

National Aeronautics and
Space Administration

NASA's

Moon to Mars Architecture

The background is a detailed illustration of a Mars landscape. In the foreground, three astronauts in white spacesuits are visible. One astronaut on the left is kneeling and using a tool. A central astronaut stands holding a tall pole with a large American flag. Another astronaut is partially visible on the right. The terrain is reddish-brown with mountains in the distance. In the sky, a large sun or moon is on the left, and the Earth and Moon are on the right.

In-Space Manufacturing Workshop

Dr. Matt Simon

Capabilities Integration Lead

Science, Technology Utilization, and Integration Team

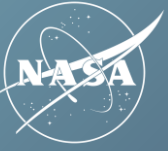
Strategy and Architecture Office

Exploration Systems Development Mission Directorate

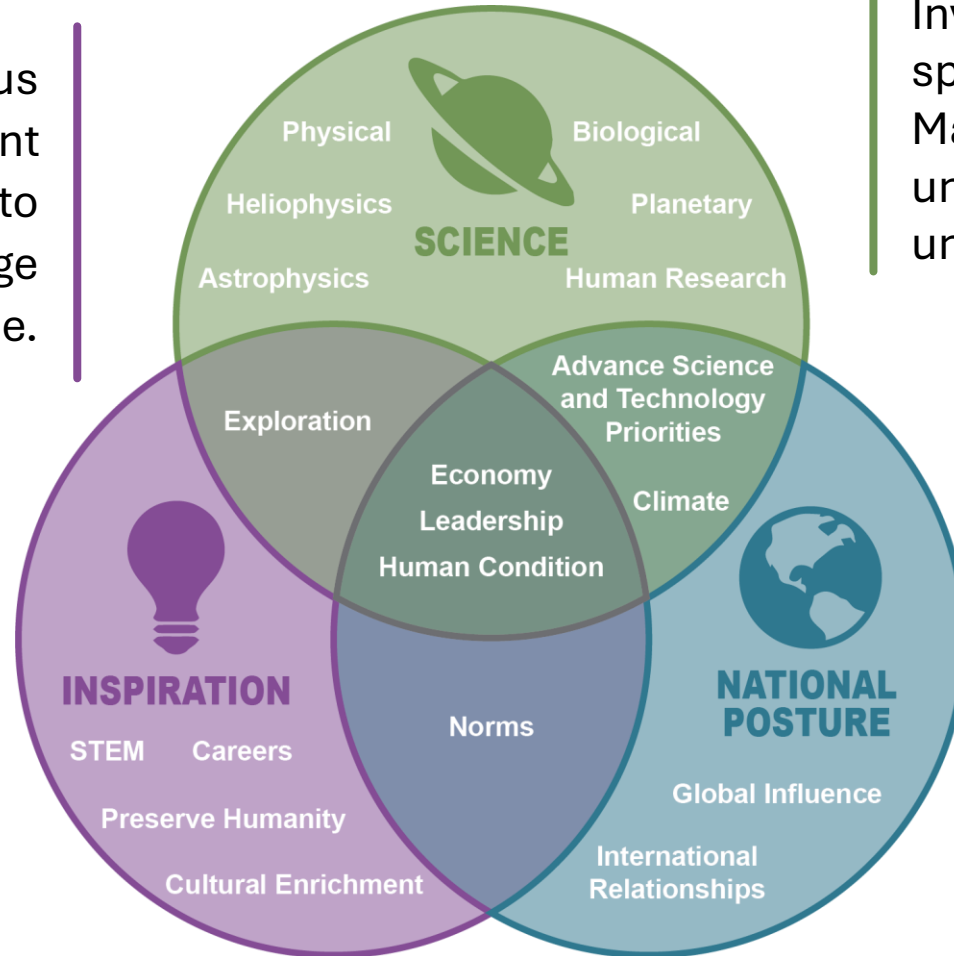


September 17, 2024

Why We Explore...



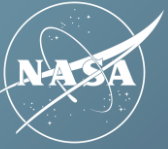
Accepting audacious challenges motivates current and future generations to contribute to our voyage deeper into space.



Investigations in deep space, on the Moon, and on Mars will enhance our understanding of the universe and our place in it.

What is done, how it's accomplished, and who participates affect our world, quality of life, and humanity's future.

Historical Context



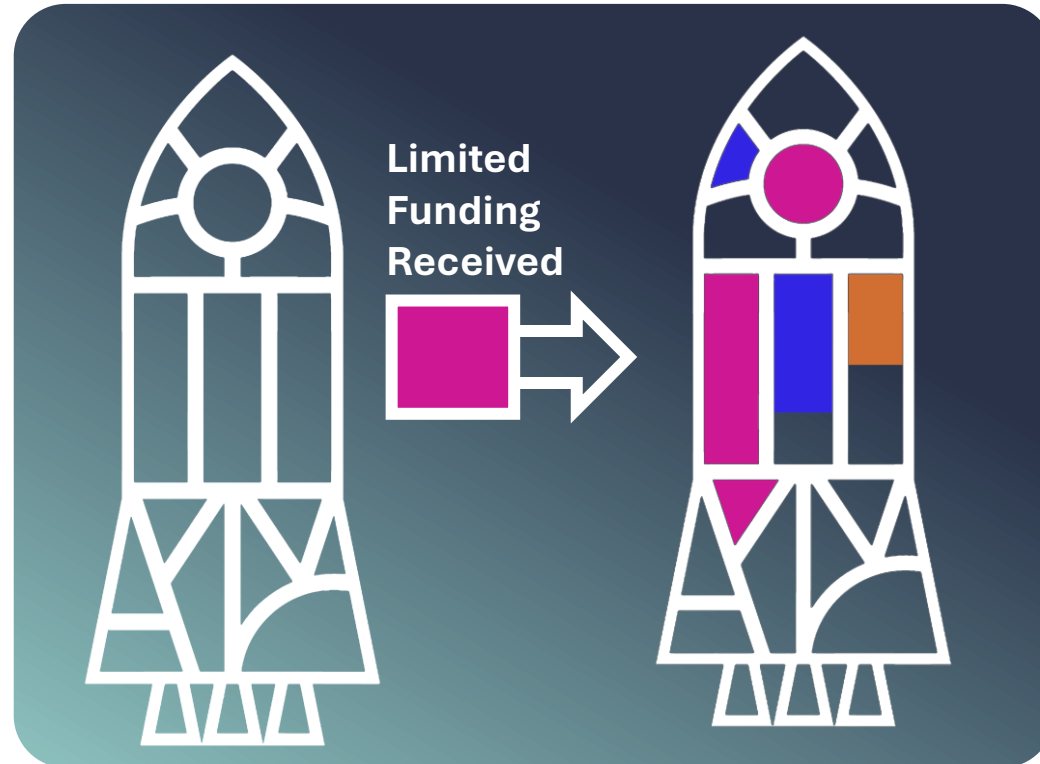
We need an objective-based approach.

We must think **strategically** with **resilience and flexibility** in mind and **enhance our communications** to better achieve **unity of purpose**

We've been on a 30+ year roller-coaster ride for Moon to Mars development

We've experienced widespread stress and anxiety in the wake of Constellation cancellation

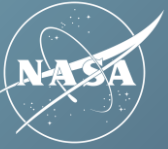
A capability-based approach does not fully support a long-term strategy to Mars



Attempts to “stick with the plan” behind the scenes

- Initially, prioritized and prepared for more fruitful days
- Led to decentralized efforts
- Over time, lose clarity on overall plan

Moon to Mars Objectives



NASA’s Moon to Mars Objectives document a systems engineering approach to crewed deep space exploration.

In contrast to a capabilities-based approach, an objectives-based approach focuses on the big picture, the “what” and “why,” before prescribing the “how.”

The methodology for the Moon to Mars Objectives is guided by five inter-related principles:

Objectives-based Approach

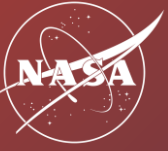
Constancy of Purpose

Enhanced Communication and Engagement

Unity of Purpose

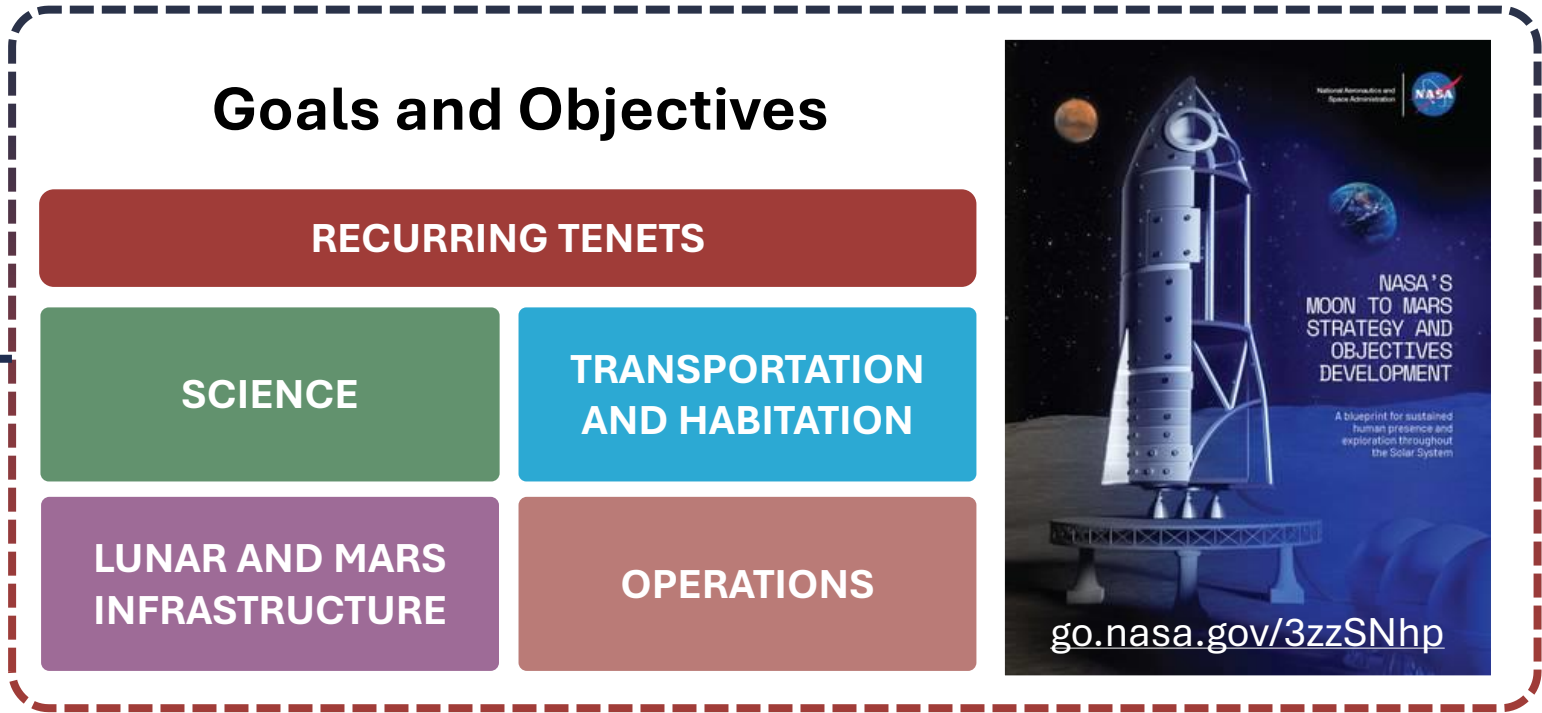
Architect from the Right
Execute from the Left

Architecture Strategy



ARCHITECTURE

Iterate and evolve through annual Architecture Concept Reviews



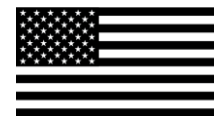
Requested feedback on these objectives in summer 2022 from the following key stakeholders:



NASA workforce:
our greatest asset

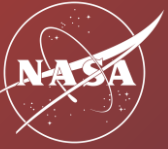


International partners:
our key current and future,
anticipated collaborators



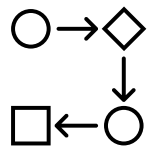
U.S. Industry, Academia, OGAs:
our national leaders in space
research and capabilities

Architecture Approach



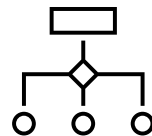
An Evolutionary Architecture Process

Formulating an Architecture and Exploration Strategy Based on Objectives



TRACEABILITY

Decomposition of Blueprint Objectives to executing Architecture elements



ARCHITECTURE FRAMEWORK

Organizational construct to ensure system/element relationships are understood and gaps can be identified



PROCESS & PRODUCTS

Clear communication and review integration paths for stakeholders

Architecting from the Right

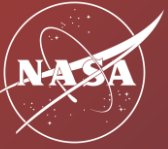
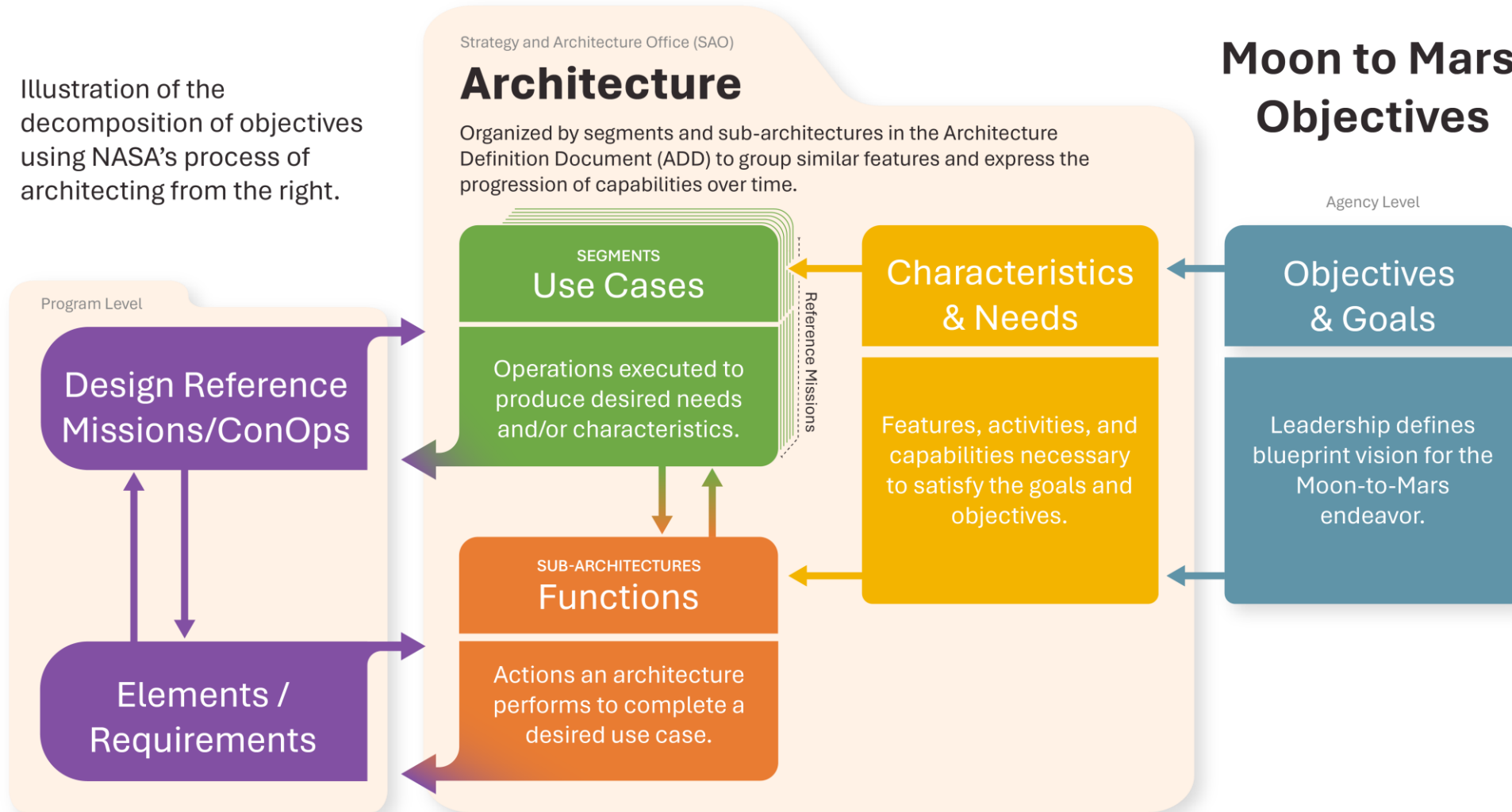
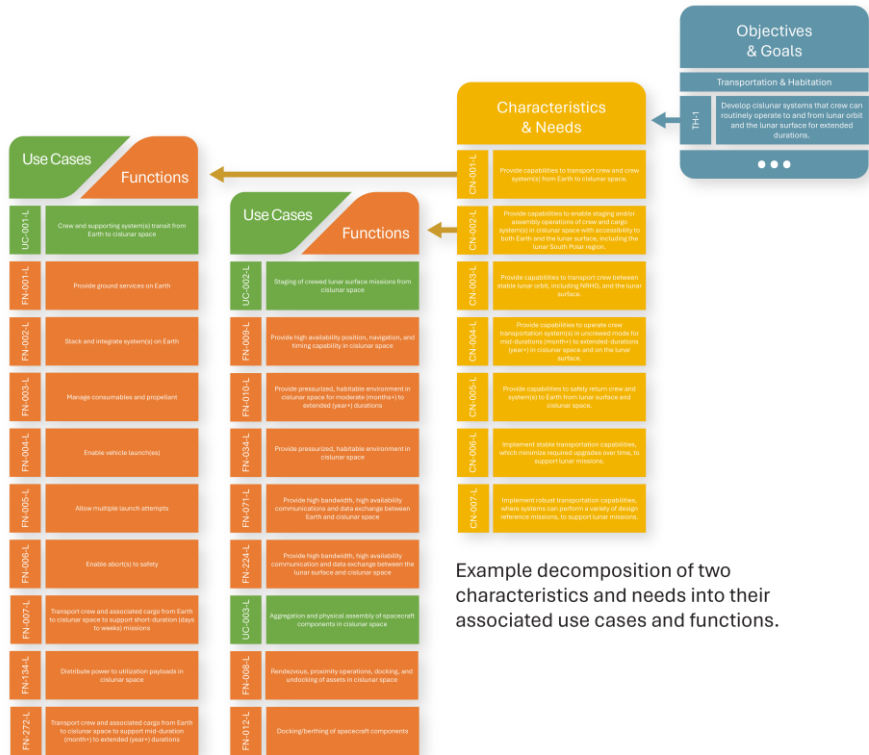
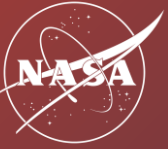


Illustration of the decomposition of objectives using NASA's process of architecting from the right.



Decomposition of Objectives



The process of “architecting from the right” decomposes Moon to Mars Objectives into element functions and mission use cases. This establishes the relationship of executing programs and projects to the driving goals and objectives.

Defining Terms

Architecture: The unified structure that defines a system, providing rules, guidelines, and constraints for constituent parts and establishing how they fit and work together.

Characteristics and Needs: Features, activities, and capabilities necessary to satisfy goals and objectives.

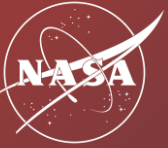
Use Case: An operation that would be executed to meet desired characteristics and needs.

Function: One of the actions necessary to satisfy a use case.

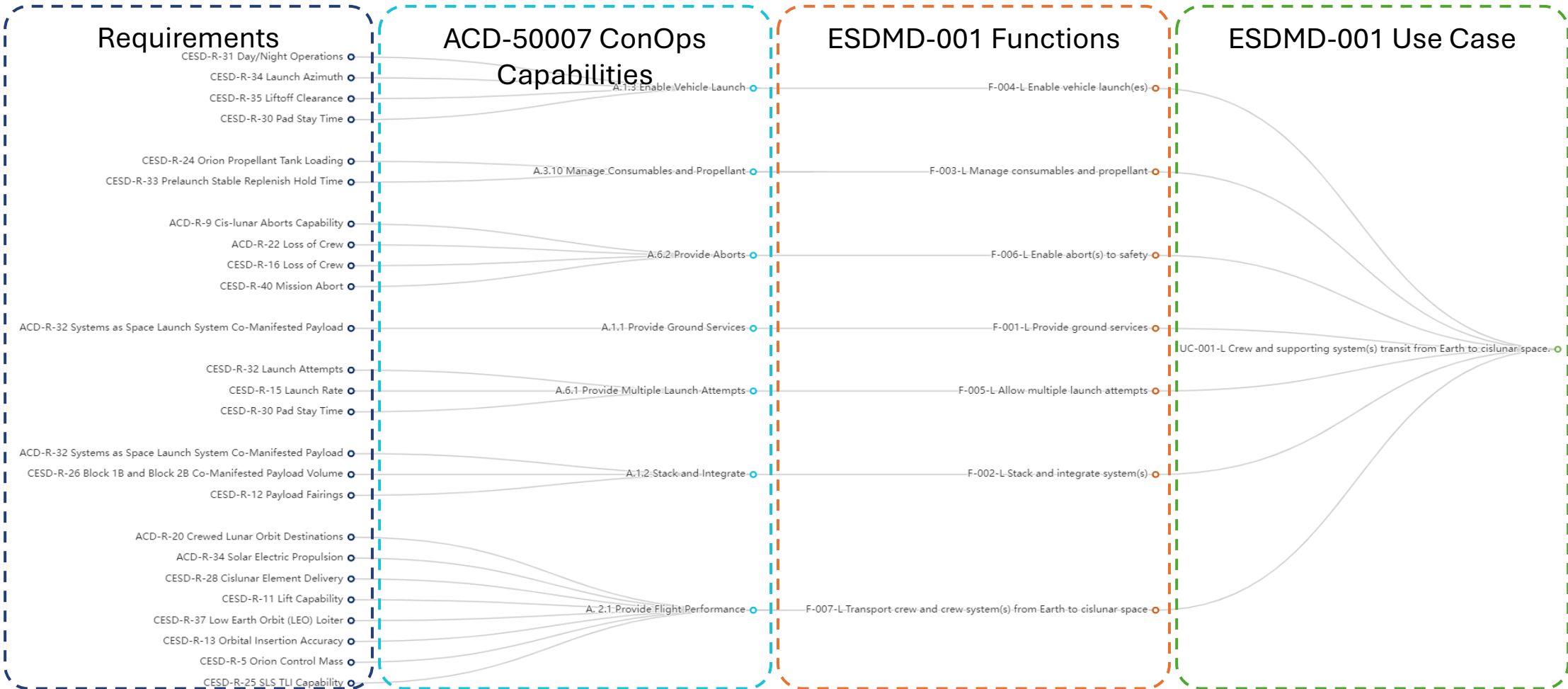


Objectives Mapping Tables

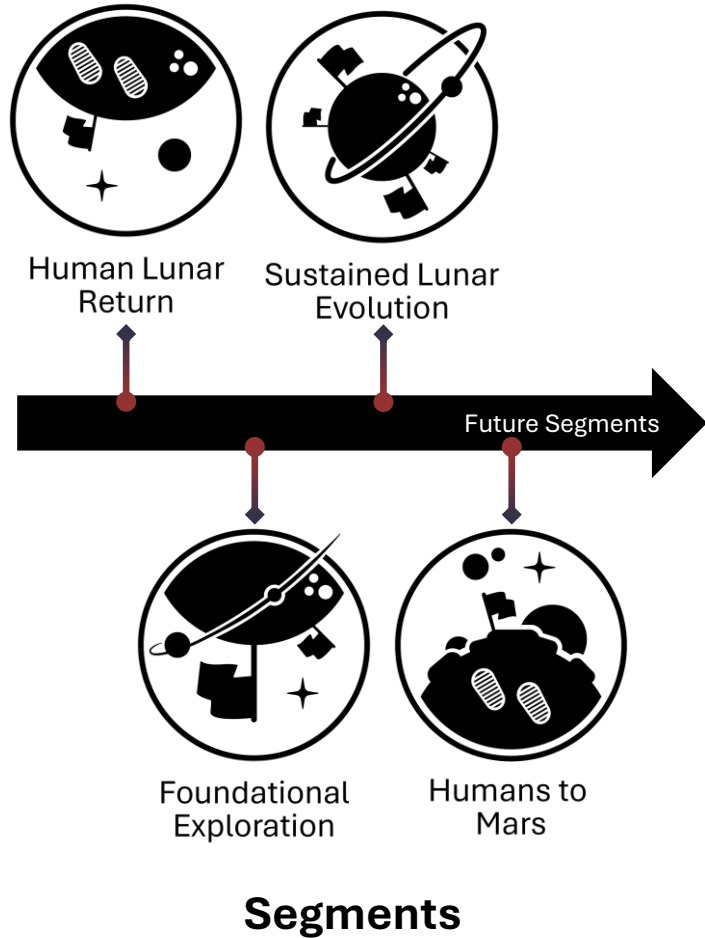
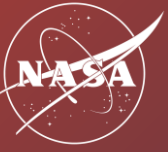
Requirements Flowdown



Requirements Flow Down for Use Case 001:
Crew and supporting system(s) transit from Earth to cislunar space



Architecture Components



A portion of the architecture that integrates sub-architectures and progressively increases in complexity and objective satisfaction.



Sub-Architectures

A group of tightly coupled elements, functions, and capabilities that work together to accomplish one or more objectives.



Elements

A notional exploration system that enables a set of functions.

International Partnerships

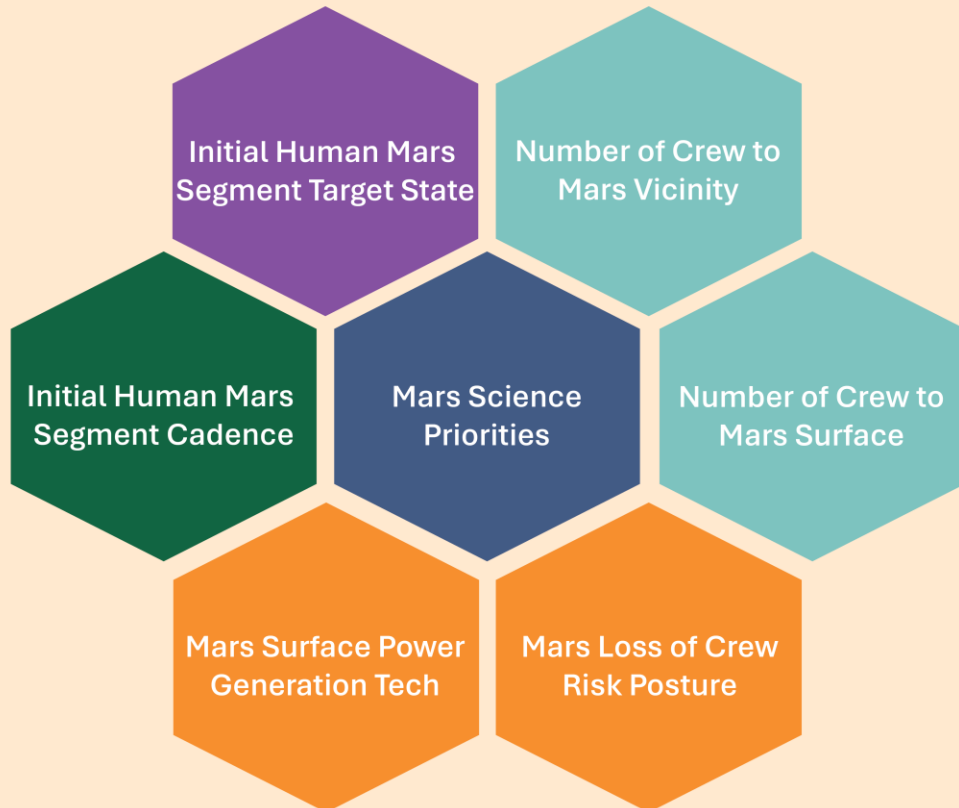
- Canadian Space Agency
- European Space Agency
- United Arab Emirates
- Japan Aerospace Exploration Agency

Our First Seven Decisions for Mars



Driving Key Decisions

= Decision



Color key based on Systems Analysis of Architecture Drivers (2022)



Empowering Partnerships



Moon to Mars **Architecture Definition Document (ADD)**
Revision A

Unallocated Use Cases and Functions:

All use cases and functions *not* mapped to current systems express existing architectural needs for large systems or elements available for partnerships

Open Questions and Gaps:

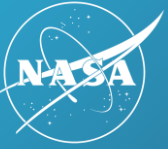
Human Lunar Return and Foundational Exploration segment descriptions include lists of open questions and integrated capabilities identified by the architecture team

Utilization (Science and Technology) Opportunities:

2024 Architecture Concept Review updates will more clearly articulate areas and scenarios where smaller or emerging partners can contribute to fulfill objective needs through payloads or experiments

Moon to Mars Architecture products enable strategic conversations where NASA's needs and partner strategies align.

Partner Pre-formulation Process



Element Initiation:

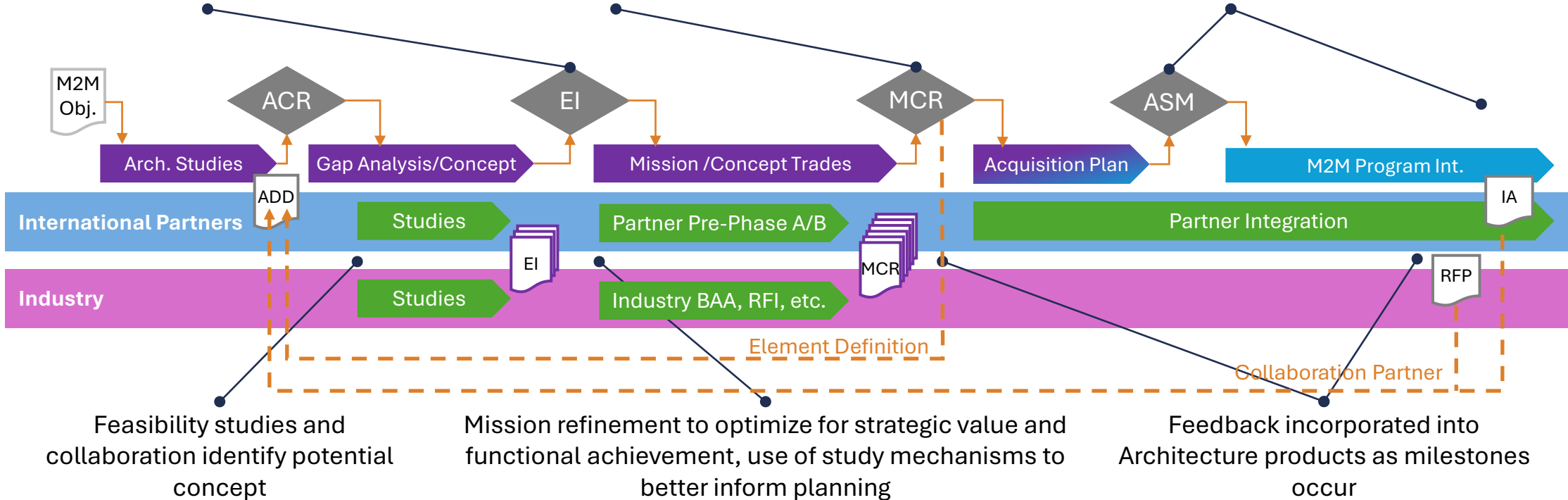
Overt decision to proceed with maturation of concept assessed for Arch. priority, budget, and strategy

Mission Concept Review:

To evaluate the feasibility of the proposed mission concept(s) and its fulfillment of the Architecture needs and objectives.

Acquisition Strategy Meeting:

Transition to Moon to Mars Program for implementation, completion of project roles & responsibilities leading to Implementing Arrangement (IA) or to contracting process (e.g. RFP)

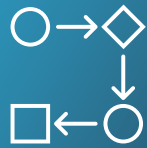


Document(s)
 NASA Milestone
 ESDMD Strategy and Architecture Office
 ESDMD Moon to Mars Program Office
 Collaboration Partner

Progress Under this Approach



Traceability



- ✓ Assigned functions to all Human Lunar Return segment and initial Foundational Exploration segment elements
- ✓ Implemented full digital traceability to Moon to Mars program requirements, identifying areas for further integration
- ✓ Demonstrated process through incorporation of the United Arab Emirates Gateway Airlock and JAXA Pressurized Rover

Framework



- ✓ Identified architecture gaps for large cargo return, logistics demand, and surface docking
- ✓ Aligning international partner strategic planning efforts to articulated gaps
- ✓ Enabling industry studies and logistics investments to meet needs, including for mobility and surface cargo capabilities
- ✓ Informing the work of industry partners, as shown by the alignment of portfolios to architecture needs and gaps

Process & Products



- ✓ Tracing architecture gaps to science and technology portfolio for greater coordination
- ✓ Prioritized CubeSat selections for the Artemis II mission using identified gaps in the architecture
- ✓ Leveraged segment use cases to inform Artemis III mission objectives



Architecture Products



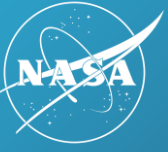
Architecture Definition Document
Revision A (ADD Rev-A)


Moon to Mars Architecture
Executive Overview

White Papers
(19 as of May 2024)




New White Papers





National Aeronautics and Space Administration



Lunar Surface Cargo

Introduction

The exploration of the lunar surface, as described in NASA's Moon to Mars Architecture Definition Document (ADD), will require a wide variety of landed systems, including scientific instruments, habitats, mobility systems, infrastructure, and more. Given diverse cargo needs of varying size, mass, cadence, and operational needs, access to a range of cargo lander capabilities offers a strategic benefit.

While current cargo lander development activities will contribute to meeting some cargo delivery demands, a substantial gap in lander capability remains. This paper characterizes lunar surface cargo delivery needs, compares those needs with current cargo lander capabilities, and outlines strategic considerations for fulfilling this architectural capability gap.

Note: Cargo deliveries to Gateway are already instantiated in the Moon to Mars Architecture through the Gateway Logistics Element (GLE). GLE will supply Gateway with critical deliveries that maximize the length of crew stays on Gateway. While use of the Gateway as a logistics cache for lunar exploration could be considered, this paper does not attempt to speculate on concepts of operation. Instead, it specifically addresses architectural gaps for cargo deliveries to the lunar surface. The specific functions fulfilled by GLE may be found in Table 3-6 of ADD Revision A.¹¹

Cargo Lander Architecture

Lunar surface exploration will require the delivery of assets, equipment, and supplies to the lunar surface.¹³ While some limited supplies and equipment may be delivered alongside crew on NASA's Human Landing System (HLS), the breadth and scale of logistical needs for deep space exploration require additional surface cargo lander capabilities.

NASA has developed a conceptual reference mission for cargo lander delivery that will be added to the ADD in revision B. This reference mission:

- Delivers non-offt. aded cargo to the lunar surface.
- Provides all services necessary to maintain cargo from in-space transit through landing on the lunar surface until the cargo is delivered offt. aded from the lander or in an operational state where these services from the lander are no longer needed, in accordance with cargo lander provider agreements.
- Ensures successful landing at an accessible and useable location on the lunar surface with suffi at precision.
- Establishes safe conditions on the lunar surface for the crew to approach the lander.
- Verifies health and functionality otion-offt. aded and/or oft. aded cargo.
- Performs any lander end-of-life operations — including potential relocation — ensuring that the cargo or other surface assets are not adversely affct. ed by the lander after landing operations.

As noted above, cargo deliveries will need support service interfaces to ensure safe delivery of cargo to the surface. Service interfaces may support the oft. ading of cargo, compatibility to surface mobility system interactions, and/or providing resources to the cargo, such as power, communications, data, and/or thermal dissipation. Services may be needed from landing to until the cargo is fully operational, including before or after the cargo is oft. aded to the surface.

Landers and cargo may also need additional, crew-focused lander interfaces such as extravehicular activity (EVA) touch interfaces to support crew interactions. Lastly, given potential crew interaction at or near a lander, landers must have the ability to safe itself after landing so that crew are protected while in a landers' vicinity.


2024 Moon to Mars Architecture Concept Review

Lunar Surface Cargo


This paper characterizes lunar surface cargo delivery needs, comparing them with current cargo lander capabilities, and outlining strategic considerations for filling capability gaps.

Lunar Mobility Drivers and Needs

This paper outlines current lunar mobility capabilities expressed in the Moon to Mars Architecture and characterizes gaps where future demand for mobility services exist.



National Aeronautics and Space Administration



Lunar Mobility Drivers and Needs

Introduction

NASA's new campaign of lunar exploration will see astronauts visiting sites of scientific or strategic interest across the lunar surface, with a particular focus on the lunar South Pole region.¹¹ After landing crew and cargo at these destinations, local mobility around landing sites will be key to movement of cargo, logistics, science payloads, and more to maximize exploration returns.

NASA's Moon to Mars Architecture Definition Document (ADD)¹¹ articulates the work needed to achieve the agency's human lunar exploration objectives by decomposing needs into use cases and functions. Ongoing analysis of lunar exploration needs reveals demands that will drive future concepts and elements.

Recent analysis of integrated surface operations has shown that the transportation of cargo on the surface from points of delivery to points of use will be particularly important. Exploration systems will often need to support deployment of cargo in close proximity to other surface infrastructure. This cargo can range from the crew logistics and consumables described in the 2023 "Lunar Logistics Drivers and Needs" white paper,¹⁴ to science and technology demonstrations, to large-scale infrastructure that requires precision relocation.

The current defined mobility elements — the Lunar Terrain Vehicle (LTV) and Pressurized Rover (PR) — are primarily for crew transportation, with limited cargo mobility functions. Conversely, planned near-term robotic missions — such as those being delivered through the Commercial Lunar Payload Services (CLPS) program — provide only small-scale mobility. This paper describes the integrated cargo mobility drivers for consideration in future architecture and system studies, with a focus on the human lunar exploration architecture. Scientific and uncrewed, robotic missions could necessitate additional mobility needs beyond those discussed here.

The cadence, mass, and number of cargo lander deliveries will be timed to meet the operational needs of NASA's lunar architecture, based on factors including science objectives, lighting conditions, and safety considerations. In many cases, cargo offt. ading and manipulation will need to be conducted before the crew arrives at each landing location (point of origin) and then again at local lunar exploration and habitation sites (point of use). These exploration and habitation sites will likely be located away from each landing location. This would require mobility capabilities to transport cargo of varying size and mass for full utilization within the architecture.

Current capabilities planned for lunar surface operations are limited to transporting approximately 1,500 kg of cargo. However, fulfilling other key exploration objectives could require cargo of sizes and masses beyond of these planned capabilities, creating the need for additional mobility capabilities.

Mobility Needs

One of the largest drivers of mobility needs on the lunar surface is moving cargo from its landing site to its point of use. Numerous factors drive cargo point of use, many of which necessitate separation from landing sites (e.g., darkness caused by a lander's shadow, point of use contamination by landers, or blast ejecta from lander plume surface interactions). These relocation distances can include the following factors:

- Separation from lander shadowing (tens of meters)
- Lander blast ejecta constraints (>1,000 m) due either to separation between the lander and existing infrastructure or lander ascent.
- Support for aggregation of elements in ideal habitation zones from available regional landing areas (up to 5,000 m)

For more insight into lunar lighting considerations, see the 2022 Moon to Mars Architecture "Lunar Site Selection" white paper.¹⁴

2024 Moon to Mars Architecture Concept Review



Read the White Papers Here:
<https://www.nasa.gov/moontomarsarchitecture-whitepapers/>

Technology Gaps



Technology Gaps

- Distinct from the Space Technology Mission Directorate's technology shortfalls, though there is overlap
- Identifies needed technologies and capabilities to realize future segments of the architecture
- Organizes gaps by associated sub-architecture and architecture segment

Associated Segment(s)







Foundational Exploration



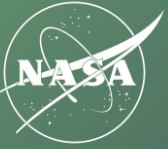
Sustained Lunar Evolution



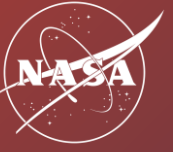
Humans to Mars

Gap ID ESDMD #		Gap Title	
Gap Description			
Architecture Impact and Benefits		Metrics Current State of the Art	Architecture-driven Child Gaps
		Performance Target	
Sub-Architecture(s) 	UC/Fs	Priority  ← Higher priority →	
Campaign Segment(s)  	Key Decisions		

Tech Gap Template



Architecture Workshops



Get Involved

2024 Industry and Academia Workshop
National Academy of Sciences



2024 International Partner Workshop
National Academy of Sciences



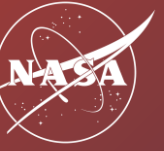
Yearly Architecture Workshops

2025 workshops tentatively scheduled for February 11 to 13 in Washington, D.C.

<https://socialforms.nasa.gov/Architecture-Updates>



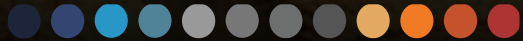
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Get Involved

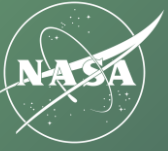


Questions?



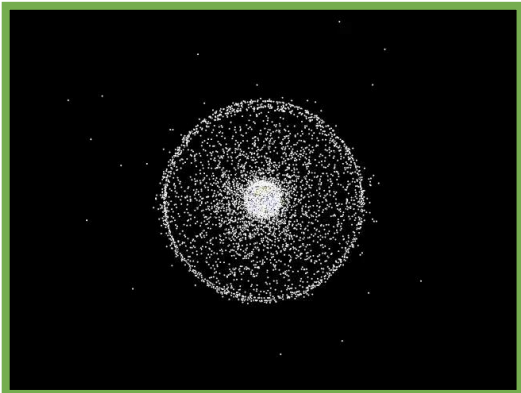
What is ISAM?

Changing the “One and Done” Paradigm



In-space Servicing, Assembly, and Manufacturing (ISAM)

Robots are poised to make what was once thought to be impossible in space a reality. From extending the lifespan of satellites, to assembling massive telescopes in space, to refueling and repairing spacecraft on journeys to distant locations, the possibilities are endless.



Servicing...

Covers activities meant to fix, improve, or revive satellites and refers to work to refuels, repairs, replaces, or augments an existing asset in space. Servicing allows for satellite life-extension and upgradability as technology evolves.



Assembly...

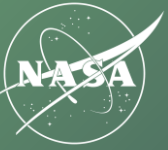
Gathers two or more parts together in space into a single, functional aggregate structure. Assembly allows for separate launches of individual spacecraft parts separately, thereby overcoming rocket fairing size constraints.



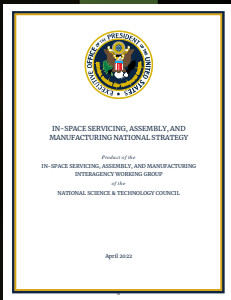
Manufacturing...

Is the fabrication of components in space. Manufacturing offers greater adaptability to unforeseen challenges, reduces the number of components needed at launch, and enables production of large, monolithic structures.

ISAM: A National Priority



ISAM National Strategy



The United States government has identified ISAM as key to continued American leadership in space. In April 2022, the White House Office of Science and Technology Policy (OSTP) released their ISAM National Strategy, which provides an interagency strategy guiding U.S. Government (USG) direction for and investments in ISAM capabilities and services.

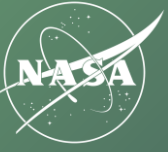
ISAM Implementation Plan



In December 2022, the White House OSTP released their ISAM Implementation Plan, organized around the realization of six goals:

- advancing ISAM research and development,
- prioritizing the expansion of scalable infrastructure, accelerating the emerging ISAM commercial industry,
- promoting international collaboration and cooperation to achieve ISAM goals,
- prioritizing environmental sustainability as we move forward with ISAM capabilities, and
- inspiring a diverse workforce as a potential outcome of ISAM innovation.

Key Moments in ISAM History



SKYLAB 1973

Just 10 days after the initial launch of the Skylab, the crew executed a series of Extravehicular Activities to replace a thermal shield and restore the orbiting laboratory to acceptable performance limits.



SOLAR MAXIMUM 1984

The Solar Maximum Mission is repaired by space shuttle astronauts. The mission possessed a modular design that made servicing possible and set the stage for more ambitious shuttle servicing missions.



BUILDING STATION 1998-Today

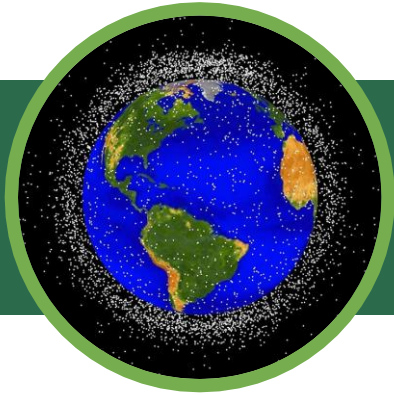
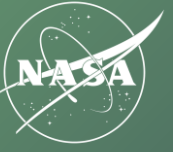
The International Space Station has been the largest, most complex international construction project. Assembly of the orbiting laboratory has greatly advanced ISAM technologies and capabilities.



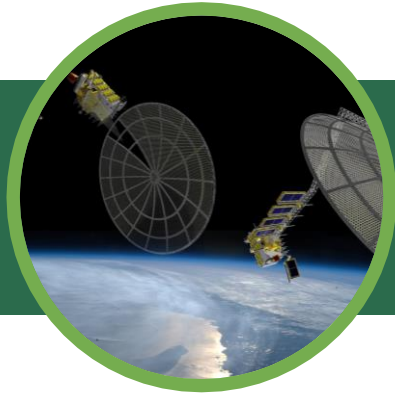
HUBBLE SERVICING 1993-2009

Over the five Hubble servicing missions, space shuttle astronauts corrected a mirror aberration, installed new instruments, replaced solar panels, and demonstrated the power of servicing capabilities.

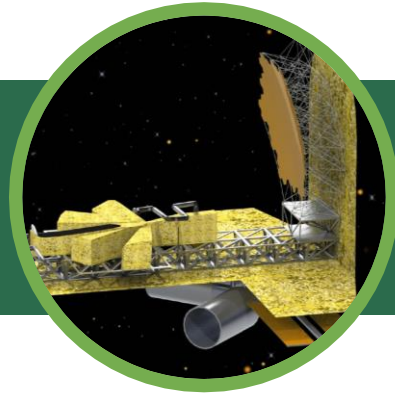
ISAM Capability Futures



Debris Mitigation



Persistent Platforms



Observatory Construction



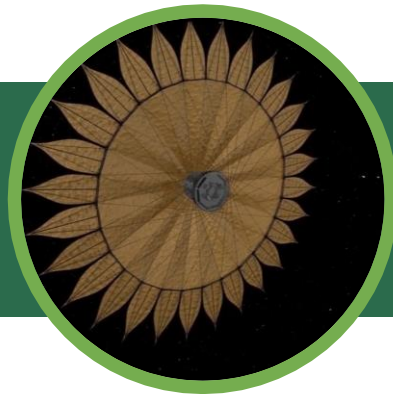
Exploration Systems



Astronaut Tools



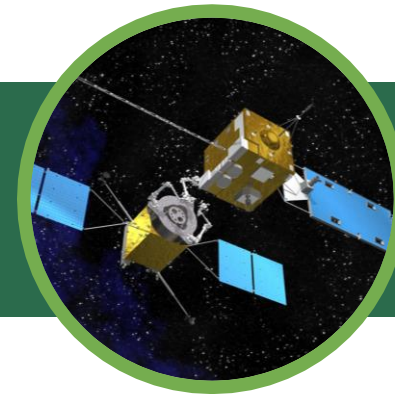
Space Tugs



Telescope Starshades



Orbital Factories



Servicing Fleets