic Missions in LEO

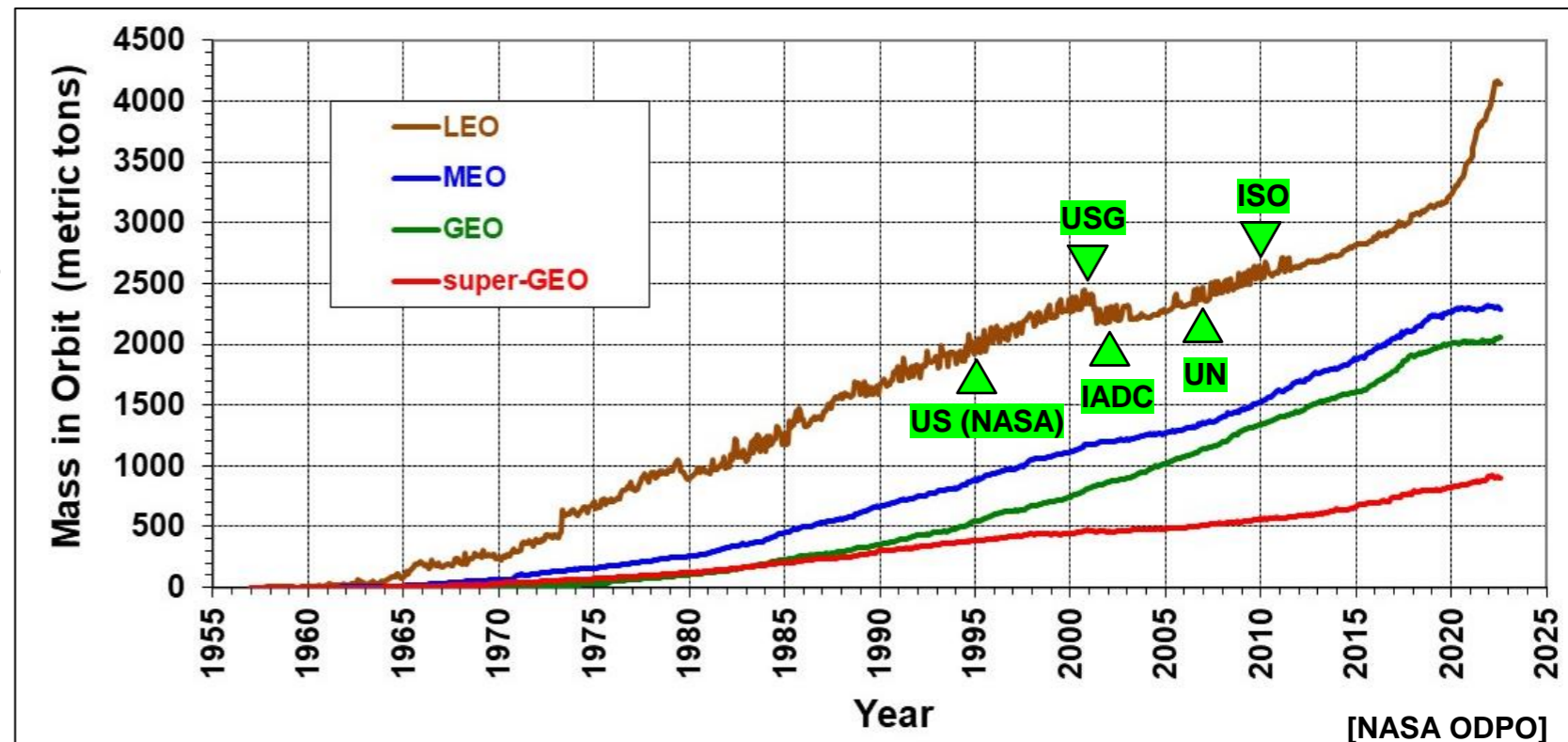
- **Millimeter-sized orbital debris** represents the highest penetration risk to most operational spacecraft in LEO
  - As concluded by, for example, a NASA Engineering and Safety Center panel study (NASA/TM 2015-218780)
- **Currently, more than 400 missions operate at 600–900 km altitudes**
  - Including 18 NASA missions (A-Train@705km, NOAA@825km, IXPE@600km, etc.)
- **There is a lack of measurement data on millimeter-sized orbital debris above 600 km altitude**
  - Direct measurement data on such small debris is needed to support the development and implementation of cost-effective, protective measures for the safe operations of future missions





# Orbital Debris Mitigation

- **Four guiding principles to limit the generation of new, long-lived debris**
  - Control the generation of mission-related debris
  - Limit accidental explosions (during and post mission)
  - Limit accidental collisions
  - Conduct post-mission disposal, limit reentry risk
- **OD mitigation guidelines and best practices have been developed by the international community since 1995**





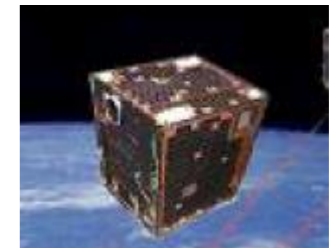
# Managing the Long-term Orbital Debris Problem

- **OD Mitigation = Prevention**
  - Limiting the generation of new debris
- **OD Remediation = Cure**
  - Dealing with objects that already exist in the environment (*i.e.*, active debris removal, ADR)

• **“An ounce of prevention is worth a pound of cure”**

- (*Prov.*) It is **better/cheaper** to stop something bad from happening than it is to deal with it after it has happened

- **Cost of ESA’s ClearSpace-1 mission to remove a 94 kg smallsat (Proba-1): €100M**
- **Between 600 and 2000 km altitudes**
  - Number of spent upper stages and retired spacecraft : >2200
  - Total mass of spent upper stages and retired spacecraft: >1,700,000 kg
    - **58% Russia, 20% U.S., 11% China, 11% others**

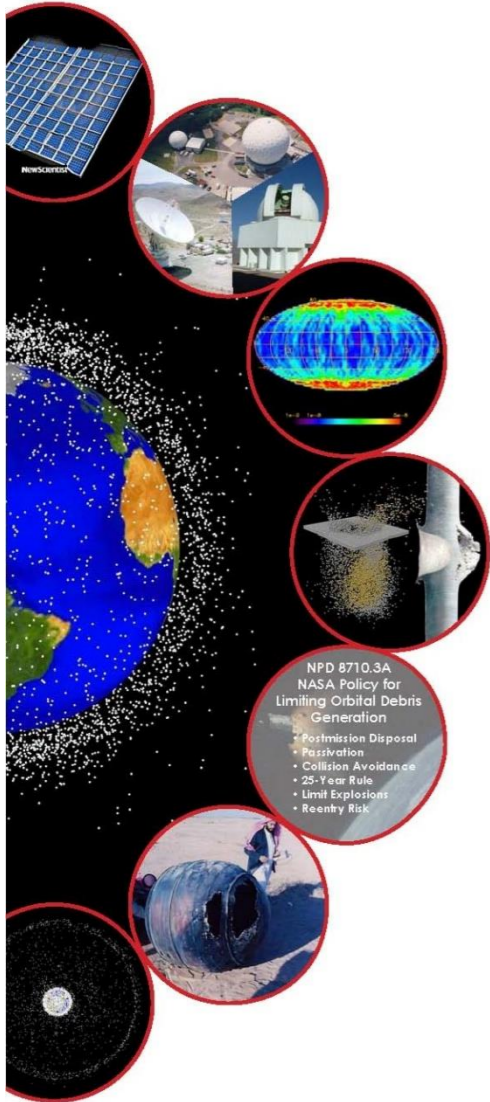


Probe-1 (60 cm x 60 cm x 60 cm)



## NASA Orbital Debris Program Office (ODPO)

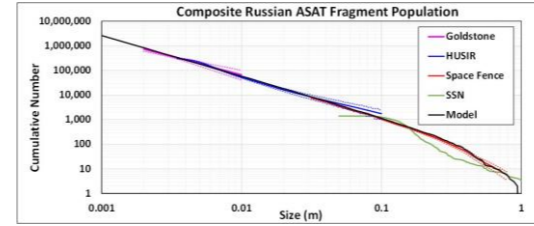
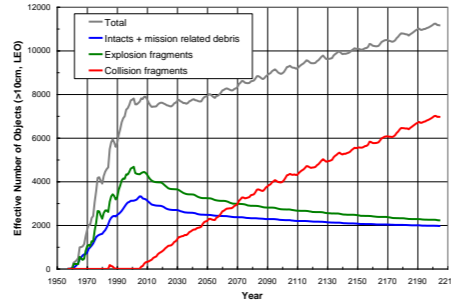
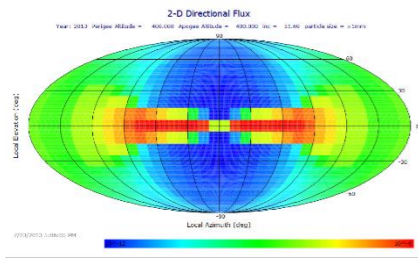
- **ODPO is the only organization in the USG conducting a full range of research on orbital debris**
  - Is a Delegated Program in NASA/HQ OSMA
  - This unique NASA capability was established by pioneers led by Don Kessler, Joe Loftus, and others at NASA JSC in 1979
- **ODPO provides technical and policy support to NASA HQ, NASA missions, USG (Congress, NSpC, OMB, OSTP, etc.) and commercial organizations**
- **ODPO represents the USG in international fora (United Nations, IADC\*, ISO, etc.)**
- **ODPO is recognized as a pioneer and leader on orbital debris environment definition, modeling, and mitigation policy development**



\*IADC = Inter-Agency Space Debris Coordination Committee



# End-to-End Orbital Debris Activities at ODPO



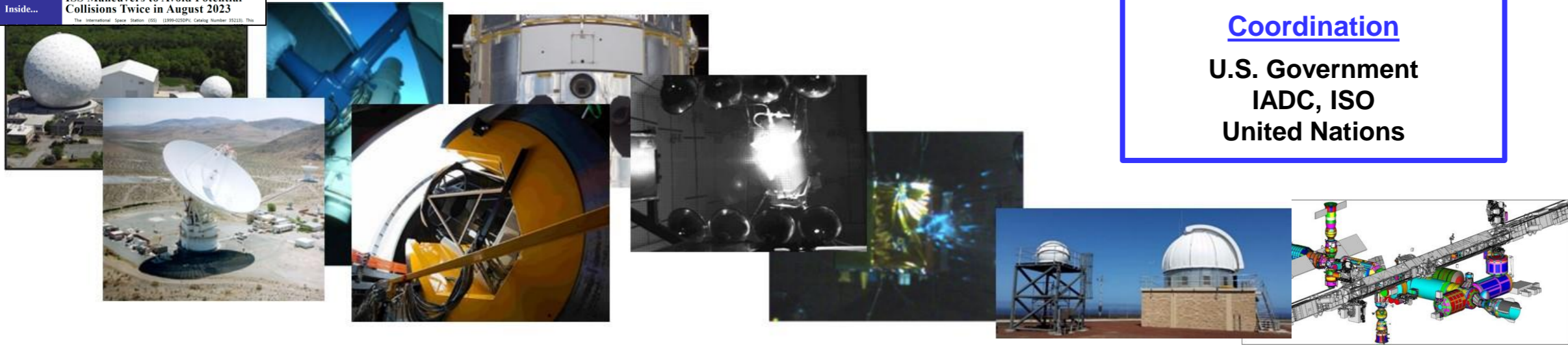
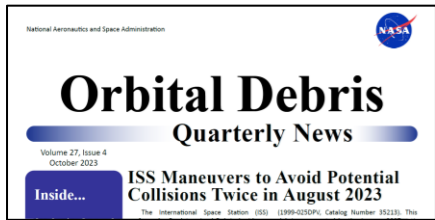
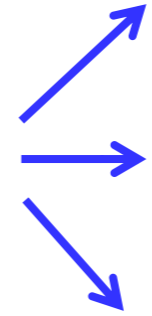
**Mission Support**  
Compliance assessments  
Risk assessments  
(ISS, Orion, robotic missions, etc.)  
Reentry assessments

**Environment Management**  
Mitigation  
Remediation  
Mission Requirements  
Policy

**Coordination**  
U.S. Government  
IADC, ISO  
United Nations

**Measurements**  
Radar  
Optical  
In-situ  
Laboratory

**Modeling**  
Breakup  
Engineering  
Evolutionary  
Reentry





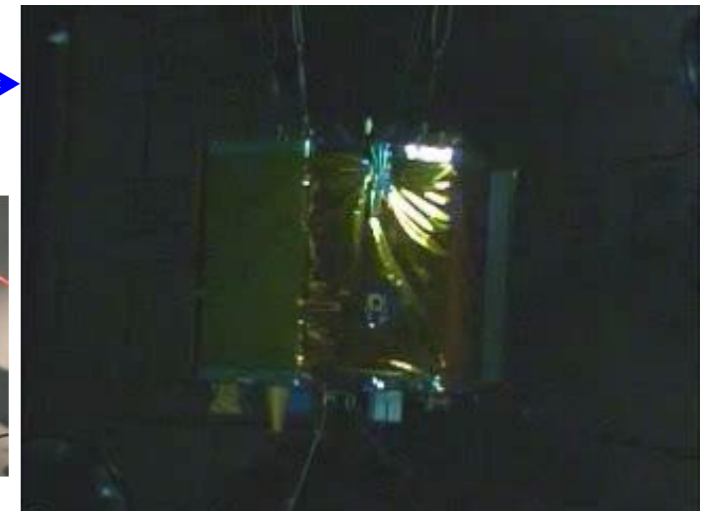
## ODPO's Roles and Responsibilities (1/3)

- **Monitor the ever-changing OD environment**

- ODPO has led the characterization of OD too small to be tracked by the DOD but large enough to threaten human spaceflight and robotic missions for more than 30 years.
  - Collect/analyze **radar** measurement data on OD in LEO
  - Build/operate **telescopes**, collect/analyze optical measurement data on OD from LEO to GEO
  - Collect/analyze space-based **in-situ measurement** data on sub-millimeter OD, develop in-situ sensor technologies and pursue mission opportunities to address the millimeter-sized OD data gap
  - Design/conduct **laboratory experiments** and collect/analyze test data for debris characterization and assess risk from OD



A 9-cm, 570-g projectile impacted the 56-kg DebrisSat at 6.8 km/sec





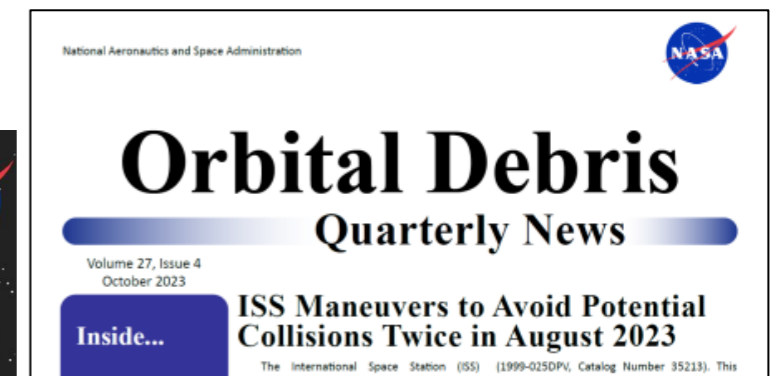
## ODPO's Roles and Responsibilities (2/3)

- **Develop/update OD models and mission support tools**
  - ODPO has led the development of OD environment, risk assessment, reentry, and mission compliance models and tools for more than 30 years
  - ODPO's models and mission support tools are used by **hundreds of operators** (NASA, USG, commercial), academia, and research groups around the world
- **Provide OD mitigation compliance and mission support**
  - ODPO oversees NASA mission compliance with OD mitigation requirements per NS 8719.14, which is NASA's implementation of the USG ODMSP
    - **ODPO reviews NASA mission Orbital Debris Assessment Reports (ODARs) and End of Mission Plans (EOMPs) and maintains NASA mission compliance records**
  - ODPO conducts high-fidelity reentry assessments and supports NASA missions to explore design-for-demise options to mitigate reentry human causality risk
  - ODPO provides real-time risk assessments and mitigation support for the ISS and other critical assets after new on-orbit fragmentation events



## ODPO's Roles and Responsibilities (3/3)

- **Provide USG interagency, international, commercial, and outreach support**
  - ODPO has led the development of OD mitigation best practices in the U.S. and has promoted the adoption of the USG ODMSP by the international community since 1995
    - **USG ODMSP** (2001, 2019): ODPO led the interagency working group on the efforts.
    - **IADC Space Debris Mitigation Guidelines** (2002, 2007, 2020, 2021): ODPO leads the U.S. delegation to the IADC. ODPO has supported the development of and update to the IADC Guidelines.
    - **UN COPUOS Space Debris Mitigation Guidelines** (2007) and **UN COPUOS LTS Guidelines** (2019): ODPO supported the U.S. delegation to UN COPUOS on the development efforts.
    - **ISO Space Debris Mitigation Standard** (2010, 2019, 2021, 2023): ODPO has supported the development of and update to the standard.
    - **Commercial** support (via Space Act Agreements)
    - **NASA Orbital Debris Quarterly News (ODQN)**: 2000+ subscribers from the global space community
    - **International Orbital Debris Conference (IOC)**
    - *Etc.*







# Backward Planetary Protection Public Safety and Mission Assurance Considerations

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**Dr. Elaine Seasly**

Director, NASA Mission Assurance  
Standards & Capabilities Division

**Dr. J. Nick Benardini**

NASA Planetary Protection Officer

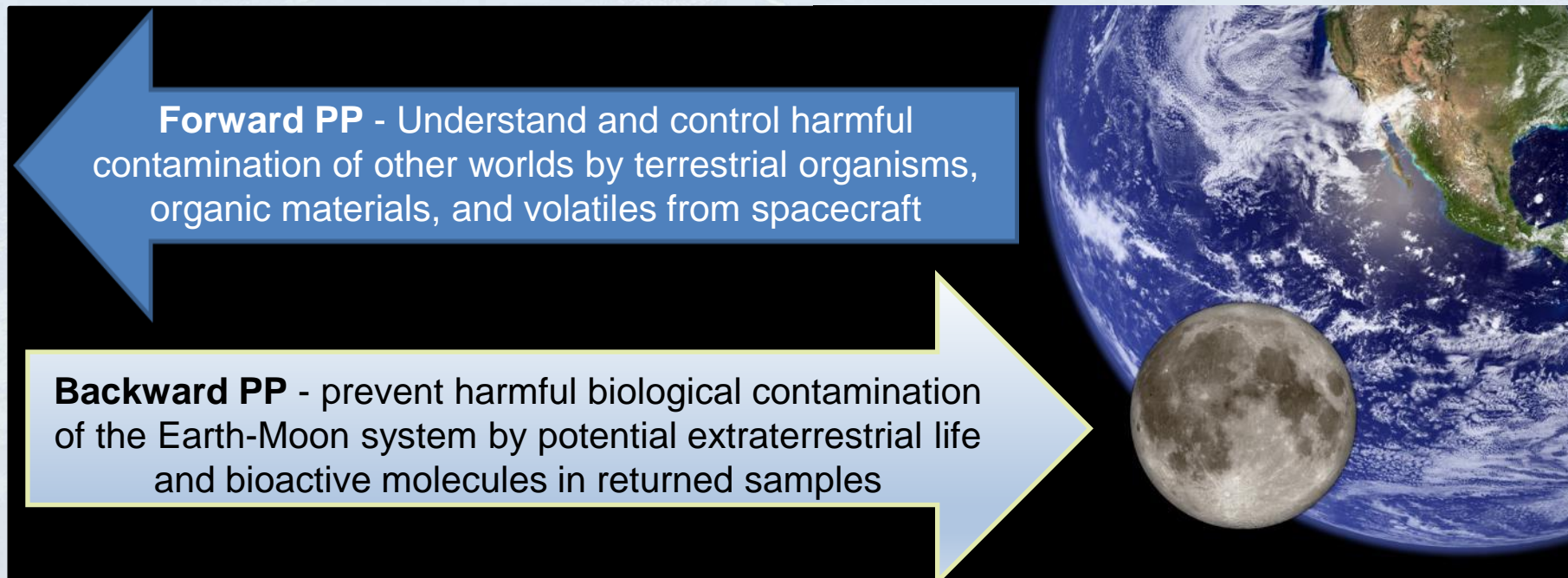
TRISMAC 2024

June 25, 2024

# Planetary Protection Objective



Protect current and future scientific investigations by limiting biological and relevant molecular contamination of other solar system bodies through exploration activities and protecting the Earth's biosphere by avoiding harmful biological contamination carried on returning spacecraft, as described in the Outer Space Treaty.



- Backward PP is based on the risk of contamination to the Earth from returning material from the target body.
- **Unrestricted Earth Return Missions**
  - Very low risk of contaminating Earth when returning material from the explored target body
  - No additional PP requirements
  - Examples: Earth's Moon (after Apollo 14), Venus, most asteroids & comets
- **Restricted Earth Return Missions**
  - Possibility for indigenous life
  - Significant sensitivity to contamination of the target body and the science investigation in understanding the process of chemical evolution or origin of life
  - Required to implement high containment controls to ensure that returned material is not released before sterilization or sample safety assessment
  - Examples: Earth's Moon (Apollo 11, 12, 14), Mars, Europa, Enceladus



*Apollo 14 Crew Quarantine*

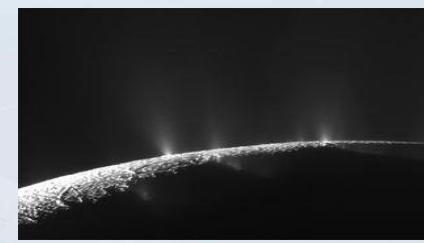
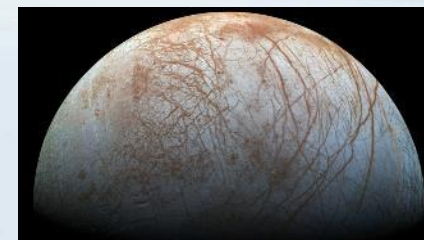
# Restricted Earth Return – Then & Now

## THEN



- Apollo 14 was the last restricted Earth return mission with Backward PP requirement
- Mission elements only targeted Earth's Moon
- Mission was US Government only & run by NASA
- Elements part of a single mission focus

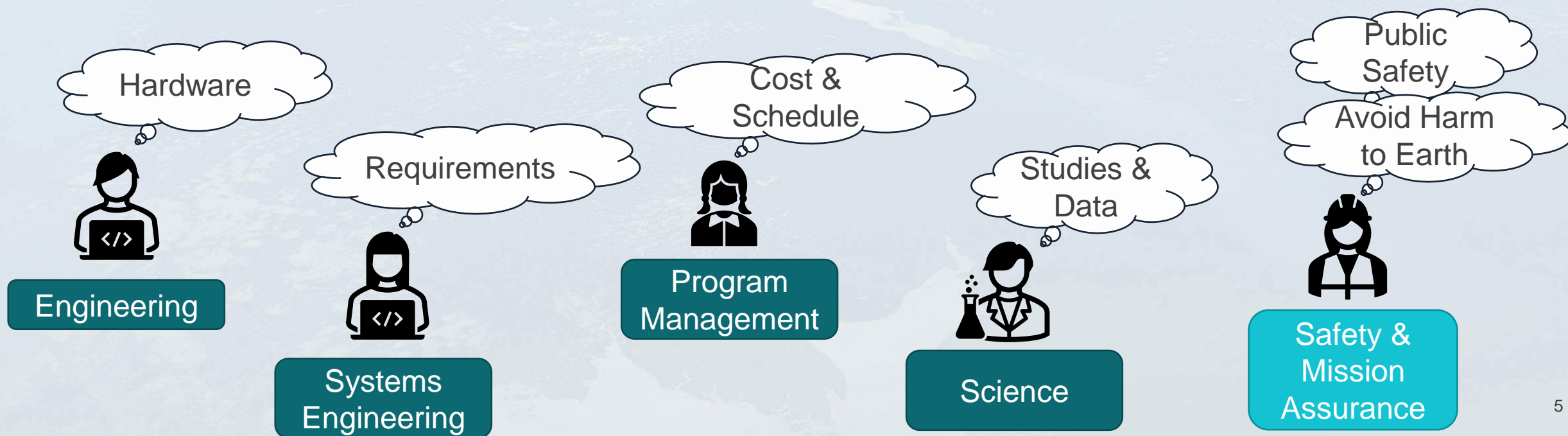
## NOW



- Mars Sample Return and future crewed mission to Mars on the horizon
- Missions planning for sample return from restricted Earth return targets of Mars, Europa, & Enceladus
- International partnerships including both government and commercial partners
- Missions now consider multiple elements phased over time

# Safety & Mission Assurance Plays a Key Role in Backward Planetary Protection

- Focus is on public safety & avoiding harm to Earth's environment
- Consults and coordinates processes to assure the safety and containment of Earth-return samples
- Expertise in management of risks that are low-probability & high-impact
- Provides a unique independent perspective from mission project roles



# The Objectives-Driven, Risk Informed, and Case Assured Approach



## Objectives-Driven

- Objectives are substantiated, monitored, and independently evaluated throughout the lifecycle based on systematic argumentation, explicit assumptions, and objective evidence.

## Risk Informed

- Risks are understood, documented, and consistent with the established risk posture.
- Consider the potential benefits and strategic importance of the mission(s) and consequences of failure, to inform decisions regarding:
  - Formulation
  - Implementation
  - Assurance of the mission.

## Case Assured

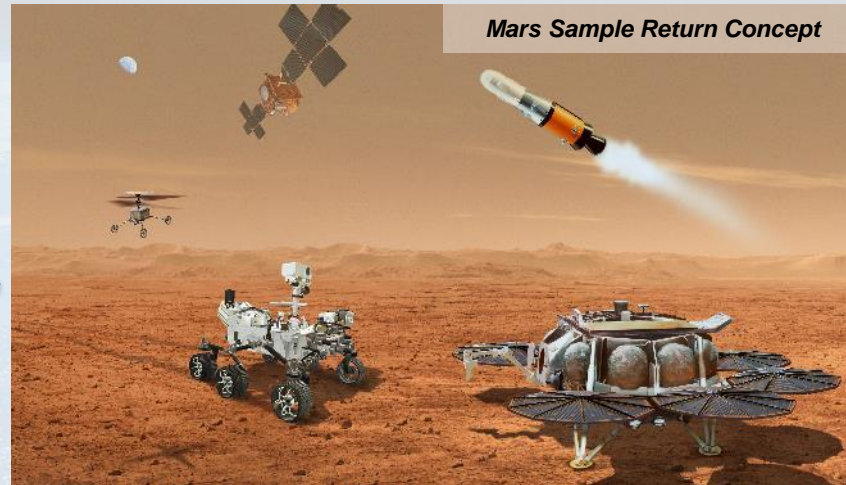
- Comprehensive and logical claims made with sufficient argument(s) & objective evidence.

# Objectives-Based Performance Requirements



Viking Lander Capsule

**Prescriptive Requirements:**  
Specifying “What to do” and  
“How to do it”



Mars Sample Return Concept

**Performance-based Requirements:**  
Specifying “What to do” but not “How to do it”

- Shifting from prescriptive to performance-based requirements:
  - Allows for a better understanding and exploration of the trade space
  - More flexibility to balance trades
  - Ability to realize and implement technical and process innovations for resource, time, and cost savings
  - It is NOT a relaxation of requirements or a “get out of jail free card”

- **SMA helps to determine:**
  - *Are the objectives clearly defined?*
  - *Can non-experts understand the objectives?*
  - *Can the objectives be feasibly achieved?*

# Utilizing Trade Space & Analysis of Alternatives

## Previous Approach:

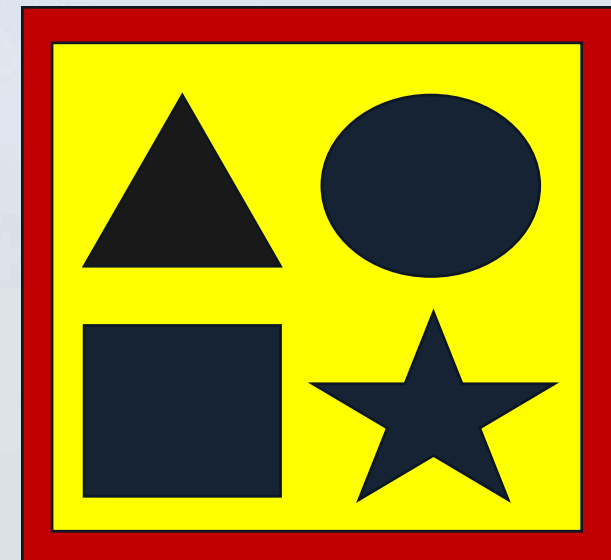
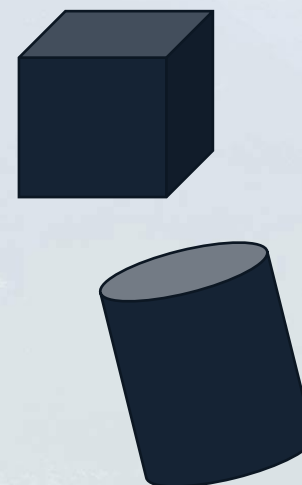
- “Design heritage” results from decades of iterations into high fidelity engineering designs and operational concept of a point solution
  - *Example: Mars Sample Return has design elements unchanged from the 1990s*
- PP requirements were then developed in response to these hardware designs and operational concepts resulting in a one-size prescriptive approach
  - *Requirements reactive to hardware designs instead of hardware designed to meet requirements*

## • SMA oversight of design trades and analysis of alternatives:

- *Broader identification of risks and consideration of what “could be” for the system*
- *Independent check for appropriate use of performance-based and prescriptive requirements*

## New Approach:

- Taking the Objectives-Driven, Risk Informed, Case Assured approach for PP enables the ability to think creatively about the design and performance of the future state of the system
  - *Allows for use of both performance-based and prescriptive requirements at appropriate levels of the architecture*
  - *Allows for PP requirements to be flexible and adaptive to accommodate and enable engineering trades and analysis of alternatives*



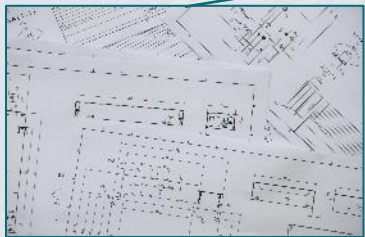
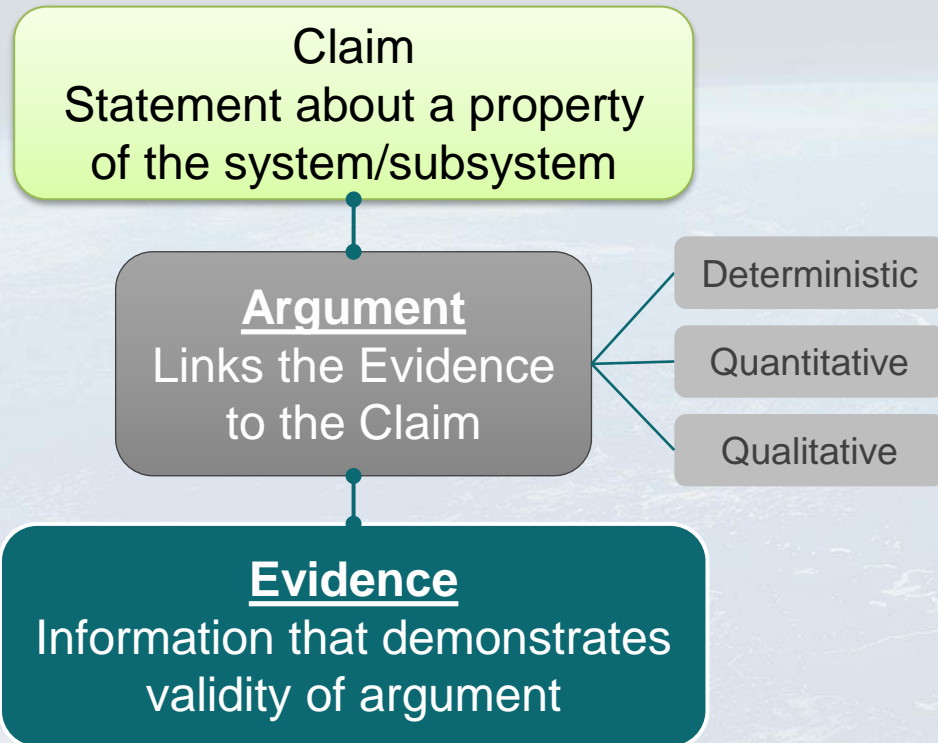


## Restricted Earth Return approval requires a formal and well-defined decision-making process.

- Define the approval process, engagement plan, and communication strategy early in the mission lifecycle.
- This risk posture and responsive technical science and engineering decision making approach and implementation should be understood by all stakeholders within the agency.
- SMA community should be in regular communication between partners.
  - *Should track with the project systems engineering schedule and agency level key decision points*
- Broadscale impacts to the Earth's biosphere require high level governmental decision making.
  - *For example, NASA is required to engage the President of the US for approval.*

**SMA helps to coordinate and champion the approval process**





Design review records



Test results



Manufacturing process validation

- **SMA coordinates between multi-mission elements & partners:**
- Establishing the Use Case
  - *Is the approach applicable?*
- Scientific Consensus
  - *Does the use case make technical sense?*
  - *Would most of the international scientific community agree with this approach?*
- Technology Matured to Implement
  - *Other industries or academic uses matured?*
  - *Technology demonstrated in relevant environment?*
- *Is the current policy and standards agile enough to accommodate approach?*
- *Does it align to the safety / risk posture?*

Thank You!

Ensuring public safety and mission assurance for a restricted Earth return mission will require an objectives-driven, risk informed and case assured approach to address backward planetary protection compliance. The safety and mission assurance stakeholders play a key role in this process by consulting and coordinating processes to assure the safety and containment of Earth-return samples and the public.

- Apollo 14 was the last restricted Earth return mission that implemented backward planetary protection requirements where preventing harmful contamination of the Earth's biosphere is the highest priority. Over the past 50 years, engineering and science technology advancements have been made to manage, sterilize, contain and assure safety of particles and biological contamination that provide a robust trade space for enabling and implementing a sample return mission. As missions start to plan sample return from restricted Earth return targets (e.g., Mars, Europa or Enceladus) considerations should also be made to understand the complexities of campaign architectures with multi-mission elements, regulatory and external governmental decision makers, and multiple international partners.
- Ensuring public safety and mission assurance for a restricted Earth return mission will require an objective driven, risk-informed and case assured approach to address backward planetary protection compliance. The safety and mission assurance stakeholders play a key role in this process by consulting and coordinating processes to assure the safety and containment of Earth-return samples and the public. Throughout the life cycle of the mission planning consulting and coordination should consider the following: A. how modern advancements play a role in trade space where heritage design and prescriptive approaches can overshadow early formulation, B. establishment of technical roles and responsibilities and interface controls between agencies and partners within established legal frameworks, C. coordination of the end to end assurance case between multi-mission elements and partners, and D. development of objective-base, performance requirements for managing backward planetary protection. Fostering continued awareness and openness of these considerations will continue the dialogue, a critical step on the path, to enable sample return from restricted Earth return targets from a backward planetary protection perspective.

National Aeronautics and  
Space Administration



# EXPLORE SCIENCE

## Exploration Science Strategy and Integration Office

Commercial Lunar Payload Services

**Angela Melito**

Program Executive to the Deputy Associate Administrator of  
Exploration (DAAX)

Science Mission Directorate, NASA

# ESSIO Full Organizational Chart



**Dr. Joel Kearns**  
Deputy Associate  
Administrator for Exploration



**Assistant DAAX**  
**Dr. Brad Bailey**

Resource Analyst: Marissa Luedtke  
Program Support: Mackenzie Howard  
Program Support: Kathryn Martin  
Comm. Specialist: Chris Calabrese  
Admin. Assistant: Amy Treat

## Program Executives

Jay Jenkins



Angela Melito



Dr. Zachary Pirtle




**PSD**


- PESTO (NPLP & DALI)
- PMPO (lunar surface payloads)

## Program Scientists


Dr. Debra Needham




Dr. Ryan Watkins




Dr. Kennda Lynch



Dr. Sarah Noble



Dr. Amanda Nahm



**JSC**

- CLPS Office:
  - Chris Culbert



Joint with PSD

# Commercial Lunar Payload Services (CLPS)



- CLPS is an innovative, service-based, competitive acquisition approach that enables rapid, affordable, and frequent access to the Lunar surface via a growing market of American commercial providers
  - To the greatest legal and practical extent CLPS attempts to model common terrestrial deliveries such as FedEx, UPS, etc
- Service task orders are Firm Fixed Price (FFP) for the full scope of payload delivery: from payload hand-over to delivery (and often operation) on the lunar surface or in CIS lunar space
- NASA wants to be one of many customers for CLPS services
  - Ideally, CLPS contractors will eventually deliver manifests that include no NASA payloads
- CLPS deliveries are CLPS Contractor missions (not NASA missions); NASA imposes no NASA policies that would normally apply to a NASA mission
- CLPS providers secure all necessary hardware, systems, facilities and services to perform the delivery; including launch vehicle and comm/nav systems
  - NASA has no oversight and limited insight into CLPS vehicle/mission designs and processes
  - NASA LSP (Launch Services Program) is not engaged in launch vehicle acquisition
- CLPS launches are commercial launches acquired/provided by CLPS provider and approved/licensed by the U.S. Gov't FAA , FCC, and other agencies (not NASA)

# CLPS IDIQ Contract and Portfolio



- 14 domestic companies eligible to compete for Lunar surface delivery task orders
- 8 awarded lunar surface deliveries actively in work with initial deliveries as soon as Q1 2023
- NASA expects to continue cadence of ~2 flights per year
- CLPS contractors are encouraged to sell lunar delivery services outside of the CLPS IDIQ to non-NASA and non-USG customers

## *Initial CLPS companies (Nov 2018):*

- *Astrobotic*
- *Deep Space Systems*
- *Draper*
- *Firefly Aerospace*
- *Intuitive Machines*
- *Lockheed Martin Space*
- *Masten Space Systems*
- *Moon Express*
- *Orbit Beyond*

## *First On-Ramp (Nov 2019):*

- *Blue Origin*
- *Ceres Robotics*
- *Sierra Nevada Corporation*
- *SpaceX*
- *Tyvak Nano-Satellite Systems, Inc.*

## *Awarded Deliveries:*

*TO2 2024  
Astrobotic  
Peregrine*



*TO2/20C 2024  
Intuitive Machines  
NOVA-C*



*TO PRIME-1 2024  
Intuitive Machines  
NOVA-C*



*CP-11 2025  
Intuitive Machines  
NOVA-C*



*TO19D 2024  
Firefly Aerospace  
Blue Ghost*



*TO20A 2024  
Astrobotic  
Griffin*



*CP-12 2025  
Draper  
Series-2*



*TOCS3/CS4 2026  
Firefly Aerospace  
Blue Ghost*





# Payload Accommodations



- CLPS Providers are required to “accommodate” the needs of NASA payloads, including:
  - Utilities: power, data, commanding, etc.
  - Mounting: fields of view, alignments, co-locations, etc.
  - Environments: thermal, vibe, EMI/EMC, etc.
  - Operations: conops, mission phases, etc.
- CLPS Task Orders are generally awarded competitively; payloads should therefore not be designed for a specific CLPS provider
- Firm Fixed Price (FFP) Task Orders necessitate stable definition of interfaces and requirements PRIOR to release of the Request for Task Plan (RFTP)
  - If it is not defined in the RFTP then it is defined de facto by the CLPS provider, or else is a “new” requirement at a cost
  - If requirements cannot be finalized, RFTP should specify achievable envelope for both sides to work toward
  - “Requirements” in an FFP procurement environment are what you are going to get, so RFTP requirements should align with what is needed for mission success

# CLPS Payload Services



- NASA-owned and sponsored payloads are:
  - Manifested by a CLPS Manifest Selection Board (CMSB) with multi-Directorate representation
  - Assigned Payload Integration Managers and Project Scientists to guide integration and maximize science
  - Designed to advance science, technology, and exploration through investigations
- After payload handover, CLPS providers are responsible for integration, delivery, deployment and/or operation of customer payloads on the lunar surface
- CLPS providers secure all necessary hardware, systems, facilities and services to perform the delivery
  - NASA LSP (Launch Services Program) is not engaged in launch vehicle acquisition
  - DSN (Deep Space Network) (if required by contractor) is acquired by provider via RSAA (Reimbursable Space Act Agreement)
- Payload service tasks may include:
  - Physical operation, release/deployment with or without wireless/tethered services, passive delivery, and/or direct delivery into specified lunar orbit, mobility as a service, augmented insight

# Payload Selections for CLPS Deliveries



- NASA Provided Lunar Payloads (NPLPs)
  - NASA Internal Call
  - In 2018, NASA selected 13 instruments that were identified as ready or very nearly ready to fly, and would accomplish a mixture of science, technology, and exploration objectives
- Lunar Surface Instrument and Technology Payloads (LSITPs)
  - External Community Call
  - In 2018, NASA selected 12 LSITPs that will address science goals from a variety of NASA's four divisions
- Payloads and Research Investigations on the Surface of the Moon (PRISM)
  - The PRISM solicitation call results in PI-led suites of instruments
  - Currently the Science Mission Directorates primary way of soliciting science-driven suites of instruments to fly to the surface of the Moon
  - To date, six PRISM selections have been awarded
- STMD, ESDMD, and International Payloads
  - Captured by Memorandum of Agreement (MOA) and manifest via CMSB
  - International Partner payloads are generally represented by a “sponsoring” or “representative” mission directorate
  - International payload vendors can work with NASA or go directly to a CLPS provider to acquire a lunar delivery service for their payload

# International Payloads Agreements

Partner	Payload Name	CLPS Delivery
ESA	PITMS Contribution	Task Order 2 - Astrobotic
CSA	Leap LRM (Rover)	Future CLPS Task Order
ESA	Retroreflector	Task Order CP-11 – Intuitive Machines
ESA	PROSPECT	Future CLPS Task Order
ESA	Lunar Pathfinder	Task Order CS-3 – Firefly Aerospace
CNES	LuSEE-Lite Search Coil Mag	Task Order CP-12 - Draper
UNiBE	LIMS	Future CLPS Task Order
KASI	LUSEM	Task Order CP-11 – Intuitive Machines
CNES	FSS Contribution	Task Order CP-12 - Draper
Grapevine Productions	Sanctuary	Future CLPS Task Order

# CLPS Task Orders



**TO2-AB**

**PM-1**



**Peregrine Lander**



**TO2-IM**

**IM-1**



**Nova-C Lander**



**TO19D**

**Blue Ghost 1**

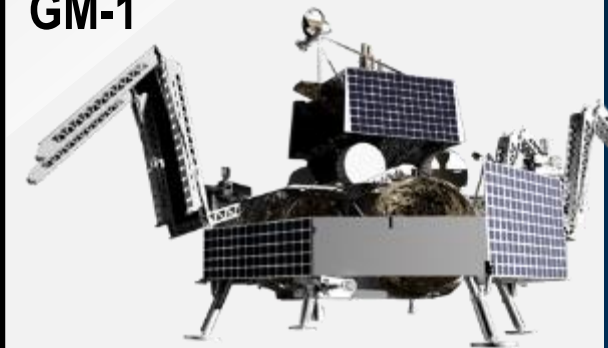


**Blue Ghost lander**



**TO20A – VIPER**

**GM-1**



**Griffin Lander**



**PRIME-1**

**IM-2**



**Nova-C Lander**



**CP-11**

**IM-3**



**Nova-C Lander**



**CP-12**

**TBA**



**Series-2 Lander**



**CS-3 & CS-4**

**Blue Ghost 2**

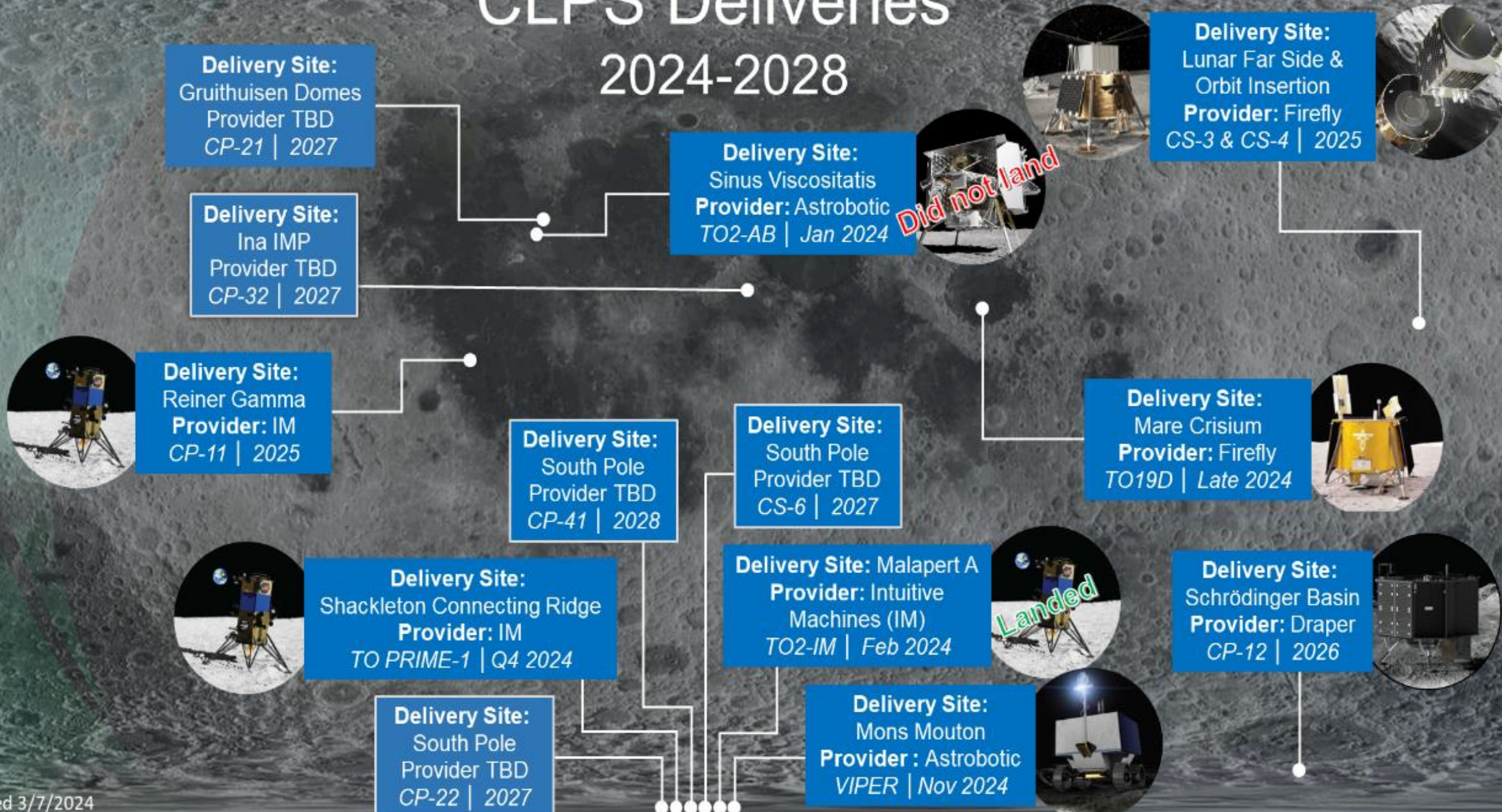


**Blue Ghost Lander**



# CLPS Deliveries

## 2024-2028



# CLPS Deliveries to South Pole 2024-2028



**Delivery Site:** Malapert A  
**Provider:** Intuitive Machines (IM)  
TO2-IM | Feb 2024

**Delivery Site:** Mons Mouton  
**Provider:** Astrobotic  
VIPER | Nov 2024



**Delivery Site:** Shackleton Connecting Ridge  
**Provider:** IM  
TO PRIME-1 | Q4 2024

**Delivery Site:** South Pole  
**Provider:** TBD  
CS-6 | 2027

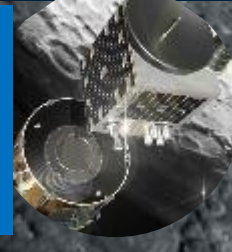
**Delivery Site:** South Pole  
**Provider:** TBD  
CP-22 | 2027

**Delivery Site:** South Pole  
**Provider:** TBD  
CP-41 | 2028

# CLPS Deliveries to Far Side 2025-2026



**Delivery Site:**  
Lunar Far Side &  
Orbit Insertion  
**Provider:** Firefly  
CS-3 | 2025



**Delivery Site:**  
Schrödinger Basin  
**Provider:** Draper  
CP-12 | 2026





# Science Highlights of Early Task Orders



## **TO2 AB**

- Characterize volatile composition of regolith and exosphere during and after landing and over the course of the lunar day
- Characterize the local radiation environment

## **TO2 IM**

- Determine the photoelectron sheath density and scale height
- Characterize plume-surface interactions during landing

## **PRIME-1**

- Characterize volatile composition of regolith and exosphere during and after landing and over the course of the lunar day

## **TO 19D**

- Characterize Earth's magnetosphere
- Characterize structure, composition, and thermal properties of the Moon's interior

## **CP-11**

- Study the magnetic and plasma environment within a lunar swirl to address the origin of magnetized crust, origin of swirls, and nature of space weathering on airless bodies

## **CP-12**

- Use geophysical techniques to characterize the Moon's interior to understand how the Moon differentiated and evolved into its current state

## **CS 3/4**

- Pathfinder to understand the Moon's radio environment and to potentially take a first look at a previously unobserved era in our cosmic history

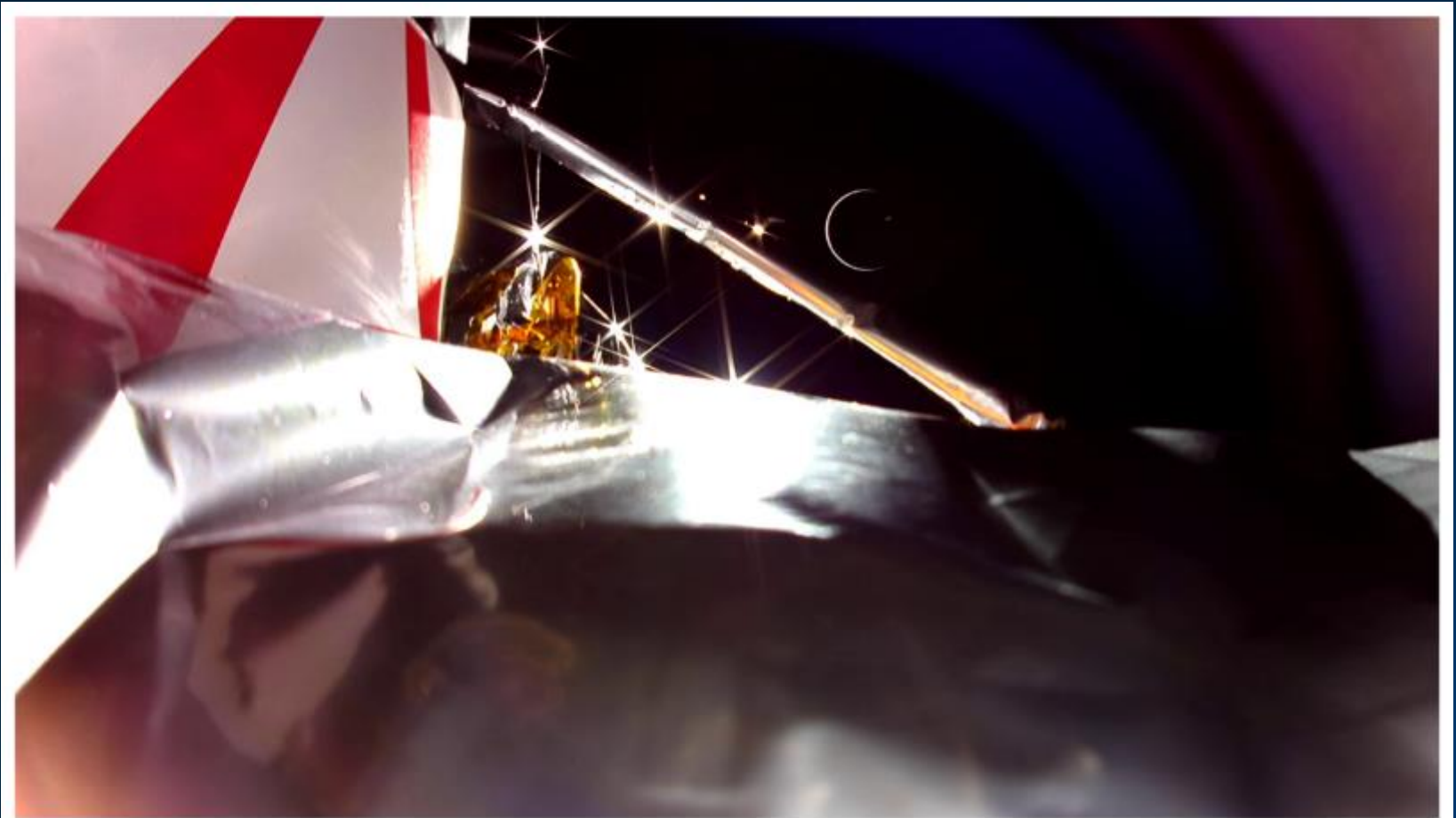
## **CP-21**

- Study the origin and composition of silicic volcanic constructs at Gruithuisen Domes

## **CP-22**

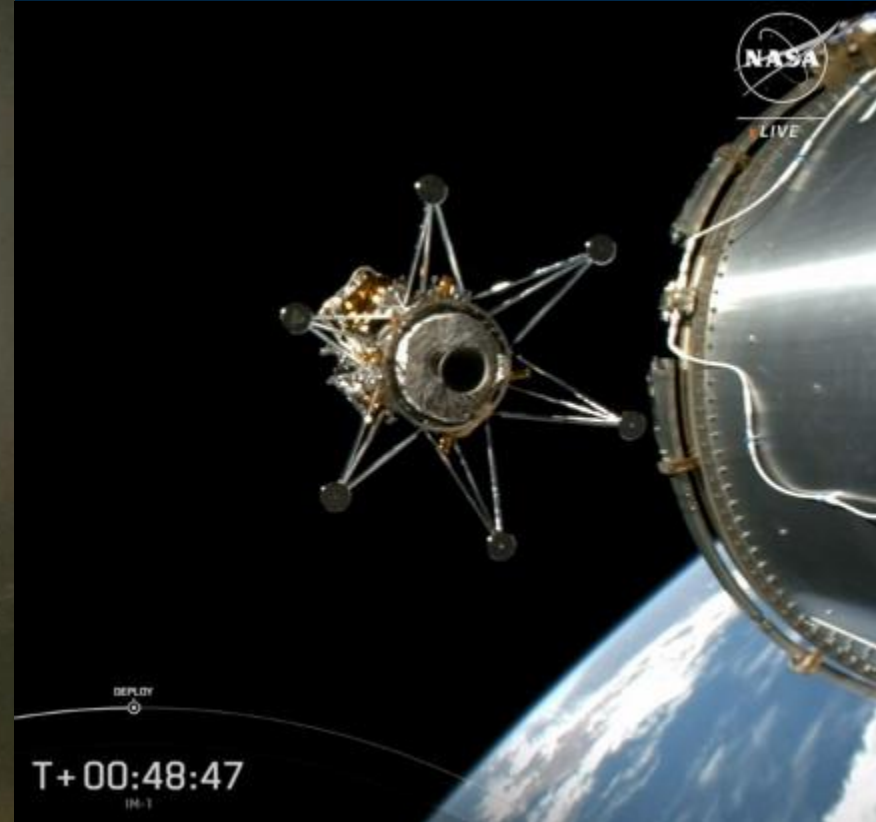
- Study the biological response of yeast to the lunar environment to determine how partial gravity and deep space radiation influence biological processes
- Characterize the terrain, surface mineralogy, composition, and thermophysical properties of the lunar surface

# Peregrine Mission 1 – Astrobotic CLPS Task Order 2-AB



By blocking the Sun with one of Peregrine's struts, Astrobotic engineers were able to capture this striking view of the crescent Earth. The company's CEO, John Thornton, identified this photo as his favorite surprise of the mission. Credit: Astrobotic.

# Intuitive Machines Mission 1 CLPS Task Order 2-IM



# Intuitive Machines Mission 1 Moon Landing



[Enlarge](#) / Intuitive Machines' *Odysseus* lander is shown shortly before touching down on the Moon.

National Aeronautics and  
Space Administration



# EXPLORE

With Us



# Instantiating Safety and Mission Assurance as part of NASA's Evolving Digital Engineering (DE) ecosystem

**Tony DiVenti**  
OSMA – MASCD  
(NASA MBMA Program Lead & R&M  
Technical Fellow)

Tri SMAC 2024  
June 2024

# Acronyms



- AC = Assurance/Safety Case
- AIM = Assurance Implementation matrix
- APPG = Automated Program Plan Generator
- ASoT = Authoritative Source of Truth
- C&C = NSC Content and Collaboration Project
- CRM = Continuous Risk Management
- DE = Digital Engineering
- DT = Digital Transformation
- DRD = Data Requirements Document
- FAIR = Findable, Assessable, Interoperable and Reusable
- FMEA = Failure Modes Effects Analysis
- FTA = Fault Tree Analysis
- GSN = Goal Structuring Notation
- HQA = Hardware Quality Assurance
- MB = Model-Based
- MBMA = Model-Based Safety and Mission Assurance (Note: inclusive of all Safety and Mission Assurance areas at NASA)
- MOU = Memorandum of Understanding
- NGOs = Needs, Goals, and Objectives
- NPD = NASA Policy Directive
- NPR = NASA Procedural Requirement
- RAAML = Risk Analysis and Assessment Modeling Language
- RIDM = Risk Informed Decision Making
- SMA = Safety and Mission Assurance
- SMAP = SMA Plan
- STD = Standard

# Agenda



## Background: Importance of a “Digital” SMA and Engineering Partnership

### Key OSMA - OCE Focus Areas

- DE / MBMA / Digital SMA Implementation Plan and Strategic Roadmap Integration
- Common Data-Centric Approach to NPRs/NPDs/NASA-Specific STDs
- Digital Engineering Acquisition Best Practices (e.g., Contract DRD Template Language)
- Data flow in support of informing Milestone Review Decisions
  - Engineering V&V Framework
  - Case-Assured Framework

### Next Steps

- Potential OCE and OSMA MOU



# Background

**Why:** Engineering and SMA need to **TRANSFORM** to manage the growing complexity of systems, both development and operations, by integrating information sources, analysis processes, and tools that were largely Stove-Piped in the past to enable the seamless flow of information in support of NASA Missions

## Engineering Role & Responsibilities

(Pull from NASA 1000.B, 7123.1, 7120.5)

Provides leadership, policy direction, functional oversight, assessment, and coordination for Engineering and related Technical Disciplines, including Systems Engineering.

**Digital Engineering (DE):** “An integrated digital approach that uses authoritative sources of systems data and models as a continuum across disciplines to support lifecycle activities from concept through disposal”. [1]

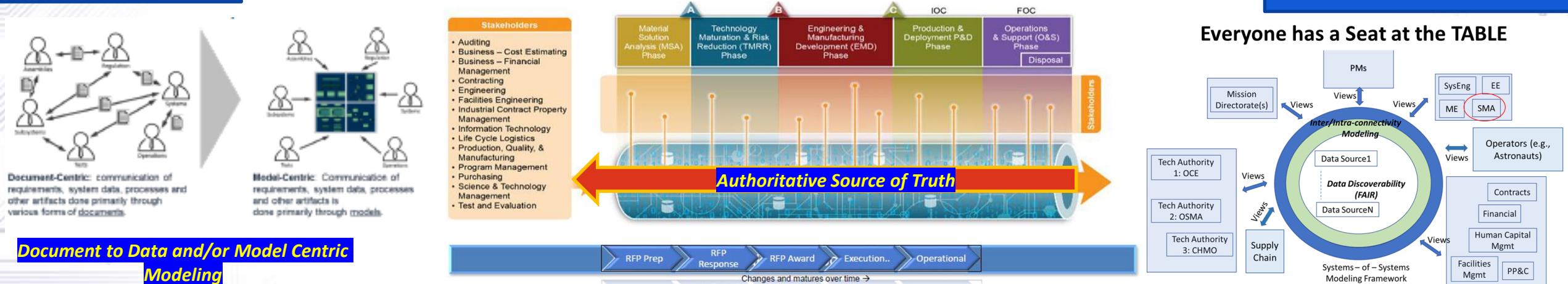
A **digital engineering ecosystem** includes Enterprise interconnected digital environments, stakeholder-networks, and semantic and ontological reasoning that allows the exchange of digital artifacts from an authoritative source of truth to serve the stakeholder communities' interests [1].

[1] U.S. Department of Defense (DoD) Digital Engineering (DE) Strategy, <https://man.fas.org/eprint/diaena-2018.pdf>

## Safety & Mission Assurance Role & Responsibilities

(Pull from NASA NPD 8700)

1. Acceptable Risk Levels for Crew Safety and Mission Success
2. Protect Public, Workforce, Property, and environment
3. Cultivate a Robust Safety Culture. Pursue Organizational/Technical Excellence to understand/reduce risks



**Document to Data and/or Model Centric Modeling**

# Agenda



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### Next Steps

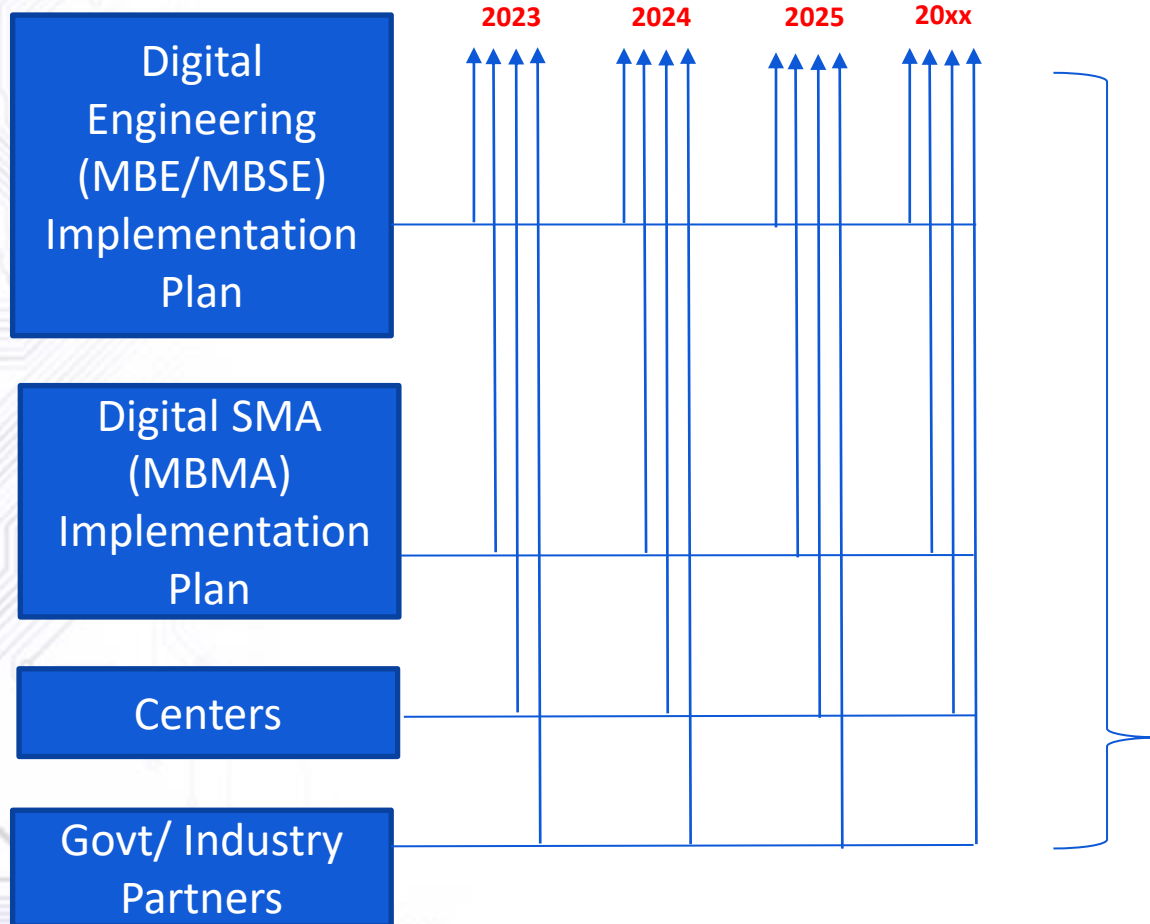
- Potential OCE and OSMA MOU

# DE / MBMA / Digital SMA Implementation Plan and Strategic Roadmap Integration



## Enterprise Gains Future Digital States (e.g., NASA 2040 Vision)

**Incremental short-term Gains**  
(Address Org Goals / Data Flow / Pain Points)



**Integrated Digital Engineering (DE) / MBMA / Digital SMA Implementation and Strategic Plan(s)**

**Agency Roadmap Manager (ARM)**

leverages

NASA's DT Initiative

# DE / MBMA/ Digital SMA Implementation Plan and Strategic Roadmap Integration



## Tactical (Incremental Gains): DE / Digital SMA Implementation Plan

### OSMA / SMA Strategic Objectives

- Help Customer Products & Reviews
- Enable Risk Leadership
- Effective Policy
- Efficient Resources
- Applicable Processes
- Communication & Coordination
- Organizational Excellence
- Digital Capabilities



### Digital SMA Strategic Objectives

- Robust, Evidence Based, Closed Loop Feedback Solicitation
- Digital Enablement of Risk Indicators
- Digital SMA Policy Implementation
- Maximize MBMA/Technology Solution Office (TSO) transformation efficiency
- Digital SMA Command Media, Tools, & Guidance
- Increase Internal / External Communication, Coordination, and Collaboration
- Cultivate Technical / Organizational Excellence part of the evolving Digital SMA / Engineering environments
- Provide overall Digital SMA Leadership, Cross Activity Alignment and Coordination

### Engineering Needs

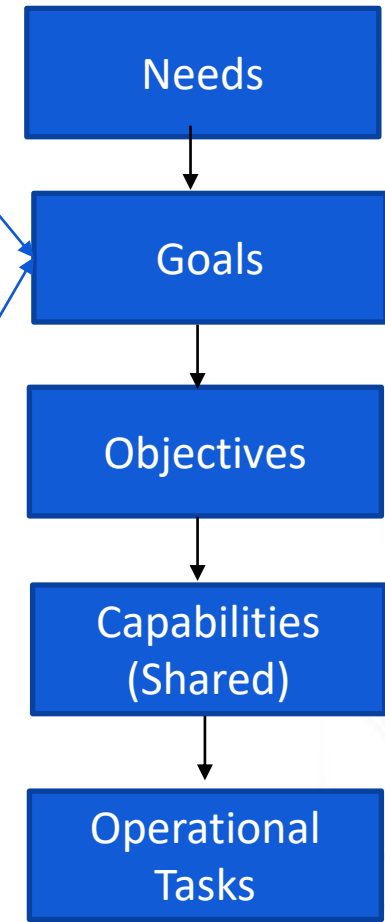
Improve how the Agency Engineering Domain operates over the entire NASA lifecycle by effectively managing complexity, reducing cost and schedule, and improving product integrity via the integration of processes, digital tools, and techniques along with seamless flow of information throughout the engineering system development life-cycle (concept development, design, testing and validation, manufacturing and operations).



### DE Goals

- **G1 Lifecycle:** Establish a Digital Engineering (DE) strategy that can be integrated throughout the entire Engineering Life Cycle, aligning with NASA's mission objectives.
- **G2 Deployment:** Develop an interoperable, tailorable, and scalable deployment strategy for the Digital Engineering Ecosystem across the Centers including implementation options and methods.
- **G3 Guidance:** Establish the guidance for model development, tool integration and deployment, and formulation of data threads while ensuring alignment with the industry standards advocated by DE.
- **G4 ASoT:** Establish an approach providing stewardship, governance, security, traceability, and management of the engineering Authoritative Sources of Truth (ASoT), while ensuring the data within the ASoT are curated.
- **G5 Configuration/Change Management:** Evolve existing CM approaches for data-centric management of engineering baselines which enable teams to manage and track changes made throughout the entire product lifecycle.
- **G6 Digital Threads:** Develop strategies for Digital Threads/Ecosystem that improve collaboration, data exchange, design formulation, data-centric processes and workflows, operations, and insight, and data-informed decision making.
- **G7 Culture and Workforce:** Evolve NASA Culture and the Workforce by creating a demand for adoption of DE techniques, providing training, and cultivating a digital engineering community.

### Simplified United Architectural Framework (UAF) illustration



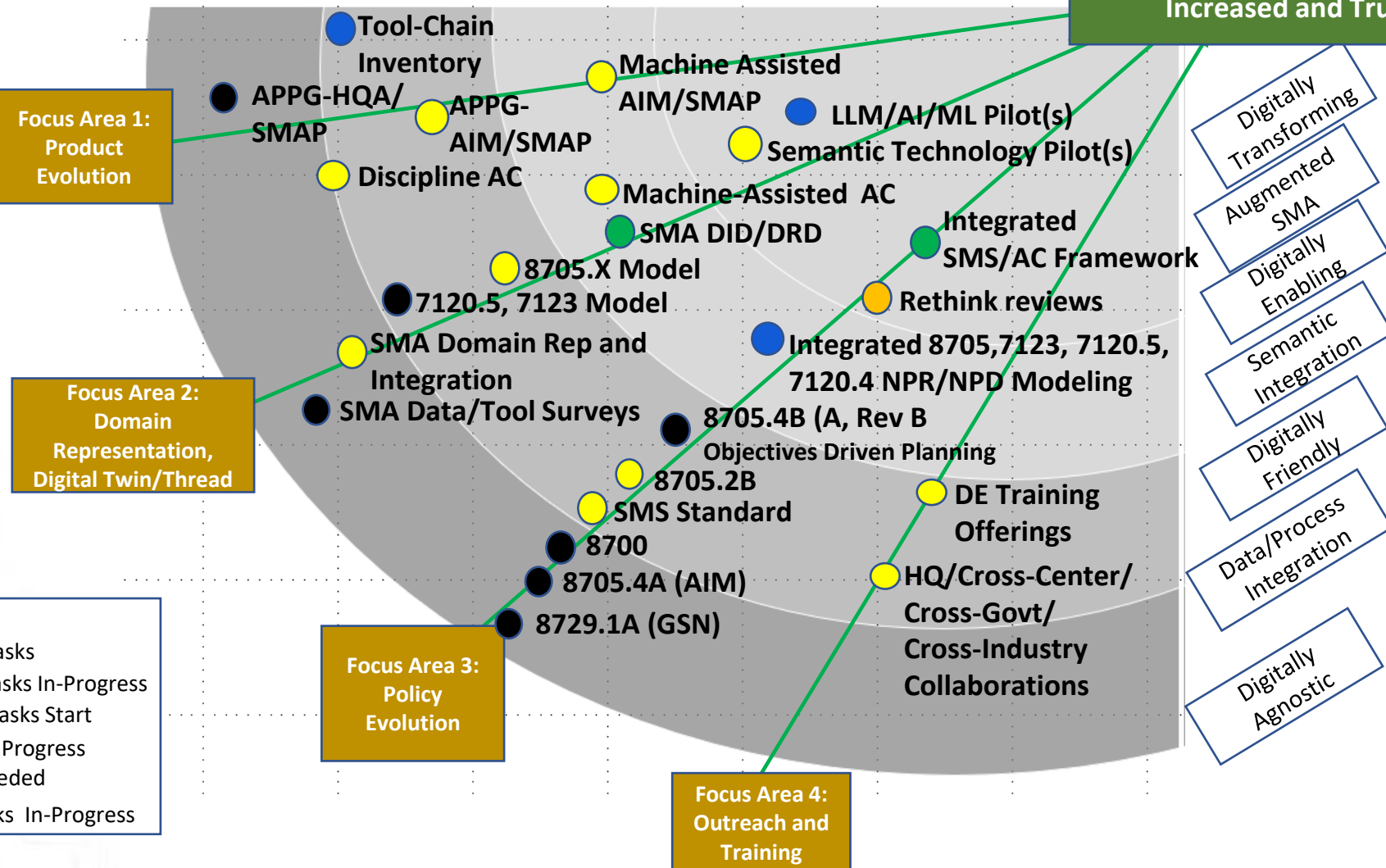
# MBMA / Digital SMA Implementation Plan and Strategic Roadmap Integration



Strategic Focus: Transformation Gains towards a Future Digital State

Findable, Accessible, Interoperable, Reusable (FAIR)  
 Robust Contextualization  
 Maximize Efficiency  
 Increased and Trusted Decision Velocity

## Evolving Digital SMA/ DT Strategic Roadmap



**LEGEND**

- Completed Tasks
- SMA-2024 Tasks In-Progress
- SMA- 2024 Tasks Start
- DE- Tasks In Progress
- Research Needed
- DE/SMA Tasks In-Progress

**Acronyms**

- AC = Assurance/Safety Case
- AIM = Assurance Implementation matrix
- ANASWA=R&M Logic Fragment Engine
- APPG = Automated Program Plan Generator
- C&C = NSC Content and Collaboration Project
- CRM = Continuous Risk Management
- DT = Digital Transformation
- EDP – Enterprise Data Platform
- FAIR = Findable, Assessable, Interoperable and Reusable
- FMEA=Failure Modes Effects Analysis
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- HQA = Hardware Quality Assurance
- MB = Model-Based
- MBMA+ = Model-Based Safety and Mission Assurance
- RAAML = Risk Assessment and Modeling Language
- RIDM = Risk Informed Decision Making
- SMA = Safety and Mission Assurance
- SMAP = SMA Plan
- SPARTA=Smart Project and Reviews with Transformative Analytics (SPARTA)

# Common Data-Centric Approach to NPDs/ NPRs/ NASA Specific STDs



Objectives-Driven Development provides an On-Ramp for Digital Objectives-Driven Planning and Assurance Case Framework

## “Parsing” the NPRs: an Example

From **NPR 8715.26, Sec 2.8:**

**2.8 Chief, Safety and Mission Assurance**

2.8.1 The Chief, SMA, is responsible for advising the Administrator and other senior officials on matters related to risk, safety, and mission success and serves as the lead SMA TA. To provide independent oversight of programs and projects in support of safety and mission success, the Chief, SMA, is responsible for:

a. Appointing a technically-qualified NASA representative to the INSRB. Whenever possible, the NFSO should not serve as the INSRB member performing the review or administrative support for a NASA-sponsored mission because the INSRB and the NFSO have different roles

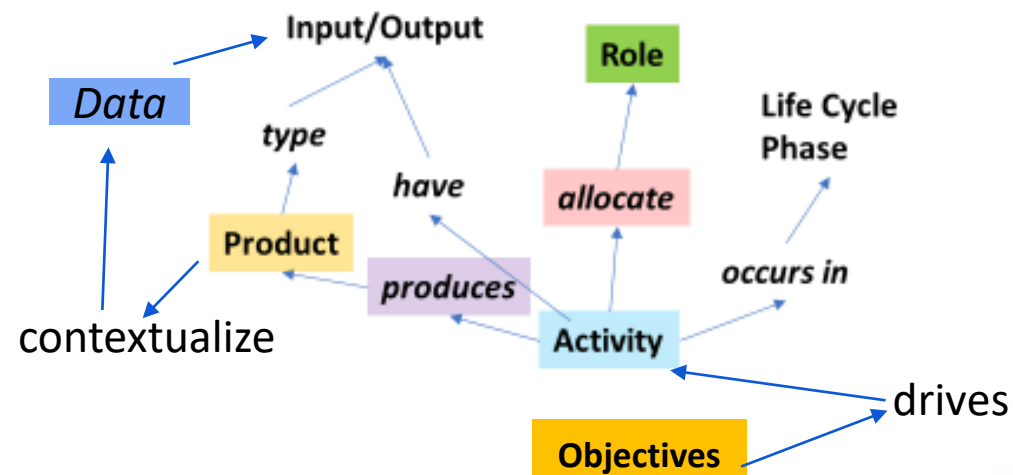
### LEGEND

- Role An Actor/actor’s part
- Activity Things being done
- Product Things produced
- allocation Assigned
- produces Creates/Results In

- Argument\* Structured Assertion
- Case\* Assurance Case
- Objectives\* Intended results
- Data\* Actual Data itself
- Evidence\* Pieces of “proof”

- **Note1:** Only part of the MetaModel is explicitly highlighted in the above “snippet”
- **Note 2:** Products / Data are further elaborated (decomposed) in various Standards. Structure still in discussions.
- **Note3:** This explicit traceability will enable broader use of Assurance Cases

### Simplified “Ontology”



*\*Information not shown in the NPR 8715.26 illustration*

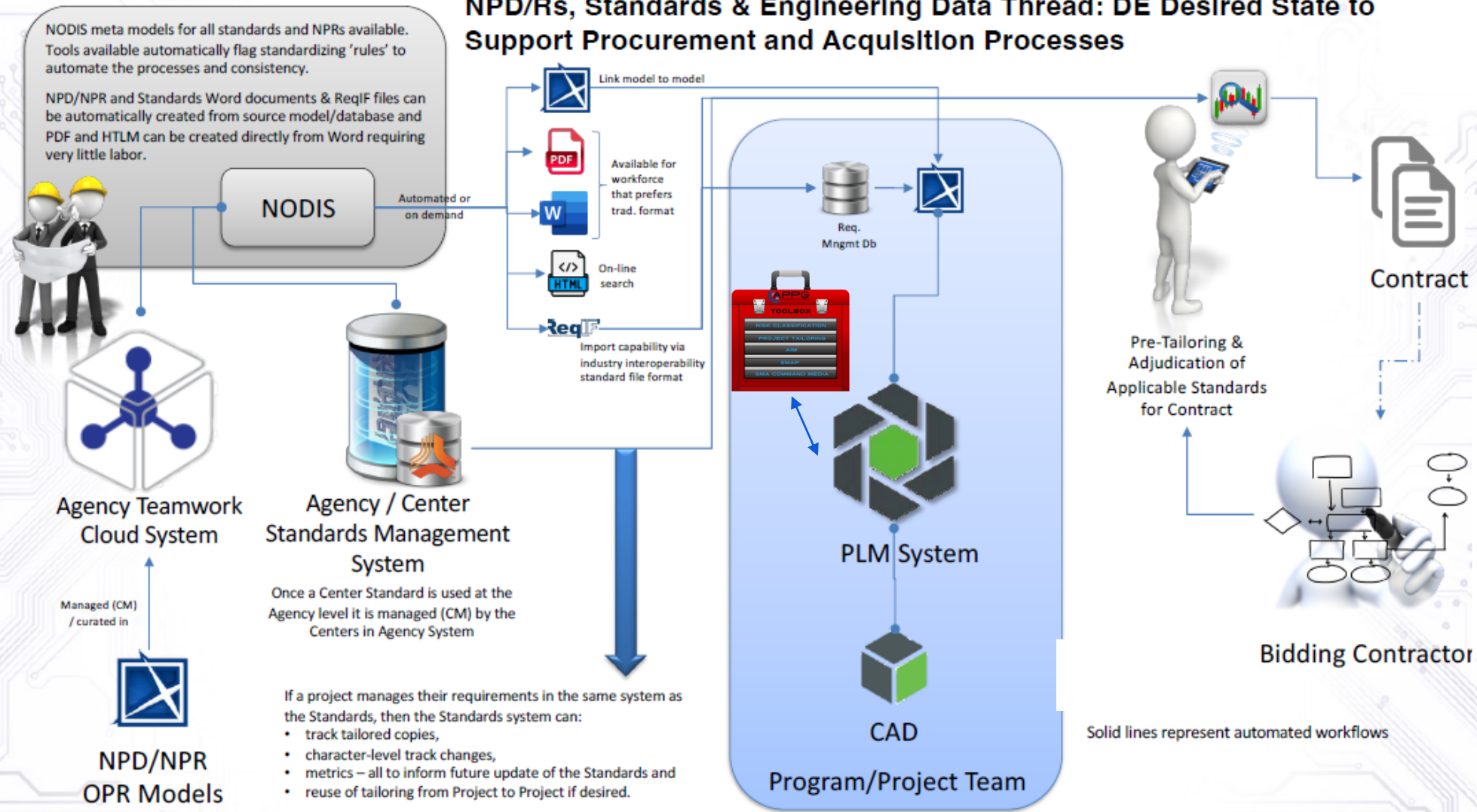
# Digital Engineering Approach to Planning across the Lifecycle

Project Formulation → Project Design/Development → Operations

(Reference NASA-HDBK-1004)



## NPD/Rs, Standards & Engineering Data Thread: DE Desired State to Support Procurement and Acquisition Processes

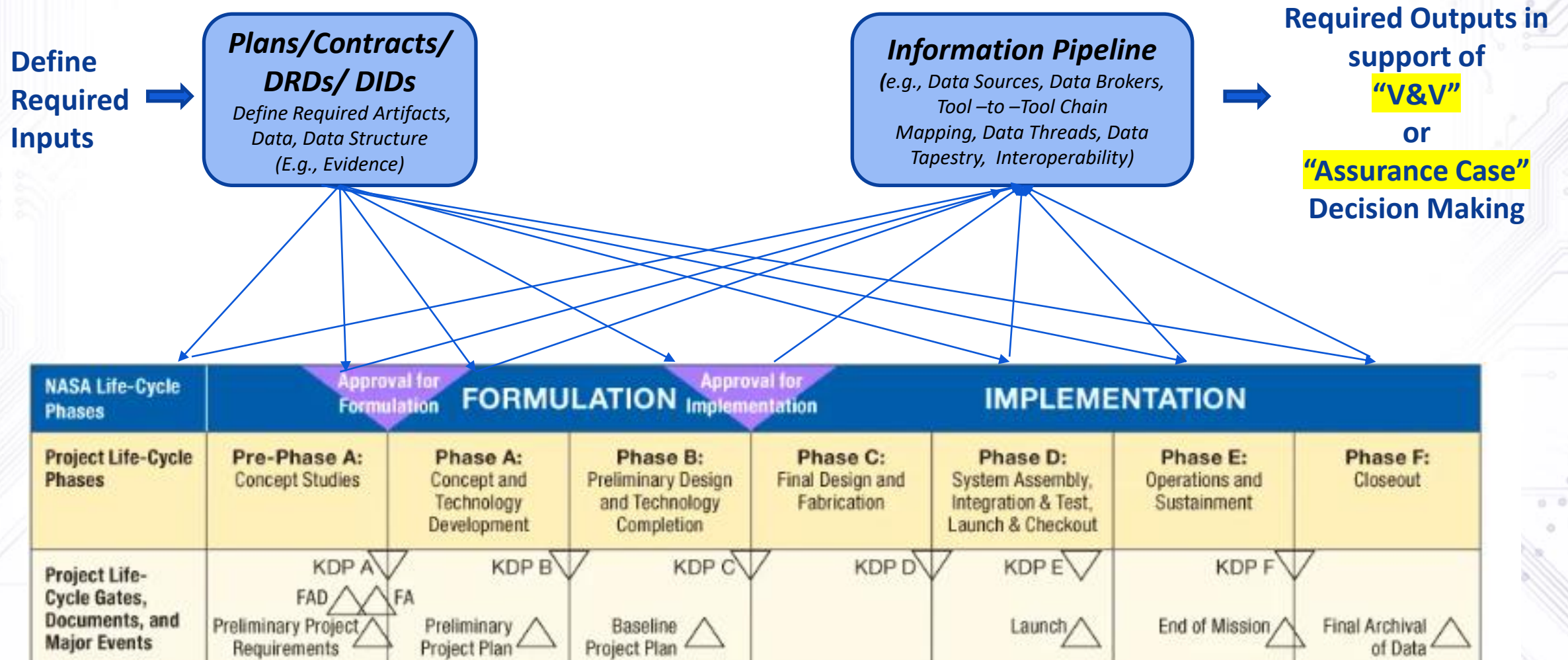


- If a project manages their requirements in the same system as the Standards, then the Standards system can:
- track tailored copies,
  - character-level track changes,
  - metrics – all to inform future update of the Standards and
  - reuse of tailoring from Project to Project if desired.

**Approach enables definition of SMA and Engineering Objectives-Driven:**

- Products
- Data
- Human Readable Interfaces
- Machine Readable Interfaces
- Machine-Assisted Planning and Contract development

# Data flow in support of informing Milestone Reviews Decisions



(Reference NASA-HDBK-1004 as a starting point)



# Agenda



## Background: Importance of a “Digital” SMA and Engineering Partnership

### Key OSMA - OCE Focus Areas

- DE / MBMA / Digital SMA Implementation Plan and Strategic Roadmap Integration
- Common Data-Centric Approach to NPRs/NPDs/NASA-Specific STDs
- Digital Engineering Acquisition Best Practices (e.g., Contract DRD Template Language)
- Data flow in support of informing Milestone Review Decisions
  - Engineering V&V Framework
  - Case-Assured Framework

### Next Steps

- Exploration of a formal ***OCE and OSMA MOU***

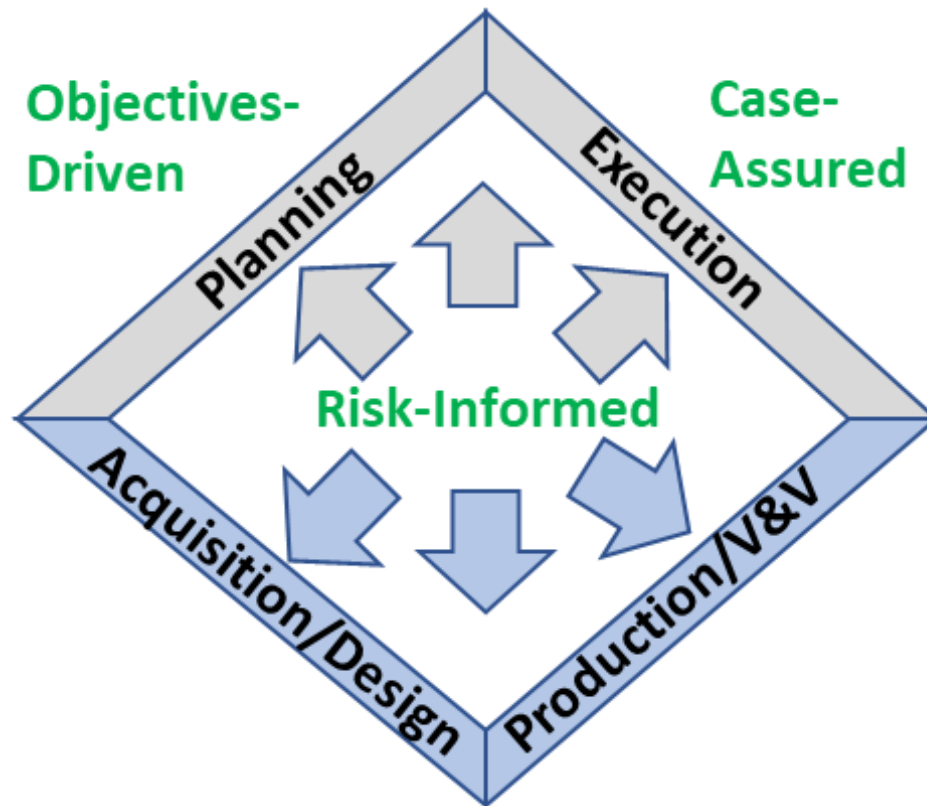
# OCE and OSMA MOU



## **OCE and OSMA beginning to explore an MOU around the following:**

- NGOs to MBMA / Digital SMA Objectives Roadmap and Implementation Plan integration
- Common Data-Centric Approach to NPRs/NPDs/NASA-Specific STDs
- Digital Engineering Acquisition Best Practices (e.g., Contract DRD Template Language)
- Data flow in support of informing Milestone Review Decisions
  - Engineering V&V Framework
  - Case-Assured Framework

# Any Questions



NASA Project Life Cycle



# BACK-UP

# OSMA Strategic Objectives



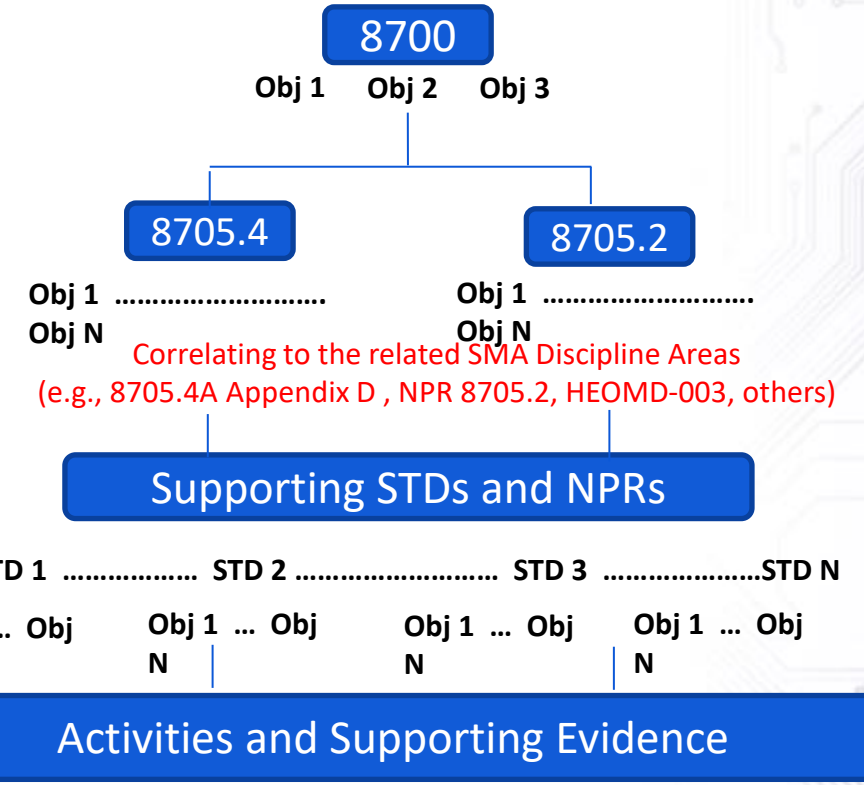
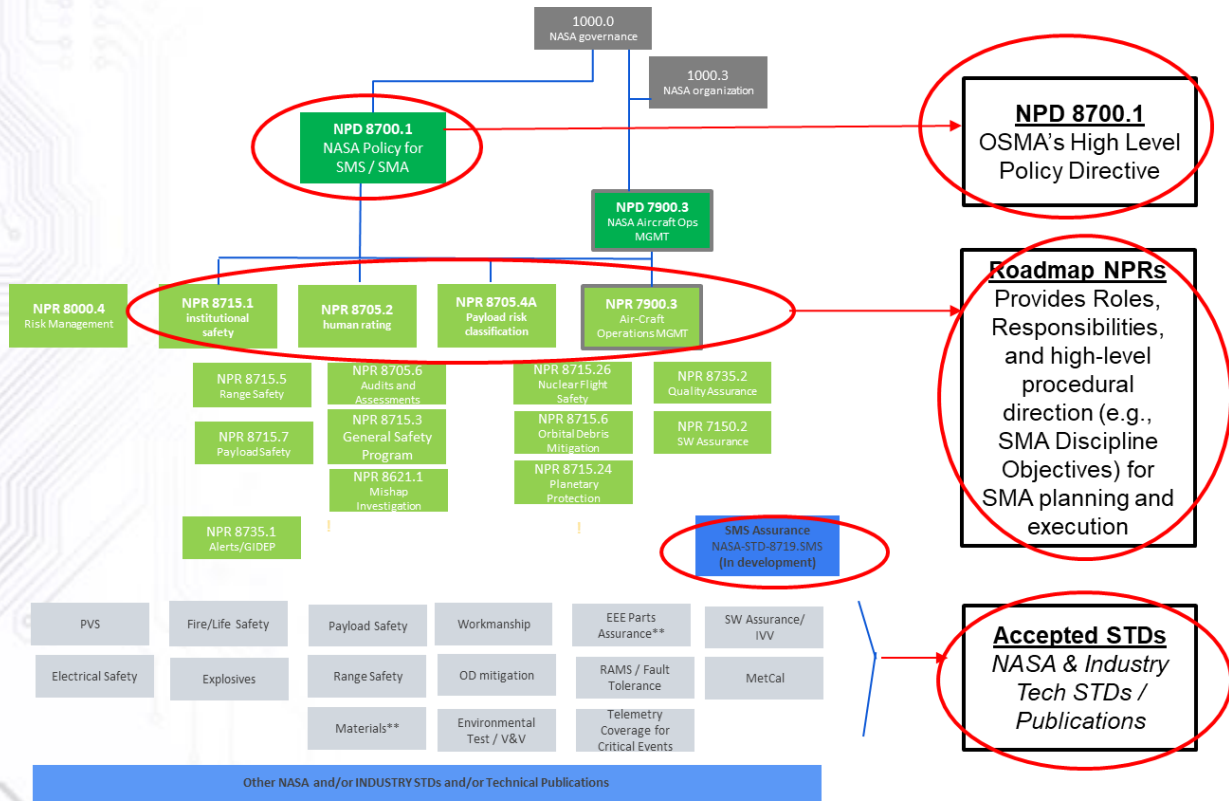
- #1 – **Help Customer Products & Review** - Increase Responsiveness to Mission, Institutional, & National Needs  
(e.g., Customer focused, Data-Driven, Closed-Loop)
- #2 – **Enable Risk Leadership** – Catalyze Culture of Technical & Organizational Risk Leadership & Management  
(e.g., Technical Guidance, Risk-Informed Enablers / Tools)
- #3 - **Enable Effective Policy** – Enable Missions and Institutions to Effectively & Efficiently Implement SMA  
(e.g., Tool Enabled Objectives-Driven Policy Planning and Implementation)
- #4 – **Efficient Resources** - Maximize Effectiveness of Resources for Internal Initiatives and Operations  
(e.g., OSMA Objective-Funded Activity Alignment; Cross-Domain alignment around common needs/capabilities)
- #5 - **Enable Processes** – Make SMA Processes / Services More Objectives-driven and Risk Informed  
(e.g., Objectives-Driven Process controls, Risk Informed Planning)
- #6 – **Increase Communications and Coordination** – Increase Internal and External Communication, Coordination, and Collaboration  
(e.g., Forums, Cross Domain Forums, Communication Vehicles)
- #7 – **Enable Organizational Excellence** – Cultivate Technical and Organizational Excellence  
(e.g., Resource Development, Training, Best Practices)
- #8 – **Build Capabilities** – Adjust Capabilities & Tools to Support Emerging Needs  
(e.g., Digital SMA Strategy, Digitally enable Workforce / Capabilities , Data Access for Decision Making)

# Objectives-Driven Reqts and Use of Accepted STDs



## OSMA's Policy Enabled Objectives Hierarchical Structure provides an On-Ramp for Digital Objectives-Driven Planning and Assurance Case Framework

- Top-Level SMA and Mission Objectives
- SMA Discipline Area Objectives
- Risk Posture/Risk Class Objectives Driven
- Accepted (including Alternatives) Standards



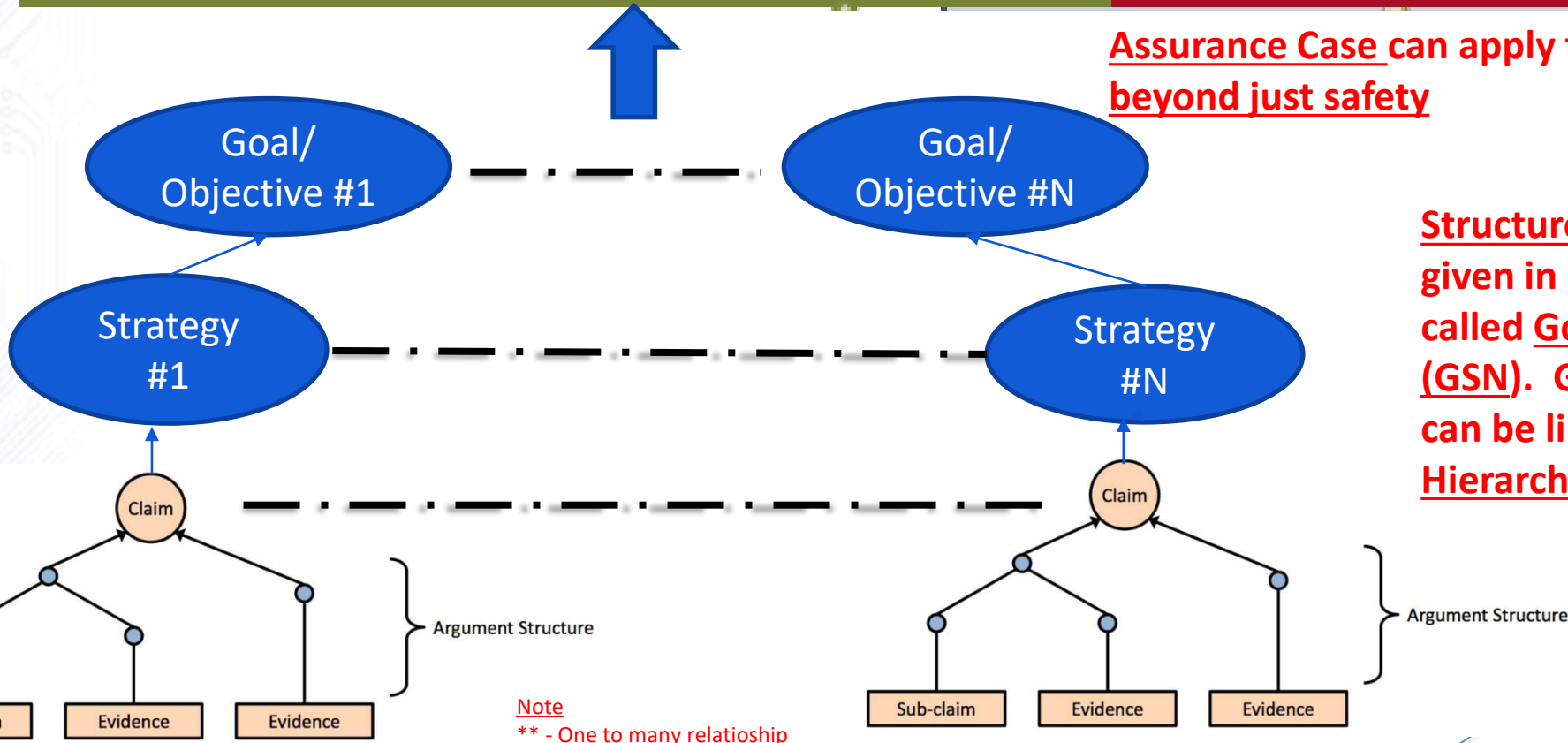
Activity 1 .....Activity N

*Ties-in with (complements) NPR 7120.5 Activities (i.e., NPR 7120.5F Chapter 2, Appendix C, Appendix G, Appendix H, & Appendix I)*

# Conceptual Illustration



Assurance Case can apply to additional system attributes beyond just safety



Structured arguments can be given in a graphical notation called Goal Structure Notation (GSN). GSN Based Arguments can be linked with an Objectives Hierarchical\*\* Approach.

**Structured argument**

Note  
\*\* - One to many relationship

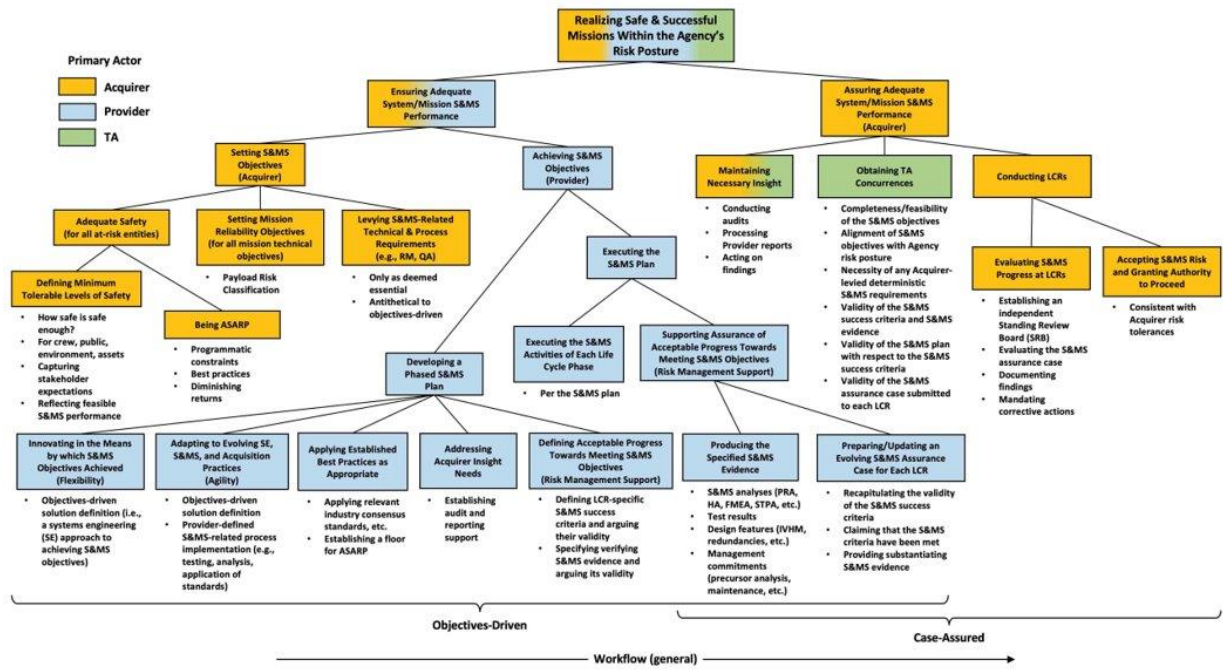
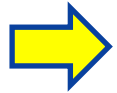
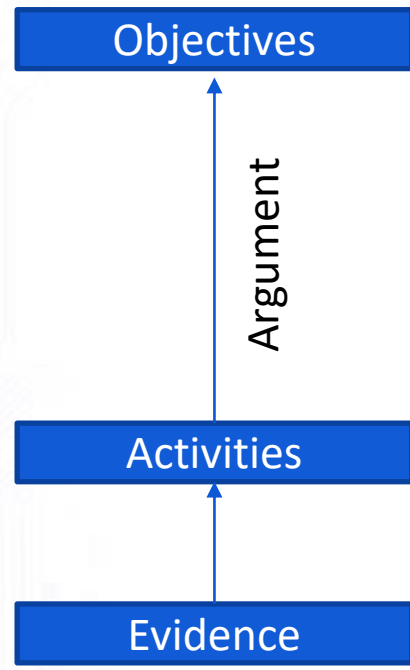


# Objectives-Driven Hierarchy

They contrast with “prescriptive” requirements (must do X, Y, Z)

An Assurance Case is an organized argument that a system is acceptable for its intended use with respect to specified concerns

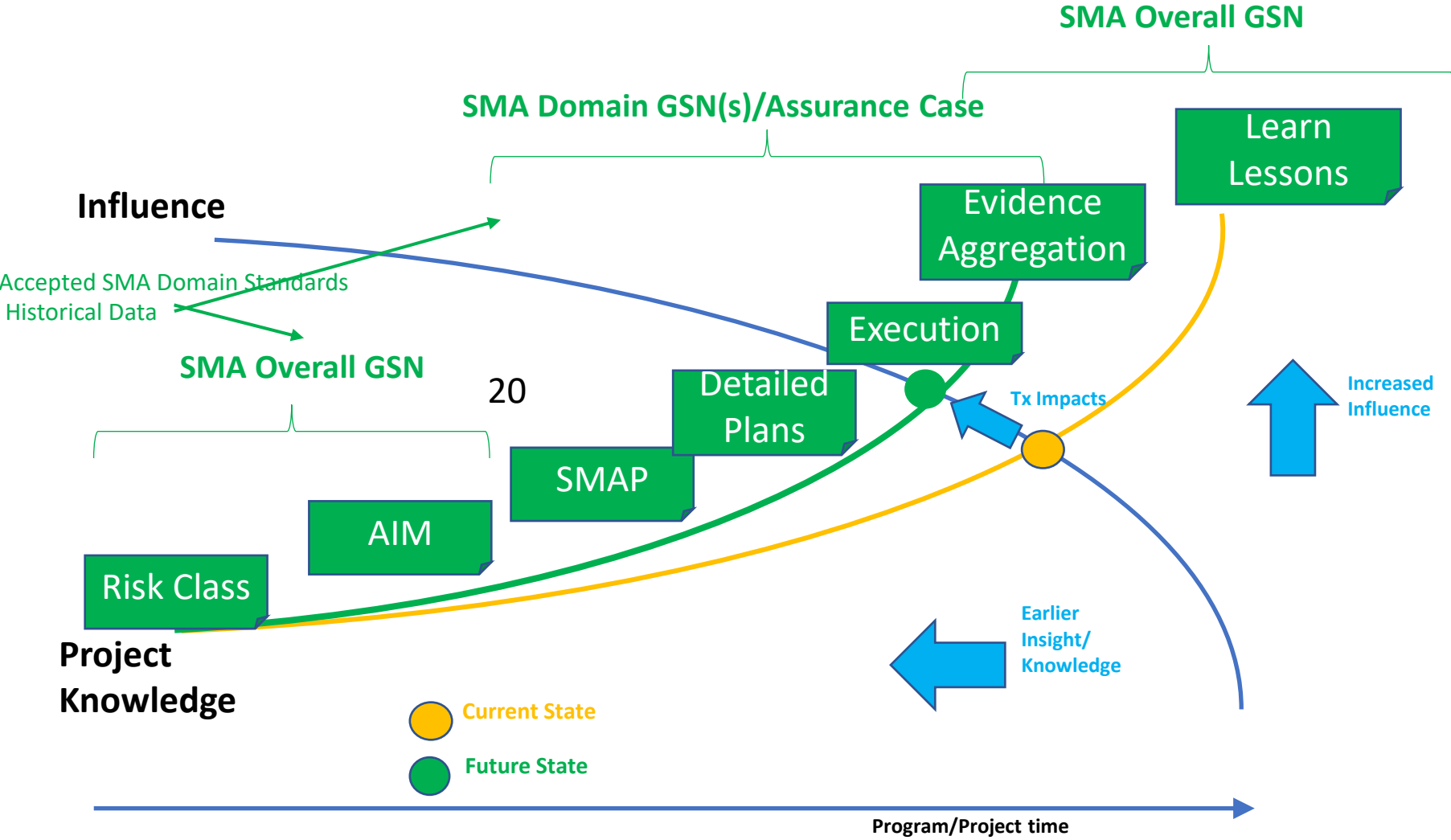
“The Nimrod Safety Case represented the best opportunity to capture the serious design flaws ...which had lain dormant for years. **If the Nimrod Safety Case had been drawn up with proper skill, care, and attention, the catastrophic fire risks ..., would have been identified and dealt with, and the loss of XV230 in September 2006 would have been avoided**”<sup>2</sup>



Assurance Cases, starting from Objective Hierarchies, enable our “transformed” SMA Framework



# Optimal SMA Planning – In Synch with on-going Knowledge and Influence Transformations and Impacts



**Key SMA Transformational Impacts**

- Faster (Decision Velocity)
- More efficient
- More robust information
- More Trusted
- Re-Usable
- etc

# Agency DT Engine

NASA's Strategic Framework & Implementation Plan outlines the following activities on an annual basis to unify and drive transformational activities



Remember, Digital Transformation is not a goal, it's a lever. A big one... To achieve Organization & NASA Goals

**1 Ignite Transformation**

Facilitate **Tx Target Community-owned Roadmaps** & near-term priority actions to align DT intent & goals across NASA

**OSMA/ SMA**

**2 Connect Plans**

Coordinate like **Organizational DT Plans** that respond to the DT Strategic Framework to synchronize DT intents

**3 Integrate Solutions**

Analyze **Integrated DT Solutions Portfolio** vs. Roadmaps / priorities for redundancies & gaps to identify leveraging opportunities & inform investment decisions by OCIO, DT & other organizations

**4 Facilitate Adoption**

Measure **DT Progress** on funded Org DT Plans vs. Roadmaps/Priorities; elevate & address cross-cutting barriers via **DT Catalyst Projects**; celebrate & share **DT Successes & Exemplars**

**Refine "Tx Engineering's" Roadmap**  
by integrating Digital SMA Plan with Digital Engineering's (DE) Needs, Goals, and Objectives (NGO) plan

**Update & connect OSMA's Digital SMA Plan using the Agency Roadmap Manager (ARM)**

**Support ITSB, ITMB, DE Leadership Team, NEW DT Working Group, and NEW SMA MB to influence Investment Decisions**

**Lead / support DT related projects and share progress (both Agency DT and SMA funded activities)**

# Origins of Digital SMA



## MBMA Program

Trilateral WG  
MIAMI support  
RAMS papers  
RAAML

## KSAO Program

NASA-wide STAR  
NMIS  
QCARD

Agency DT ReOrg (Agency DT Strategic Framework/ARM)  
*4 Transformation Target Areas (Discovery, Operations, Engineering\*, Decision-Making)*

OSMA/OCE partnership around DE / DE Eco System

Development of OSMA's Strategic Objectives (1-8) and **Obj#8 Digital SMA Team**

**NASA's Digital Transformation Initiative**



Extension of MBMA into DT **(MASCD + KSAO)**  
*Extend beyond Reliability/ Modeling to other Disciplines/ Areas, Automated Program Plan Generator (APPG)*

SMA grouped under the Digital Eng (DE) Workstream  
*Also includes links with Decision-Making & Ops*

MBMA/ KSAO Partnership  
*Initial Digital SMA Planning around 8 OSMA strategies*

Realignment/ Reorganization of Digital SMA-related Activities  
*OSMA Leadership/ SMA MB Forums*

# Digital SMA Partners and Activities

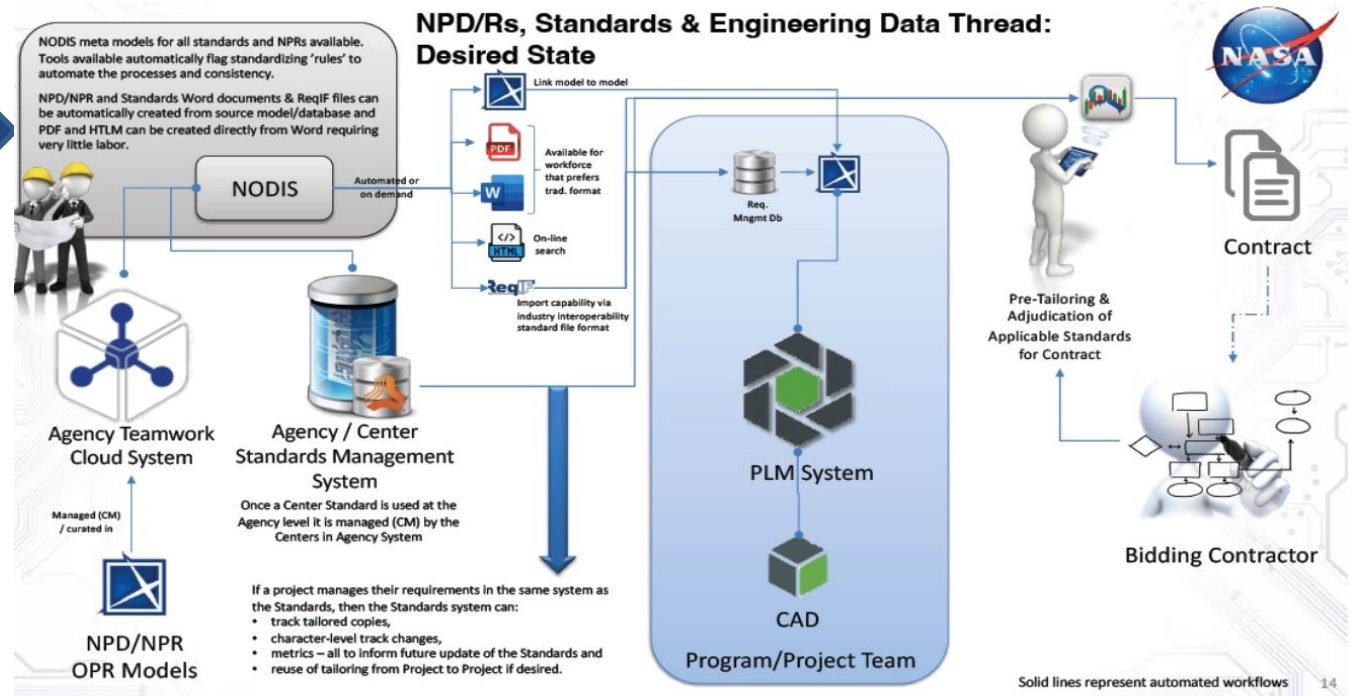
## Summary and Notable Examples



### Key Players and Activities

- SMA In-Kind: SMA Disciplines, SMA Policy Mgmt (~25 tasks)
- NASA Partner: OCE, OCIO, OCE, NODIS (~6 tasks)
- External Partner (~4 tasks): OUSD/DoD – Army DevCommand, etc.; SDOs – SAE, OMG, etc.; Govt-Industry Consortia – RAMS, FEDEF – INL, etc., Trilateral – ESA, JAXA, Universities – FL Institute of Technology, etc.; Aerospace Companies – LM, NGST, etc.
- OSMA KSAO (~6 tasks):
- OSMA MBMA (~5 tasks)

### Cross-TA NPR Meta-Model Development and Machine Assisted Planning (with OCE, OCIO, OES, NODIS, SMA Policy Management)



**30+ tasks!**

All focused on Digital SMA's Strategic Objectives

#### LEGEND

**ARM** = Agency Roadmap Model  
**DSO** = Digital SMA Objective  
**DE** = Digital Engineering,  
**DoD** = Department of Defense  
**DT** = Digital Transformation  
**ESA** = European Space Agency  
**JAXA** = Japanese Aerospace Exploration Agency

**KSAO** = Knowledge Sharing and Analysis Office  
**MBMA** = Model Based Mission Assurance  
**OES** = Office Executive Secretary  
**OMG** = Object Management Group  
**OSMA** = Office of Safety & Mission Assurance

**RAMS** = Reliability and Maintainability Symposium  
**SAE** = Society of Automotive Engineers  
**SDO's** = Standards Development Organization

# MBMA Program Background



## MBMA Overview:

It is important that SMA data, activities and products are integrated as part of the evolving MBSE and broader Digital Engineering environment, This includes integration of concepts and language, as well as integration of data, products, and processes.

Model-Based Systems Engineering (MBSE) focuses on creating and exploiting domain models as the primary means of information exchange between engineers, rather than on document-based information exchange. Domain models include both data and behavior.

Moving forward, the concepts and processes of S&MA must be accurately represented in the evolving Digital Engineering Eco System, while remaining broadly accessible by the S&MA community. Thus, the SMA activities must also address the following primary objectives:

1. Representing S&MA concepts and **information** in SysML, and
2. Providing Interfaces to MBSE tools and data therein (“lowering the barrier to entry”).

**Corresponding** products and deliverables of this Program shall include:

- Ontologies, Shared Capabilities, and Guidance (e.g., Profiles and Model Elements)
- Views and Viewpoints, and approaches for interacting with the models as part of the broader Digital Eco System/MBSE environment.
- Papers, Pilots/Pilot effort documentation, presentations and other outreach activities
- The organization and implementation of the annual MBMA Workshop.



# Qualification Challenges for Additive Manufacturing Processes and Parts



Andrew L. Glendening

*NASA Goddard Space Flight Center*

*Code 541 – Sr. Metallurgist / Code 373 – Material and Process Assurance Engineer*



- Where NASA uses Additive Manufacturing
- The Basic Principles of NASA-STD-6030
- The Biggest Qualification Challenges for Additive Manufacturing Processes and Parts



# Additive Manufacturing at NASA



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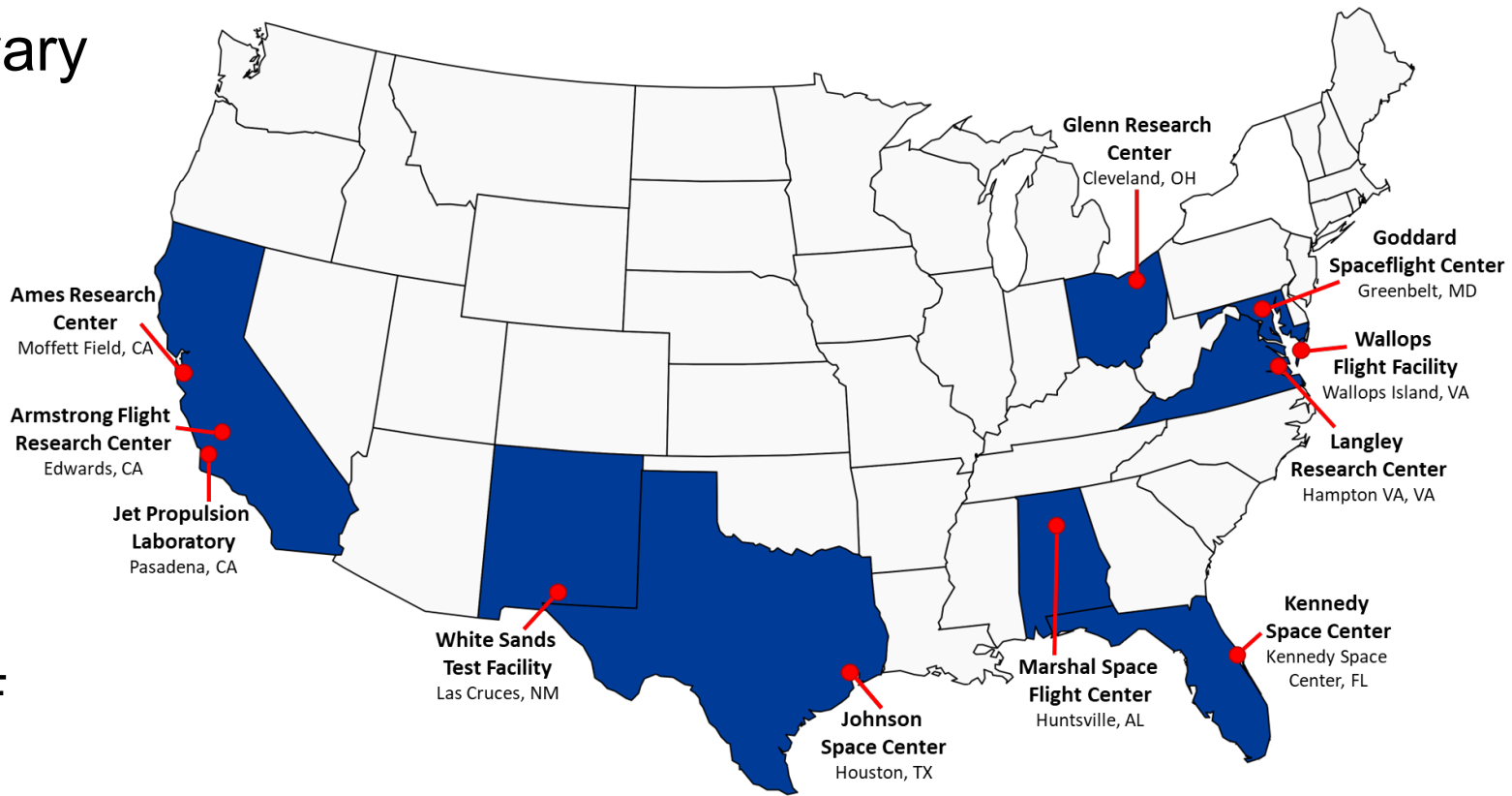


# Where does NASA use AM?



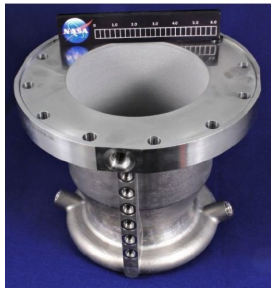
## NASA is not homogeneous

- Technical and risk cultures vary by facility and mission, as shaped by its history
- Human-rated spaceflight
  - JSC, KSC, MSFC
- Space Science
  - GSFC, JPL
- Aeronautics
  - ARC, AFRC, GRC, LaRC, WFF



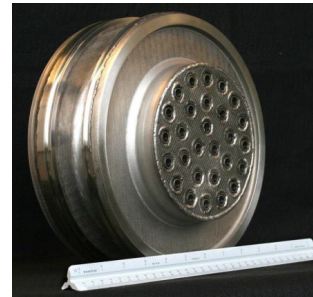
NASA MSFC has also built channel-cooled **combustion chambers** using L-PBF, but that use bi-metallic additive and hybrid techniques.

- The materials used vary from Inconel® 625 and 718, Monel® K-500, GRCo-84, and C18150 metal alloys.
- Designs tested ranged from 200 to 1,400 psia in a variety of propellants and mixture ratios, producing 1,000 to 35,000 lbf thrust.



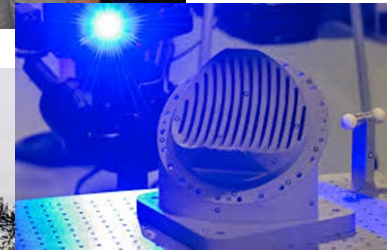
NASA MSFC rocket **injectors** made by AM resulting in a 70% reduction in cost.

- Using traditional manufacturing methods: 1 Year, 163 parts
- With AM, 4 months. only 2 parts



28-element Inconel® 625 fuel injector built using a laser powder bed fusion (L-PBF) process

<https://www.nasa.gov/press/2014/august/sparks-fly-as-nasa-pushes-the-limits-of-3-d-printing-technology/>  
<https://arc.aiaa.org/doi/abs/10.2514/6.2018-4625>



RS25 Prime Contractor, Aerojet Rocketdyne, technician exhibits the RS-25 pogo accumulator (top and middle), which was subsequently hot-fire tested (bottom)

- Over 100 Weld Eliminated
- Nearly 35% Cost Reduction

<https://www.nasa.gov/exploration/systems/sls/nasa-tests-3-d-printed-rocket-part-to-reduce-future-sls-engine-costs>



# Generative Design & Lattices (GSFC)

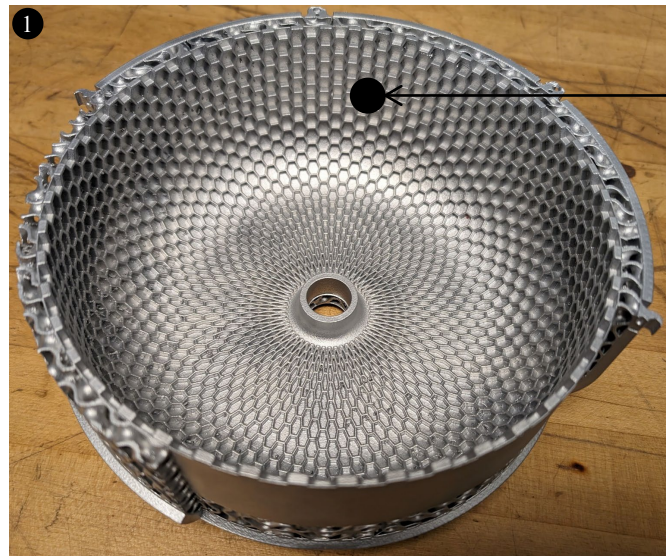


<https://www.nasa.gov/science-research/nasa-turns-to-ai-to-design-mission-hardware/>

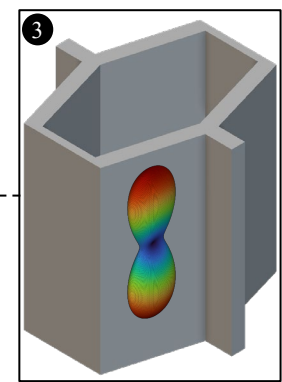


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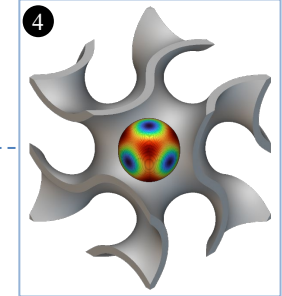
## Lattice Structure (Variable Lattice Network) Metal Additively Manufactured Component



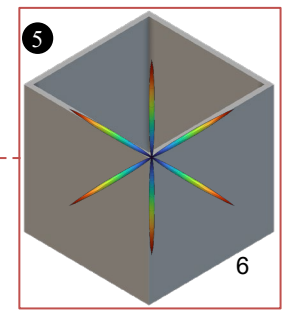
Hexagonal Honeycomb (Internal Stiffness)



TPMS Gyroid (Thermal Efficiency)



Square Honeycomb (Shock Absorption)



Lattice 1

Lattice 2

Lattice 3



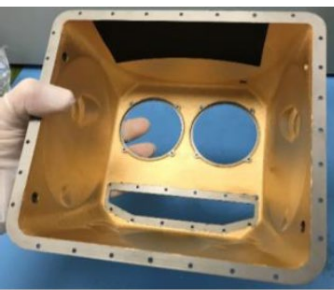
# To Mars and Beyond (JPL)



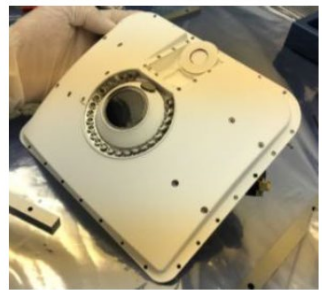
X-ray bench and support



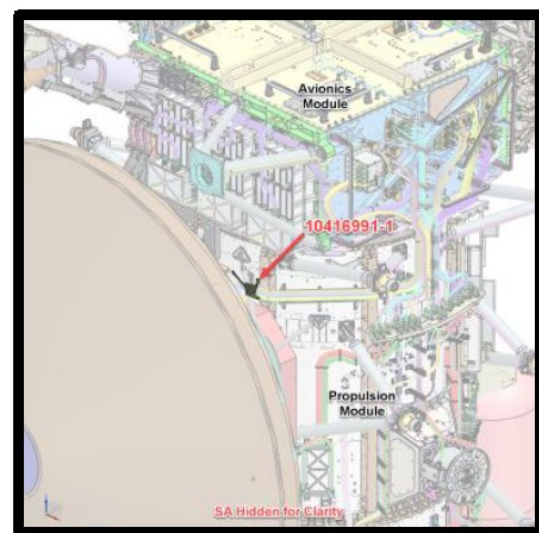
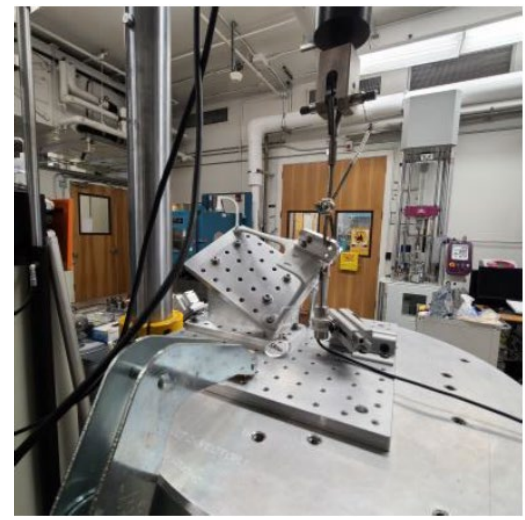
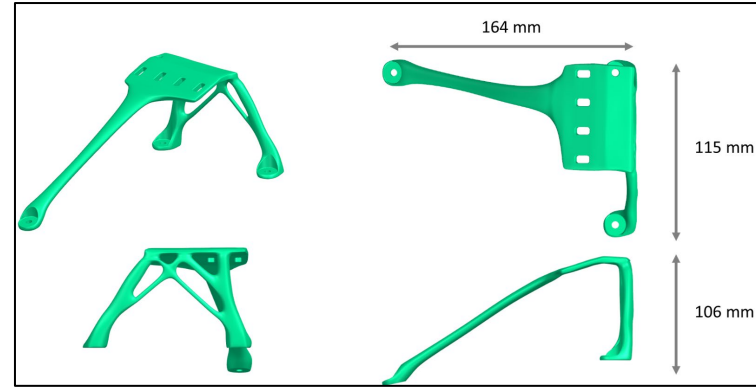
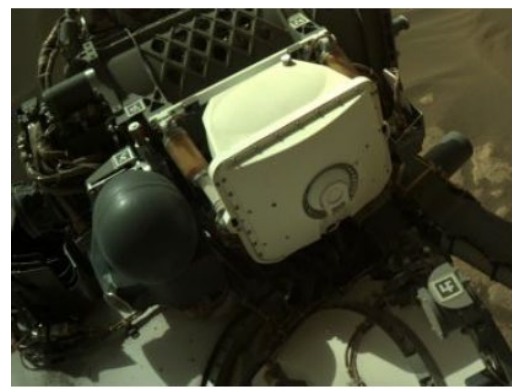
Mounting frame



Back cover



Front cover



Images courtesy NASA/JPL-Caltech

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## nature

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nature > articles > article

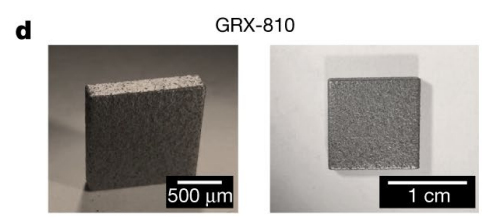
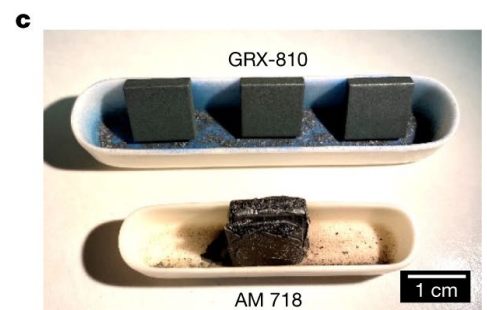
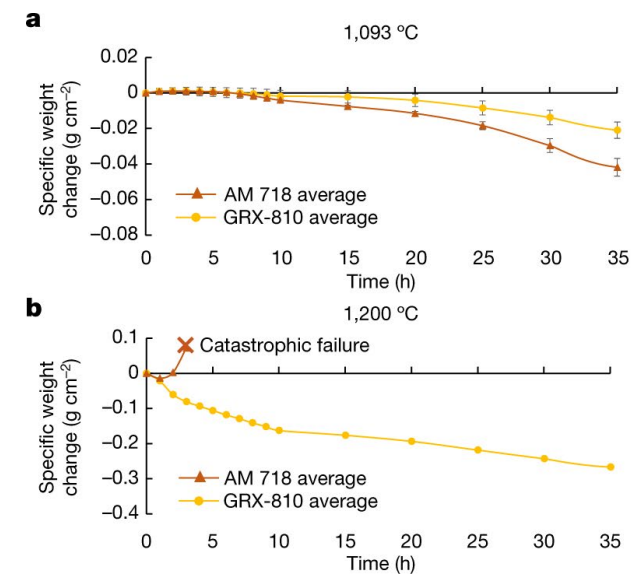
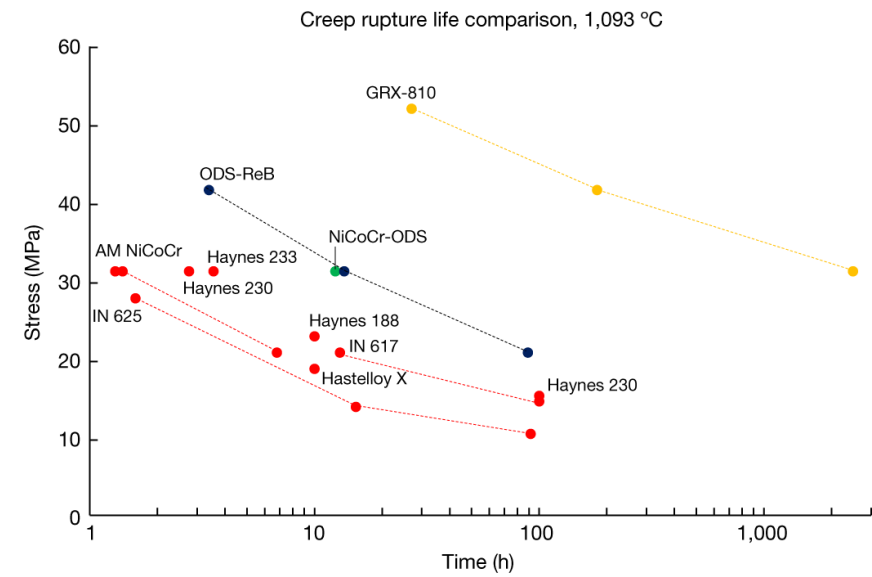
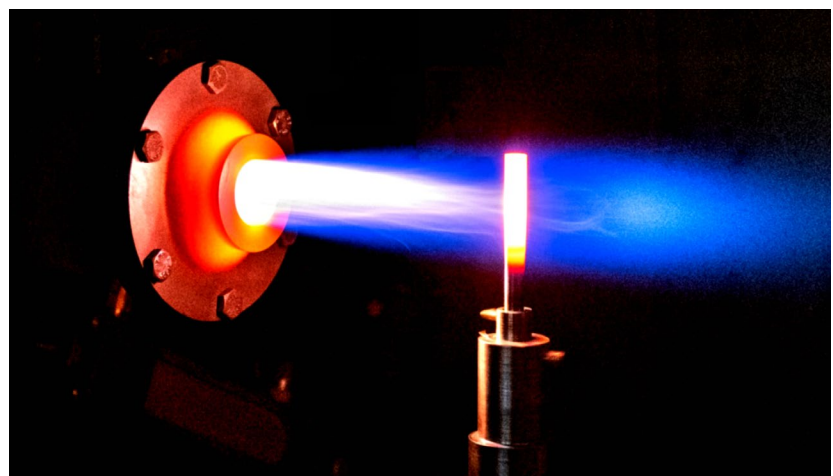
Article | [Open access](#) | Published: 19 April 2023

### A 3D printable alloy designed for extreme environments

Timothy M. Smith, Christopher A. Kantzos, Nikolai A. Zarkevich, Bryan J. Harder, Milan Heczko, Paul R. Gradl, Aaron C. Thompson, Michael J. Mills, Timothy P. Gabb & John W. Lawson

Nature 617, 513–518 (2023) | [Cite this article](#)

41k Accesses | 21 Citations | 182 Altmetric | [Metrics](#)





# The Basic Principles of NASA-STD-6030

*The "NASA Way"*



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- There is NO centralized Certification or Qualification body at NASA.
- Each individual Program/Project is responsible for “Qualifying\*” AM Processes and “Certifying” AM Flight Hardware.
  - \*or accepting another projects “qualification”
- There is an informal group of Materials Engineers across the agency who routinely communicate to help ensure that AM requirements are being implemented across the agency as consistently as possible.
- The hope is that by maintaining a single “NASA AM Ecosystem”, the non-recurring engineering costs associated with each new using program or project will be dramatically reduced.



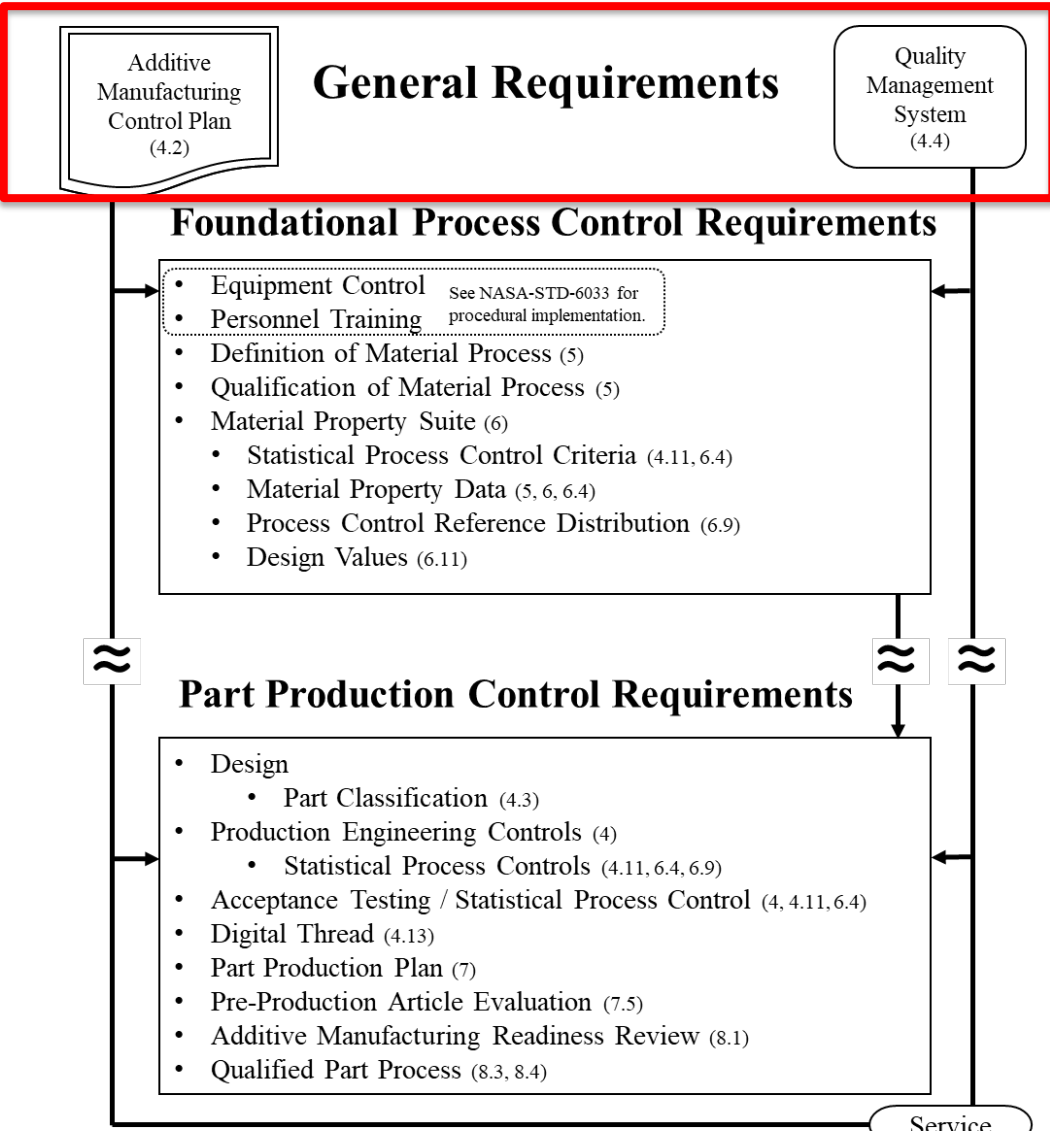
# What are the Basic Principles of NASA-STD-6030?



- Document what you do & follow the documentation

**4.4.1 Quality Management Systems** – A QMS compliant to SAE AS9100, Quality Management Systems – Requirements for Aviation, Space, and Defense Organizations, or an alternate QMS approved by the CEO and NASA, documented or referenced in the AMCP, **shall** be in place for all entities involved in the design, production, and post-processing of AM hardware

- Quality Management System/QMS is mentioned ~100 times in NASA-STD-6030
- Having a well defined and executed QMS is *critical* for the production of high reliability spaceflight hardware.
- Almost every work product mentioned in NASA-STD-6030 must be maintained under configuration/revision control



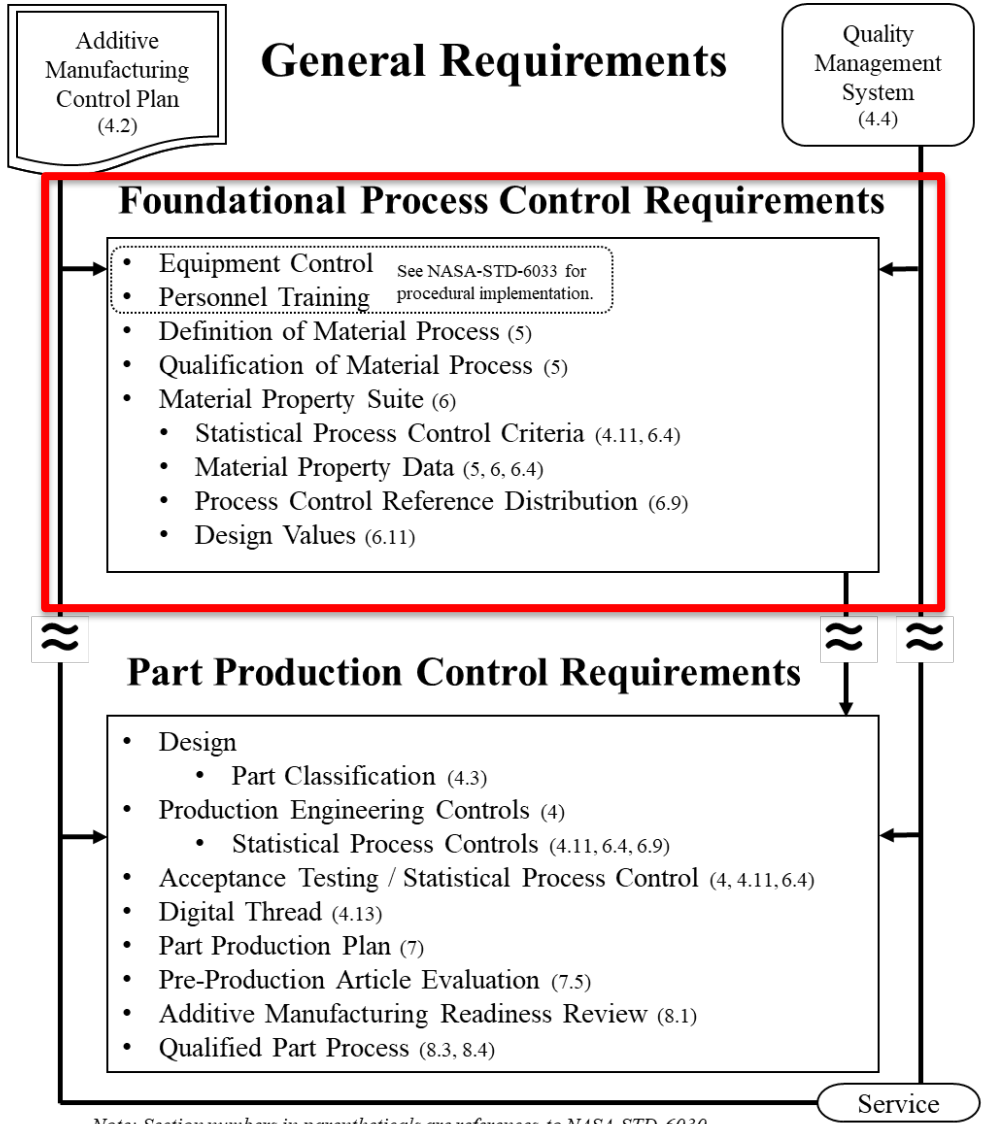




# What are the Basic Principles of NASA-STD-6030?



- **Document what you do & follow the Documentation**
- **Foundational Process Controls**
  - How to define your process
  - How to characterize your process
  - How to monitor your process
  - How to use your process in a design



Note: Section numbers in parentheses are references to NASA-STD-6030 section numbers, unless stated otherwise

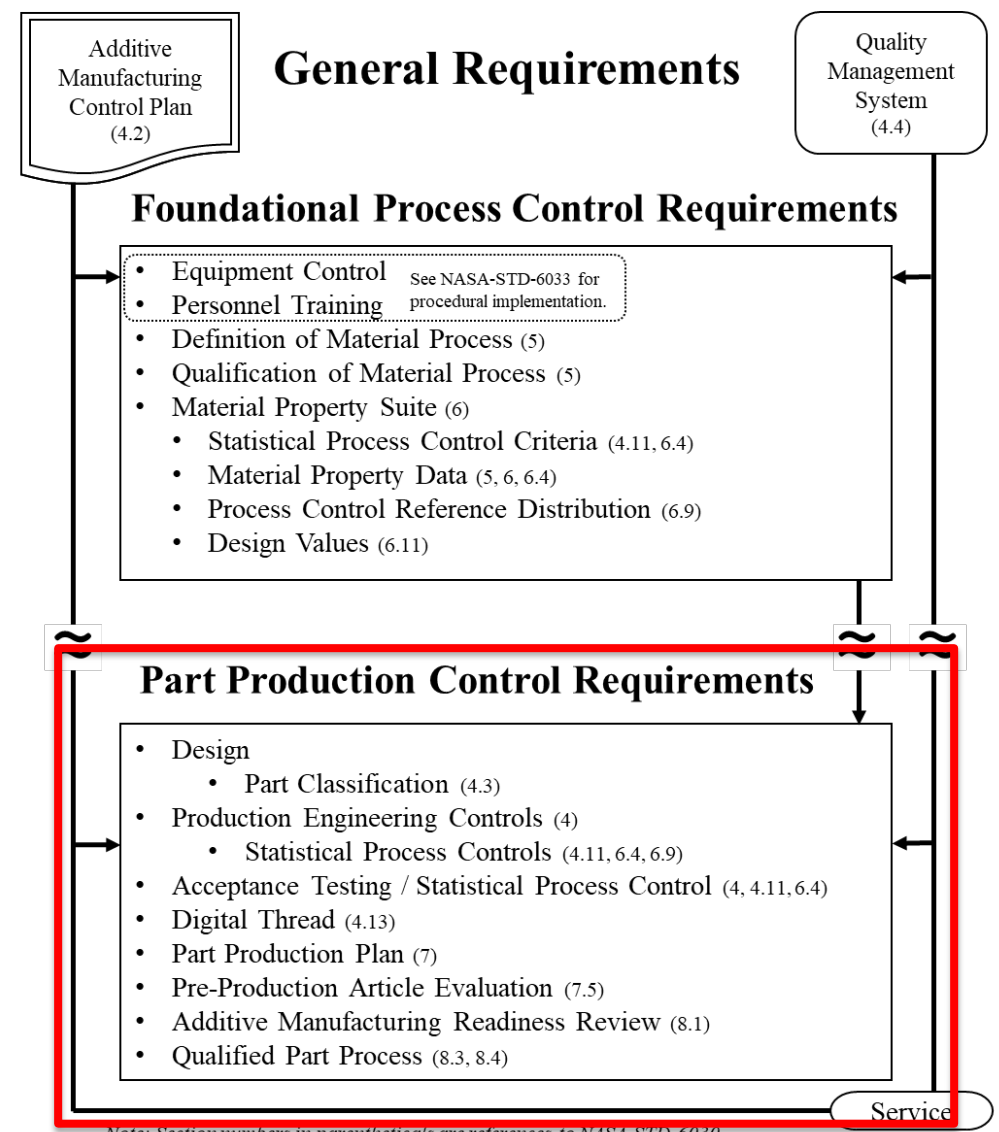




# What are the Basic Principles of NASA-STD-6030?



- **Document what you do & follow the Documentation**
- **Foundational Process Controls**
  - How to define your process
  - How to characterize your process
  - How to monitor your process
  - How to use your process in a design
- **Part Production Controls**
  - How to document *why* AM works for your part
  - How to plan to make your part
  - How to qualify your part
  - How to make your part successful

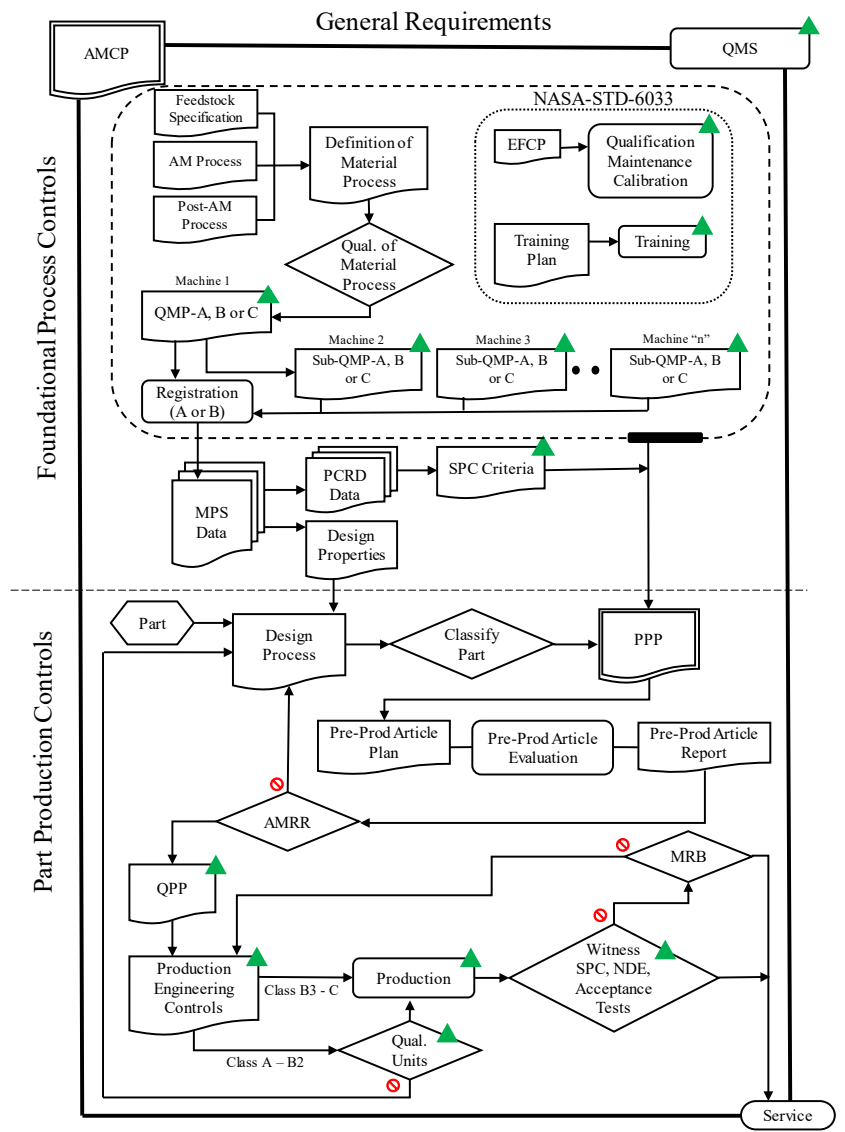


Note: Section numbers in parentheses are references to NASA-STD-6030 section numbers, unless stated otherwise





# Where is the Quality in (AM) Qualification?

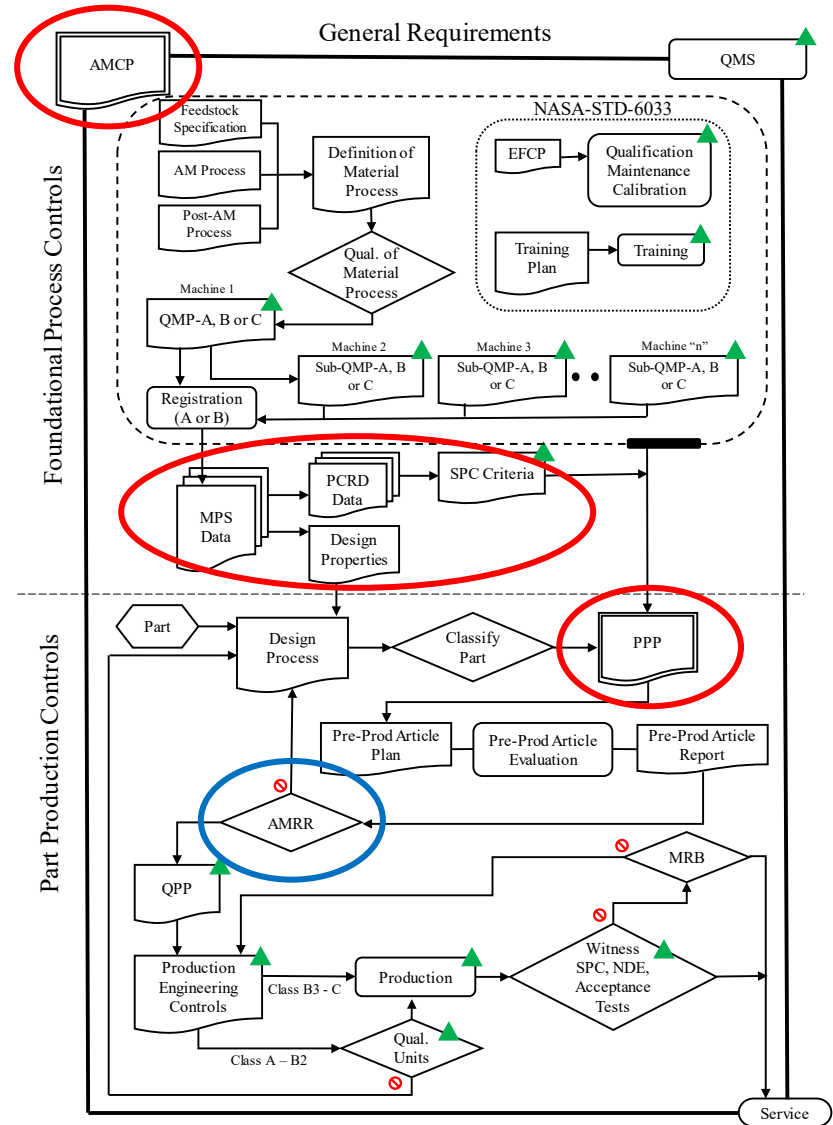




# Where is the Quality in Qualification?



- There are only three deliverables:
  1. Additive Manufacturing Control Plan (AMCP)
  2. Material Property Suite (MPS) via an MUA
  3. Part Production Plan (PPP)
- In many/most cases NASA is expected to be invited to the Additive Manufacturing Readiness Review (AMRR)
  - NASA’s attendance is only required for Class some Class A Parts
  - NASA Approval is NOT required

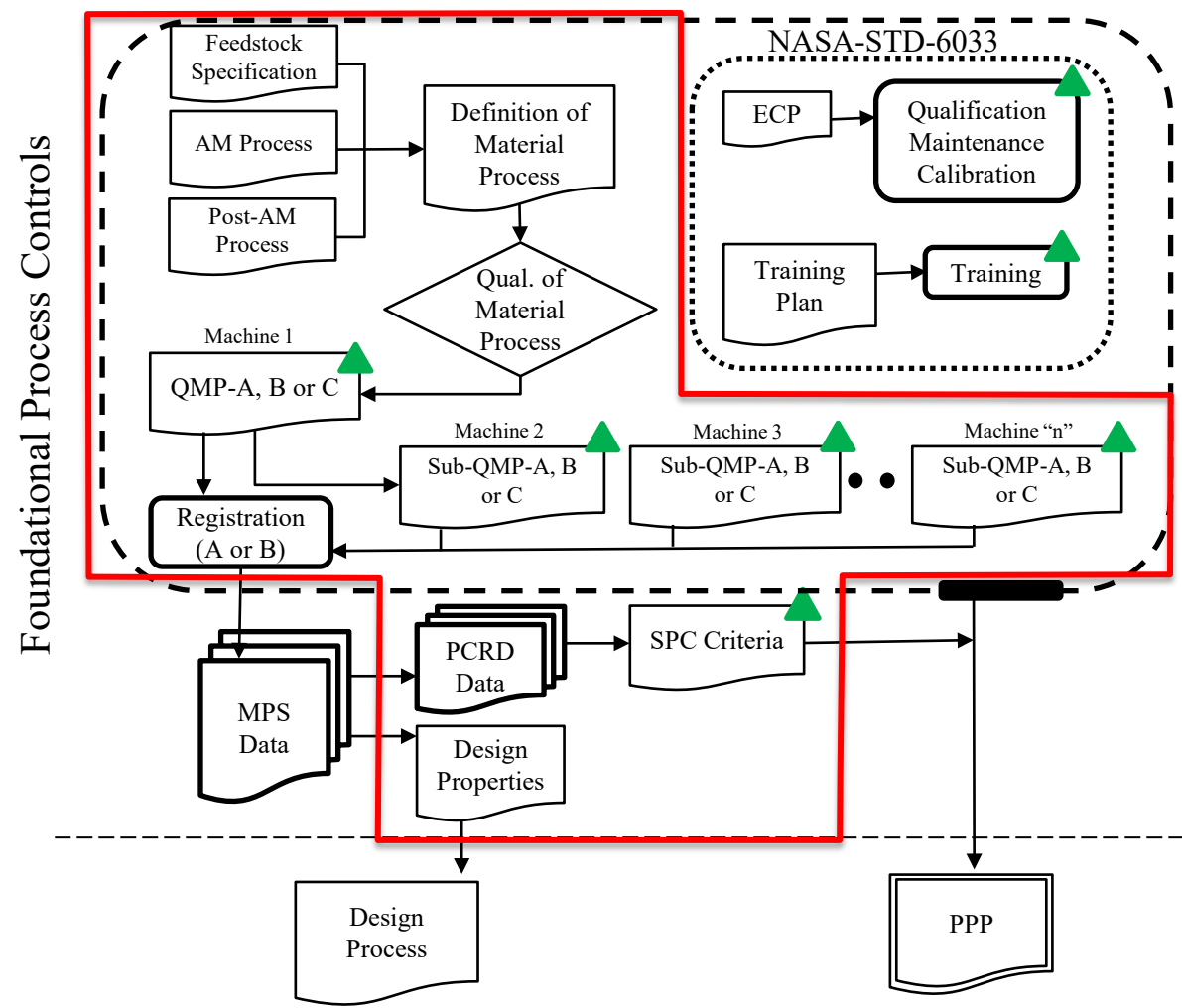




# Where is the Quality in Qualification?



- A Qualified AM Process begins as a Candidate QMP
- Defines aspects of the basic, *part agnostic*, fixed AM process:
  - Feedstock
  - Fusion Process
  - Thermal Process
- Enabling Concept
  - Machine qualification and re-qualification, monitored by...
  - Process control metrics, SPC, all feeding into...
  - Design values
- Quality Engineering plays a vital part
  - Needs to ensure everything is documented and followed
  - However, NASA doesn't have direct oversight of this facet of an AM program in the vendor base

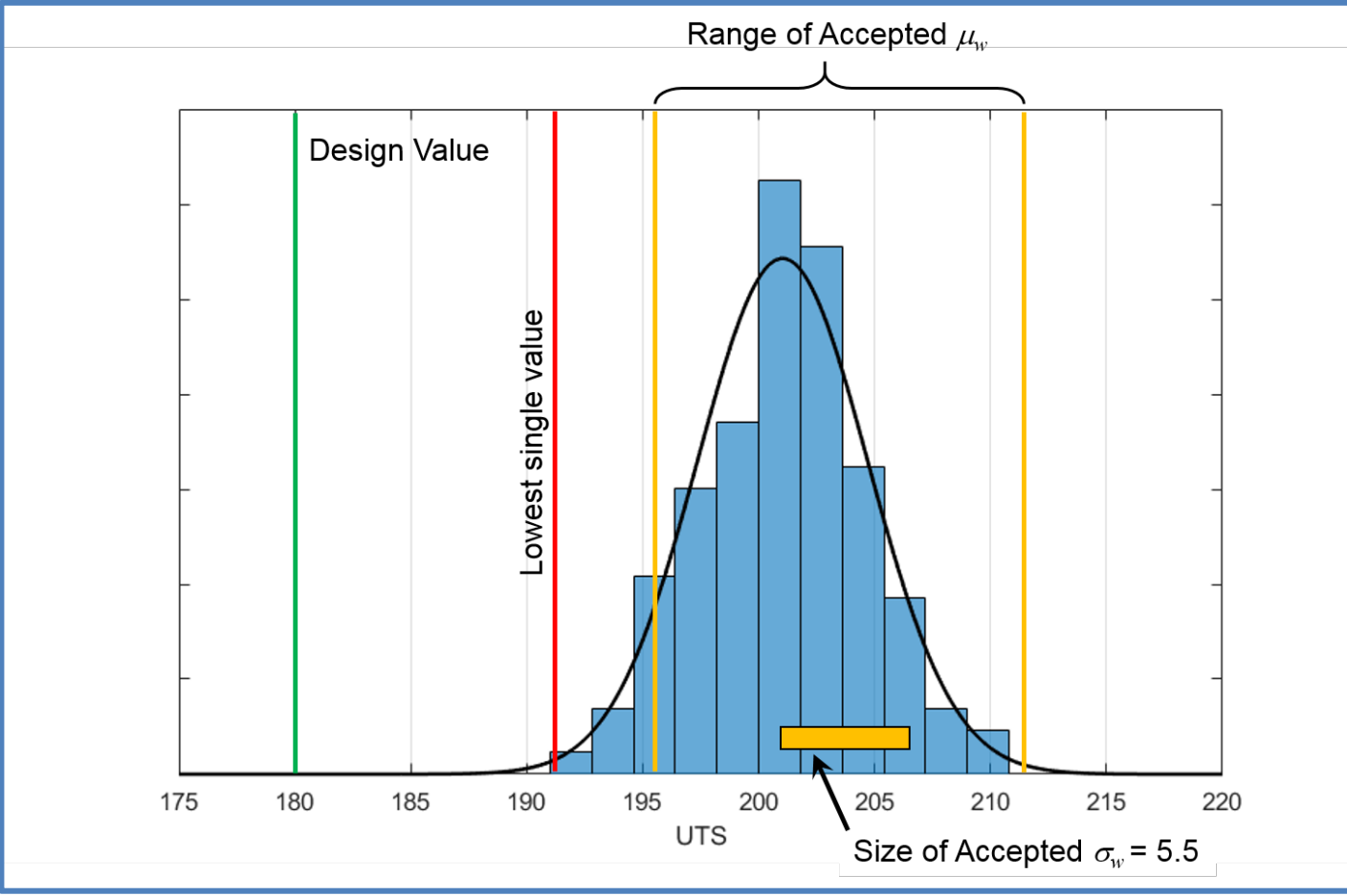




# Where is the Quality in Qualification?



- Witness test acceptance is not intended to be based upon design values or “specification minimums”
- Acceptance is based on witness tests reflecting properties in the MPS used to develop design values
- Suggested approach
  - Acceptance range on mean value
  - Acceptance range on variability (e.g., standard deviation)
  - Limit on lowest single value

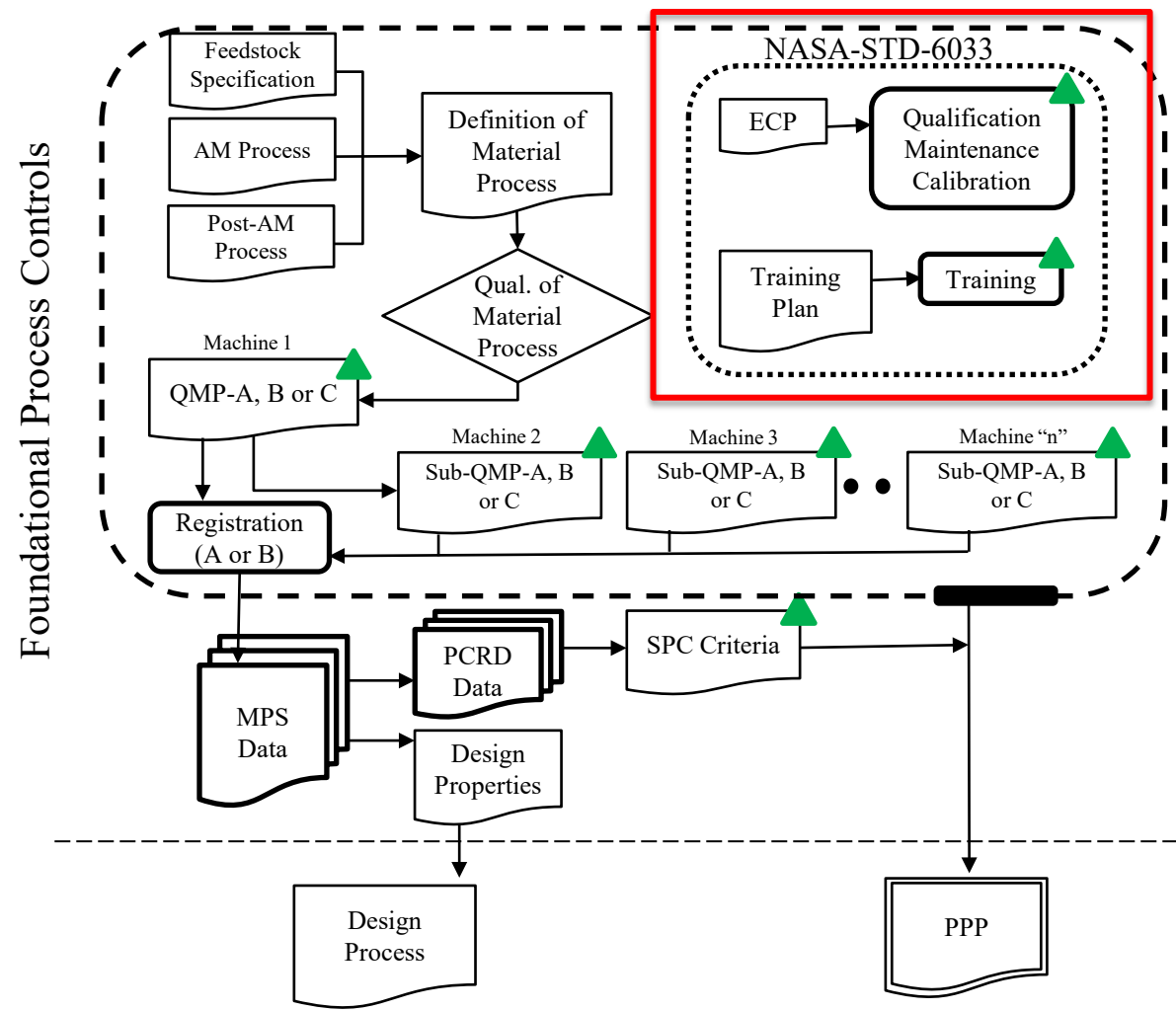




# Where is the Quality in Qualification?



- NASA-STD-6033 deals with everything that has to do with the Additive Manufacturing *Facility*.
- Fundamentally, the requirements on an AM Factory are no different than any other
- Third-party AS9100 certification will get you 99% of the way there.





# Qualification Challenges for Additive Manufacturing Processes and Parts







# What are the major stumbling blocks?



- Using additive manufacturing where it makes sense
- NASA-STD-6030 is *Looooooooooooong*
- Lack of an integrated design, procurement, & manufacturing team
- Intellectual property & prior contracts



# Additive Manufacturing is Not Here to Save You



- You have a fully designed part
- You need it to be good
- You need it to be cheap
- You need it quickly



# Additive Manufacturing is Not Here to Save You



- ~~• You have a fully designed part~~
- ~~• You need it to be good~~
- ~~• You need it to be cheap~~
- ~~• You need it quickly~~

} Recipe for Disappointment



# Additive Manufacturing is Not Here to Save You



- ~~• You have a fully designed part~~
- ~~• You need it to be good~~
- ~~• You need it to be cheap~~
- ~~• You need it quickly~~
- You need to prototype and/or iterate a *lot*
- You need an *extremely* optimized part (i.e., topology optimization)
- You can't easily make the part using legacy “subtractive manufacturing”
- You need a part with a high “buy to fly” ratio



# Additive Manufacturing is Not Here to Save You



- ~~• You have a fully designed part~~
- ~~• You need it to be good~~
- ~~• You need it to be cheap~~
- ~~• You need it quickly~~
- You need to prototype and/or iterate a *lot*
- You need an *extremely* optimized part (i.e., topology optimization)
- You can't easily make the part using legacy “subtractive manufacturing”
- You need a part with a high “buy to fly” ratio
- **You literally *can't* make it any other way**
- **You want to decrease part count**



# One Requirement at a Time



- NASA-STD-6030
  - 138 pages
  - 115 unique “shall statements”
  - Additive Manufacturing Control Plan
- NASA-STD-6033
  - 31 pages
  - 31 unique “shall statements”
  - Equipment and Facility Control Plan





# Additive Manufacturing Control Plan



- NASA is NOT trying to tell fabricators exactly *how* to utilize AM (mostly)
- NASA *is* telling you all the things you have to:
  - **Think about** Sometimes the Stupid Questions are the most important
  - **Define** If you haven't defined something, you can't do it again
  - **Control** Without controls, how do you know you're doing it
  - **Monitor** Controlling something doesn't mean it can't go *wrong*
- An Additive Manufacturing Control Plan is how you document how you do AM *for yourself* and communicates it to your customers.

***“Remember kids, the only difference between screwing around and science is writing it down”***

*-Adam Savage (Mythbusters)*

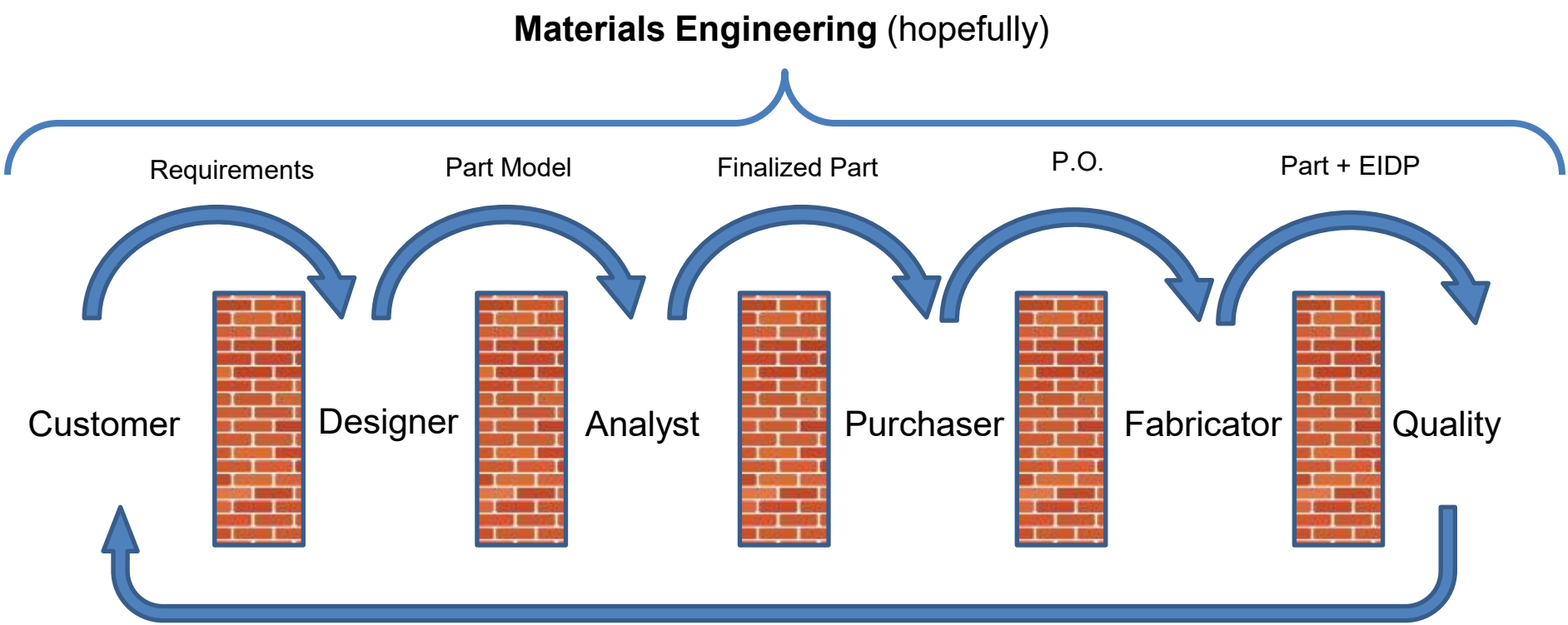




# An Integrated Multidisciplinary TEAM



- You can not throw an AM design “over the wall” (yet)



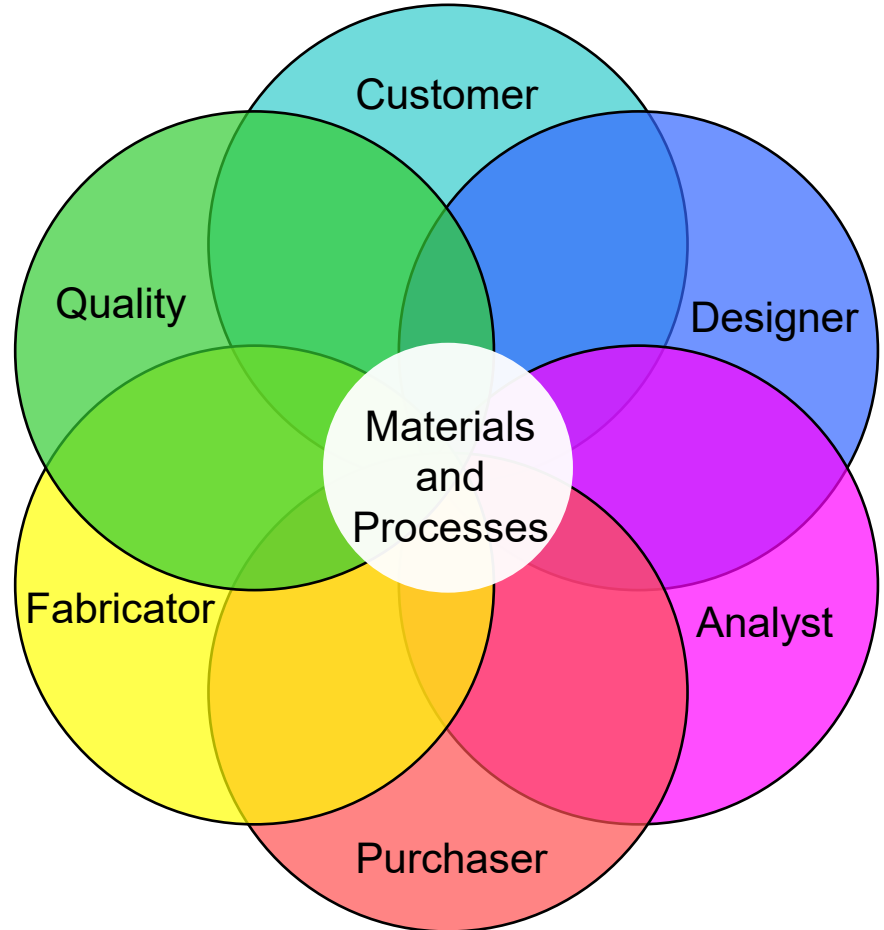




# An Integrated Multidisciplinary TEAM



- You can not throw an AM design “over the wall” (yet)
- All stakeholders need a seat at the table *concurrently*





# Intellectual Property & Prior Contracts



A lot of people have spent a lot of money figuring out AM...

## 1. Customer

- e.g., NASA

## 2. Cognoscente Engineering Organization (CEO)

- i.e., might be the same as the Customer

## 3. Fabricator

- i.e., might be the *same* as the CEO...might be separate company





# Hoarding Knowledge Helps No One



- Hoarding knowledge isn't really an issue for vertically integrated organizations
- If the Designer *is* the Fabricator, the inability to share information (usually) isn't a problem.
- Please Remember: For most Aerospace/Advanced Manufacturing applications, you still need to make most things “available upon request” to your customers
  - In most situations, you can require the customer to come to *you* to do it



# Hoarding Knowledge Helps No One



## But when the CEO *is NOT* the Fabricator

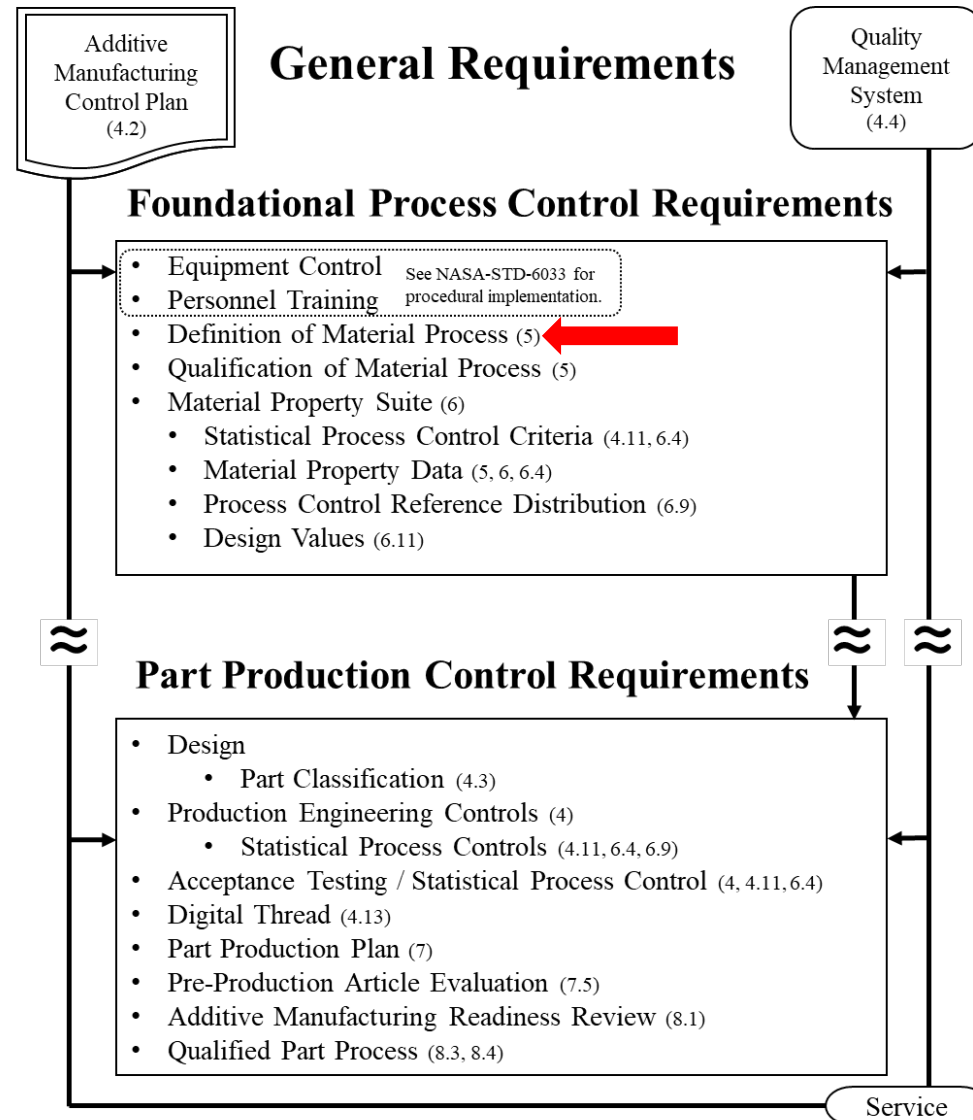




# Hoarding Knowledge Helps No One

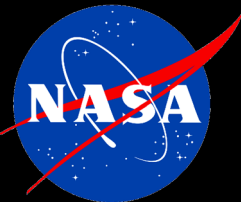


- By *far* the biggest roadblock for the author's organization are prior contracts in our potential vendor base
- Many if not most fabricators have entered into agreements where they don't actually own the Intellectual Property associated with the processes they use in their own facility. (or at least they've convinced themselves that's the case)
- Tensile Data alone, does not a competitive advantage make
- AM Process Parameters and Post Processing Specifications are a more understandable problem, but still make things difficult.
- Shackling your vendors will NOT help you or your partner fabricators in the long run
- The widespread utilization of successful AM processes is in EVERYONE'S best interest, even if its at a competitor
- **The more AM is used generally, the more your customers will be comfortable using your technologies**



Note: Section numbers in parenthesis are references to NASA-STD-6030 section numbers, unless stated otherwise





# Thank you for your time!



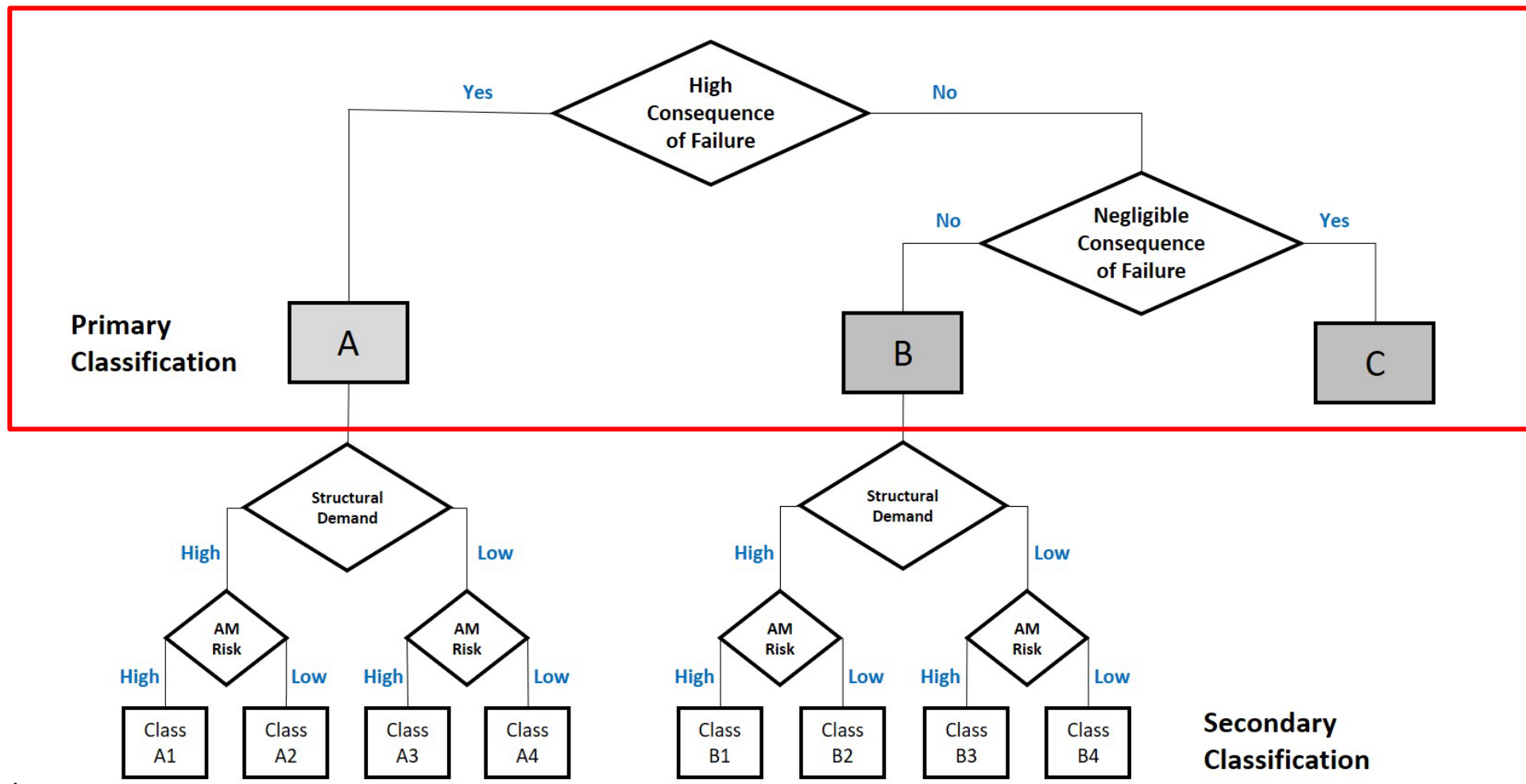
*Goddard*  
SPACE FLIGHT CENTER



# Backup



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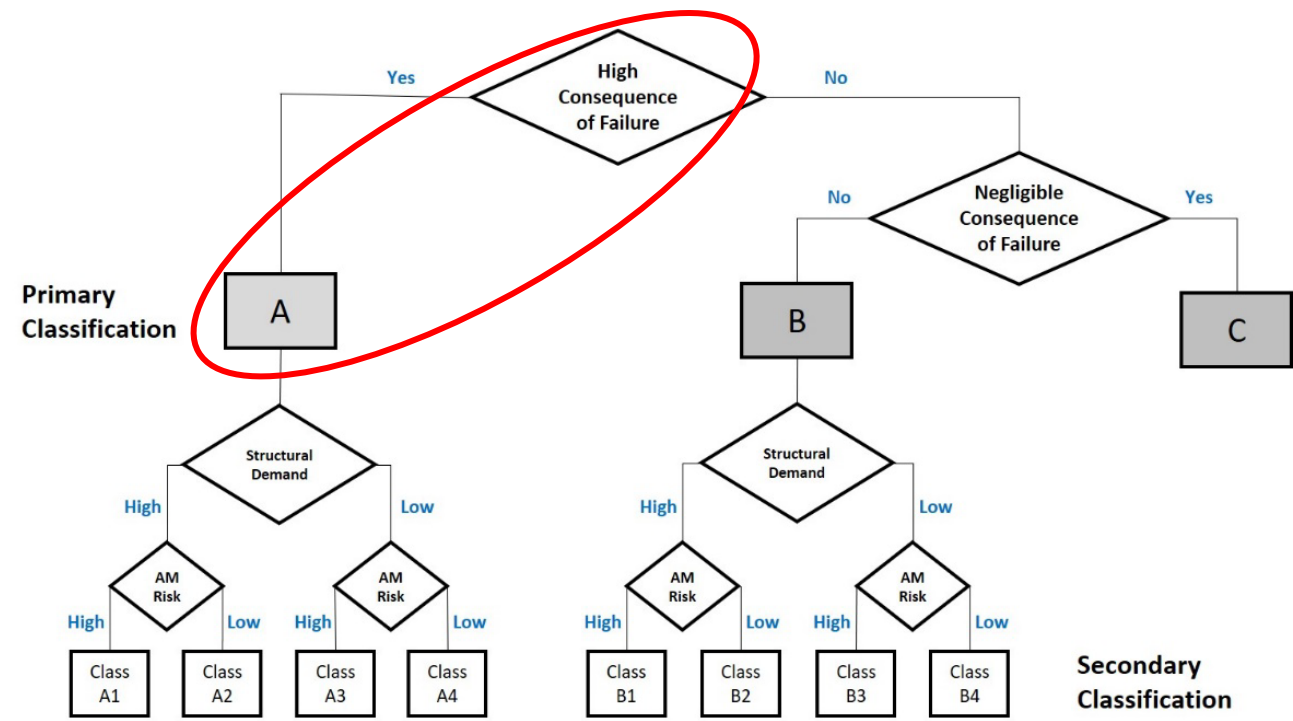




# High Consequence of Failure

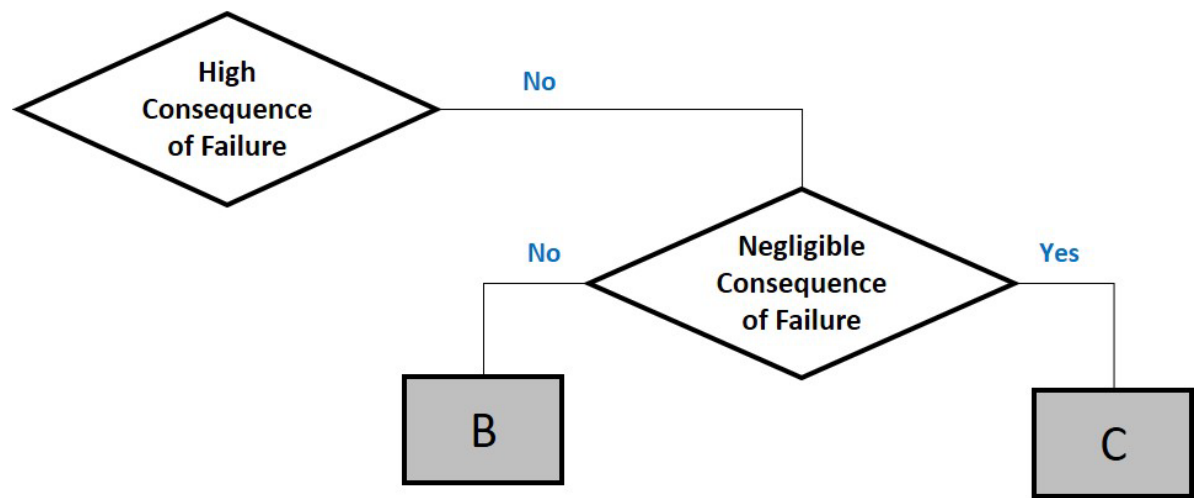
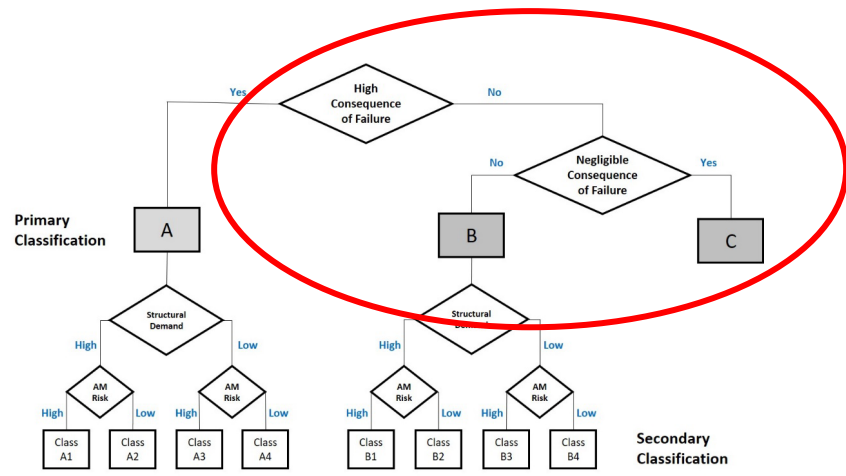


- A part **shall** be designated as Class A, High Consequence of Failure, if failure of the part leads to a **catastrophic, critical, or safety hazard** and/or the part is **defined as mission critical by the program or project**.
- Class A parts **shall not**:
  - Be made from polymeric materials
  - Be fasteners
  - Contain printed threads.





# Negligible Consequence of Failure



- Parts not designated Class A or Class C **shall** be designated as Class B.
- Class B parts **shall** not:
  - Be fasteners
  - Contain printed threads.



# Negligible Consequence of Failure



- A part **shall** be designated as Class C, Negligible Consequence of Failure, provided that ALL of the following criteria are satisfied:
  - Failure of part does not lead to any form of hazardous condition.
  - Failure of part does not eliminate a critical redundancy.
  - Part does not serve as primary or secondary containment.
  - Part does not serve as redundant structures for fail-safe criteria per NASA-STD-5019, Fracture Control Requirements for Spaceflight Hardware.
  - Part is not designated “Non-Hazardous Leak Before Burst” per NASA-STD-5019.
  - Failure of part does not cause debris or contamination concerns, as defined by the Non-Fracture Critical Low-Release Mass classification per NASA-STD-5019, NASA-STD-6016, and/or other project/program requirements.
  - Failure of part causes only minor inconvenience to crew or operations.
  - Failure of part does not alter structural margins or related evaluations on other hardware.
  - Failure of part does not adversely affect other systems or operations.
  - Failure of part does not affect minimum mission operations.



# NASA Space Nuclear System Safety and Authorization Activities for Lunar Missions

Don Helton & Matt Forsbacka,  
NASA/OSMA

# TRISMAC

Trilateral Safety and Mission  
Assurance Conference 2024

24-26 June 2024

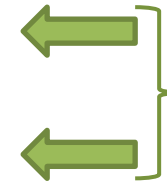
ESA-ESRIN | Frascati (RM), Italy



# Types of devices



- Incidental (small) sources (e.g., calibration sources)
- Industrial-use sources (e.g., radiography)
- Equipment that generates ionizing radiation (e.g., irradiators)
- Radioisotope power systems (for heat and electricity)
- Fission systems (a.k.a., reactors)
- Fusion devices

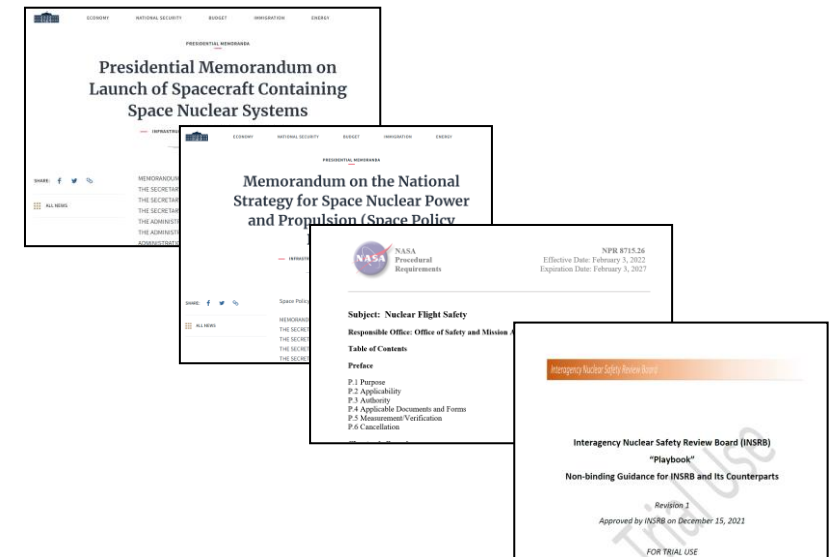
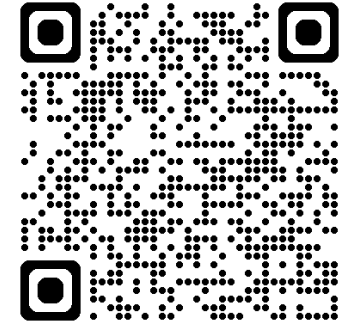


The focus of this presentation

# Applicable U.S. and NASA Safety Policy



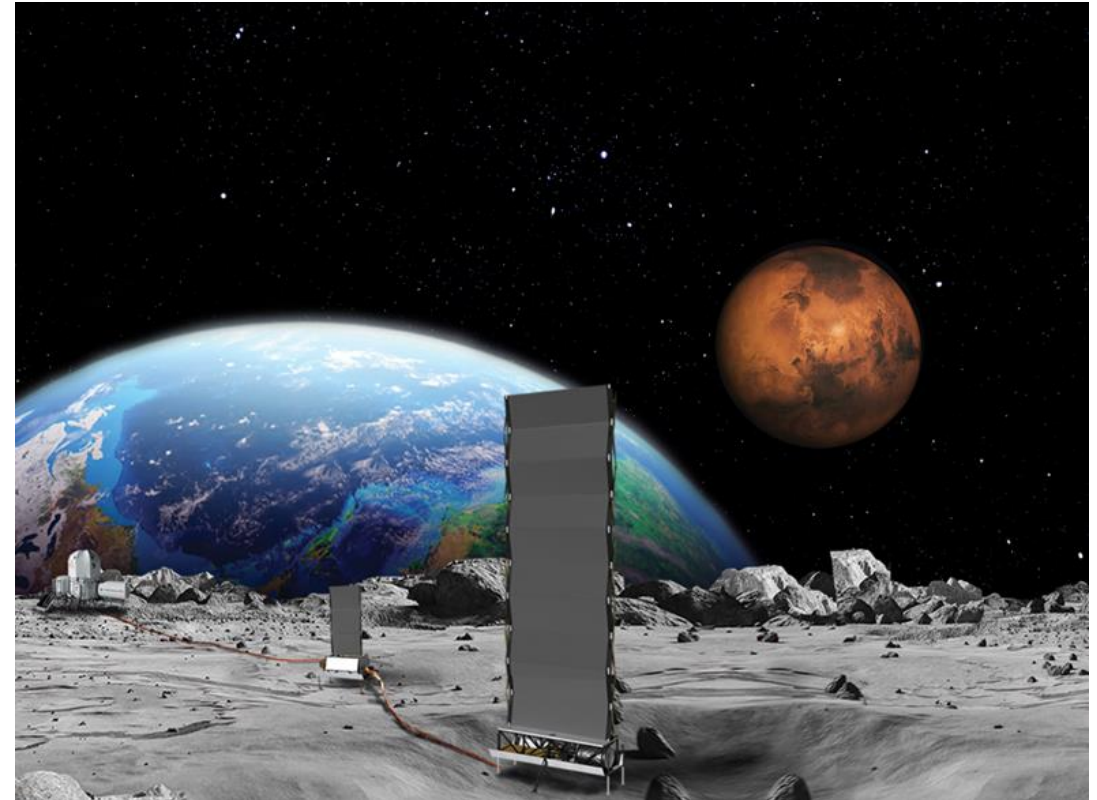
- National Security Policy Memorandum No. 20
- Space Policy Directives No. 1 and No. 6
- NASA NPR 8715.26
  - supported by NASA-HDBK-8715.26
- Interagency Nuclear Safety Review Board



# Technology Demonstration – Fission Surface Power



- NASA, Department of Energy, industry
- 40-kilowatt class fission system to operate on the Moon by the early 2030s
- High-assay low-enriched uranium



A concept image of NASA's Fission Surface Power Project, as of January 2024.

**Credit: NASA**



- Tipping Point Award - Harmonia Radioisotope Power Supply for Artemis
  - Zeno Power and partners - Am-241 isotope with Stirling dynamic power conversion
- Recent Small Business Award Examples:
  - Ultra Safe Nuclear Corporation – Technologies Affordable In-Space Demonstration of Dynamic Radioisotope Power Conversion
  - Advanced Cooling Technologies, Inc. - Additively Manufactured Ceramic Heat Pipes for Space Nuclear Reactors
  - Direct Kinetic Solutions - Modular Radioisotopic Power Sources
- Lunar Surface Innovation Consortium – Surface Power Focus Group



# System Deployment

- Earth launch:
  - Use of conventional chemical-based lift and heavy-lift vehicles
  - Government-sponsored or commercial services
- Lunar landing (potential options):
  - Commercial Lunar Payload Services Program
  - Human Landing System Program
  - Others



Mars 2020 launch  
July 2020

- Range and flight safety
  - NASA, Department of Defense, Federal Aviation Administration
  - Common Standards Working Group
  - Better align NASA, Space Force, and commercial licensing process for launch
- Whole-of-government (“Regulatory Harmonization Pathfinder”) –
  - Forum for 12 affected agencies to discuss the integrated government roles and responsibilities in novel contexts



# NASA's Involvement in International Harmonization Activities



- UN COPUOS Scientific and Technical Subcommittee on Nuclear Power Sources
- International Space Exploration Coordination Group
- Bilateral agreements
- Etc.

UNITED NATIONS  
Office for Outer Space Affairs

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[Our Work](#) > [Capacity Building Activities](#) > [Nuclear Power Sources](#)

## Nuclear Power Sources

Due to their compactness and long-life, Nuclear Power Sources (NPS) are used in space missions which require more power than can be generated by onboard solar panels or by other means. Several ongoing space missions, such as missions to Mars and Pluto, carry nuclear power sources. Future space missions, including possible manned missions to the Moon or Mars may also require the use of space NPS.

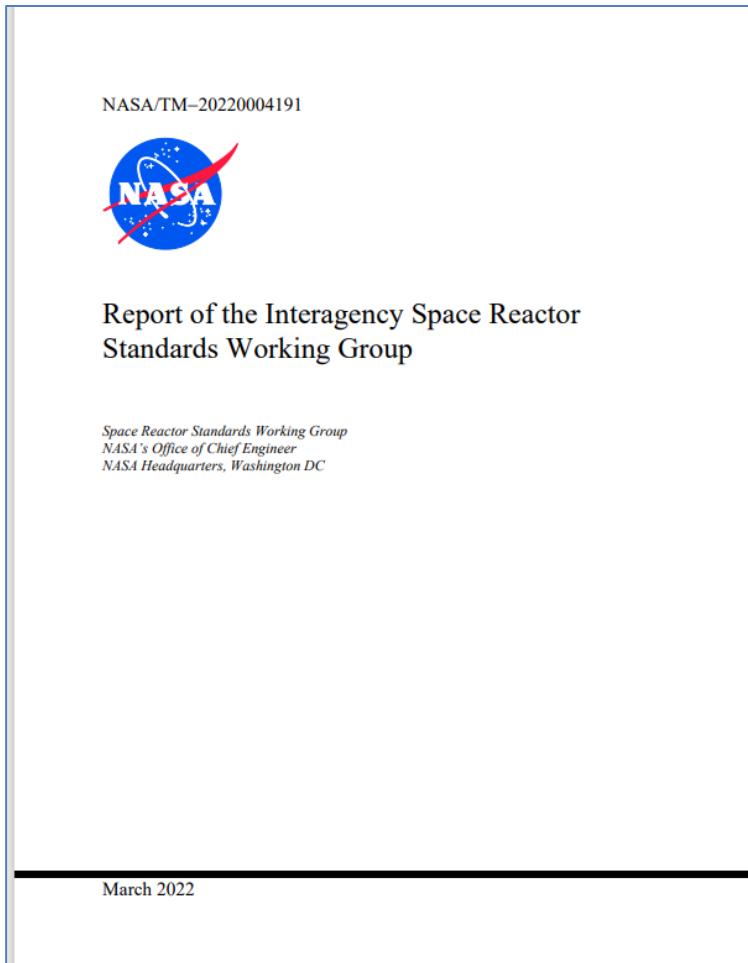
Safety Framework for Nuclear Power Source Applications in Outer Space

Jointly published by the  
United Nations Committee on the Peaceful Uses of Outer Space  
Scientific and Technical Subcommittee  
and the  
International Atomic Energy Agency

United Nations IAEA

IAEA  
International Atomic Energy Agency

# NASA's Involvement in Voluntary Consensus Standards



- ASTM International Task Group
  - Safe Operating Practices In-Space for Space Reactors
- American Nuclear Society
  - Testing and Facility Practices for Terrestrial Testing of Space Reactors

*NASA/TM-20220004191, March 2022,  
publicly available*

# Opportunities for NASA/JAXA/ESA Cooperation



- Aligning agency policies and practices
- Continued collaboration on specific missions
- International forums
- International Standards



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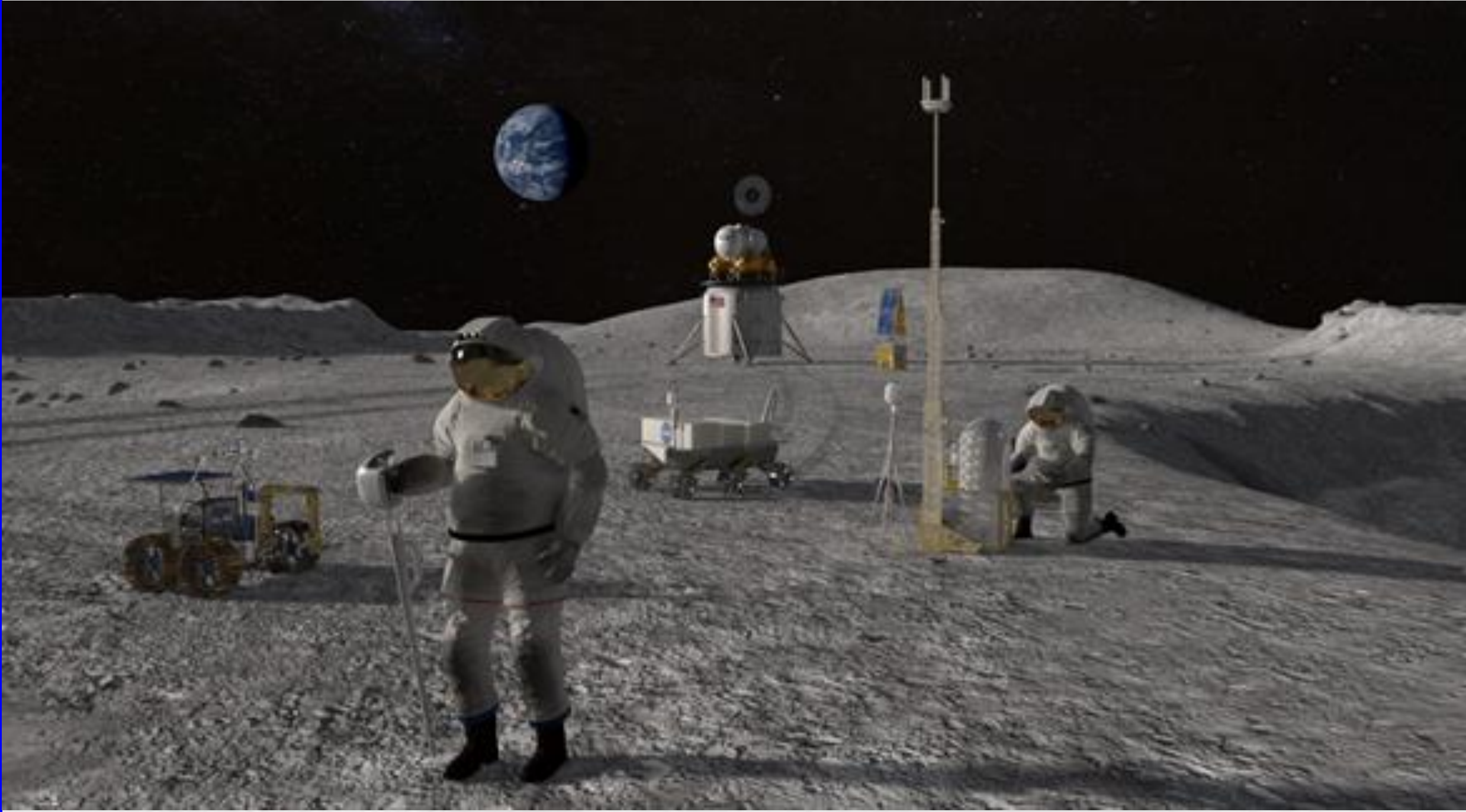
# Moon to Mars: Exploration Atmosphere

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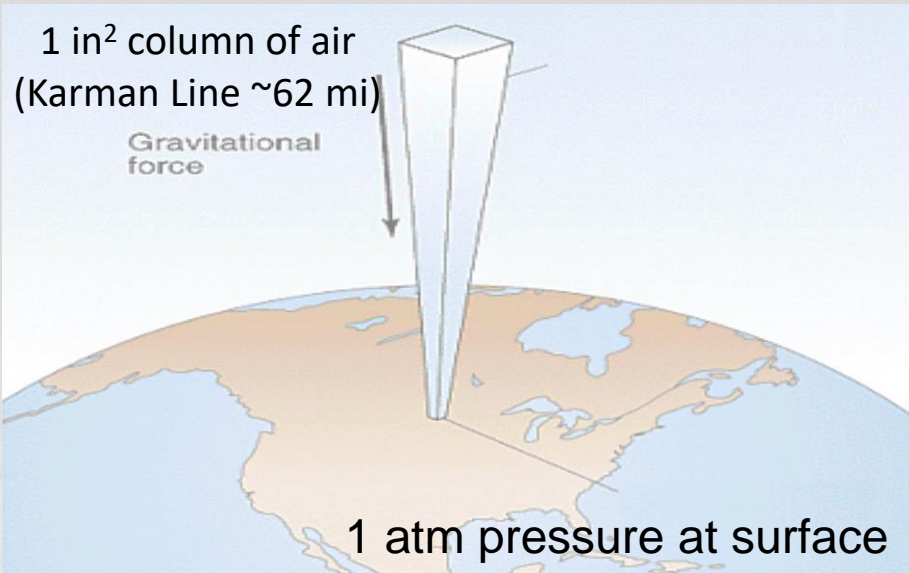
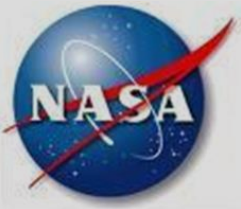
*Trilateral Safety and Mission Assurance Conference  
June 22, 2024*

*Marlei Walton, PhD, MSE  
[marlei.walton@nasa.gov](mailto:marlei.walton@nasa.gov)  
Jason Norcross, MS*

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# Atmospheric Composition



Atmospheric pressure (1 atm) is:

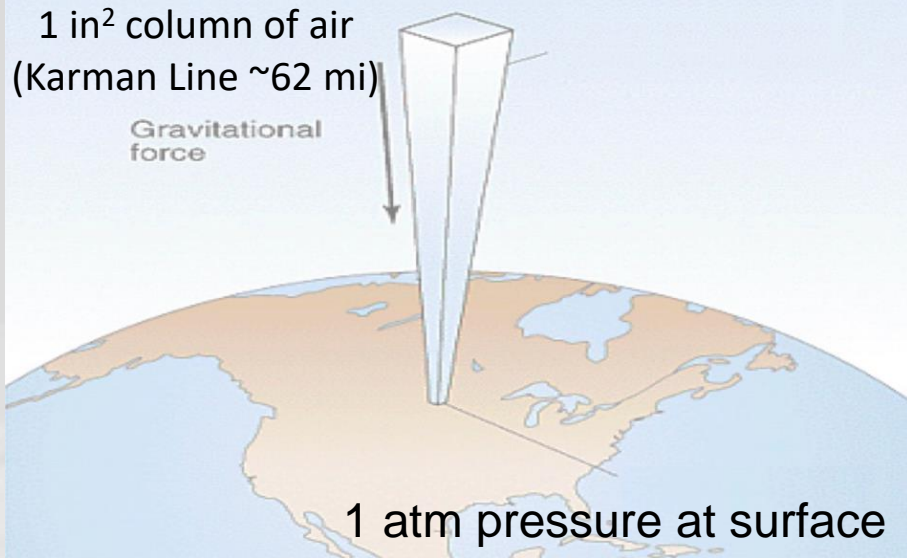
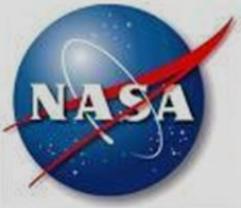
- 14.7 psi
- 101.3 kPa

Atmospheric Composition

- 21% O<sub>2</sub>, 78% N<sub>2</sub>, 1% Ar & trace



# Atmospheric Composition

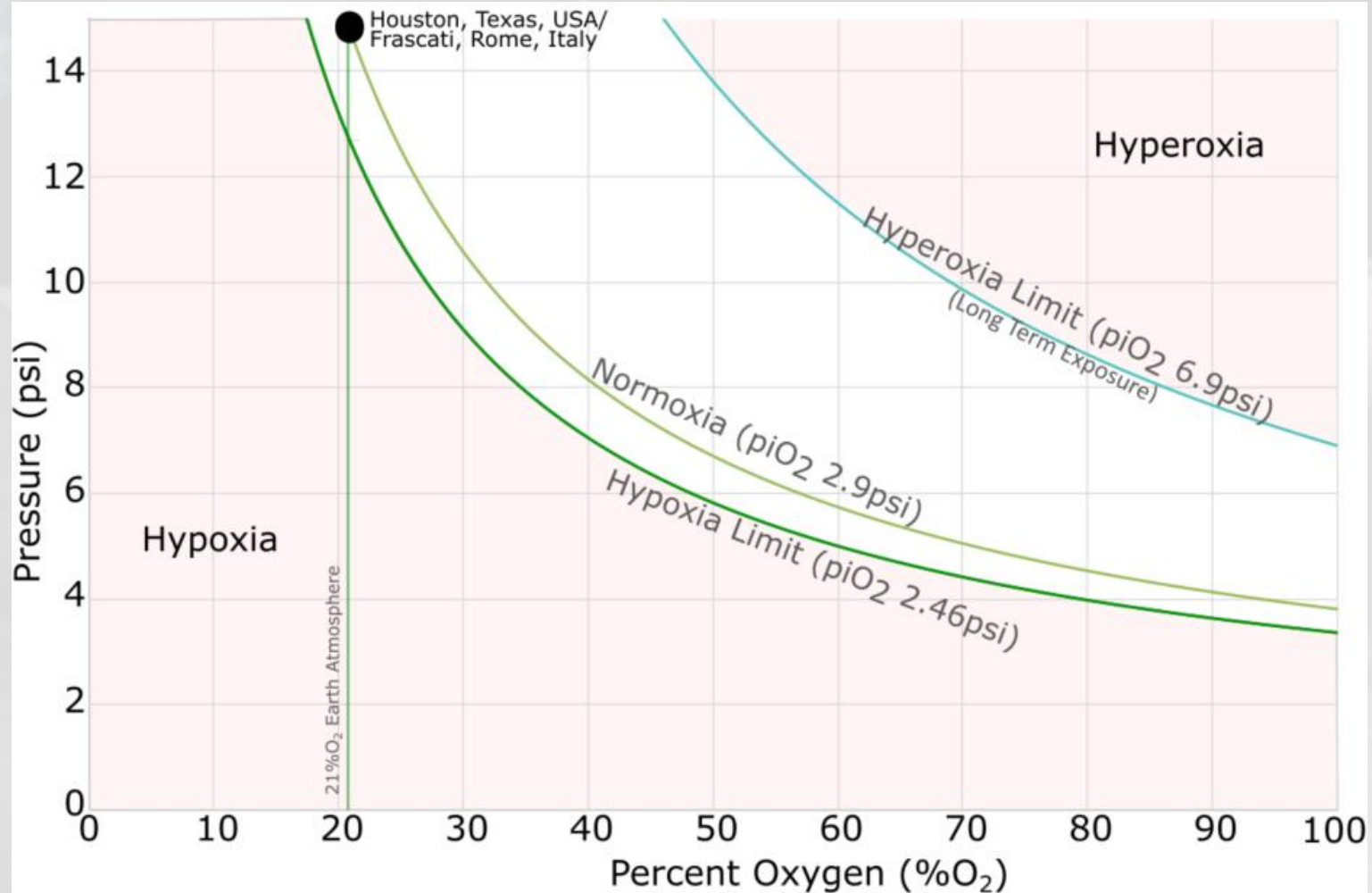


Atmospheric pressure (1 atm) is:

- 14.7 psi
- 101.3 kPa

Atmospheric Composition

- 21% O<sub>2</sub>, 78% N<sub>2</sub>, 1% Ar & trace



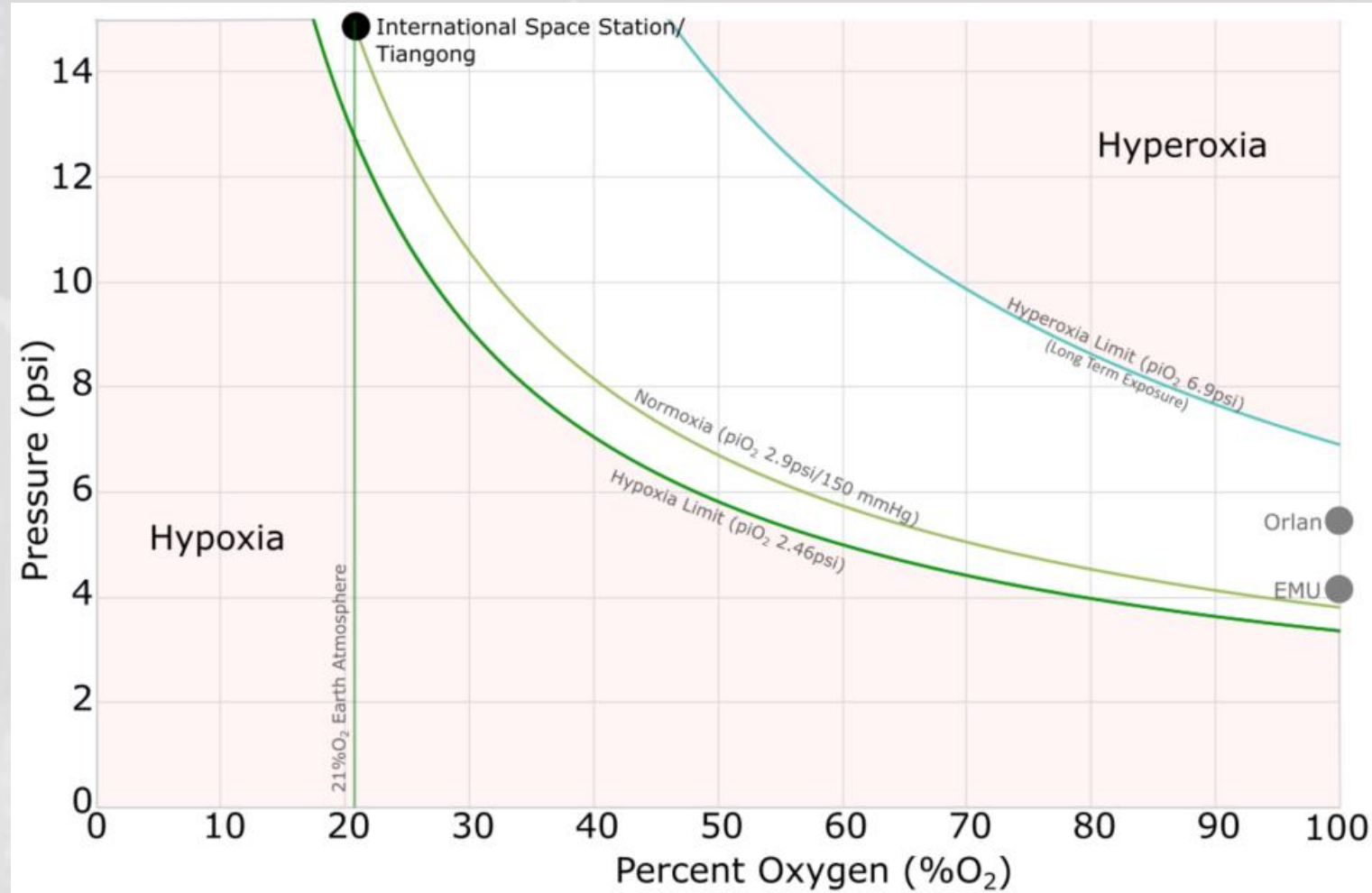
# Current: Vehicle and Suit Atmosphere



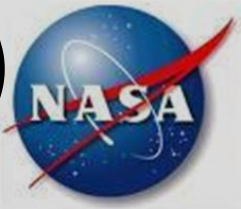
ISS



14.7 psia / 21% O<sub>2</sub> / 79% N<sub>2</sub> Cabin  
Suit pressure - 4.3 psid (EMU), 5.8 psid (Orlan)



# Conditions for Decompression Sickness (DCS)



- Decrease in Pressure
- Change in Phase State

## Supersaturation

- Tissue  $pN_2 >$  Ambient Pressure

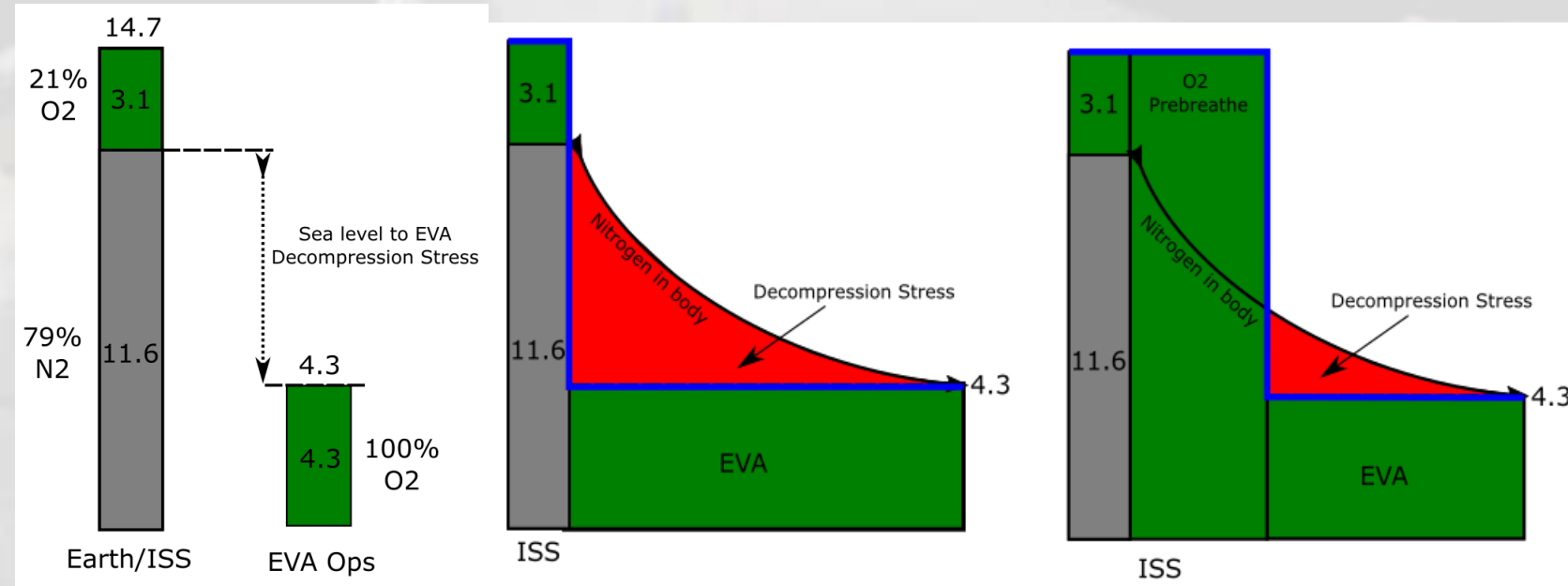
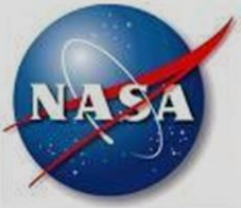
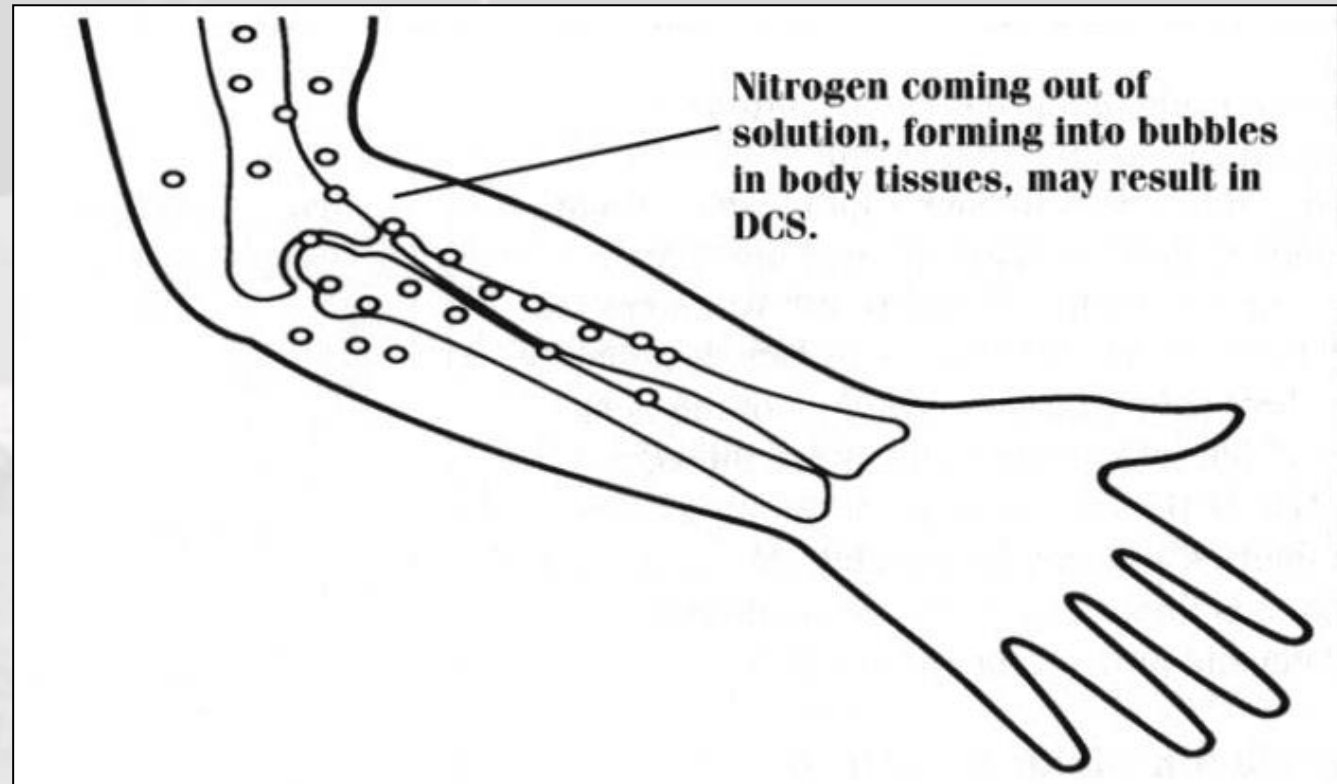


Figure: Alejandro Garbino, MD, PhD

# Decompression Sickness (DCS)



- **Health risk** - Overarching medical and operational philosophy is that it is always better to prevent DCS than to treat DCS
- **Mission Risk** - DCS symptoms would most likely occur during an EVA and result in EVA termination, additional crew time/resources to treat DCS, and subsequent loss of mission objectives



# Prebreathe (PB): Moving from Vehicle to Suit



ISS



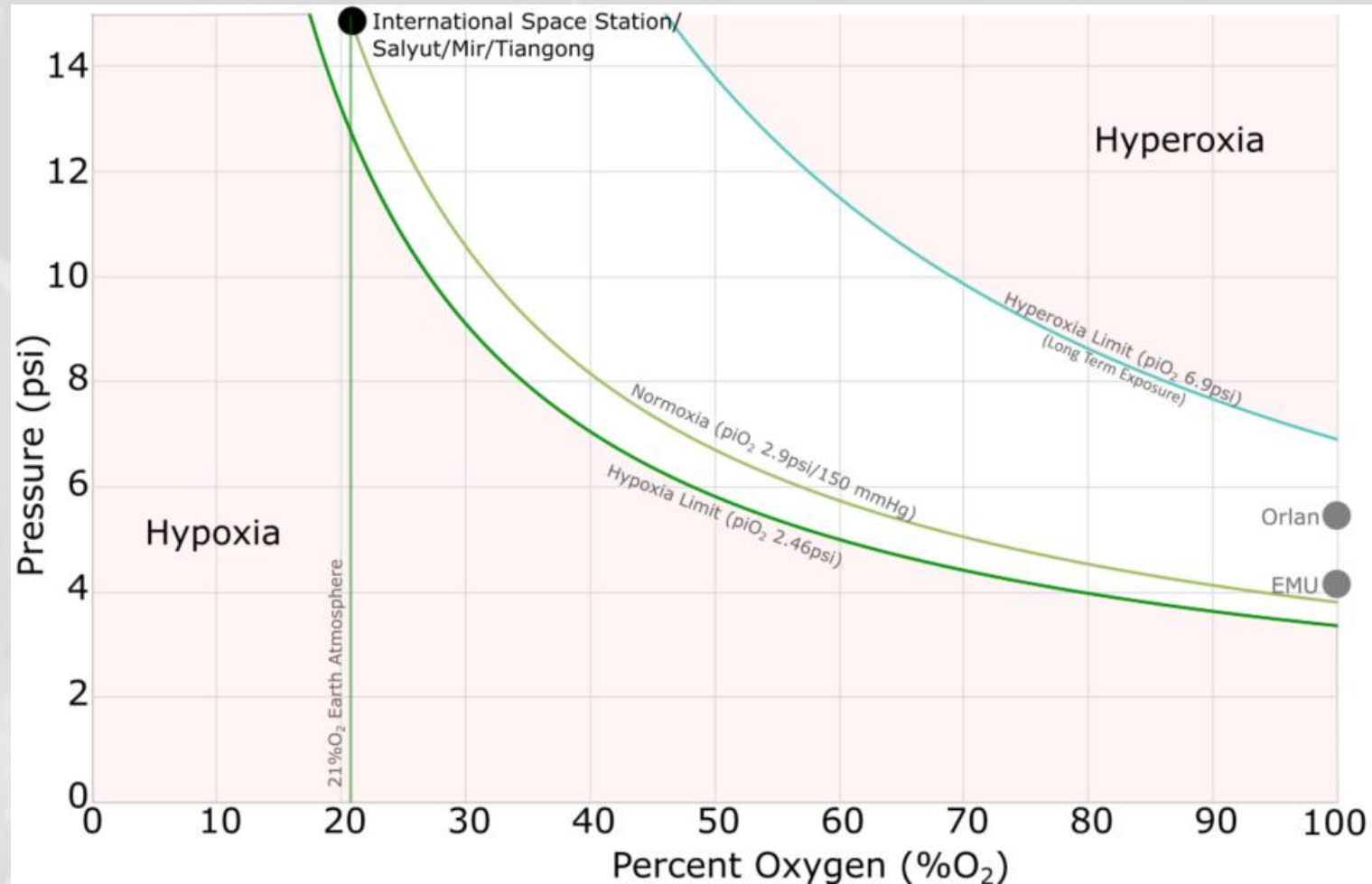
14.7 psia / 21% O<sub>2</sub> / 79% N<sub>2</sub> Cabin

Suit pressure - 4.3 psid (US EMU)

- Complex operational protocols require mask PB, airlock isolation, exercise, ground support
- 5-6 hours total prep time (2.5-3 hours dedicated to PB) prior to EVA

Suit Pressure – 5.8 psid (Russian Orlan)

- Similar EVA prep procedures but use of higher pressure reduces PB time to 30-40 min



# History: Vehicle and Suit Atmosphere



## Apollo



16 psia/60% O<sub>2</sub> on Pad

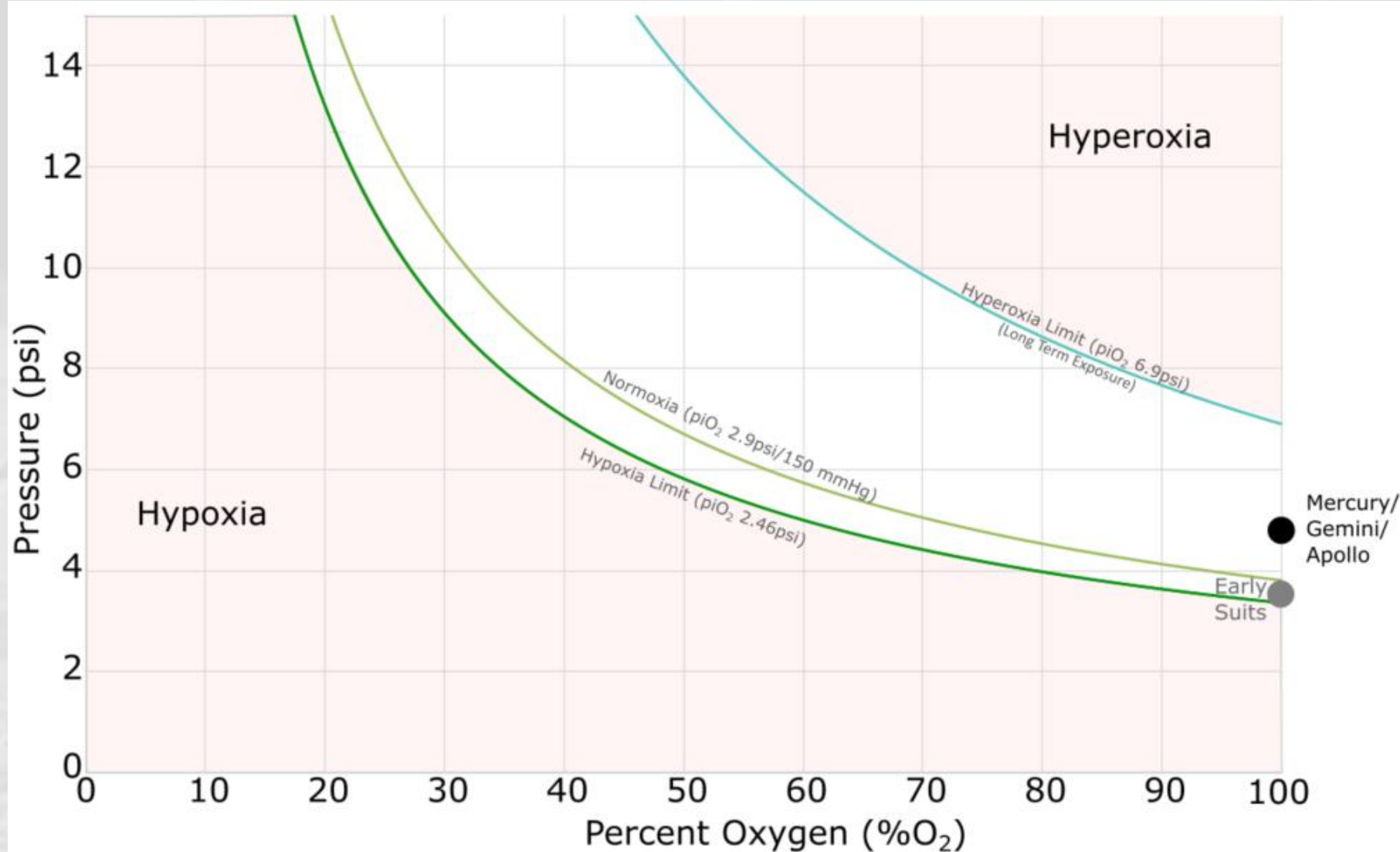
3-hr PB on launch pad  
Aerospace Med 1970; 41:1162-5.

\*DCS - experienced in transit

5 psia / 100% O<sub>2</sub> Cabin

3.7-4.0 psid suit pressure

- Minimum pressure to avoid hypoxia
- *No EVA DCS risk = No PB*



# History: Vehicle and Suit Atmosphere



## Skylab

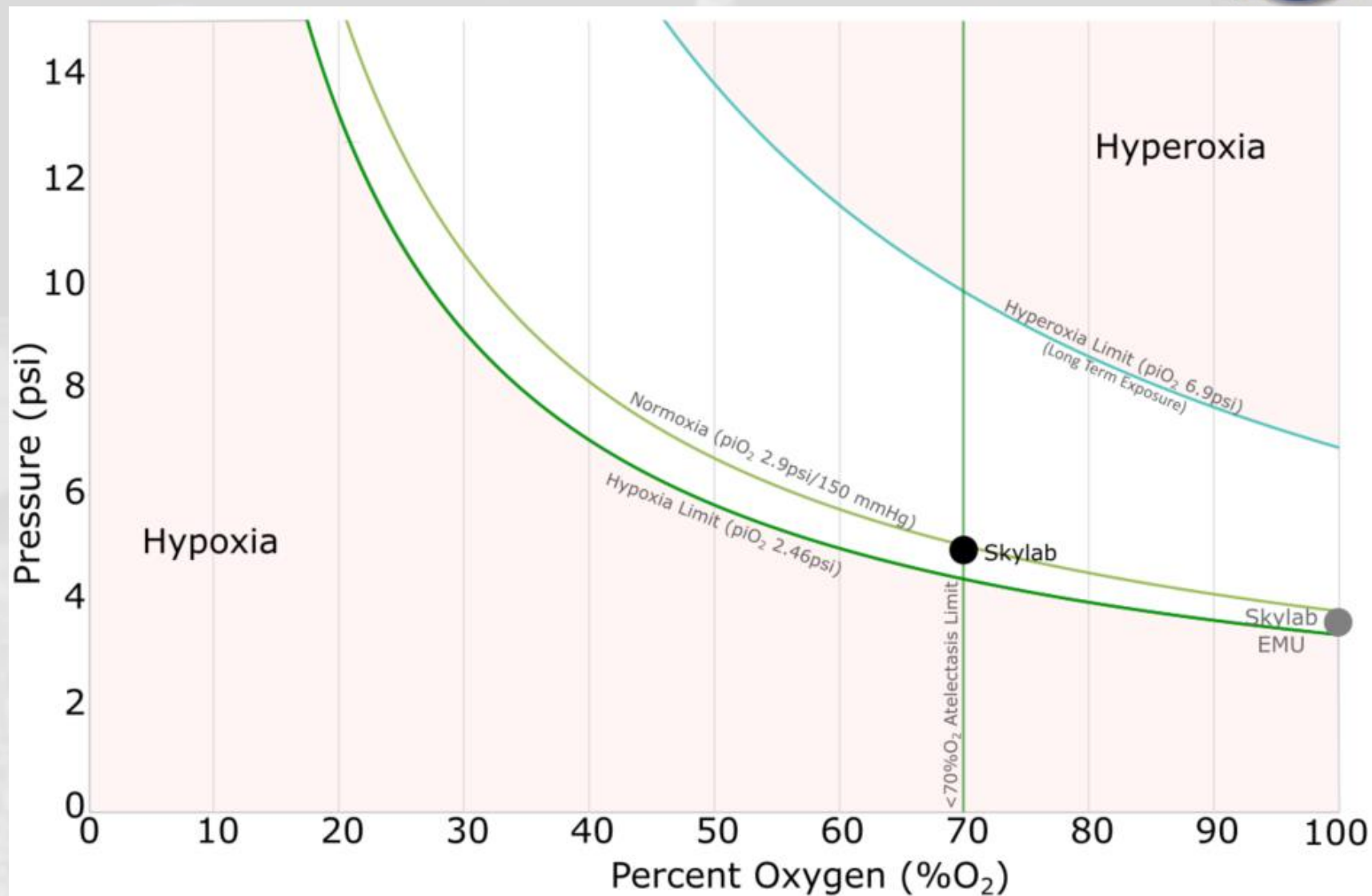


5 psia / 70% O<sub>2</sub> Cabin

- Maintains P<sub>i</sub>O<sub>2</sub> = 150 mmHg for normoxic environment
- Inclusion of 30% N<sub>2</sub> prevents atelectasis and was needed due to increased mission duration

3.7-4.0 psid suit pressure

- *No EVA DCS risk = No PB*



# History: Vehicle and Suit Atmosphere



## Shuttle



14.7 psia / 21% O<sub>2</sub> Cabin

Suit pressure increased to 4.1-4.3 psid

4-hour pre-EVA PB required

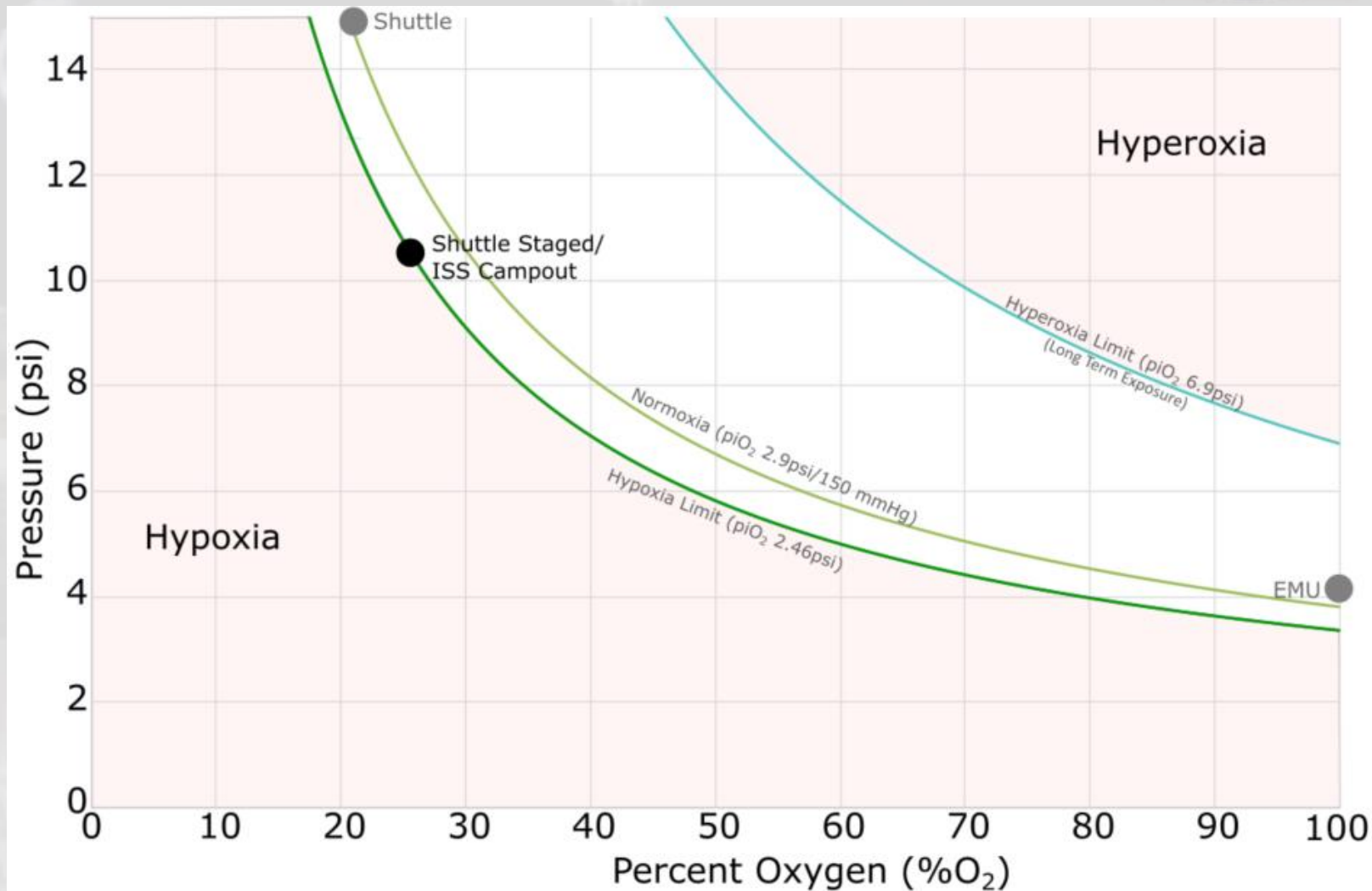
- Used only 6 times due to crew dislike

Shuttle retroactively certified to

10.2 psia / 26.5% O<sub>2</sub> Cabin

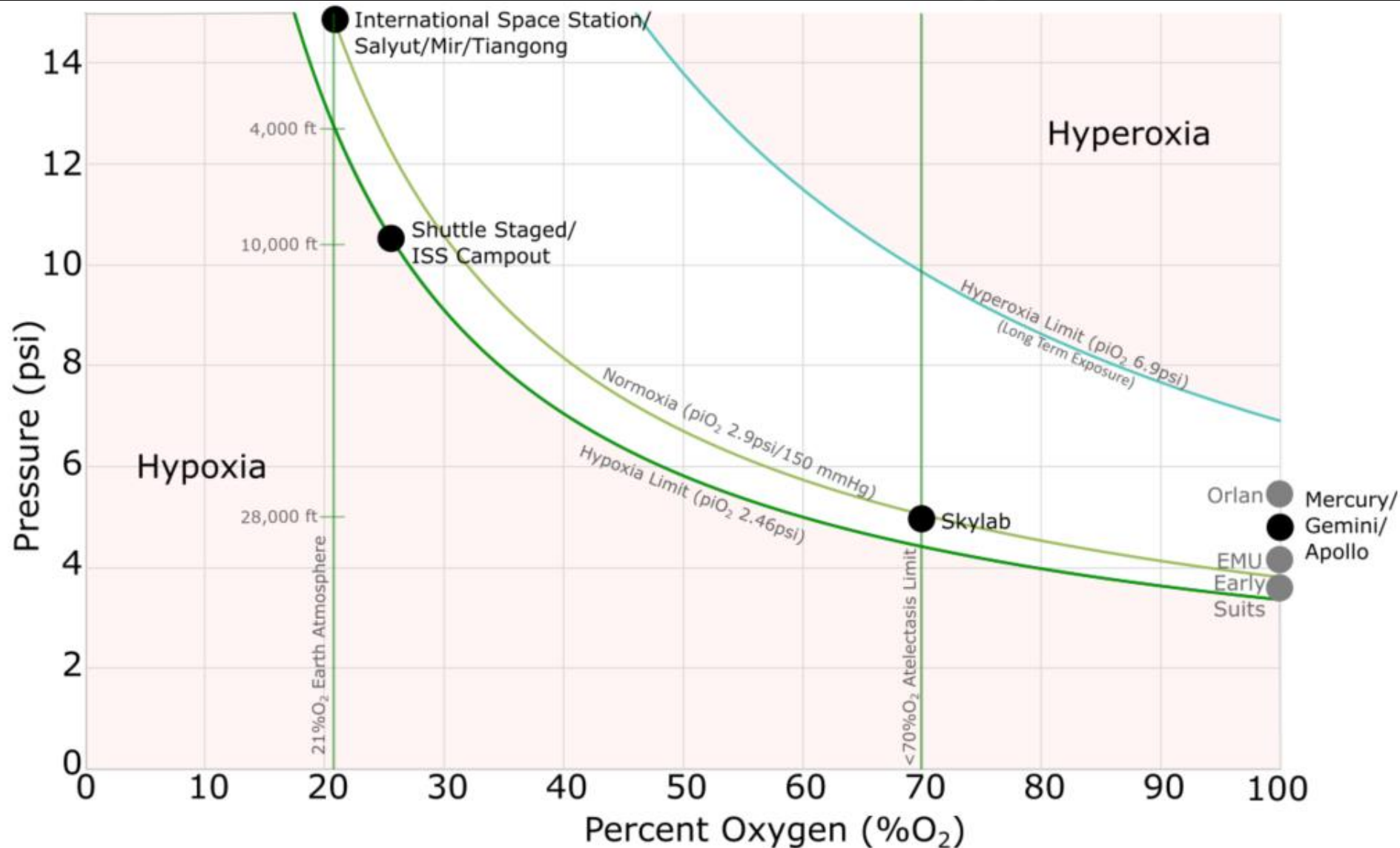
40-70 min in-suit PB pre-EVA

- *Efficient mitigation of DCS risk*





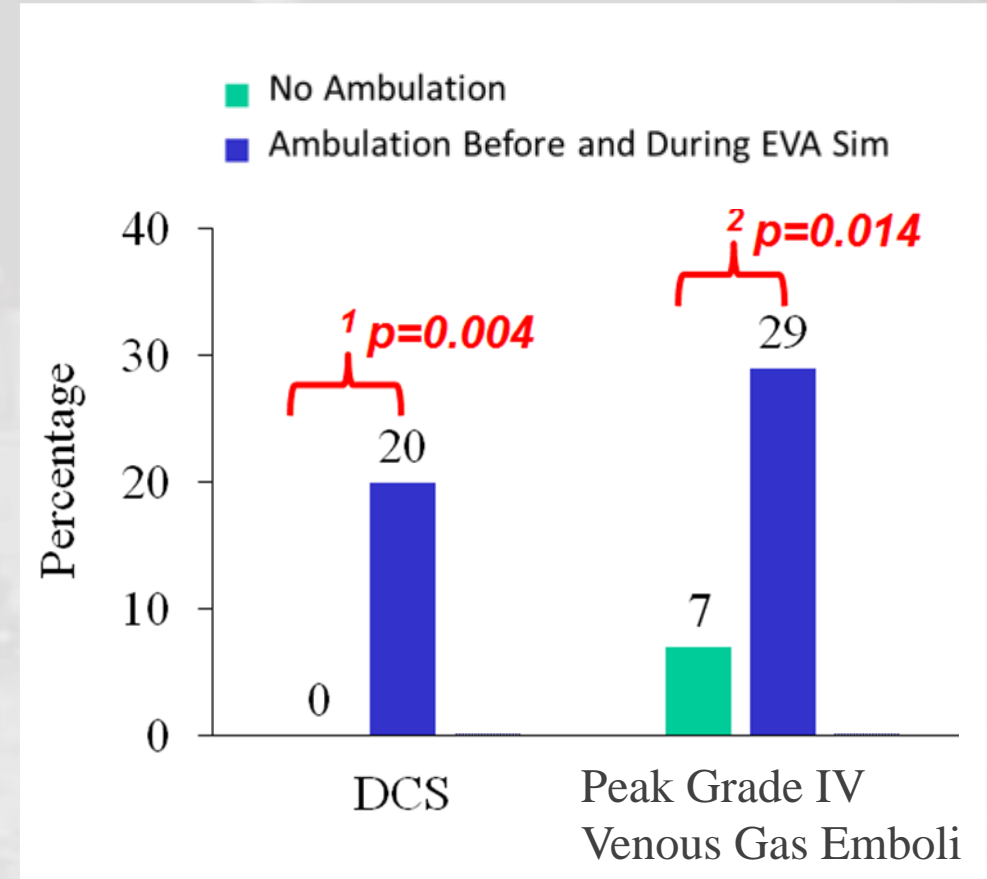
# Vehicle and Suit Atmosphere to Date



# Micro- Versus Partial-gravity DCS Risk



- No *reported* cases inflight to date
  - Michael Collins on Gemini X & Apollo 11 believed he had symptoms of pain-only DCS in his left knee that eventually resolved (Biomedical Results of Apollo)
- Apollo had no risk during EVA
  - Denitrogenation on launch pad
  - 100% O<sub>2</sub> Cabin – Fire risk too great
  - Not an option for Artemis
- Shuttle/ISS has risk but no cases
  - Microgravity- upper body activity
  - Transition to ops increases safety margin
- Artemis (Lunar) *will be* ambulatory
  - Greater metabolic and joint forces
  - Transition to ops does not guarantee increased safety



Conkin J, Pollock NW, Natoli MJ, Martina SD, Wessell JH III, Gernhardt ML. Venous gas emboli and ambulation at 4.3 psia. *Aerosp Med Hum Perform.* 2017; 88(4):370–376.  
Webb JT, Krock LP, Gernhardt ML. Oxygen consumption at altitude as a risk factor for altitude decompression sickness. *Aviat Space Environ Med* 2010; 81:987-92.  
Webb JT, Morgan TR, Sarsfield SD. Altitude Decompression Sickness Risk and Physical Activity During Exposure. *Aerosp Med Hum Perform.* 2016; 87(6):516-20.

# Atmospheric Impacts on Suit Pressure and PB Time

(estimated)



Model\* estimates to achieve 3% per person per EVA DCS Risk

Any movement toward the origin

- optimizes timeline efficiency
- minimizes consumables
- decreases human workload

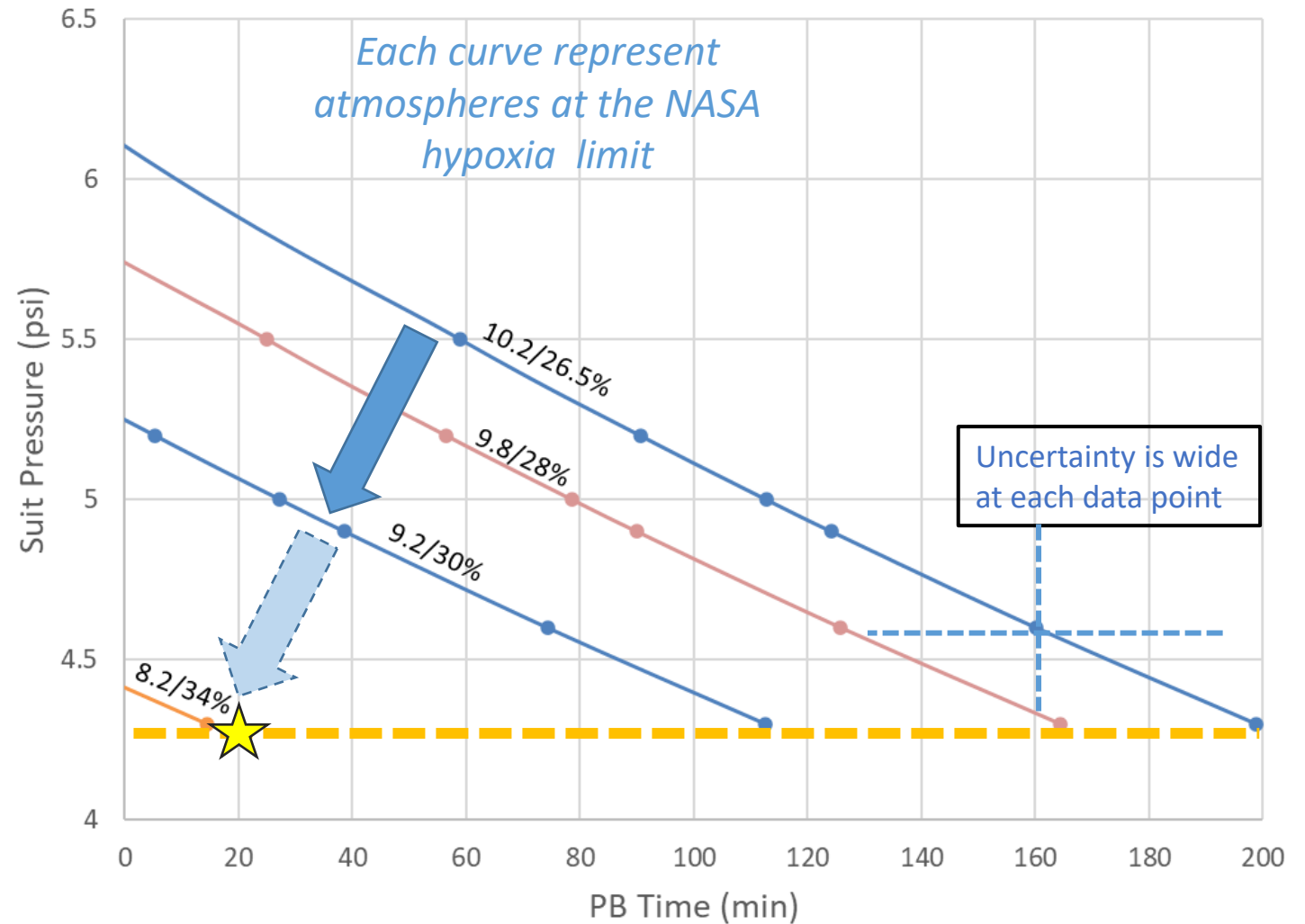
Every incremental increase in O<sub>2</sub>% drives us down and left towards less suit pressure and shorter prebreathe duration

★ Validated test point

Abstract 12 - AsMA Annual Conference, 2024.

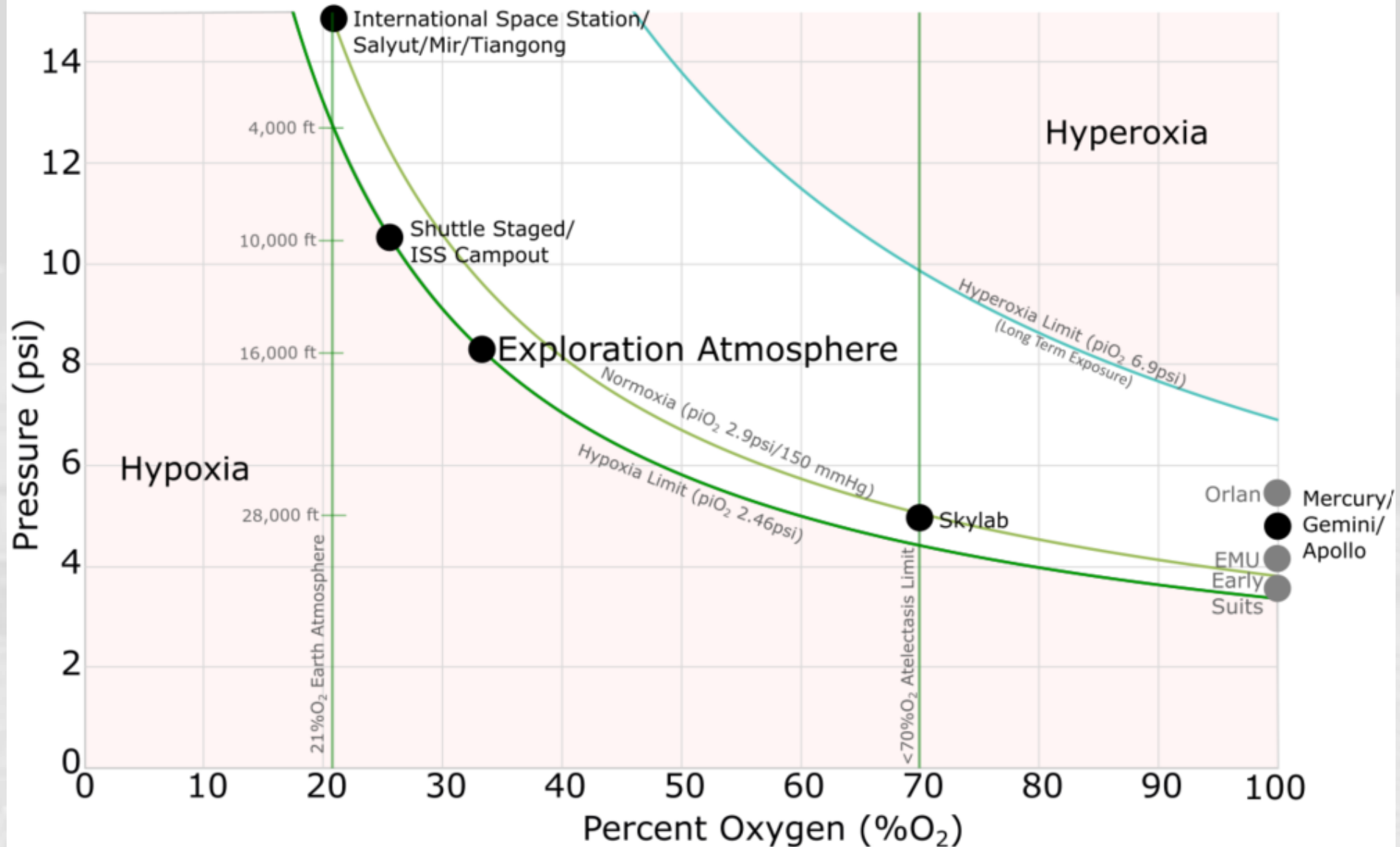
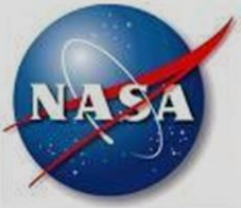
Suit Pressure vs PB Time\*

\*ESTIMATED

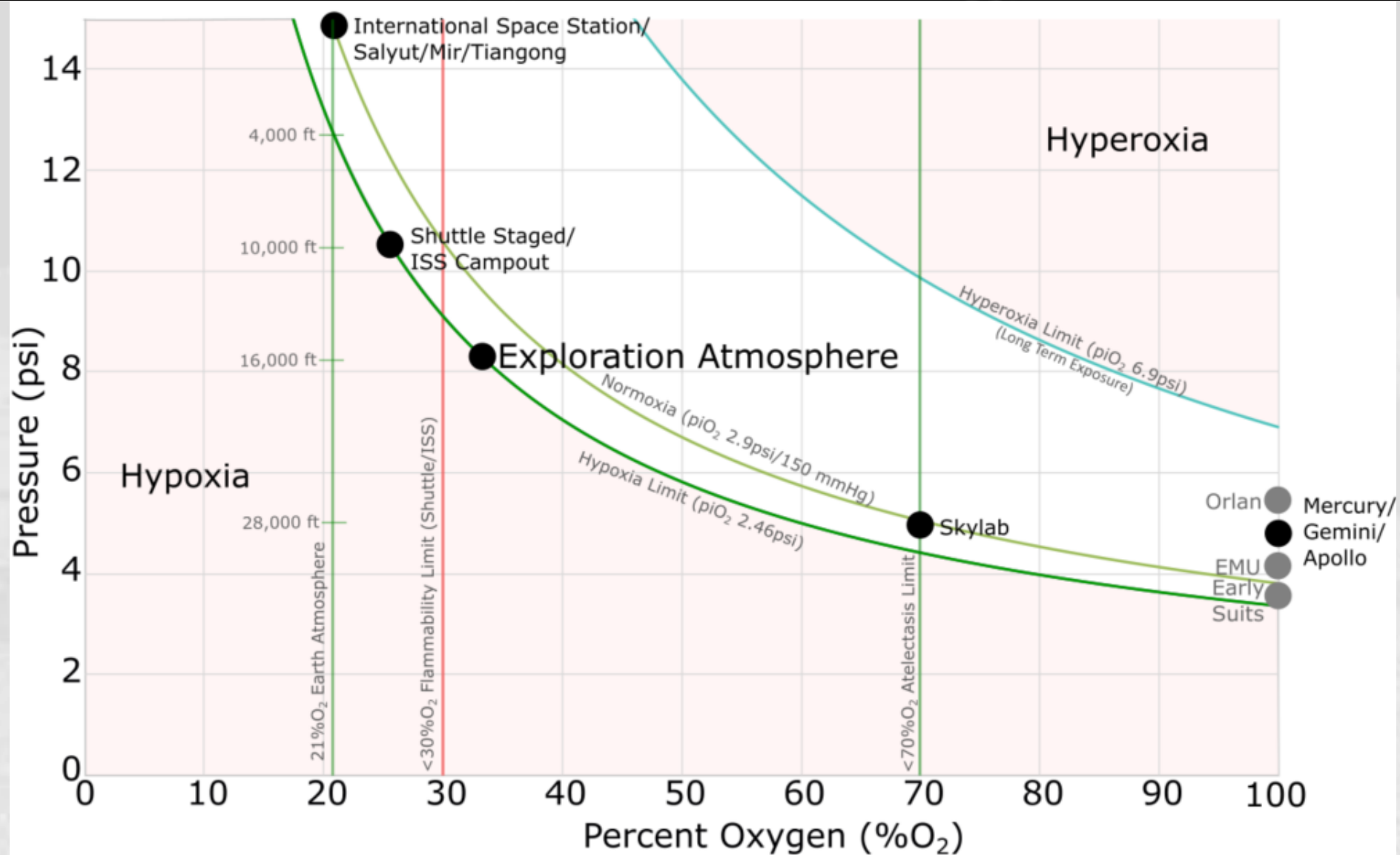
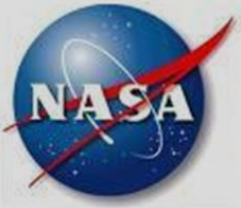


\*NASA/TP-2020-220529

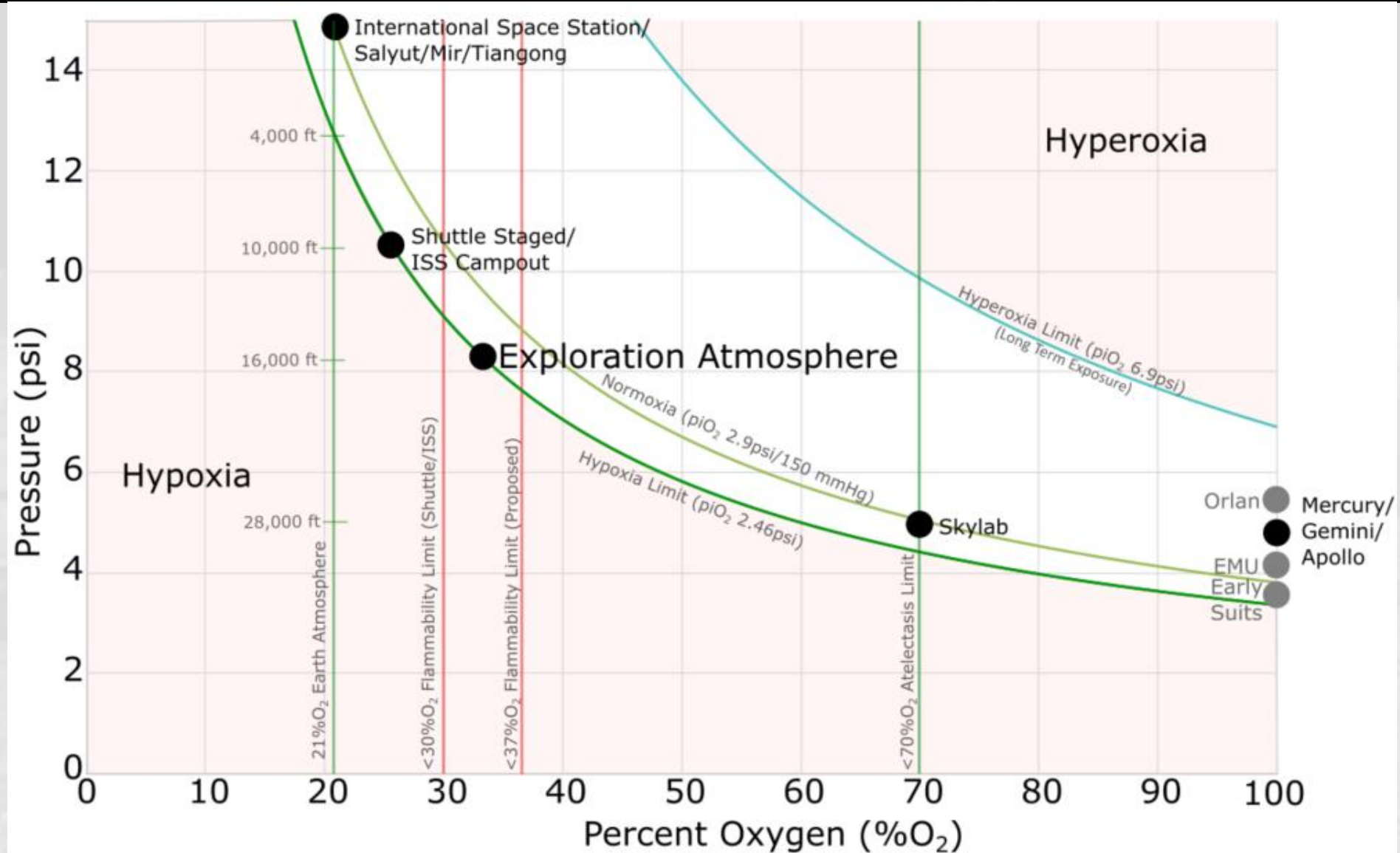
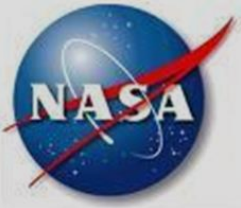
# Exploration Atmosphere



# Exploration Atmosphere



# Exploration Atmosphere



# Historical Lessons Learned from Apollo I

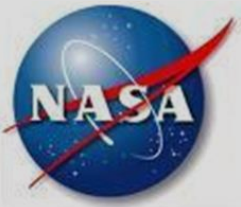


In a **post Apollo I mockup test**, fire spreads rapidly through the command module cabin in pure oxygen at 16.7 psi

Note the explosive burning of Velcro attached to cabin walls, which helped spread the blaze.

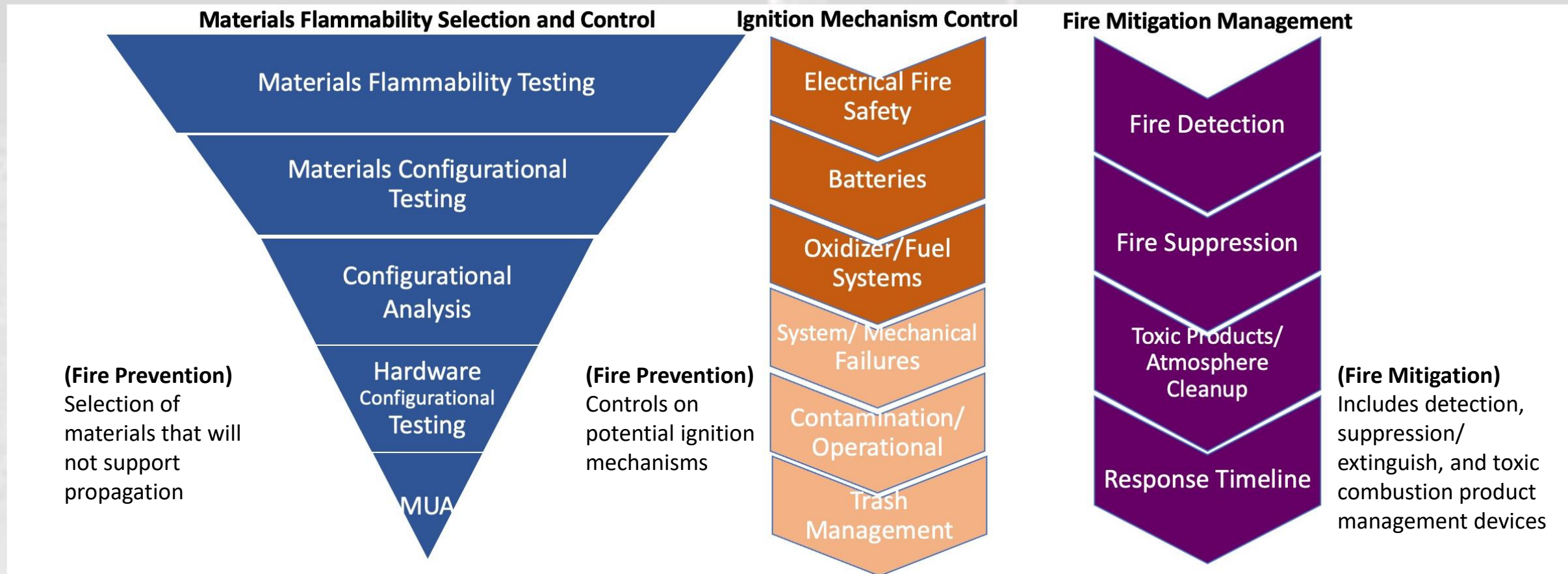
- **Oxygen-enriched flammability testing was not standardized by NASA before the Apollo program**
- Manned Spacecraft Center laboratories began looking into test method standardization for elevated oxygen environments; 1964 workshops identified key criteria:
  - Need for non-metallic materials flammability screening test
  - Clear acceptance / rejection criteria
  - Generation of list of acceptable/ not acceptable materials
- Apollo 1 fire occurred January 27, 1967; in 1968, NASA announced 60%O<sub>2</sub>@16 PSI launchpad ops, Apollo program continued with 100% O<sub>2</sub> in flight (4.3 psia nominal, 6 psia max)
- *“It soon became apparent that so many tests of a highly varied nature were being run at different locations that it was not possible to correlate the results of these tests, and it was decided that it would be **necessary to establish a standard set of test methods and criteria**” – Johnston & Pippen, 1970*

# NASA Fire Safety Approach



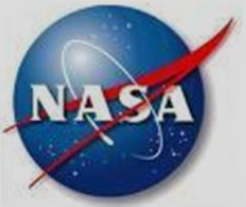
**Three-pronged approach** - provides robust spacecraft fire safety management plan

- Misses or weaknesses in one component → compensated for on others, safeguarding against an overall system failure
- Each component - intended to be fully independent, cannot be waived based on the execution of others





# Cotton Sweatshirt Comparison



20% O<sub>2</sub>  
14.7 psi

20  
%  
O  
x  
y  
g  
e  
n

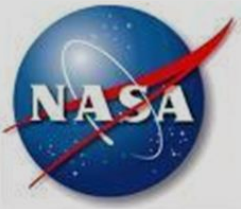
36  
%  
O  
x  
y  
g  
e  
n

36% O<sub>2</sub>  
8.2 psi

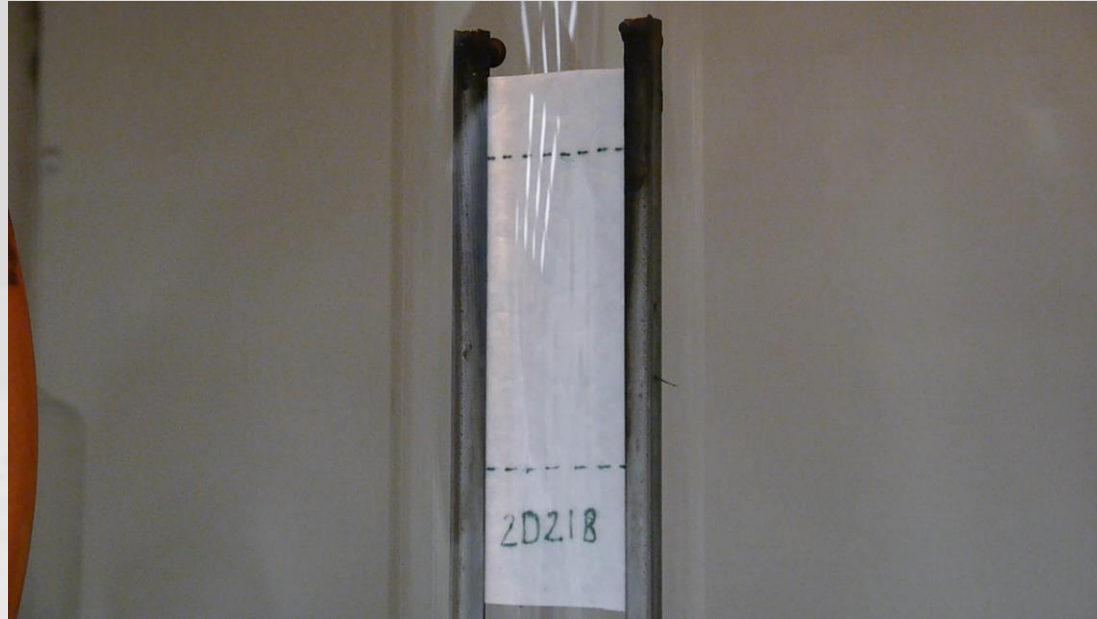
Due to desired properties of cotton, it will likely be used for underwear and towels. Though flammable in air, ignition and propagation occurs more readily in oxygen-enriched exploration atmospheres.

Susana Harper, White Sands Test Facility

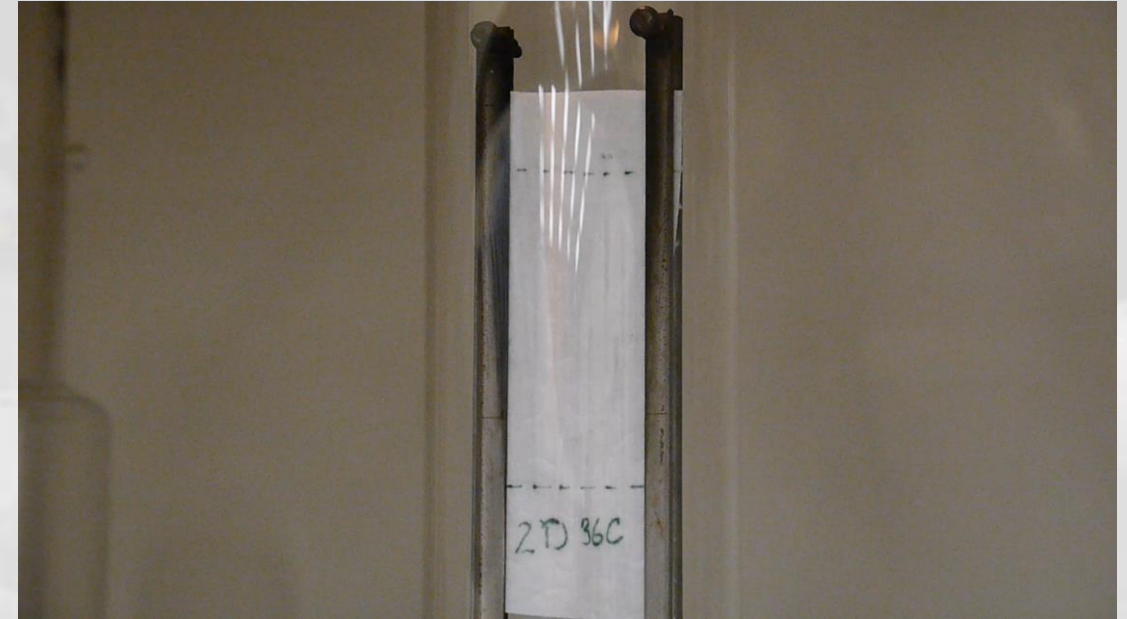
# Dried Hygiene Wipe Comparison



21% O<sub>2</sub>, 14.7 psi



36% O<sub>2</sub>, 14.7 psi

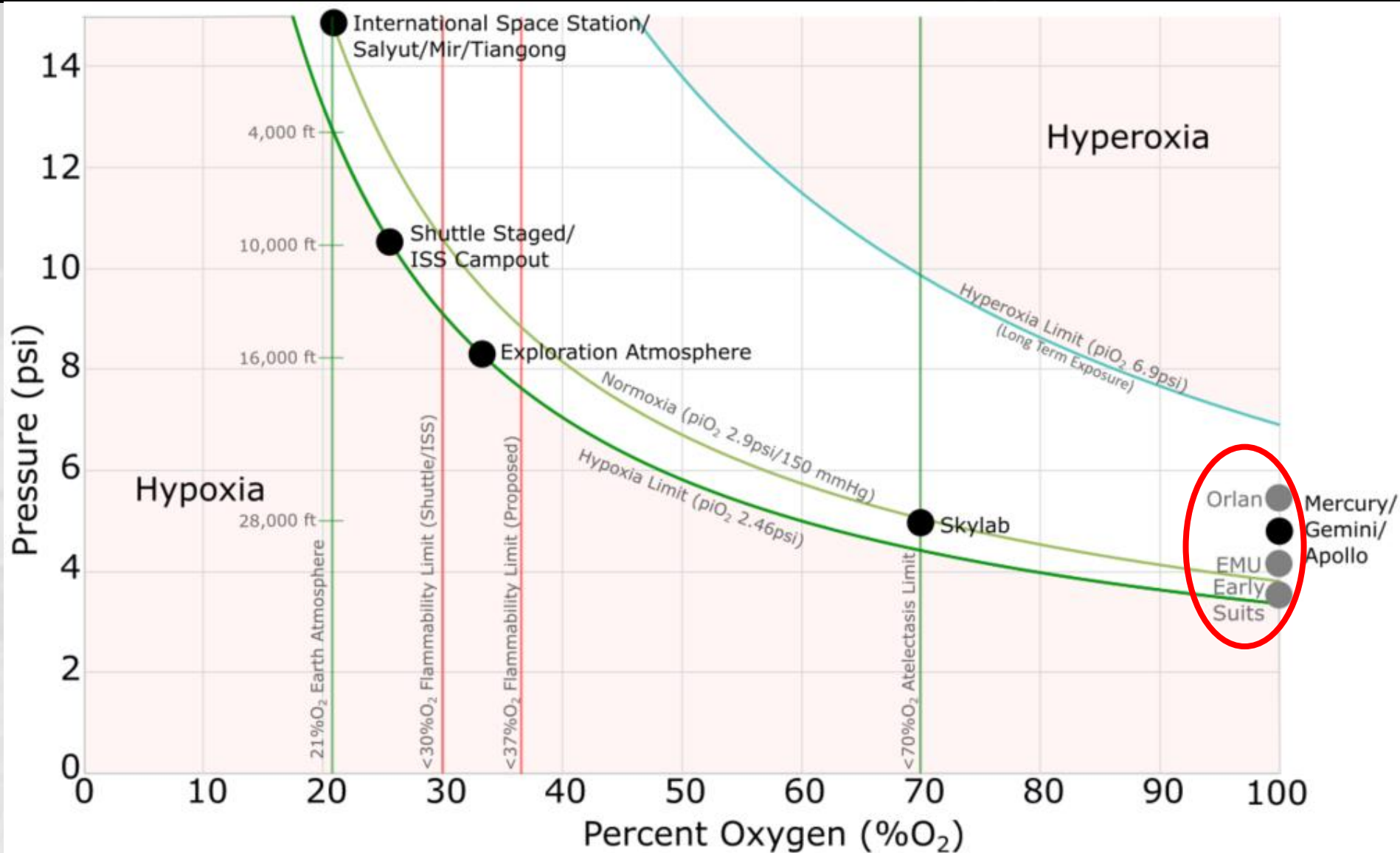


**Ignition time and flame spread occur rapidly at 36% oxygen.**

Flammability data from ignition of flammable materials provides guidance for flammability configuration analyses required to justify the use of flammable materials in spacecraft flight hardware and operational controls.

JSC Advanced Materials Lab

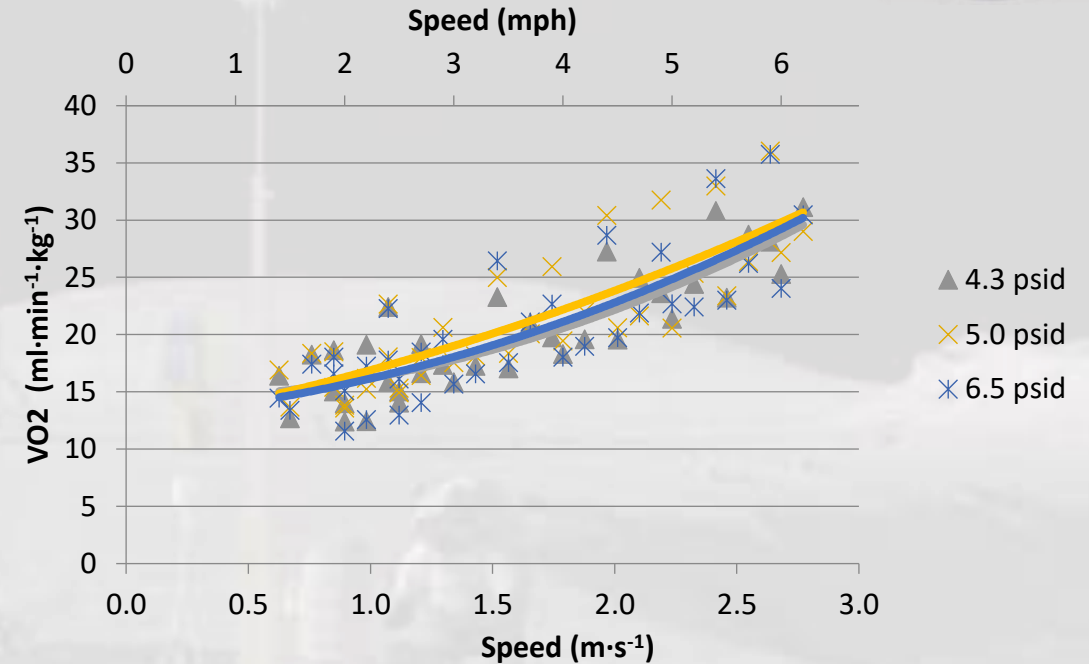
# Suit Pressure and Physiologic Responses



# Data with Suit Pressures > 4.3 psid



- Metabolic rate not affected by suit pressures from 4.3-6.5 psid in Artemis-like Lunar suit with treadmill ambulation using overhead partial gravity offload (NASA/TP-2010-216115)
- Short durations at 8.0 psid during NBL testing using xEMU early prototype provided positive feedback
- Gloves primary discernable difference between 4.0 psid and 8.0 psid (ICES-2018-71)
- 15 US Crew have done EVA (some several) in 5.8 psid Russian Orlan
- Planetary EVA is full body vs all upper body microgravity EVA
  - Hand/forearm fatigue may be most impacted
  - Crew can be trained to prepare for these impacts
- Data is very limited on human performance implications



Russian Orlan Suit @ 5.8 psia

# Exploration Atmosphere Considerations



Exploration Atmosphere – Start with Engineering Solutions

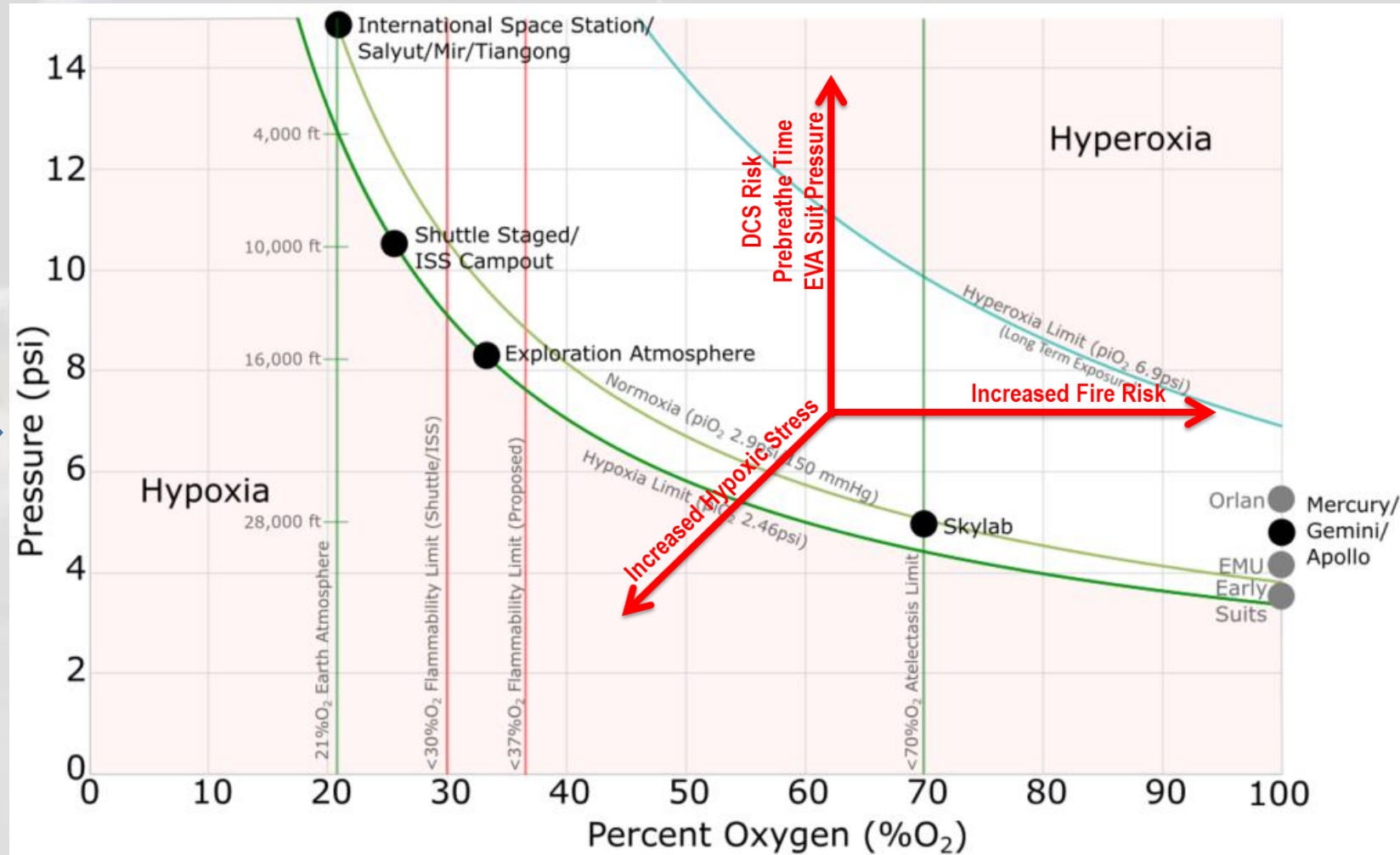
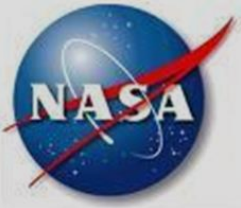


Figure: Alejandro Garbino, MD, PhD, modified by M. Walton

# Exploration Atmosphere Considerations



- Significantly higher EVA frequency during Artemis versus ISS
  - Artemis includes back-to-back EVAs and multiple EVAs per person per week
  - ISS EVA is infrequent so 5-6 hours of EVA prep time considered acceptable
- Limited validated prebreathe protocols exist for planetary EVA
  - Apollo used 5 psia / 100% O<sub>2</sub> cabin to eliminate DCS risk during EVA
  - 20 minute protocol – valid only at 8.2 psia / 34% O<sub>2</sub>
- Engineering solutions required to achieve mission success
  - Exploration Atmosphere
  - Variable Pressure EVA Suit

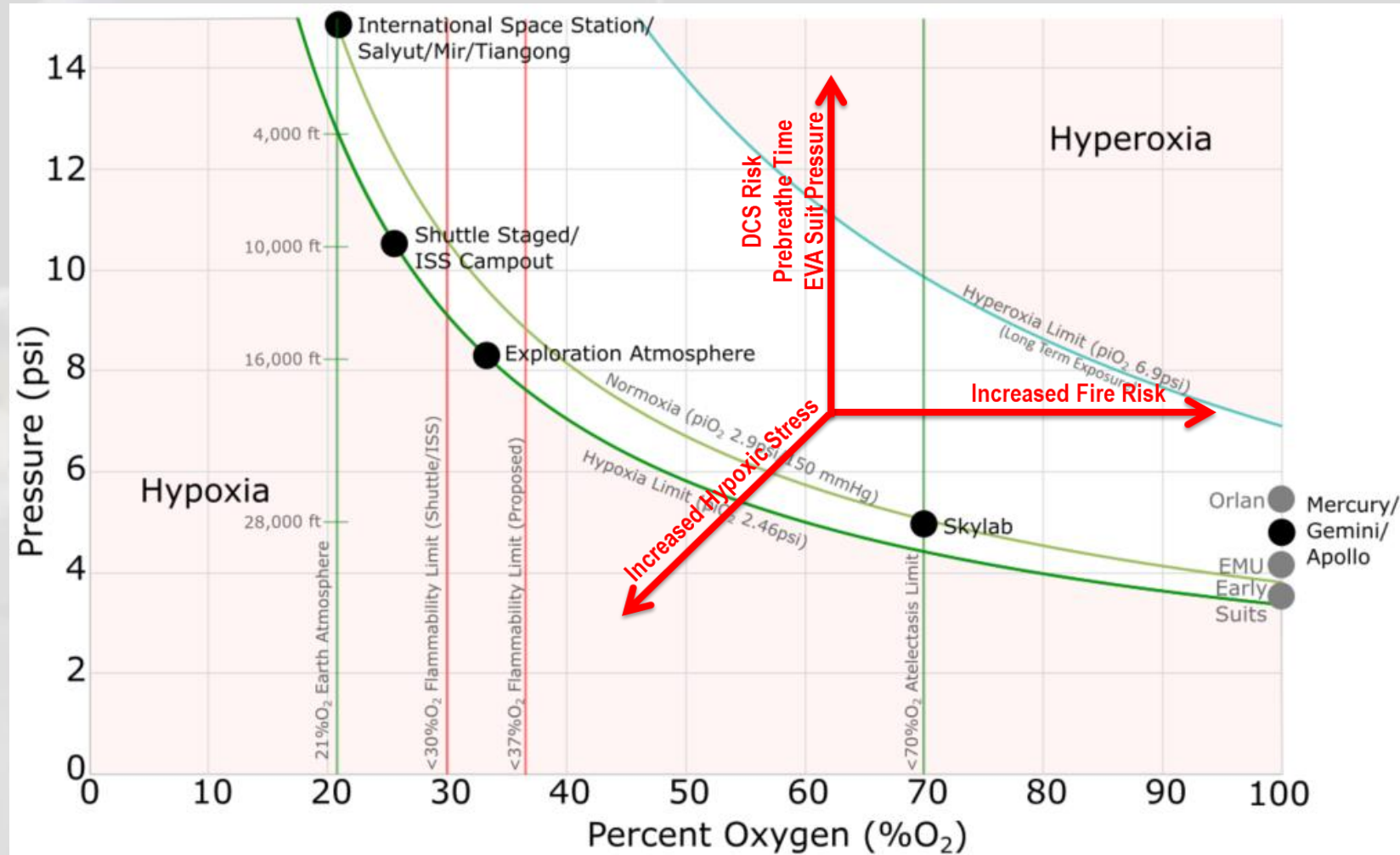


Figure: Alejandro Garbino, MD, PhD, modified by M. Walton



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Thank you!

*Questions?*

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13<sup>th</sup> TRISMAC

TRISMAC 2024

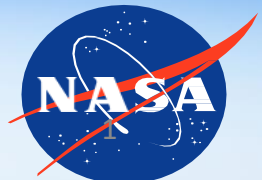
June 24-26, 2024



## How can Mission Assurance support On-Orbit Servicing/ADR?

**Trilateral Task Force Lead:** Nancy J Lindsey (NASA – GSFC)

**Members:** Jesse Leitner (GSFC), Anthony DiVenti (NASA-OSMA), Toru Yoshihara (JAXA), Kenichi Sato (JAXA), Takashi Yamane (JAXA), Osamu Yamada (JAXA), Fabrice Cosson (ESA), Silvana Radu (ESA), Sergio Ventura (ESA), Antonio Harrison Sanchez (ESA), Todd Paulos (JPL)

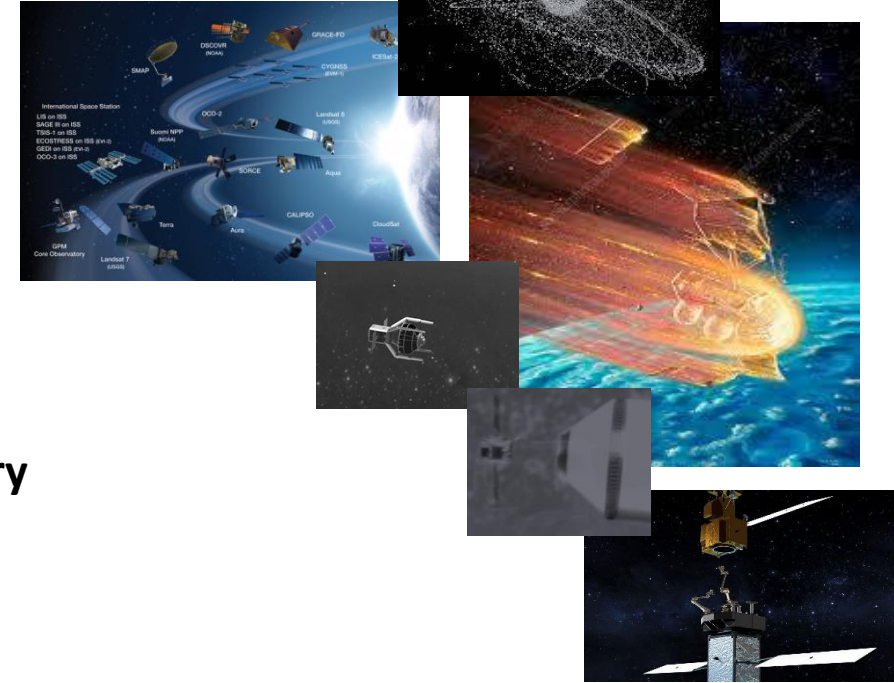




# How can Mission Assurance support On-Orbit Servicing/ADR?

## Agenda

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Safety Support Codifications
  - Tactics
  - Tasks
- Summary



# Servicing/ADR Support Discovery Process

- **Servicing/ADR Support Discovery Process**
  - Policies
  - Research
- **Servicing/ADR Risk/Mission Assurance Support Codifications**
  - Tactics
  - Tasks
- **Summary**

Review and Compare Servicing/ADR Policies



Research and Compare Servicing/ADR Mission Plans, Goals, and Needs



Identify and Codify Objectives, Strategies, and Support Solutions for assuring Servicing/ADR success



Sharing Findings to Enhance Servicing/ADR Practices, Designs, and Policies

# Review and Compare Servicing/ADR Policies

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - Tasks
- Summary

	International (IADC & ITU) [1, 20]	United States [10, 11, 13, 14, 17]	Japan [3]	France [19] (France is part of Europa but has specific National requirements as well)	Europe
Additional Spacekeeping (Servicing and Debris Removal)	<p>IADC 2007: "Retrieval is also a disposal option."</p> <p>ISO/CD 24330 (under development until 2022)</p> <p>Space systems — Rendezvous and Proximity Operations (RPO) and On Orbit Servicing (OOS) — programmatic principles and practices</p> <p>ISO (24113:2019) does not address servicing or proximity operations.</p>	<p>United States Government (USG) ODMSP – Rendezvous, proximity operations, and satellite servicing: In developing the mission profile for a structure, the program should limit the risk of debris generation as an outcome of the operations. The program should (1) limit the probability of accidental collision, and (2) limit the probability of accidental explosion resulting from the operations. Any planned debris generated as a result of the operations should follow the standard practices for mission-related debris set forth in Objective 1 - CONTROL OF DEBRIS RELEASED DURING NORMAL OPERATIONS.</p> <p>5-4. Safety of Active Debris Removal (ADR) operations: In developing the mission profile for an ADR operation on a debris structure, the program should limit the risk of debris generation as an outcome of the operation. The program should (1) avoid fragmentation of the debris structure, (2) limit the probability of accidental collision, and (3) limit the probability of accidental explosion resulting from the operations. Any planned debris generated as a result of the operations should follow the standard practices for mission-related debris set forth in Objective 1. The operations should be designed for the debris structure to follow applicable PMD practices set forth in Objective 4 - POSTMISSION DISPOSAL OF SPACE STRUCTURES</p> <p>2020 National Space Policy: "Evaluate and pursue, in coordination with allies and partners, active debris removal as a potential long-term approach to ensure the safety of flight in key orbital regimes."</p> <p>SPD-3: "The United States should pursue active debris removal as a necessary long-term approach to ensure the safety of flight operations in key orbital regimes. This effort should not detract from continuing to advance international protocols for debris mitigation associated with current programs."</p> <p>FCC: Proximity Operations 59 (FCC-CIRC1811-02). With increasing interest in satellite servicing and other non-traditional missions, there have been an increasing number of commercial missions proposed that involve proximity operations and rendezvous of spacecraft. We propose that applicants be required to disclose whether the spacecraft will be performing any space rendezvous or proximity operations. The statement would indicate whether the satellite will be intentionally located or maneuvering near another spacecraft or other large object in space. Such operations present a potential collision risk, and operators will need to address that risk, as well as any risk of explosions or generation of operational debris that might occur through contact between spacecraft, as part of debris mitigation plans. Accordingly, we propose a disclosure requirement regarding these types of operations</p> <p>FCC 20-54 Proximity Operations 122. In the Notice, the Commission noted the increasing number of commercial missions proposed involving proximity operations and rendezvous of spacecraft. The Commission proposed that applicants be required to disclose whether the spacecraft is capable of, or will be, performing rendezvous or proximity operations. The Commission also sought comment on whether the rules should include anything more specific regarding information sharing about proximity operations with the 18th Space Control Squadron or any successor civilian entity. We adopt a disclosure requirement that would identify situations where there are planned rendezvous and proximity operations and provide a vehicle for further review of those operations. <b>The disclosure requirement follows the general approach in the revised ODMSP of analyzing such operations within the framework of standard debris mitigation objectives—limiting debris release, preventing accidental explosions, and limiting collision risk.</b> Commenters generally supported this approach. We note the evolving and developing nature of these operations, and accordingly find that more specific technical or operational requirements are premature at this time.</p> <p>Member of CONFERS (The Consortium for Execution of Rendezvous and Servicing Operations) Studies</p>	<p>JERG-2-026 On-orbit service: Intentional interference by a servicing spacecraft with a client spacecraft for refueling, resupplying, adding or replacing functionalities and assisting PMD.</p> <p>Active Debris Removal (ADR) for inactive spacecraft / target debris and transportation to/from a space station is also a part of on-orbit servicing. ADR shall be taken in to (1) <b>Avoid unintended generation of debris caused by a collision upon RPO, physical contact and docking with a target as well as the loss of debris mitigation functions are defined as a critical hazard (e.g., serious effect on environment).</b>(2) Conduct a hazard analysis of the entire system integrating a servicing spacecraft, target and ground system, and take safety measures to address the identified hazards and hazard causes based on fault tolerance. (3) Additional fault tolerance or equivalent measures are considered when a collision could lead to a catastrophic consequence such as serious threat to the manned spacecraft because of its size, orbit, and/or payload properties. (4) <b>Avoid inducing failures direct or indirect (impingement, contamination, etc.) in servicing of client system.</b> (5) Inability to separate client and servicing if required.</p>	<p>In 2019, France released its Space Defense Strategy, in which it acknowledged the increasing importance in-orbit services will have in the future due to the high number of objects in orbit and the need to remove debris.</p> <p>France is involved in the development of IOS in the field of Active Debris Removal, reconfiguration, and de-orbiting.</p> <p>France has contributed to the development of Space Debris Mitigation Guidelines of the Committee, the European Code of Conduct for Space Debris Mitigation, and the IADC Space Debris Mitigation Guidelines.</p> <p>The French Technical Regulation is consistent with these guidelines, as well as with the ISO 24113 standard.</p> <p>France is currently using debris mitigation policies to guide Close Proximity Operations (CPO) and RPO.</p>	<p>ESA's Close Proximity Operations (CPO) Working Group is preparing the safety/sustainability requirements (e.g. technical, operational, verification &amp; validation) for non-human rated missions executing rendezvous, proximity and capture operations.</p> <p>The CPO Working Group will provide technical inputs to the European Cooperation for Space Standardization (ECSS) Space Traffic Management Working Group on technical aspects concerning the development of worldwide RPO) and OOS draft guidelines and best practices handbook for 2022 release.</p> <p>Currently using debris mitigation policy to guide CPO and RPO. Member of CONFERS</p>

Common do no harm requirements: avoid debris generation








Common maintenance of compliance with debris mitigation policies

Slight variations in established policies

Common challenge of developing evolved reliability and hazard assessment tactics for Servicing/ADR

# Research and Compare Plans, Goals, and Needs

- Servicing/ADR Support Discovery Process
  - Policies
  - **Research**
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - Tasks
- Summary

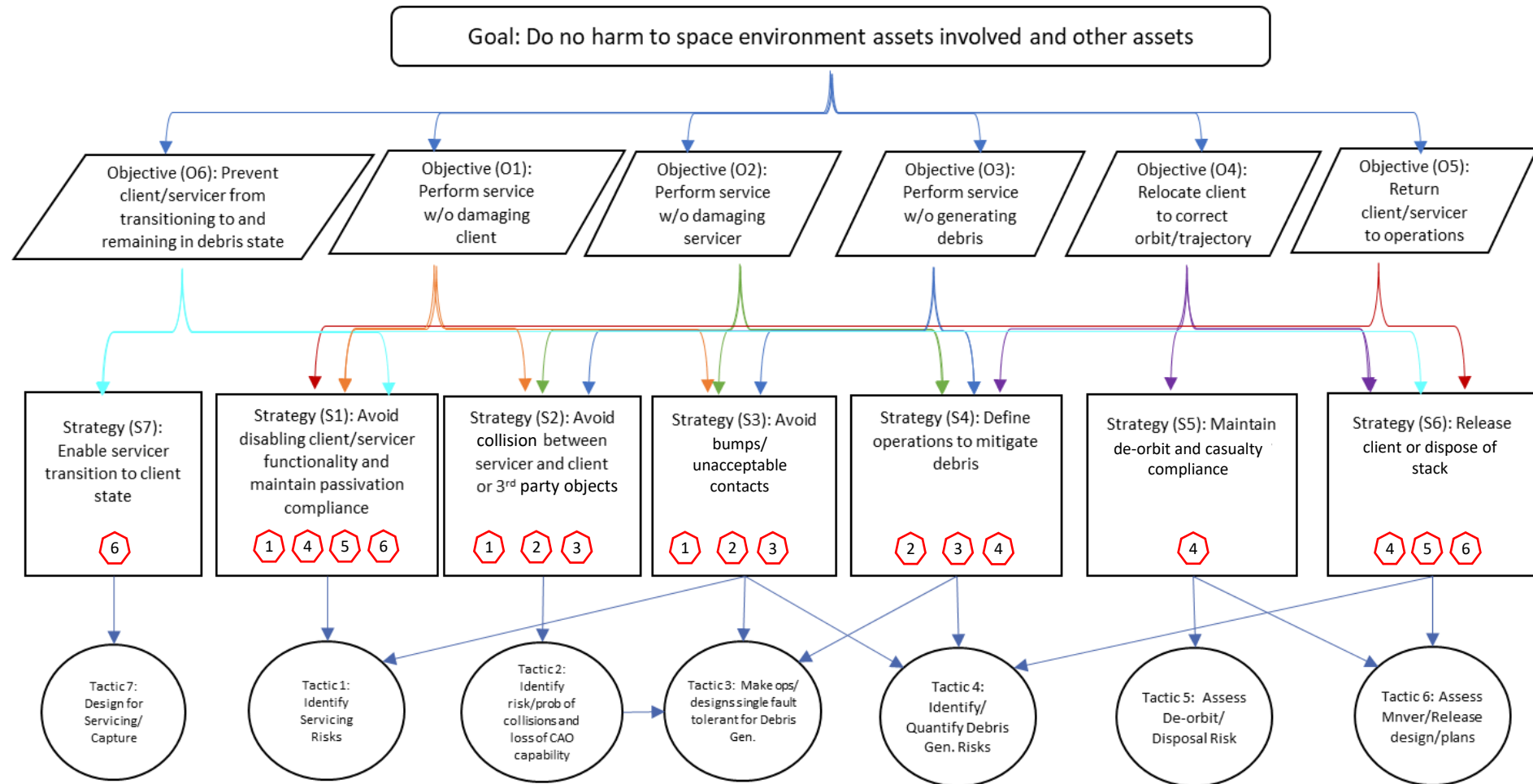
Name	Position	Relevant projects	Relevant Activities
 Laura Delgado Lopez Frank Groen Matt Forsbacka/JC Liou Vicky Hwa	Senior Policy Analyst SMD/OTPS Dep Chief OSMA MASCD Director/ODPO Lead Sr Tech. Leader	N/A	Safe Rendezvous and Close Proximity Operations OSMA/MASCD/ODPO MPAD
 Jason Emperador, Tammy L. Brown, Brian J Roberts	OSAM CSO OSAM Architecture Dep. Mgr, OSAM/NeXIS Dep. Program Mgr	RRM/OSAM projects	Safe Rendezvous and Close Proximity Operations
 Ben Reed	Chief Technology Officer, Quantum Space	RRM projects	Safe Rendezvous and Close Proximity Operations Former Director of NASA's Exploration and In-Space Services Projects Division
 Adina Cotuna	System Engineer	N/A	Safe Rendezvous and Close Proximity Operations Technical Lead of Close Proximity Operations (CPO) Working Group
 Andrew Wolahan	System Engineer	ClearSpace-1 & other ADR / IOS projects	Safe Rendezvous and Close Proximity Operations Member of Close Proximity Operations (CPO) Working Group
 Toru YAMAMOTO	Team Leader, Senior Researcher, Research Unit I, Research and Development Directorate	CRD2 (commercial removal debris demonstration)	R&D of - Active debris removal technologies - Guidance navigation and control technologies
 Ryo NAKAMURA	Associate Senior Engineer, Research Unit I, Research and Development Directorate	CRD2 (commercial removal debris demonstration)	R&D of - Active debris removal technologies - Guidance navigation and control technologies

Stakeholder interviews led to identifying ADR/Servicing Objectives and that no new Reliability methods will be needed but current analysis methods will likely need to expand their scope to provide all the risk-to-value information needed.

# Tasks to Enable Viable Servicing/Active Debris Removal Objectives

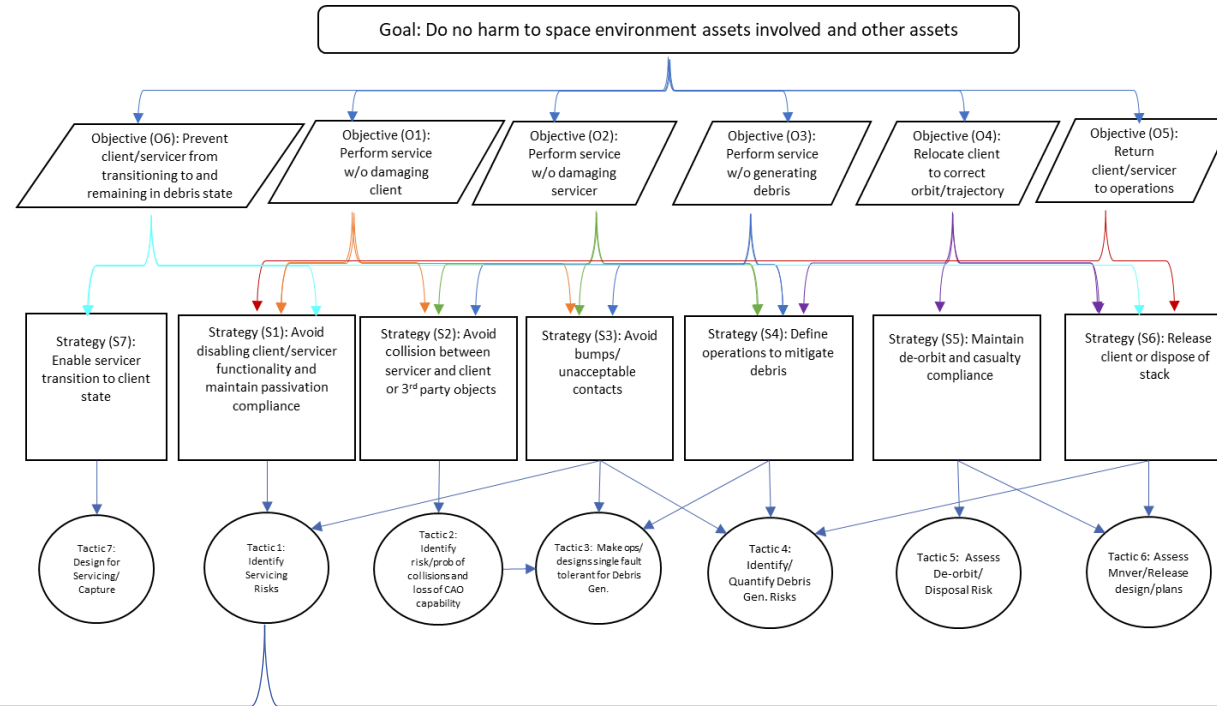
(NASA/SP-20230002885, ESA-TECQQD-TN-2023-000647, CAA-2022037)

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - Tasks
- Summary



Reviewers and Mission Assurance Experts can support these solutions and tactics by performing expanded and novel tasks with appropriate knowledge.

# Tasks to Enable Identification of Servicing/ADR Risks



## RE Tasks

- Task 1: Perform DNH/Failure Analysis (FMECA/FTA)
- Task 2: Perform Probabilistic Assessment
- Task 3: Perform Process FMECA/FT

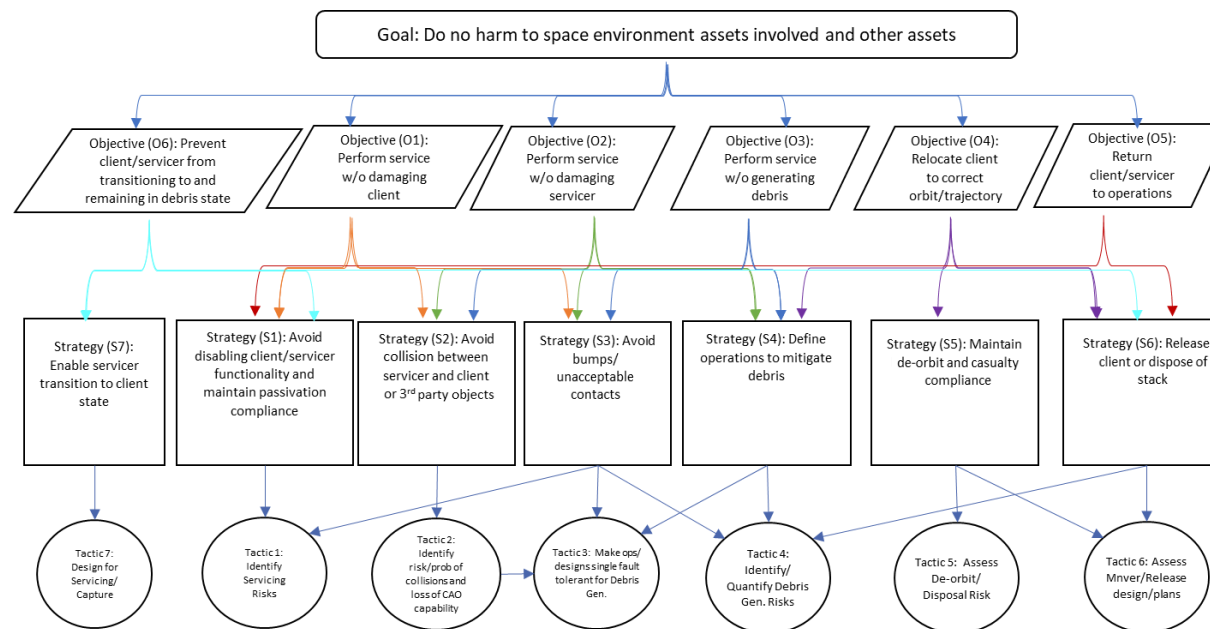
## Knowledge Tasks

- Task A: Life/Aging (systems/materials/structures) analysis of Client/Debris
- Task B: Inspect Client from Ground, TLM, or On-orbit
- Task D: Conduct Design Reviews to Ensure Serviceability Technology is present
- Task E: Perform Orbit Analyses
- Task G: Part/Material Testing/ Part/Material/Component Evaluation
- Task H: Perform Entanglement/Release Risk and Hazard Assessments
- Task I: Verify Trajectory is Safe
- Task J: Perform collision avoidance operations
- Task K: Select Capture method

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - **Tasks**
- Summary

Using failure and probability analyses to identify servicing/ADR risks is an achievable expansion in the practice (scope and focus) of the well-proven mission assurance methods.

# Tasks to Enable Identification of Risk/Probability of Collisions and loss of CAO Capability



## RE Tasks

Task 2: Perform Probabilistic Assessment

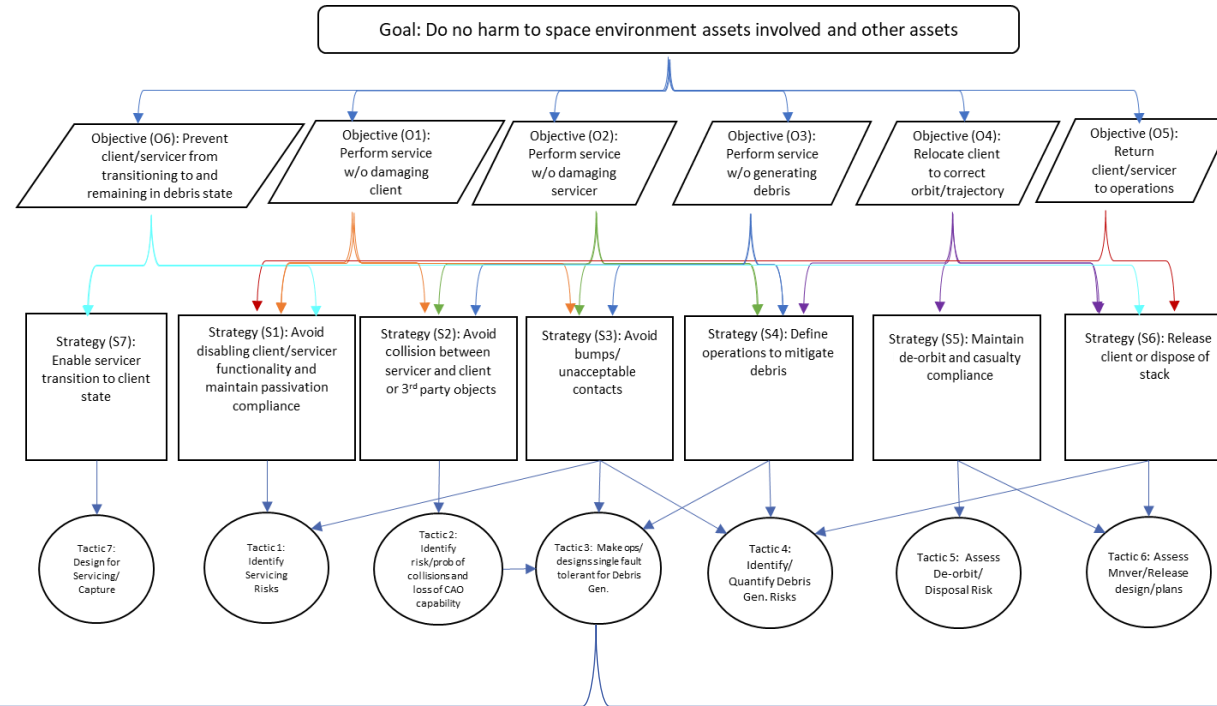
## Knowledge Tasks

Task A: Life/Aging (systems/materials/structures) analysis of Client/Debris  
 Task B: Inspect Client from Ground, TLM, or On-orbit  
 Task E: Perform Orbit Analyses  
 Task G: Part/Material Testing/ Part/Material/Component Evaluation  
 Task I: Verify Trajectory is Safe  
 Task J: Perform collision avoidance operations

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - **Tasks**
- Summary

Applying probability analyses to assess collision risks is an achievable expansion in the practice (scope and focus) of the well-proven quantitative assurance methods.

# Tasks to Enable Operations/Designs to be Single Fault Tolerant for Debris Generation



## RE Tasks

- Task 2: Perform Probabilistic Assessment
- Task 3: Perform Process FMECA/FT

## Knowledge Tasks

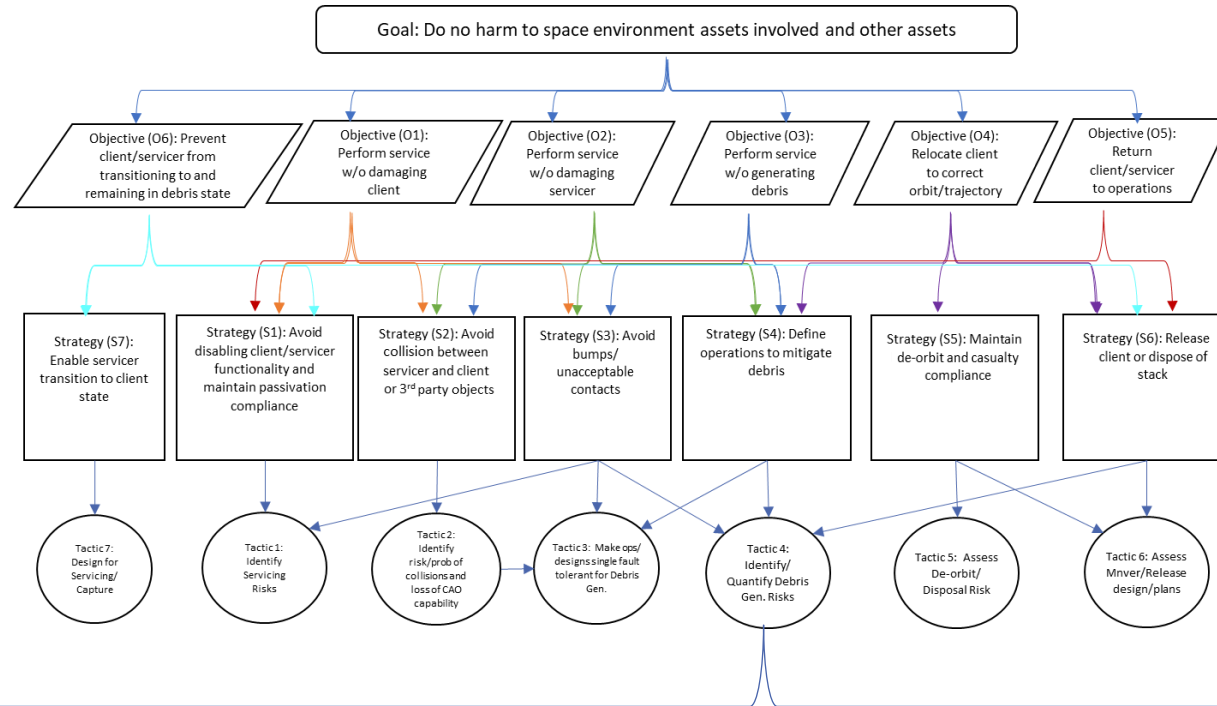
- Task A: Life/Aging (systems/materials/structures) analysis of Client/Debris
- Task B: Inspect Client from Ground, TLM, or On-orbit
- Task C: Perform debris/break-up Testing /Modeling
- Task D: Conduct Design Reviews to Ensure Serviceability Technology is present
- Task E: Perform Orbit Analyses
- Task G: Part/Material Testing/ Part/Material/Component Evaluation
- Task H: Perform Entanglement/Release Risk and Hazard Assessments
- Task I: Verify Trajectory is Safe
- Task J: Perform collision avoidance operations
- Task K: Select Capture method

Using hazard, failure, and probability analyses to refine designs/operations for minimum debris generation is an achievable with an expansion of the impact assessment focus.

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - **Tasks**
- Summary



# Tasks to Enable Identification/Quantification of Debris Generation Risks



## RE Tasks

Task 3: Perform Process FMECA/FT

## Knowledge Tasks

Task A: Life/Aging (systems/materials/structures) analysis of Client/Debris

Task B: Inspect Client from Ground, TLM, or On-orbit

Task C: Perform debris/break-up Testing /Modeling

Task D: Conduct Design Reviews to Ensure Serviceability Technology is present

Task G: Part/Material Testing/ Part/Material/Component Evaluation

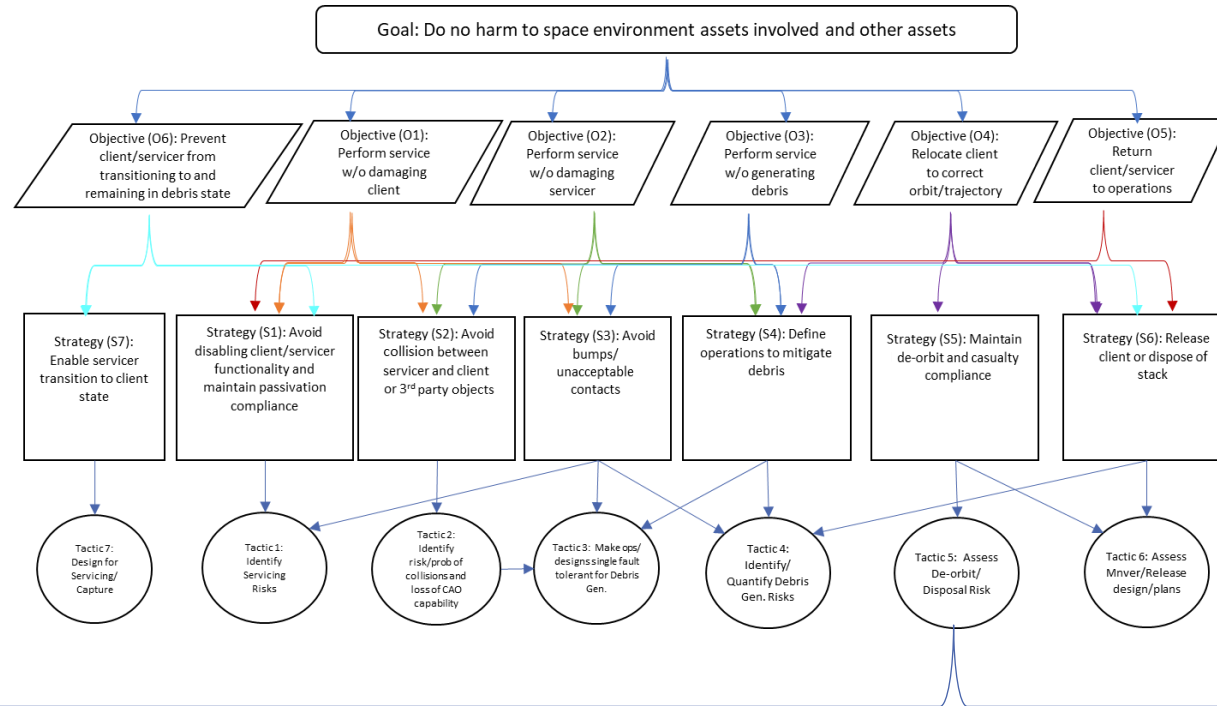
Task H: Perform Entanglement/Release Risk and Hazard Assessments

Task K: Select Capture method

Using inspection and failure/hazard analyses to identify and quantify debris risks of a servicing/ADR process is an achievable application of existing practices to a new question.

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - **Tasks**
- Summary

# Tasks to Enable Assessment of De-orbit/Disposal Risk



## RE Tasks

- Task 2: Perform Probabilistic Assessment
- Task 4: Assess Probability of De-orbit

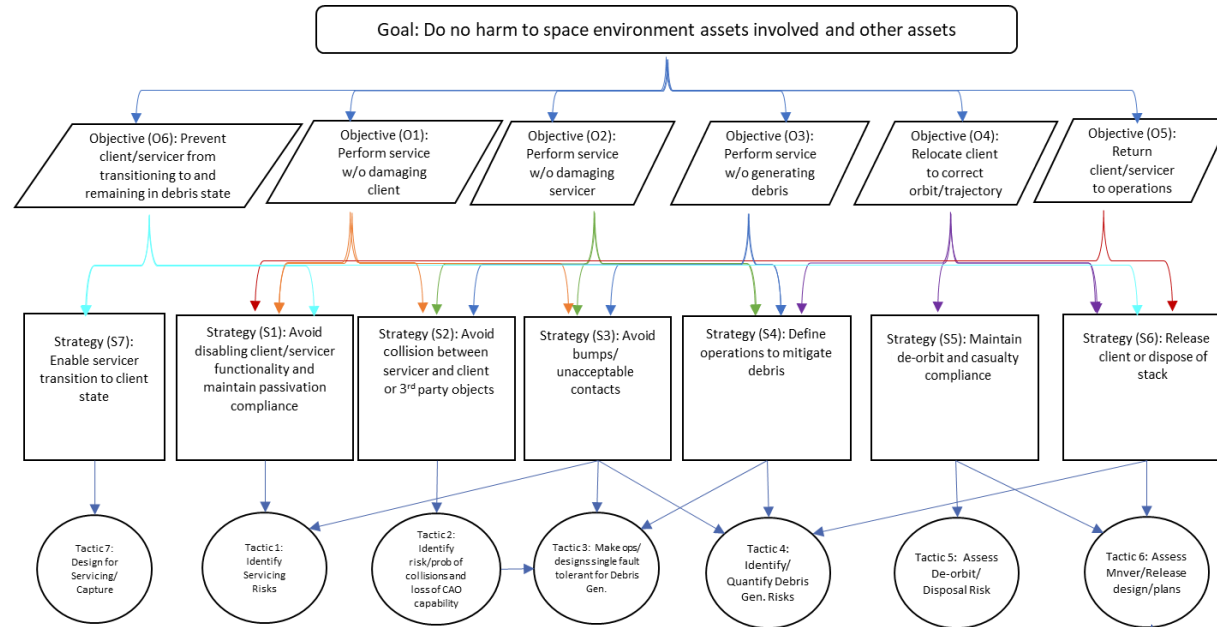
## Knowledge Tasks

- Task A: Life/Aging (systems/materials/structures) analysis of Client/Debris
- Task B: Inspect Client from Ground, TLM, or On-orbit
- Task E: Perform Orbit Analyses
- Task F: Perform Casualty Analyses
- Task G: Part/Material Testing/ Part/Material/Component Evaluation
- Task I: Verify Trajectory is Safe
- Task J: Perform collision avoidance operations

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - **Tasks**
- Summary

Servicing and ADR plans impact disposal risks. Assessing these risks is achievable by using proven methodology as documented in the Tri-Agency Reliability Engineering Guidance: Post Mission Disposal and Extension Assessment consensus document.

# Tasks to Enable Assessment of Maneuver/Release Plans



## RE Tasks

Task 6: Perform Release Operations Risk Assessment

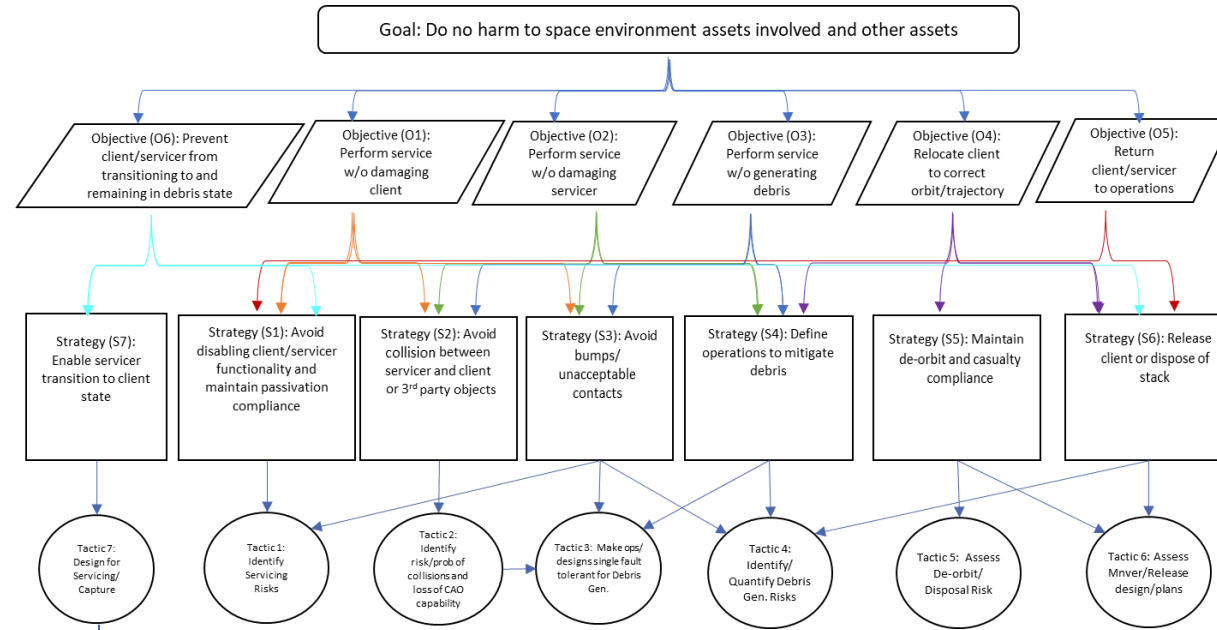
## Knowledge Tasks

- Task A: Life/Aging (systems/materials/structures) analysis of Client/Debris
- Task B: Inspect Client from Ground, TLM, or On-orbit
- Task C: Perform debris/break-up Testing /Modeling
- Task E: Perform Orbit Analyses
- Task G: Part/Material Testing/ Part/Material/Component Evaluation
- Task H: Perform Entanglement/Release Risk and Hazard Assessments
- Task K: Select Capture method

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - **Tasks**
- Summary

Using hazard, failure, and probability analyses to identify release/maneuvering risks is an achievable application of existing process assessment practices to new questions.

# Tasks to Ensure Servicing/Capture Feasibility (Or Tasks to Assure Design Serviceability)



## RE Tasks

- Task 1: Perform DNH/Failure Analysis (FMECA/FTA)
- Task 5: Perform Serviceability/Maintainability Analyses

## Knowledge Tasks

- Task A: Life/Aging (systems/materials/structures) analysis of Client/Debris
- Task B: Inspect Client from Ground, TLM, or On-orbit
- Task D: Conduct Design Reviews to Ensure Serviceability Technology is present
- Task E: Perform Orbit Analyses
- Task G: Part/Material Testing/ Part/Material/Component Evaluation
- Task H: Perform Entanglement/Release Risk and Hazard Assessments
- Task I: Verify Trajectory is Safe
- Task K: Select Capture method

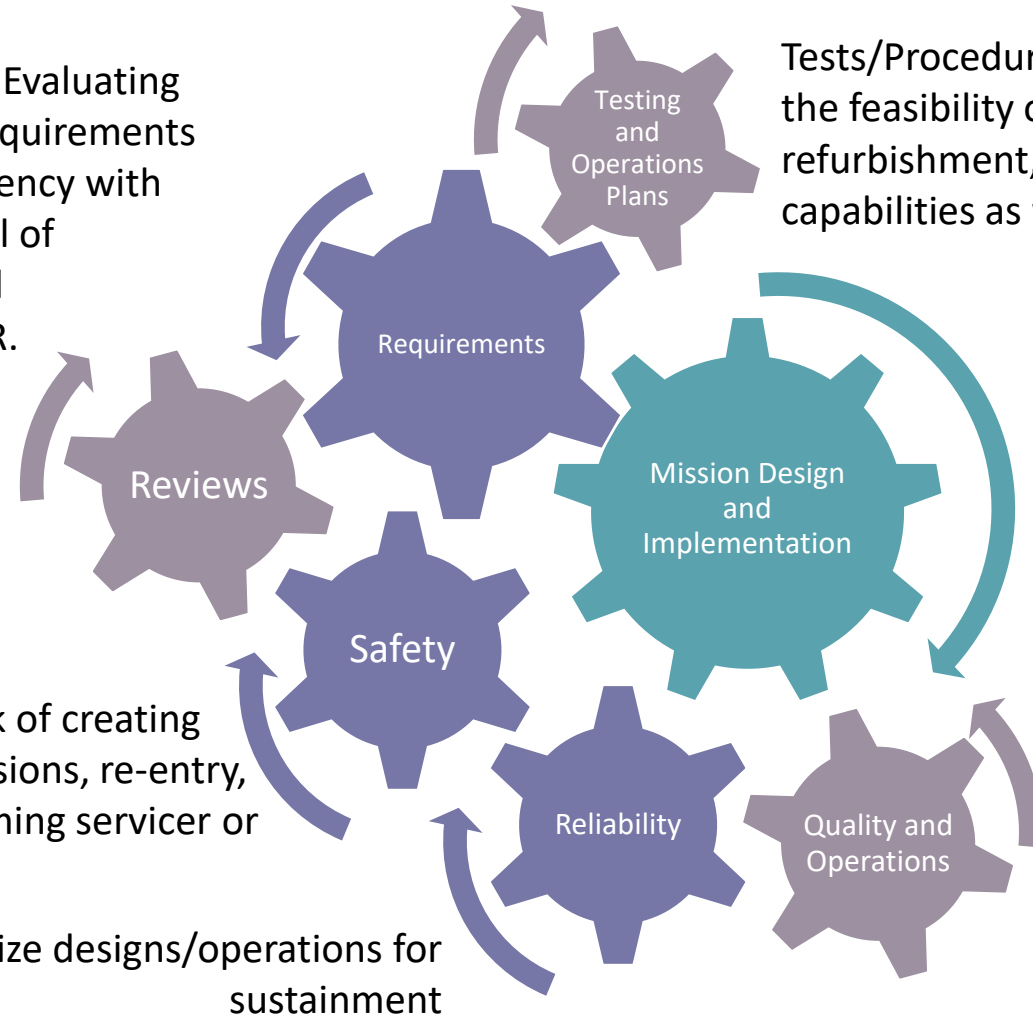
- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - **Tasks**
- Summary

Using hazard, failure, and probability analyses to identify servicing risks is an achievable application in focus of existing process assessment practices. While Serviceability/Maintainability Analysis is a new process (not a stand-alone event).

# Serviceability Assessment/Maintainability Analysis

- **Servicing/ADR Support Discovery Process**
  - Policies
  - Research
- **Servicing/ADR Risk/Mission Assurance Support Codifications**
  - Tactics
  - **Tasks**
- **Summary**

Developing and Evaluating concepts and requirements for their consistency with the desired level of accessibility and Evolvability/ADR.



Tests/Procedures capture plausibility and the feasibility of contingencies, repair, refurbishment, and enhancement capabilities as well as system functionality;

Adopt servicer-cooperative ports/fittings, connectors, and ergonomic and location/capture features

Find the risk of creating debris, collisions, re-entry, and/or harming servicer or client.

Optimize designs/operations for sustainment

Verification and documentation of cooperative servicing/ADR features and their functionality;

Serviceability Assessment/Maintainability Analysis will likely require multi-discipline expansion of proven methods and practices to assess adequacy, safety, and maintainability of designs, implementations, and operational/servicing plans.



# Summary

Engaging Mission Assurance Support Provides:

- Enhanced Failure Analysis
- Heightened Scenario Analysis
- Complex and Continual Asset Assessment
- Serviceability and Maintenance Analysis
- Situational Debris Generation Modeling and Testing
- Assurance of Servicer Viability and Feasibility

And assures Servicing/ADR feasibility, success, and safety.

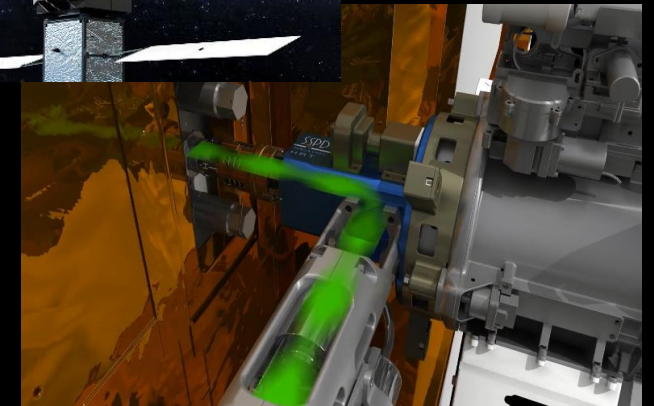
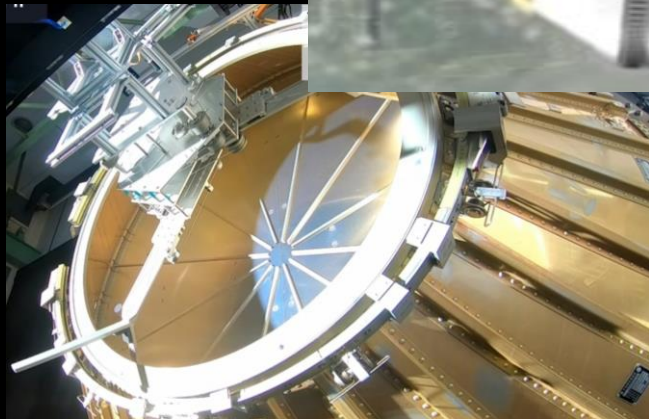
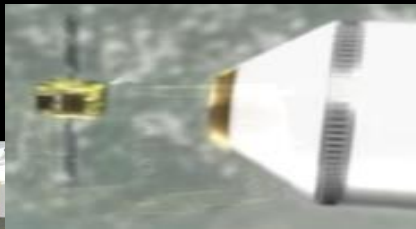
**But all disciplines of Assurance Engineering need to support On-Orbit Servicing/ADR as early in the mission planning and formulation as possible.**

- Servicing/ADR Support Discovery Process
  - Policies
  - Research
- Servicing/ADR Risk/Mission Assurance Support Codifications
  - Tactics
  - Tasks
- **Summary**



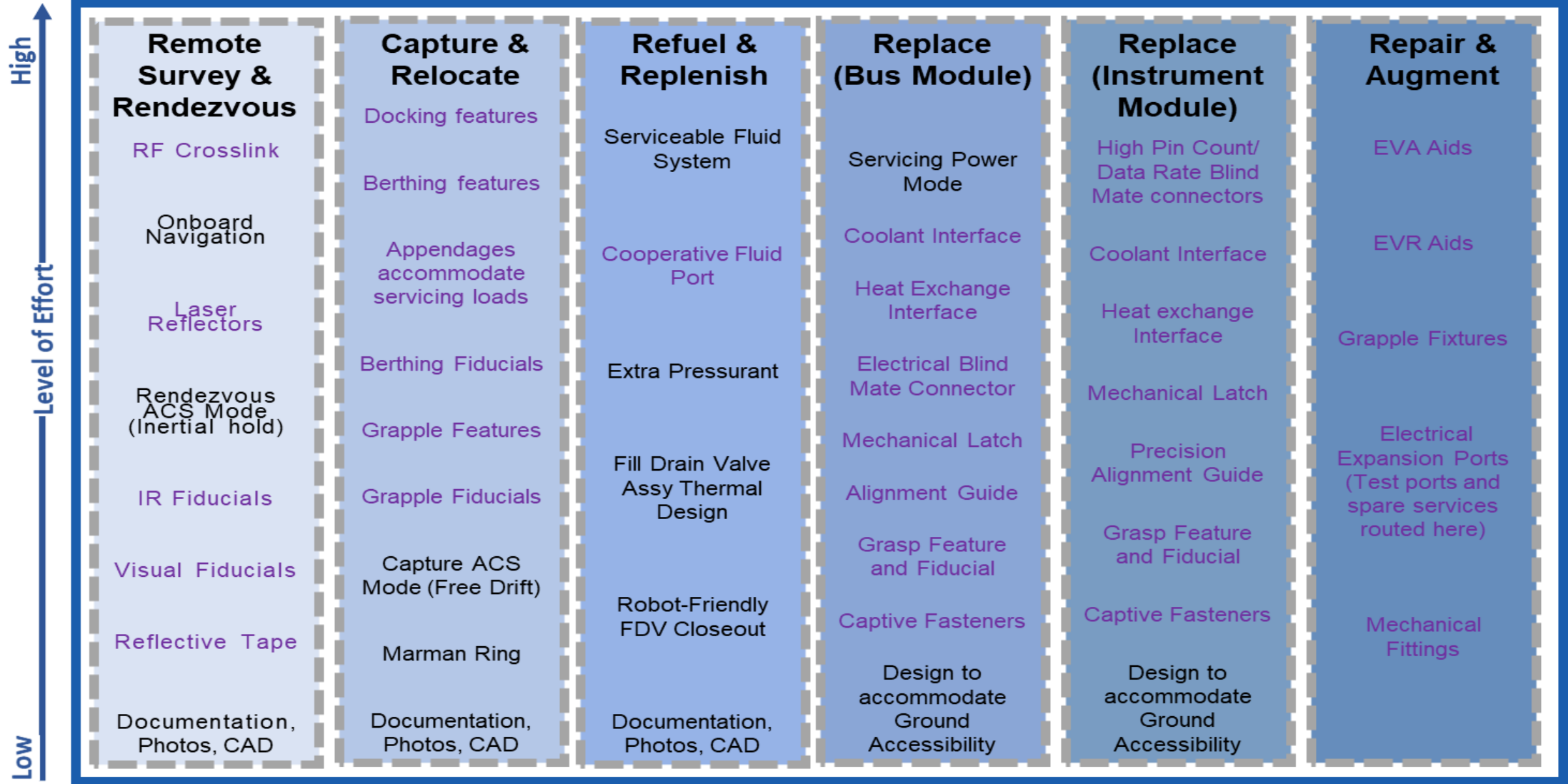


# Questions





BACKUP




# Reliability Task Force Status/Closure

- **Previous TOR Status - Complete**



Capture a Comprehensive set of Regulations/Documents on Spacekeeping.

- ISO 24113:2019
- JMR-003C/D
- JERG-2-026
- NASA STD 8719.14b
- ODMSP
- 2020 National Space Policy (US)
- 2018 Space Policy Directive-3 (US)
- NPR 8715.6B
- AF91-202
- ESSB-ST-U-007
- Space Activity Act
- FCC 20-54/04-130

Establish Similarity/Differences in Regulations/Documents on Spacekeeping. 

- ✓ Created/updated an International policy table
- ✓ Shared Regulation and Policy documents
- ✓ Discussed similarities and differences



Compare reliability estimation methods for mission extension and post mission.

- ✓ Conducted methodology sharing briefings from each agency
- ✓ Shared example analyses
- ✓ Discussed similarities and differences

Establish common framework for extension and post mission disposal analysis. 

- ✓ Draft a Trilateral PMD/Extension Analysis Guidance Document
- ✓ Share the Draft Trilateral PMD/Extension Analysis Guidance Document (internally)
- ✓ Acquire each agency's release authorization
- ✓ Share the Trilateral PMD/Extension Analysis Guidance Document (externally)

# Reliability Task Force Status/Closure

- **Current TOR Status - Complete**



## Capture a Comprehensive set of Regulations/Documents on Servicing

- JERG-2-026
- IDA - On-Orbit Manufacturing and Assembly of Spacecraft
- IADC-02-01(2007)
- ISO/CD 24330
- 2020 National Space Policy (US)
- ODSMP
- 2018 Space Policy Directive-3 (US)
- Planned ECSS/ESA CPO Guidance Handbook
- NASA On-Orbit Satellite Servicing Study Project Report
- NASA COLA Handbook

- ✓ Review/Establish Similarity/Differences in Regulations/Documents on Servicing Reliability

## Complete Recommendations for Agency Servicing/ADR Servicing/ADR Documents

- ✓ Codify technical considerations and reliability analyses for servicing/ADR
- ✓ Document Codifications
- ✓ Acquire each agency's release of
  - ✓ Reliability Servicing/ADR Support White Paper
  - ✓ Tri-Agency Reliability Engineering Post Mission Disposal and Extension Assessment Guidance Addendum



## Provide Recommendations to Agency and ISO Efforts for Servicing Documents

- ✓ Codify technical considerations and analysis for reliability and viability of servicing
- ✓ Discuss analysis approach similarities and differences for serving for:
  - Mission Operations
  - Mission Disposal
- ✓ Expand scope and participation (Design/Safety/Maintainability/Etc.)

Released

<https://ntrs.nasa.gov/citations/20230002885>

## Release/Enhance PMD/Extension common guidance and examples

- ✓ Acquire each agency's release authorization
- ✓ Share the Trilateral PMD/Extension Analysis Guidance Document (externally)
- ✓ Provide/supplement the guidance document with examples.
- ✓ Engage in example discussions to share value assessments and approaches (common learning)
- ✓ Explore operational and analysis methodology advancements and update guidance as warranted and found via expanded data sharing.

# Recommended Path Forward

**P** Leverage TF Servicing/ADR Documents to guide agency and commercial space system/service providers.

- Refine current Code of Conduct (Policies/Requirements)
- Share codifications for Servicing/ADR with the greater space community via presentations/discussions

Review/Explore operational and analysis Methods for Serviceability Analysis **P**

- Explore operational and analysis methodology advancements.
- Review/Establish best practice MTTF/MTTR /REL estimation
- Expand participation (Design/Safety/Maintainability/Etc.) for innovation, similarities and differences discussions

**P** Expand/Capture Comprehensive Knowledge Gathering/Sharing Solutions

- Operations
- Integration and Test
- Design
- Sensor Optimization and Processing/Automation
- On-orbit Inspection
- Digital catalogs of knowns
  - In-orbit return of experience/lessons learned
  - Failure modes
  - Hazards

Update guidance as warranted and best Practice/Policy Recommendations **P**

- Provide/supplemental guidance
- Provide roadmap of Serviceability assessment
- Provide Policy/practice recommendation to each agency
  - Reliability
  - Design
  - Operations
  - And others

# Current Spacekeeping Strategies

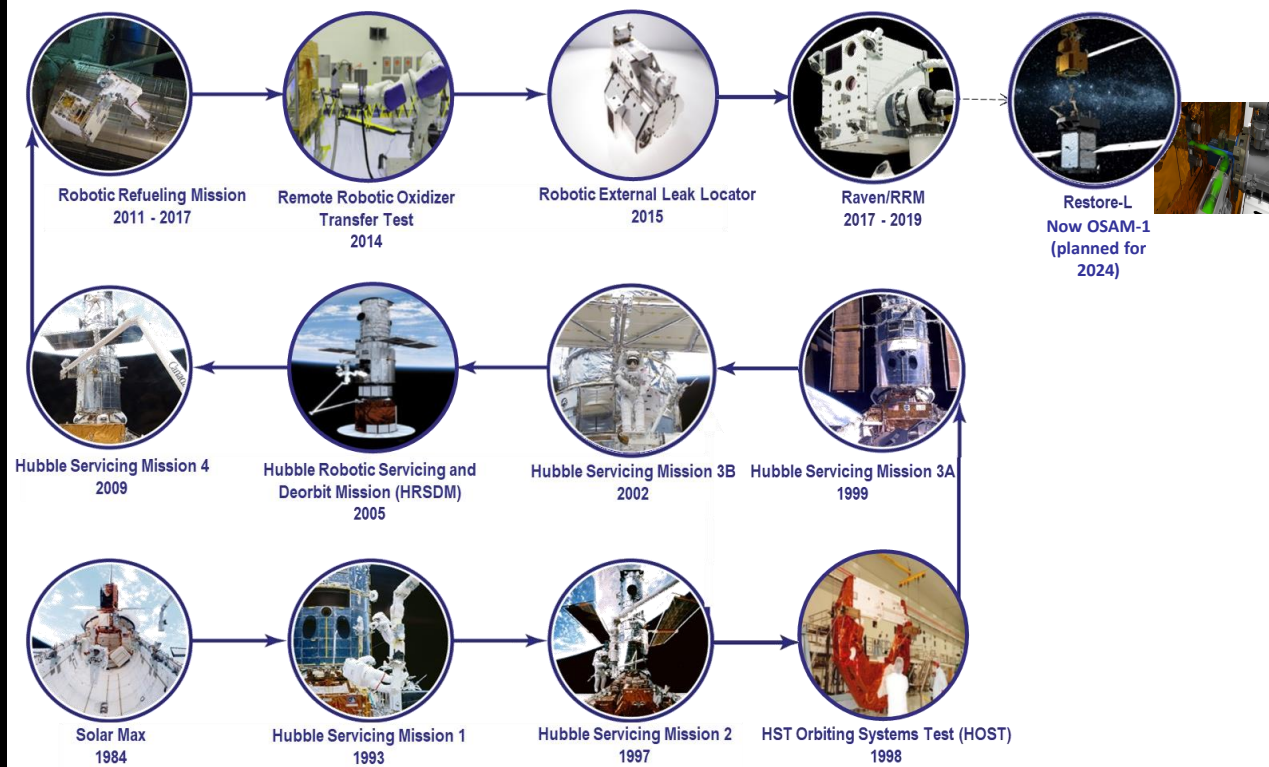
- **Code of Conduct (Policies/Requirements)**
- **Design for Servicing/ADR**
- **Servicing**
- **Active Debris Removal (ADR)**

- Mitigate Debris generation in deployment and operations
- Minimize on-orbit break-ups caused by propellants, batteries, pressure vessels, self-destruct, wheels, or any other stored energy by Passivation and design
- NASA/DOD/ESA/JAXA Disposal minimum probability 0.9 requirement
- Limit natural-decay time from LEO NASA/DOD/ESA/JAXA to 25 years
- Retrieval of unusable satellites (or relocating to non-useful regions) within 5 years while mitigating debris generation
- Allowances for > 100 years of orbital storage/disposal
- Conduct Servicing or Active Debris Removal (ADR) while mitigating debris generation and/or collision/explosion risks
- Conduct Servicing while avoiding damage to client or servicer.

# Current Spacekeeping Strategies

- Code of Conduct (Policies/Requirements)
- Design for Servicing/ADR
- Servicing
- Active Debris Removal (ADR)

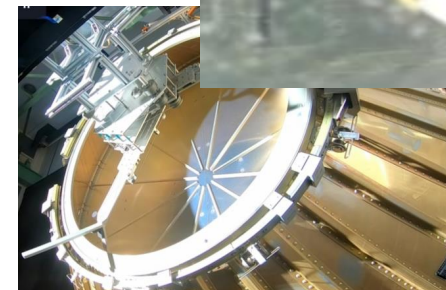
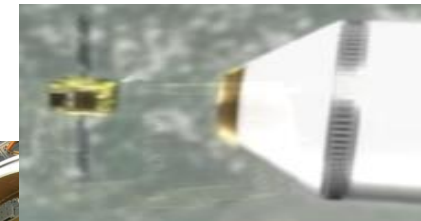
NASA has a long history of servicing and is continuing to advance those techniques:



# Current Spacekeeping Strategies

- Code of Conduct (Policies/Requirements)
- Design for Servicing/ADR
- Servicing
- Active Debris Removal (ADR)

ESA/JAXA are advancing ADR techniques with ClearSpace-1 and CRD2:







# Lunar Surface Challenges TRISMAC 2024

NASA EHP SMA – Steven M. Fuqua  
June 24-26, 2024



"This document has been reviewed for Proprietary, CUI, and Export Control (ITAR/EAR) and has been determined to be non-sensitive. It has been approved for public release via the NASA Scientific and Technical Information (STI) Process DAA #[insert here]."



- Extravehicular Activity (EVA) and Human Mobility System Program (EHP)
- New NASA program established 2022
- Spacesuits, EVA Tools, and Rovers
- Early stages of Artemis surface exploration begin with EHP

Image: Artist's render of an Artemis astronaut collecting a sample on the lunar surface.



# Next-Generation Spacesuits

- Being built to support both ISS and Artemis III+
- Increased flexibility and mobility for exploring new regions more efficiently
- Increased size range and modular design to accommodate a wider range of crew members
- Rechargeable systems enable more spacewalks and longer stays on surface
- Specialized tools to collect samples and returned them safely to Earth
- Axiom Space and Collins Aerospace have been chosen to provide EVA services

Image: Artist's render of an Artemis astronaut collecting samples on the lunar surface.



# Axiom Extravehicular Mobility Unit Spacesuit

- Will be worn by the first woman on the Moon during the Artemis III mission
- Built on the heritage of NASA's xEMU design and the Agency's decades of spacesuit research and development
- Incorporates the latest technology, enhanced mobility, and added protection from hazards at the Moon
- Axiom will also provide next generation lunar tools to support the Artemis missions

Image: An Axiom Space engineer uses tongs to pick up a simulated lunar rock while wearing the AxEMU (Axiom Extravehicular Mobility Unit) spacesuit during testing at NASA's Johnson Space Center.



# Collins Aerospace Next-Generation Extravehicular Mobility Unit

- Will be the next-generation of spacesuits NASA astronauts wear on the International Space Station (ISS)
- Designed to fit the diverse astronaut corps size range and to provide increased range of motion and flexibility
- Will incorporate new technology that is more efficient, more durable, and requires less maintenance than the current suit used by NASA astronauts on the ISS

Image: Collins Aerospace's chief test astronaut John "Danny" Olivas demonstrates a series of tasks during testing of Collins' next-generation spacesuit while aboard a zero-gravity aircraft.

Lunar Outpost  
“Lunar Dawn”



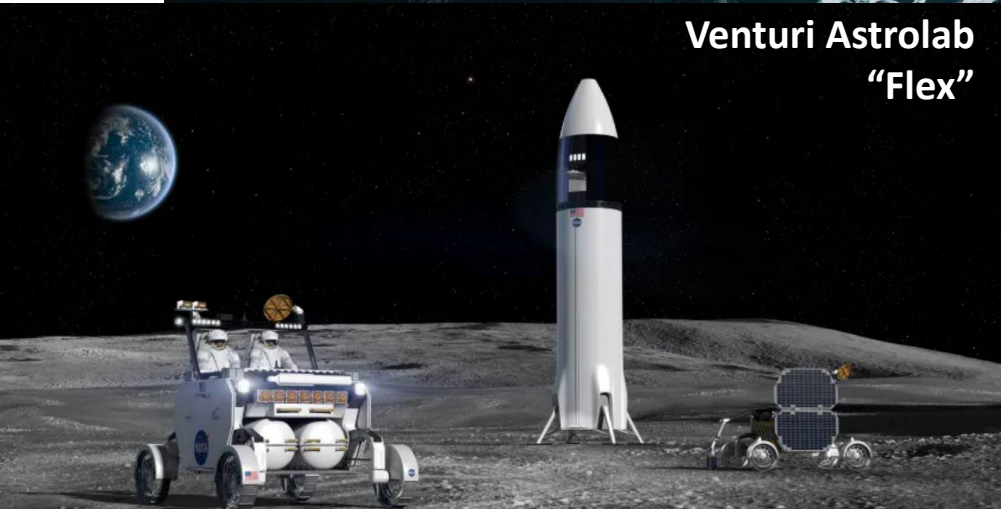
# Lunar Terrain Vehicle

- Initial surface transportation system for Artemis V+
- Significantly extends the range of crew excursions
- Enables more science, resource prospecting, and exploration on the lunar surface
- Tele-operation performs remote science during the non-crewed periods
- Transports and deploys small payloads and logistics
- Robotic manipulator supports science activities
- Provides video and imagery of landings, points of interest, and crew activities
- Informs and guides the design and execution of future lunar and Mars surface mobility solutions
- April 2024 awardees: Lunar Outpost, Intuitive Machines, Venturi Astrolab

Intuitive Machines  
“Moon Racer”



Venturi Astrolab  
“Flex”





# Pressurized Rover

- Pressurized mobile habitation to enable long-range surface exploration in shirtsleeve environment for Artemis VII+
- Allows astronauts to explore outside the vehicle in their spacesuits
- Habitation for up to 30 days for 2 crew
- Volume for spares and logistics
- Power generation and energy storage for lunar environment
- Dust and radiation protection
- Supports multiple missions over 10-year lifetime
- Capability identified in current concepts for first human mission to Mars
- April 2024 - International Partner agreement with JAXA completed



# EHP CHALLENGES



## “Survive the Night” Lunar South Pole

- The rovers initially used on the surface of the Moon for Artemis missions will be at least partially solar powered
- On the lunar South Pole, sunlight is always low on the horizon and has extended night periods (can be two-week cycles of darkness)
- Analysis indicates a “follow the sun” strategy will not be feasible in the Moon’s South Pole regions
- Vehicles will need to “hibernate” and survive up to 150 hours of darkness

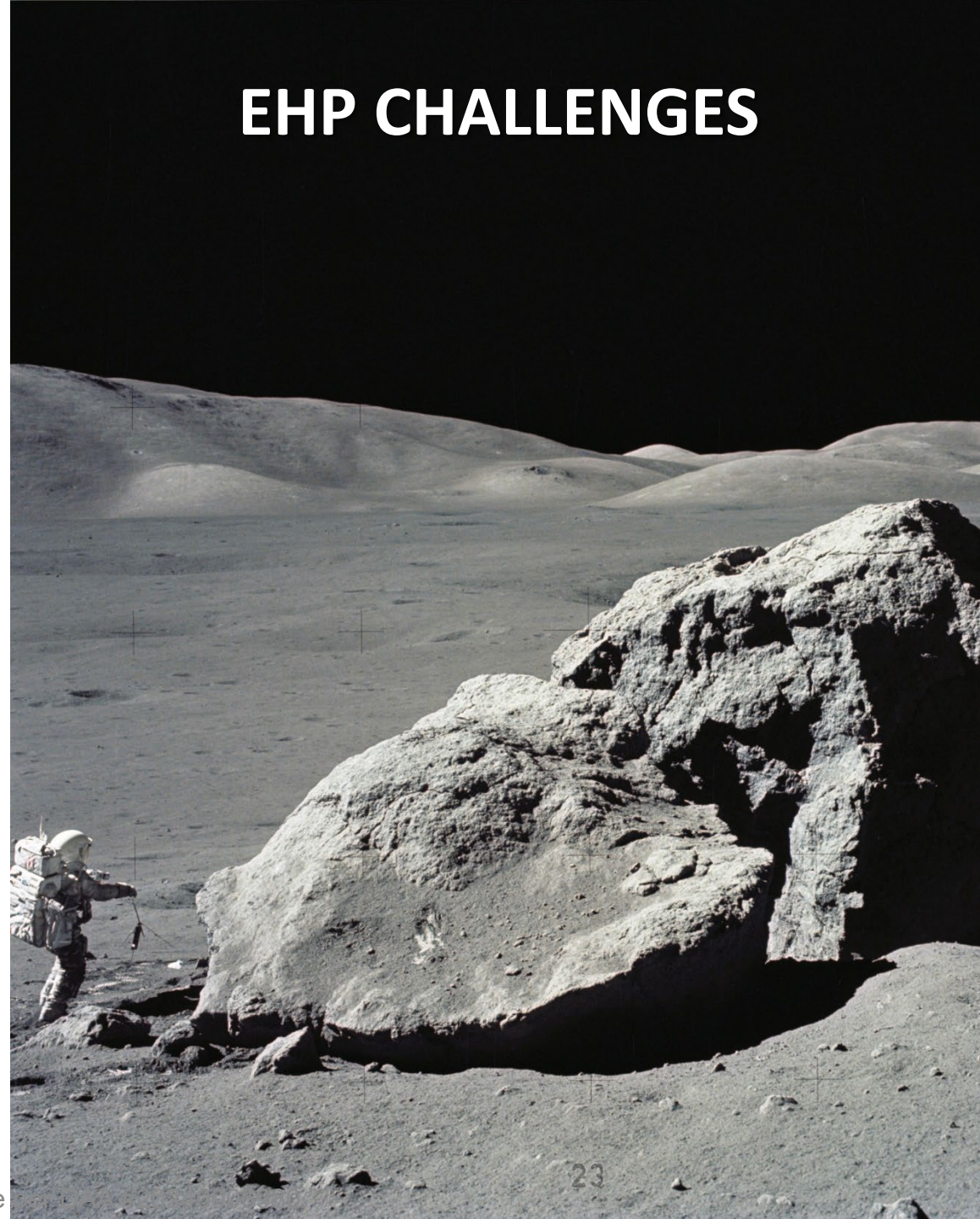
Image: Apollo 15 mission commander David R. Scott with the Lunar Roving Vehicle on the edge of Hadley Rille (Rima Hadley) during the first moonwalk of the mission.



# Communications/Navigation

- No real communication or navigation infrastructure is in place for early Artemis missions (limited comm satellites, no cell towers)
- Surface vehicles and spacesuits serve as communication relay equipment on lunar surface
- South Pole's rocky and mountainous terrain interferes with communication signals and with limited sunlight and long dark shadows, extended periods of darkness complicate simple navigation techniques
- Signals require boosting after only a few kilometers, so traverse distances are limited until comm infrastructure is in place
- No consistent magnetic field like on Earth for navigation (no true North, standard compass will not work)
- Size and relative distance of objects is very difficult for the crew to ascertain

## EHP CHALLENGES



# Dust Mitigation

*During six Apollo missions, lunar dust clogged mechanisms, scratched optical covers, compromised seals, jammed geo-tools, irritated eyes and lungs, blocked vision during landing, and coated surfaces resulting in degraded system performance*

- The Moon endures frequent micrometeorite impacts due to the lack of an atmosphere, creating a thin layer of highly broken and fragmented lunar material at the top of the regolith coating the lunar surface
- Lunar dust in the surface environment is negatively charged and susceptible to electrostatic buildup
- Lunar dust is abrasive; lack of water transport erosion and low gravity on the Moon allows dust to remain jagged
- Fine-grained, with a significant fraction that is smaller than the human eye can resolve...so visibly clean is NOT clean
- Unpredictable - behavior of lunar dust in space is governed by different forces than on Earth
- Difficult to analyze because behavior cannot be replicated without low gravity and zero atmosphere, making model validation difficult

# EHP CHALLENGES





@NASAARTEMIS



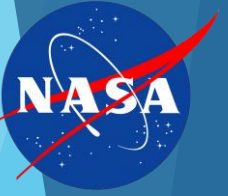


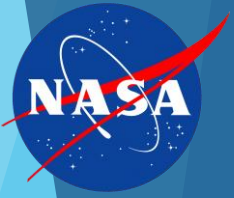
**OSIRIS-REx**  
ASTEROID SAMPLE RETURN MISSION



Security–Regolith Explorer Spectral  
Interpretation, Resource Identification,  
and Security–Regolith Explorer

<https://www.nasa.gov/?search=OSIRIS-REx>



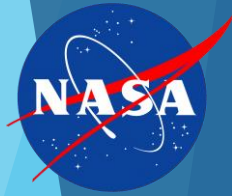


# OSIRIS-REx Lessons Learned and Relearned

Ronald Perison  
NASA/GSFC

[ronald.e.perison@nasa.gov](mailto:ronald.e.perison@nasa.gov)

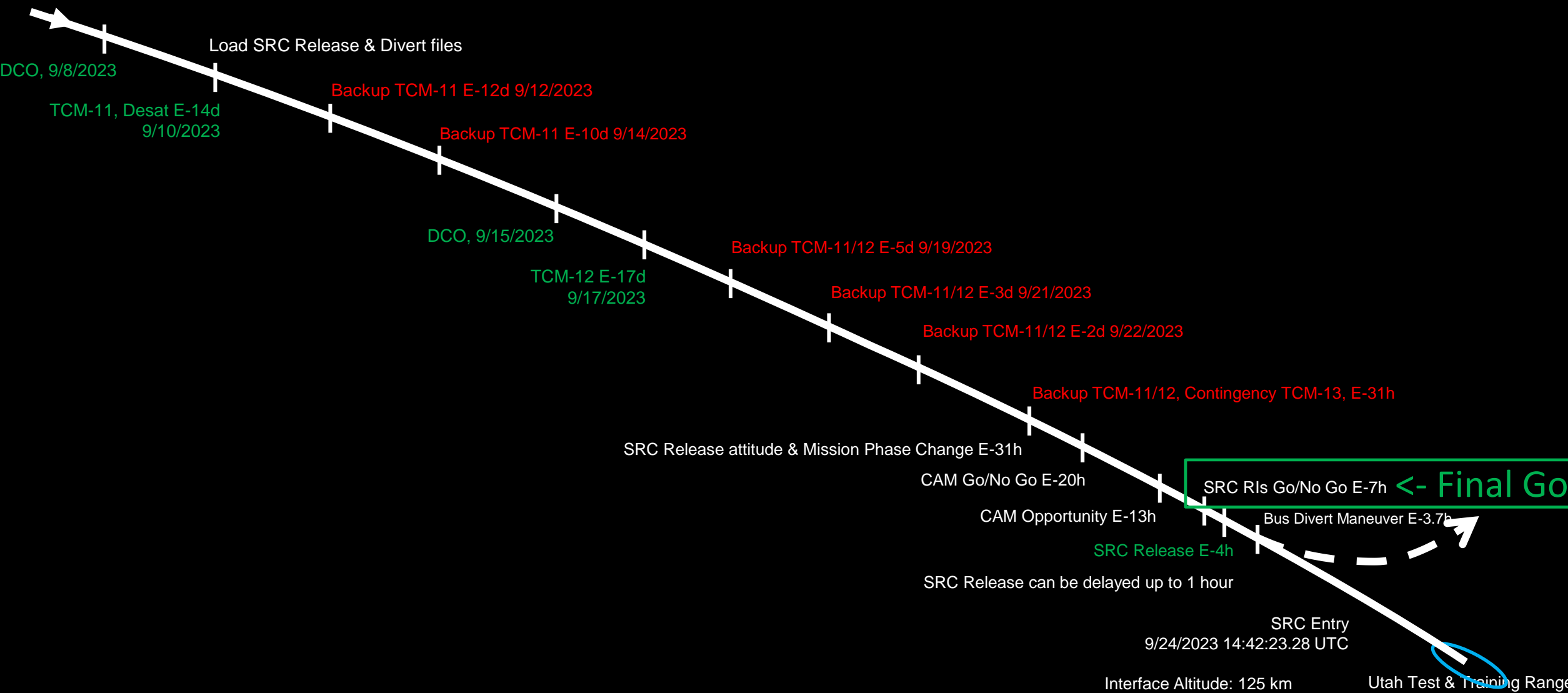




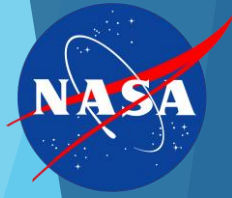
# Overview

- This presentation focuses on the off-nominal parachute deployment of the OSIRIS-REx Sample Return Capsule (SRC) during earth entry on the final phase of flight
- The parachutes deployed later than planned although the actual landing and recovery were nominal
- The investigation by the joint NASA/Industry team discovered several Lessons Learned in the process of the Sample Return Capsule development effort, which largely treated this item through a Heritage “lens” since it was based on a previous NASA mission
- The evaluation of the returned flight hardware verified a miswiring of the harness sending signals from the electronics box to the parachutes which is consistent with video and timeline observed during decent and landing of the Sample Return Capsule

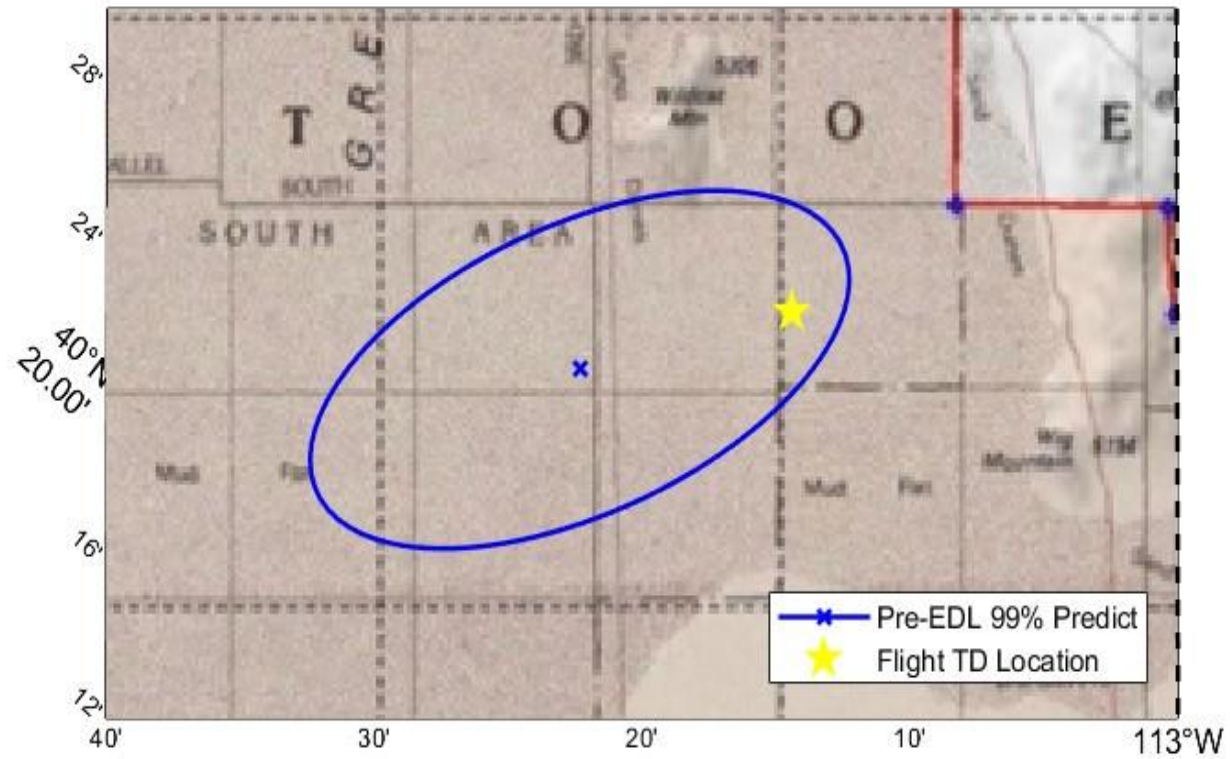


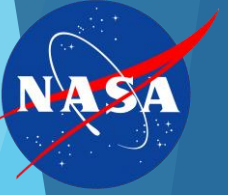






# Overview (continued)





Safe



Document



Bag



Secure



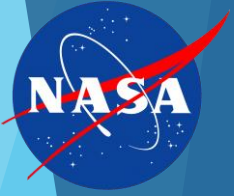
Purge

Fly

Helicopter

Receive

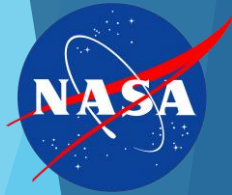




# Heritage vs New Design

- Spacecraft components, particularly the Sample Return Capsule, were reviewed and evaluated for heritage based on orbital environment and application
- The implementation of build, inspection, and test was not always consistent for heritage vs new design items by the joint NASA/Industry team

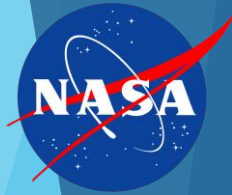




# Heritage Reviews

- The team did not consistently apply the design review rigor otherwise used on new and highly modified designs
- Drawing configuration review on “build to print” components was inconsistent from a process standpoint

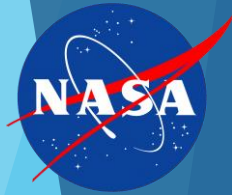




# Lessons Learned – The Good

- The overall Mission Design utilized appropriate redundancy and resiliency in the spacecraft and instruments to successfully execute the mission
  - The main parachute had enough strength to withstand higher than expected loads during the late deployment during reentry
  - The sample collected from asteroid Bennu far exceeded the mass needed to achieve mission success
- The mission Team had excellent and timely communications between NASA, Industry, and Academia partners
- Proactive Risk Management practices helped resolve technical, safety and programmatic risks before they became big issues
- The earth reentry of the Sample Return Capsule executed flawlessly
- The spacecraft consumable resources (power, fuel) were conserved and enabled OSIRIS-REx to continue an extended mission called APEX

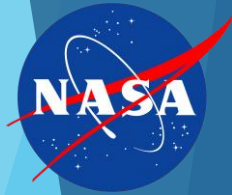




# Lessons Learned (Relearned)

- The team did not apply sufficient rigor in some of the heritage elements
  - In some of the instructions and drawings, ambiguous language or/and drawing nomenclature introduced some uncertainty in intent or sequence of steps including interfaces and labeling on drawings
- Not rigorously adhering to “test as you fly” allowed an escape that may have flagged the parachute issue prior to flight



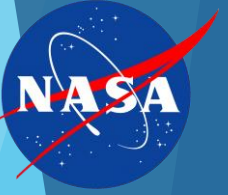


# Lessons Learned (Relearned)

- The drawings were based on a 15-year-old design and some of the human expertise from that timeframe have retired
- Shortcomings in some configuration control of drawings have been identified. Thus, QA inspection of product to drawings that were not correct did not find the shortcomings



# Conclusions



- Employing targeted, well thought out redundancy and resiliency in the mission design of the spacecraft, science instruments, and mission operations is a key factor in mission success
  - For example, the parachutes were single string, but the extra margin in them allowed them to handle the unexpected high loads from the late deployment
- Iterative Risk Management practices involving Management, Engineering and Safety and Mission Assurance needs to be proactive
- Rigorous review of heritage drawings and instructions are always needed to ensure proper configuration control is maintained
  - Drawing revisions and change notices always need to be verified
- “Test as you Fly” needs to be followed
- Sufficient budget and schedule, including reserves, for the mission allowed it to execute largely as planned with appropriate staffing





National Aeronautics and Space Administration



# Moon to Mars Safety and Mission Assurance

**Nathan Vassberg**  
M2M SMA Director  
June 2024



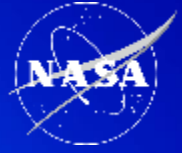


# ARTEMIS ACCORDS

Angola 	Bulgaria 	Germany 	Japan 	Poland 	Spain 
Argentina 	Canada 	Greece 	Luxembourg 	Republic of Korea 	Ukraine 
Australia 	Colombia 	Iceland 	Mexico 	Romania 	United Arab Emirates 
Bahrain 	Czech Republic 	India 	Netherlands 	Rwanda 	United Kingdom 
Belgium 	Ecuador 	Israel 	New Zealand 	Saudi Arabia 	United States of America 
Brazil 	France 	Italy 	Nigeria 	Singapore 	Uruguay 

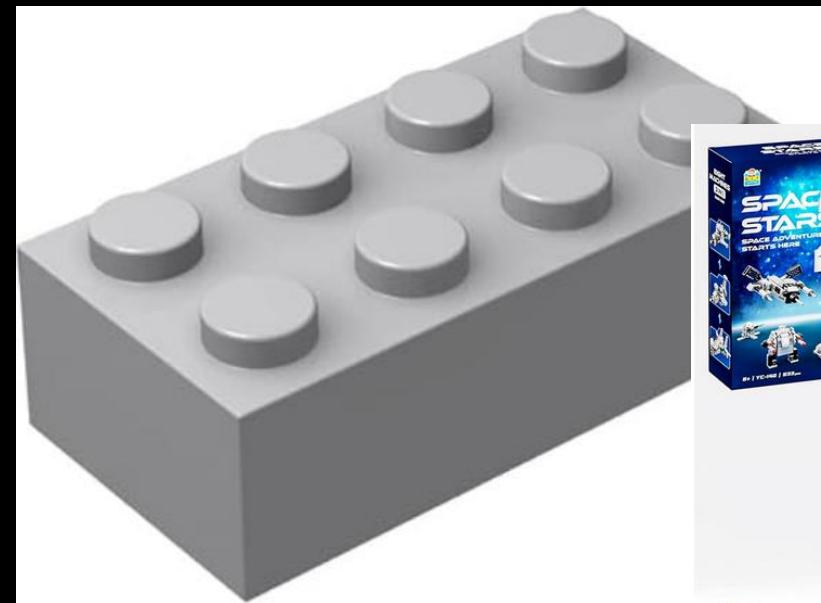
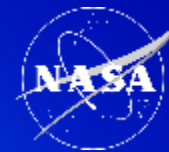
United for Peaceful Exploration of Deep Space

# Artemis - SUCCESS and PREPARATION



Play Video Here

# Exercise in Integration



# Artemis: A Foundation for Deep Space Exploration



Space Launch System



Orion Spacecraft



Human Landing System



Surface Operations



Gateway



Exploration Ground Systems



Space Communications  
& Navigation



Surface Mobility



Spacesuits



Surface Infrastructure

## ARTEMIS I

First mission  
(uncrewed flight test)

COMPLETED



Space Launch System rocket, Orion crew spacecraft, Exploration Ground Systems

## ARTEMIS II

First crew



Crew

## ARTEMIS III

First human  
surface landing

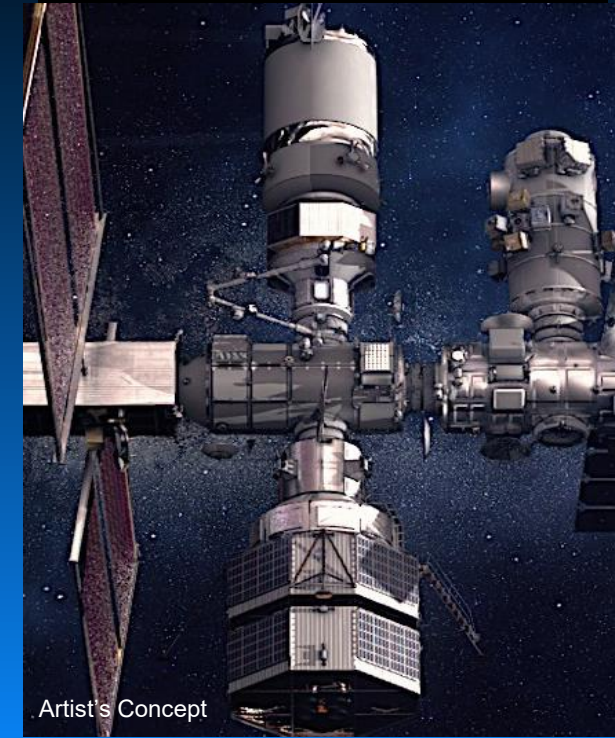


Artist's Concept

Human landing system, spacesuits

## ARTEMIS IV

First lunar space station  
assembly mission



Artist's Concept

Gateway

Conducting science and demonstrating technology and operations

## ARTEMIS V

First unpressurized rover



Artist's Concept

## ARTEMIS VI

Gateway assembly complete



Artist's Concept

Gateway airlock module

## ARTEMIS VII AND BEYOND

Longer missions = preparation for human Mars missions  
Access to more of the Moon = new scientific discoveries



Artist's Concept

Pressurized rover, surface habitat, and other new elements

Lunar terrain vehicle; Gateway refueling and robotics

Crew conducting science and demonstrating technology in orbit and on the surface;  
Space Launch System rocket; Orion crew spacecraft; Exploration Ground Systems; Gateway space station



# Artemis II

## ARTEMIS FIRSTS:

- Crewed integrated flight test of the Space Launch System (SLS) rocket, Orion spacecraft, and Exploration Ground Systems (EGS) at KSC
- Active Orion Launch Abort System (LAS)
- Demonstration of Orion life support systems
- Proximity operations demonstrations
- Human data collection in transit to and from the Moon, in lunar orbit, and through reentry and splashdown
- Conducting new science and technology demonstrations in orbit

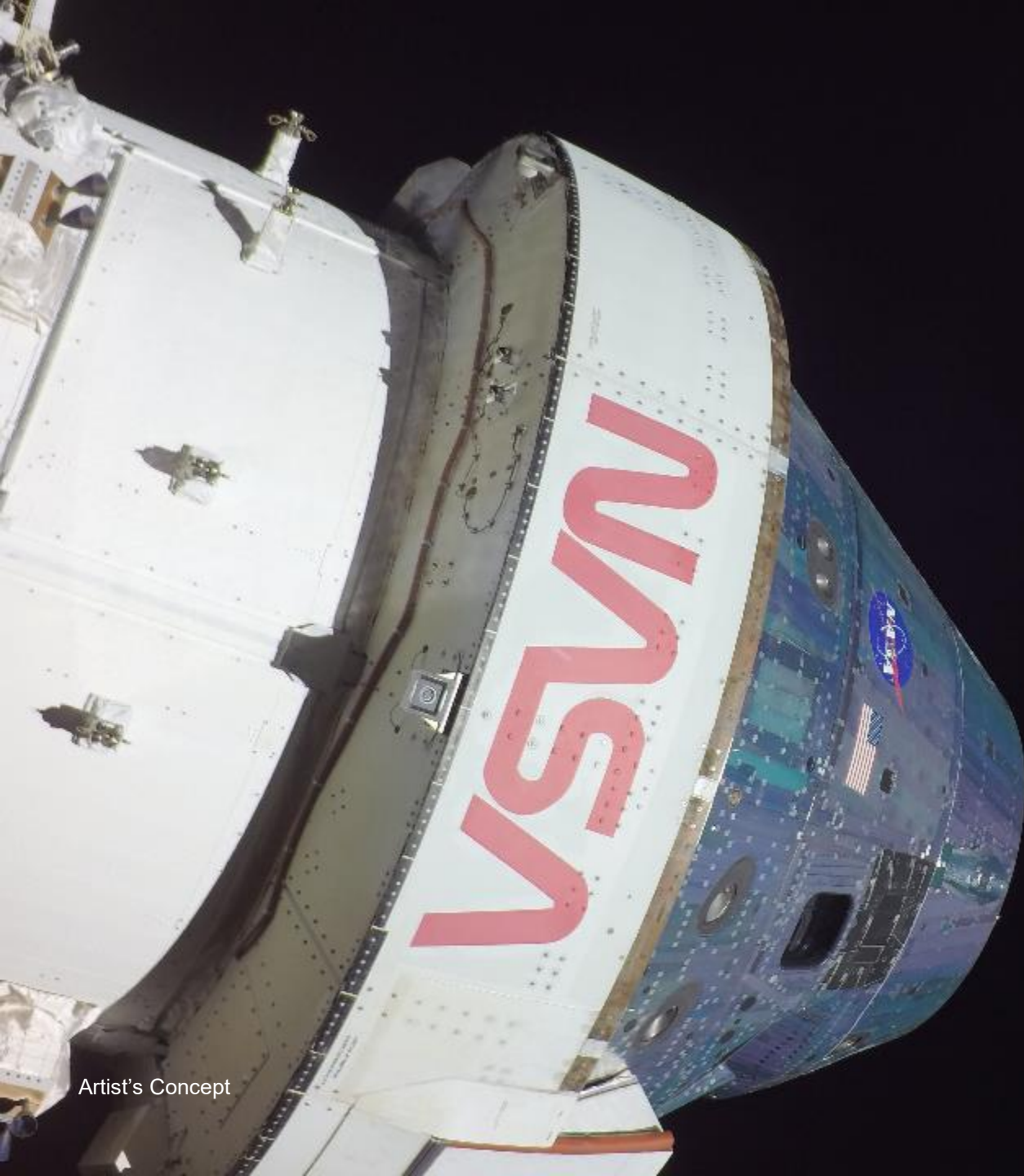
## NEW ELEMENTS:

- Orion life support systems
- Launch Complex 39B emergency egress system for crew and new liquid hydrogen system

## COMMON ELEMENTS:

- SLS rocket Block 1 configuration
- Orion crew spacecraft
- Mobile Launcher 1

**ENSURING CREW SAFETY IS OUR TOP PRIORITY!**



Artist's Concept



# THE ARTEMIS II CREW

The Artemis II crew represents thousands of people working tirelessly to bring us to the stars. This is their crew. This is our crew. This is humanity's crew.



**Jeremy Hansen**

Mission Specialist  
Canadian Space Agency Astronaut

**Reid Wiseman**

Commander  
NASA Astronaut

**Victor Glover**

Pilot  
NASA Astronaut

**Christina Hammock Koch**

Mission Specialist  
NASA Astronaut

# Artemis II Progress



NASA Artemis Launch Director Charlie Blackwell-Thompson monitors activities during the Artemis II terminal countdown simulation



The first Artemis II launch simulation inside the Firing Room at the Launch Control Center at NASA's Kennedy Space Center. The team rehearses the steps to launch Artemis II mission



Artemis II crew members Reid Wiseman (foreground) and Jeremy Hansen participate in training in the Orion simulator



Artemis II crew during URT-10 Navy Diver Training at the Neutral Buoyancy Lab



U.S. Navy personnel grab onto a mockup of the Orion spacecraft during a practice procedure of the Underway Recovery Test 11 (URT-11)



NASA Artemis II crew members are assisted by U.S. Navy personnel as they exit a mockup of the Orion spacecraft in the Pacific Ocean during URT-11



The four Artemis II astronauts practiced procedures to exit the Orion spacecraft in an emergency



Orion test article delivered to NASA's Armstrong Flight Research Center



# Artemis III

## ARTEMIS FIRSTS:

- Human landing in South Pole region and return
- Orion to human landing system direct mission including crew docking activity
- Use of Near Rectilinear Halo Orbit (NRHO)
- Four astronauts to lunar orbit
- Two astronauts to lunar surface to collect scientific samples and data
- Conducting new science and technology demonstrations

## NEW ELEMENTS:

- Orion full up rendezvous, proximity operations, and docking systems
- Starship human landing system
- Advanced spacesuits and tools to explore the surface and collect samples

## COMMON ELEMENTS:

- SLS rocket Block 1 configuration
- Orion crew spacecraft
- Mobile Launcher 1

# Artemis III Progress



Image: SpaceX

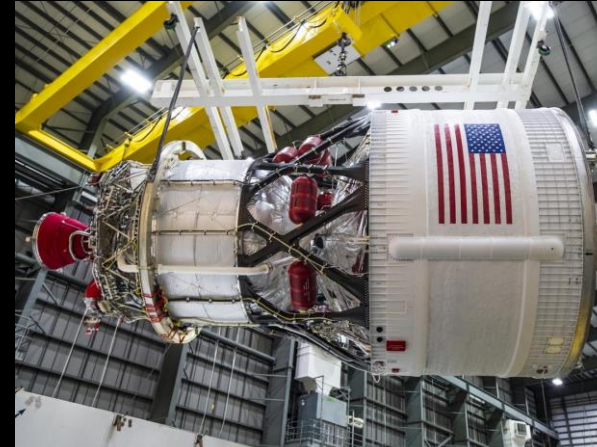
Starship second integrated flight test



Starship Human Landing System elevator astronaut testing



Frangible joint assembly installed onto the Launch Vehicle Stage Adapter



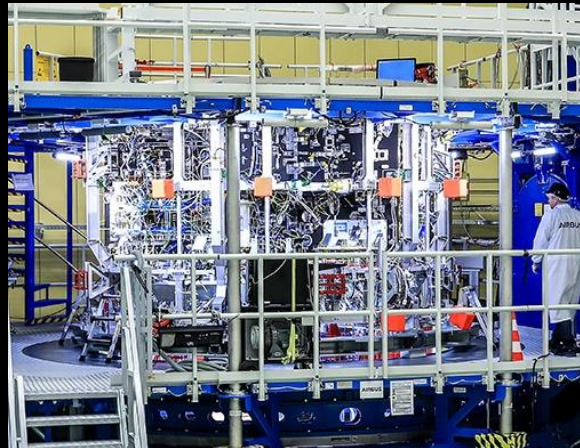
Artemis III Interim Cryogenic Propulsion Stage being processed



Artemis III Space Launch System Core Stage Liquid Oxygen Aft Dome



Starship Human Landing System docking system



European Service Module-3 integration in Bremen cleanroom

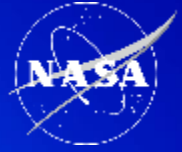


Crew Module-3 integration

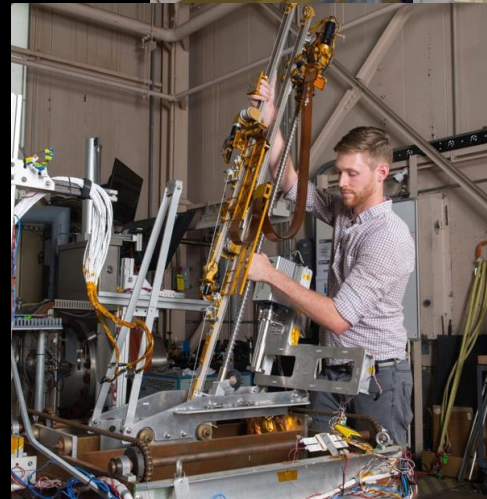


Artemis III booster segments

# M2M SMA – What is Important?



- Culture
- Integration
- Governance
- SMA Products
- Cross-Program SMA Products
- Communication
- Risk Leadership/Management



# Summary/Conclusions



**Reid Wiseman**  
Commander



**Victor Glover**  
Pilot



**Christina Hammock Koch**  
Mission Specialist



**Jeremy Hansen**  
Mission Specialist

- “Thanks to our NASA Team, our Industry Partners, our International Partners...” Reid Wiseman
- “We are going to the Moon TOGETHER,” Jeremy Hansen
- “It is the next step on the journey that gets humanity to Mars,” Victor Glover
- “Am I excited, ABSOLUTELY YES!” Christina Koch
- M2M is about great people doing the amazing things
- Like Legos – just have to follow instructions and put the pieces together one at a time

# **Vassberg Artemis II- SUCCESS and PREPARATION\_2-Min Presenter Short**

[Vassberg Artemis II- SUCCESS and PREPARATION\\_2-Min Presenter Short.mp4 \(sharepoint.com\)](#)