FOREWORD

The chronology of the development of the Apollo spacecraft and the lunar mission provides specific documented information covering a wide range of happenings both directly and indirectly related to the program. This wealth of material should be of value to historians and others interested in the events of the great adventure. The foreword presents a synopsis of the first several years of the program as seen from the vantage point of the first Apollo Project Office Manager. It is hoped that it will aid the user of the chronology by providing context for some of the material presented.

A discussion of the Apollo Spacecraft Program must include reference to the Mercury and Gemini Programs, not because they are manned space programs but because of the interrelationship between the programs in time, in people, and in organizations, and the differences and similarities in the requirements of the programs. The Mercury Program had a very specific objective, namely to place a man in orbit and return him to earth. The Gemini Program was somewhat different. It was operating in the same earth orbital environment as Mercury but had as its goal a number of objectives which were intended to explore and develop our capabilities to work in this environment. In doing this, the Gemini Program had more resources than Mercury, in terms of increased payload weight in orbit. Apollo is more like Mercury. It has a well-defined objective that involves moving into a new environment—deep space—and resources that offer little if any payload capability beyond that required to achieve the objective. Perhaps the Apollo Applications Program will be to Apollo what Gemini has been to Mercury, establishing an operational capability in an environment which has been first explored in a prior program.

The Mercury project was formally initiated in October 1958 and at that time the Space Task Group was formed to manage the project. This group and others had been studying the specifics of the program for over a year at Langley and other NACA Centers. During 1959, the requirements of the Mercury Program left no time for advanced program study by the Space Task Group. In 1960, the first organized activity related to advanced mission study began. Committee studies, such as that carried out by the Goett Committee, had indicated that the lunar mission should be the next major manned objective. With this in mind, a series of technical guidelines was developed to guide the spacecraft studies. These guidelines were based on assumptions that launch vehicles then planned were capable only of circumlunar flight rather than lunar landing and that there were enough unknowns related to the lunar mission that the hardware should be equally capable of advanced earth orbital missions as an alternative.

Based on the technical guidelines, three efforts were undertaken. A formal liaison activity was set up with other NASA Centers to stimulate and encourage their
research and studies toward the lunar mission, using the guidelines as a general reference. Three system study contracts were let to industry and a preliminary design study was conducted by Space Task Group personnel. This total effort took approximately one year and culminated in a conference held in Washington in June 1961. These studies were primarily based on a circumlunar mission with the intent that the hardware elements developed would have application to a later lunar mission.

Concurrent with the completion of this year of study effort in the Spring of 1961, two events of utmost significance to the program took place. The first U.S. manned suborbital flight, of Lt. Cdr. Alan B. Shepard, Jr., was successful. Shortly thereafter, President John F. Kennedy announced the national objective of a manned lunar landing mission within the decade.

As a follow-on to the study effort of the previous year, specifications were being prepared for the command and service modules so a contract could be let to industry. These specifications were changed to acknowledge the requirement for a lunar landing rather than a circumlunar mission. Since the lunar-mission launch vehicle had not been determined, it was assumed that a single launch vehicle would insert a spacecraft into the lunar trajectory and that the command and service modules would land on the lunar surface with the aid of a third module which would decelerate the total spacecraft as it approached the surface. The launch vehicle required for this approach was never fully defined but was of the class referred to as the Nova.

During the Spring and Summer of 1961, work statements and specifications were completed and issued to industry for the command and service modules. During the Fall, proposals were evaluated and a contractor was selected in November 1961. Throughout this period, practically all Space Task Group activity had been directed toward the command and service modules; launch vehicle studies by Marshall Space Flight Center and others had led to a selection of the Saturn C-5 as the lunar launch vehicle in the Fall of 1961.

This decision eliminated the lunar mission approach previously described, involving the Nova class vehicle, and offered two alternatives. The first involved the use of two Saturn C-5's and an earth orbit rendezvous to mate the spacecraft module, plus an earth-to-moon rocket stage. This would allow a landing of the entire spacecraft, employing a third module to decelerate the command and service modules to the lunar surface; then a launch from the lunar surface would use the service-module propulsion. The other alternative was to use a single Saturn C-5 launch vehicle carrying the entire spacecraft, consisting of three modules. The third module, instead of being an unmanned module whose purpose was to decelerate the other two modules to the lunar surface, would be a manned module which would go to the lunar surface from lunar orbit and return, while the command and service modules waited in lunar orbit to rendezvous with the third module.

This latter approach had been studied by the Langley Research Center and others during 1960 and 1961. At first it was not received enthusiastically by the Space Task Group in comparison with the Nova direct approach previously described.
In late 1961, the Space Task Group (redesignated Manned Spacecraft Center, November 1, 1961) personnel moved to Houston and initiated studies of the two remaining approaches offered by the C-5 vehicle. Studies were also being conducted by Marshall, Headquarters, and other groups. The Manned Spacecraft Center study concentrated on the feasibility of the lunar orbit rendezvous method and the definition of the lunar module, then known as the LEM (Lunar Excursion Module). In the Spring of 1962, the Manned Spacecraft Center studies indicated the desirability of the lunar orbit rendezvous approach as opposed to the earth orbit rendezvous approach. Discussions were held with Headquarters and Marshall. It was decided to complete preparation of the work statement and specifications for the LEM and to issue them to industry. This was done in the Summer and contractors' proposals were evaluated. In early November, the final decision was made to go the lunar orbit rendezvous approach. A contractor was selected and negotiations were completed by the end of 1962.

Parallel to the effort related to mission selection, specifications preparation, and contractor selection for the major modules, additional work was being done on the navigation and guidance system. During this 1960 study phase previously described, Massachusetts Institute of Technology (MIT) was conducting a study of concepts for the Apollo system. It was subsequently decided that MIT would be given the navigation and guidance system task, with support from appropriate industrial contractors. The contract with MIT was signed in August 1961, the support contractor work statements and specifications were prepared and issued in early 1962, and three contractors were elected in the Spring of that year.

In summary, the period through 1962 was one of mission definition and major contractor selection. With the selection of the lunar orbit rendezvous mission mode and the LEM contractor, the program was in a position to move into specific design efforts.

Robert O. Piland
Science and Applications Directorate
Manned Spacecraft Center
## CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foreword</td>
<td>iii</td>
</tr>
<tr>
<td>List of Illustrations</td>
<td>viii</td>
</tr>
<tr>
<td>The Key Events</td>
<td>xi</td>
</tr>
<tr>
<td>Preface</td>
<td>xiii</td>
</tr>
<tr>
<td><strong>PART I: Concept to Apollo; Beginnings Through July 1960</strong></td>
<td>1</td>
</tr>
<tr>
<td><strong>PART II: Design—Decision—Contract; August 1960 Through November 1961</strong></td>
<td>49</td>
</tr>
<tr>
<td><strong>PART III: Lunar Orbit Rendezvous: Mode and Module; December 1961 Through November 7, 1962</strong></td>
<td>129</td>
</tr>
<tr>
<td><strong>Appendixes</strong></td>
<td></td>
</tr>
<tr>
<td>1. Glossary of Abbreviations</td>
<td>205</td>
</tr>
<tr>
<td>2. Committees</td>
<td>207</td>
</tr>
<tr>
<td>3. Major Spacecraft Contractors</td>
<td>223</td>
</tr>
<tr>
<td>4. Flight Summary</td>
<td>224</td>
</tr>
<tr>
<td>5. Funding</td>
<td>228</td>
</tr>
<tr>
<td>6. Organization Charts</td>
<td>230</td>
</tr>
<tr>
<td>7. Apollo Launch Vehicle Family</td>
<td>234</td>
</tr>
<tr>
<td><strong>Index</strong></td>
<td>237</td>
</tr>
</tbody>
</table>
# LIST OF ILLUSTRATIONS

All photographs and illustrations are U.S. Government ones except as credited. Persons in the photographs are identified in the captions and included in the index.

## PART I

<table>
<thead>
<tr>
<th>Illustration</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Egress after lunar landing</td>
<td>30</td>
</tr>
<tr>
<td>Lunar liftoff</td>
<td>30</td>
</tr>
<tr>
<td>Reentry concept</td>
<td>30</td>
</tr>
<tr>
<td>Lunar-Earth Return Vehicle</td>
<td>37</td>
</tr>
<tr>
<td>Saturn C–1 static-fired</td>
<td>39</td>
</tr>
<tr>
<td>Planned space flight program</td>
<td>48</td>
</tr>
</tbody>
</table>

## PART II

<table>
<thead>
<tr>
<th>Illustration</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Apollo seating arrangement</td>
<td>58</td>
</tr>
<tr>
<td>Reentry module geometry</td>
<td>70</td>
</tr>
<tr>
<td>Configuration sketches</td>
<td>72</td>
</tr>
<tr>
<td>Reentry vehicle sketches</td>
<td>72</td>
</tr>
<tr>
<td>Early LEM model</td>
<td>83</td>
</tr>
<tr>
<td>C–2 mission possibilities</td>
<td>86</td>
</tr>
<tr>
<td>Suggested spacecraft concepts</td>
<td>88</td>
</tr>
<tr>
<td>Lunar mission</td>
<td>89</td>
</tr>
<tr>
<td>Spacecraft nearing moon</td>
<td>89</td>
</tr>
<tr>
<td>Cutaway of proposed D–2 spacecraft</td>
<td>90</td>
</tr>
<tr>
<td>A mission sequence</td>
<td>90</td>
</tr>
<tr>
<td>C–1 mission possibilities</td>
<td>91</td>
</tr>
<tr>
<td>Lunar lander comparison</td>
<td>92</td>
</tr>
<tr>
<td>Lunar landing techniques</td>
<td>96</td>
</tr>
<tr>
<td>C–3 mission possibilities</td>
<td>97</td>
</tr>
<tr>
<td>MSC (architect’s impression)</td>
<td>111</td>
</tr>
<tr>
<td>SA–1 launch</td>
<td>116</td>
</tr>
<tr>
<td>A lunar lander</td>
<td>117</td>
</tr>
<tr>
<td>Simplified lunar rendezvous</td>
<td>117</td>
</tr>
<tr>
<td>A team and a goal</td>
<td>127</td>
</tr>
</tbody>
</table>
PART III

Circumlunar spacecraft configuration .......................... 136
RASPO established .............................................. 141
Lunar landing techniques ....................................... 145
Apollo spacecraft configurations, mission oriented .......... 145
Saturn launch vehicle family ..................................... 146
Lunar landing sequence (artist’s concepts) .................... 148–149
Command module mockup ........................................ 151
Little Joe II (artist’s concept) .................................... 153
SA–2 launch .......................................................... 156
Spacecraft diagrams .............................................. 158
Control system design work ..................................... 162
Proposed lunar vehicle comparison .............................. 169–170
Mission Control Center (architect’s impression) ............. 171
Spacecraft configuration evolution .............................. 179
Service module engine, prototype ............................... 184
LEM model at Houston ........................................... 189
Three-man moon vehicle ......................................... 196
GAEC LEM model ................................................ 201
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THE KEY EVENTS

1957

October 4: Sputnik I, the first man-made satellite, successfully launched by the Soviet Union.

1958

October 1: NASA officially constituted and charged with responsibility for the U.S. civilian space program.

1959

April–December: Detailed study of advanced manned space flight missions by NASA’s Research Steering Committee on Manned Space Flight (Goett Committee).

1960

April–May: Preparation of the guidelines for the three-man advanced spacecraft by NASA’s Space Task Group (STG).

July 28–29: The announcement of the Apollo program to representatives of American industry.

October 25: Selection of the General Electric Company, Convair/Astronautics Division of General Dynamics Corporation, and The Martin Company to prepare Apollo spacecraft feasibility studies.

1961

April 12: First successful manned orbital flight, by Cosmonaut Yuri A. Gagarin of the Soviet Union.

May 5: First successful American manned suborbital flight, by Astronaut Alan B. Shepard, Jr.

May 15: Completion of the Apollo spacecraft feasibility studies.

May 25: President John F. Kennedy’s proposal to Congress and the nation of an accelerated space program including a manned lunar landing within the decade.

August 9: Selection of the Massachusetts Institute of Technology Instrumentation Laboratory to develop under STG direction the Apollo spacecraft navigation and guidance system—first major Apollo contract.

October 27: First successful flight (SA–1) of the Saturn C–1 booster.

November 28: Selection of North American Aviation, Inc., as prime contractor for the Apollo spacecraft under Manned Spacecraft Center (MSC) direction.

December: Selection of the Saturn C–5 as the Apollo launch vehicle for lunar landing.

1962

February 20: First successful American manned orbital flight, by Astronaut John H. Glenn, Jr.

July 11: Selection by NASA of the lunar orbit rendezvous mode for the manned lunar landing mission.

November 7: Selection of the Grumman Aircraft Engineering Corporation to develop the lunar excursion module under MSC direction.
PREFACE

Project Apollo, conceived as a successor to the Mercury program in this nation’s manned exploration of space and originally planned as a circumlunar flight, now has as its primary objective a manned lunar landing and return within the decade. As a bridge between Mercury and Apollo, the Gemini program has provided essential experience in space rendezvous and demonstrated the feasibility of long-duration space flight. Like Mercury and Gemini, Apollo is a program of complex and interrelated elements: launch vehicles; spacecraft; and launch, tracking, and recovery facilities. This is the first volume of a chronology dealing with the spacecraft.

It is planned to publish The Apollo Spacecraft: A Chronology in several volumes. The intent of the authors is to concentrate on the important events that have affected the concept, design, and development of the Apollo spacecraft rather than to cover in detail the entire Apollo program. In keeping with this intent, the authors have tried to give a balanced overview of the Apollo spacecraft program, not limiting the chronology to the activities of a single NASA Center.

Part I, “Concept to Apollo,” reviews the earliest years up to the official announcement of the Apollo program. Part II, “Design—Decision—Contract,” continues through the selection of the principal contractor for the command and service modules. Part III, “Lunar Orbit Rendezvous: Mode and Module,” completes Volume I, ending with the naming of the contractor for the lunar module.

As far as possible, primary sources were consulted. These included congressional documents, Apollo program status reports, Manned Spacecraft Center and Apollo Spacecraft Project Office weekly activity reports, contractors’ progress reports, Apollo working papers, letters, memoranda, NASA and industry staff reports, minutes of meetings, and interviews with persons directly involved in the early years of the Apollo program. In addition, books, newspaper accounts, press releases, chronologies, and magazine articles were researched for material. The present volume was extensively revised several times as new sources of information came to light.

This and succeeding volumes are meant not only to provide a useful and accurate reference work for the scientist, historian, and general reader, but also to serve as a foundation for a narrative history of the Apollo program as part of the NASA Historical Series.

The materials used in this chronology were accumulated from a wide variety of sources and so the authors are indebted to a number of individuals and organizations for outstanding cooperation and assistance. Some have assisted to such a degree that special recognition seems warranted. This group includes: Rose Sidick, Redstone Scientific Information Center, and Lois Robertson, Marshall Space Flight Center, for their invaluable assistance in research and documentation retrieval;
THE APOLLO SPACECRAFT: A CHRONOLOGY

Jack C. Heberlig, MSC Office of Engineering and Development, and J. Thomas Markley, MSC Apollo Spacecraft Program Office, who proffered many early Apollo documents; Charles F. Allyn, MSC Technical Information Preparation Branch, for development of a technical documentation retrieval system; the staff of the NASA Historical Office in Washington, D.C., and especially William D. Putnam, Assistant NASA Historian for Manned Space Flight, who performed yeoman research and documentation service and offered many cogent suggestions concerning the content and format of this publication; Jean K. Bays, Contract Historian on the Apollo chronology project from the University of Houston, who helped materially in the preparation of the appendixes and in the final revision of the comment draft; and MSC Historian James M. Grimwood for his thorough review and constructive criticism of the draft version. Catherine A. De Leon and Phyllis R. Hagan typed the comment draft edition and Sally D. Gates was responsible for preparation of the final product. Especial thanks is given to Billie D. Rowell, MSC Historical Office archivist, for her outstanding service in setting up and maintaining the research files.

This volume of the chronology was written under the sponsorship of NASA at its Manned Spacecraft Center, with principal reliance on a contract with the University of Houston.

I. D. E.
M. L. M.

August 1968
PART I

Concept to Apollo

Beginnings through July 1960
PART I

The Key Events

1955
March: The feasibility of a million-pound-thrust liquid-fueled rocket engine established by the Rocketdyne Division of North American Aviation, Inc.

1957
April: Studies of a large clustered-engine booster to generate 1.5 million pounds of thrust begun by the Army Ballistic Missile Agency (ABMA).
October 4: Sputnik I, the first man-made satellite, successfully launched by the Soviet Union.

1958
January 31: Explorer I, the first U.S. satellite, launched successfully.
June 23: Preliminary design begun by Rocketdyne Division on a single-chamber liquid-fueled rocket engine (the F-1) of 1.5 million pounds of thrust.
July 29: The National Aeronautics and Space Act signed, authorizing the establishment of the National Aeronautics and Space Administration (NASA).
October 1: NASA officially constituted and charged with responsibility for the U.S. civilian space program.
October 11: Letter contract signed by NASA with Rocketdyne Division for development of the H-1 engine designed for use in the clustered-engine booster.
November 5: Space Task Group (STG) officially organized to implement the manned satellite project.

1959
January 19: Contract signed by NASA with Rocketdyne Division for design and development of the F-1 engine.
April 9: First group of astronauts selected for the manned space flight program.
April–December: Detailed study of advanced manned space flight missions by the Research Steering Committee on Manned Space Flight (Goett Committee).
August–September: Meetings of the STG New Projects Panel to discuss an advanced manned space flight program.
September 12: Launching by the Soviet Union of Lunik II, which crash-landed on the moon about 35 hours later.
October 4: Launching by the Soviet Union of Lunik III, which photographed the far side of the moon three days later.
December 31: NASA approval of the Saturn C-1 configuration and the long-range Saturn development program.

1960
January 28: NASA's Ten-Year Plan presented to Congress during testimony before the House Committee on Science and Astronautics.
THE KEY EVENTS

March 15: ABMA's Development Operations Division and the Saturn program transferred to NASA cognizance.
April-May: Presentation by STG members of the guidelines for an advanced manned spacecraft program to NASA Centers.
April 26: NASA selection of the Douglas Aircraft Company to build the second stage (S-IV) of the Saturn C-1.
April 29: All eight H-1 engines of the Saturn C-1 first stage ground-tested simultaneously for the first time.
May 25: STG Advanced Vehicle Team formed to conduct research and make preliminary design studies leading to the definition of requirements for an advanced multimane spacecraft.
May 31: Selection of Rocketdyne Division by NASA to develop the 200,000-pound-thrust J-2 rocket engine.
July 28-29: The announcement of the Apollo program to representatives of American industry.
PART I

Concept to Apollo

Beginnings through July 1960

In a discussion of the uses of an interplanetary rocket, Hermann Oberth proposed circumlunar flight to explore the hidden face of the moon and discussed the possibility of storing cryogenic fuels in space. A spacecraft could rendezvous and dock in earth orbit with a fuel capsule. When the spacecraft reached the vicinity of a planet, it would detach itself from the capsule and descend to the surface. On departure, the spacecraft would ascend and reconnect to its fuel supply for the return trip.


Hermann Noordung (pseudonym for Capt. Potočnik of the Austrian Imperial Army) expanded the ideas of Hermann Oberth on space flight in a detailed description of an orbiting space observatory. The problems of weightlessness, space communications, maintaining a livable environment for the crew, and extravehicular activity were considered. Among the uses of such an observatory were chemical and physical experiments in a vacuum, telescopes of great size and efficiency, detailed mapping of the earth’s surface, weather observation, surveillance of shipping routes, and military reconnaissance.


As part of a summary of his work on rockets during World War II, Wernher von Braun speculated on future uses of rocket power. These included an observatory in space, the construction of space stations in earth orbit, a space mirror, and interplanetary travel, beginning with trips to the moon.

A paper read to the British Interplanetary Society by H. E. Ross described a manned lunar landing mission which would require a combination of the earth orbit and lunar orbit rendezvous techniques. Three spacecraft would be launched simultaneously into earth orbit, each carrying a pilot. After rendezvous, the crew would transfer to ship A, which would refuel from ships B and C. Ship C would be discarded completely, but ship B would be fueled with the surplus not needed by A. The spacecraft would then be fired into a translunar trajectory. Upon reaching the vicinity of the moon, the spacecraft would go into lunar orbit, detach fuel tanks, and descend to the lunar surface. To return to earth, the spacecraft would rendezvous with the fuel tanks, refuel, and fire into a transearth trajectory. On approaching the earth, the spacecraft would rendezvous with ship B, the crew would transfer to ship B, and descend to earth. The ability to rendezvous in space was seen to be the essential element of such a project. The total payload weight at launch would be 1326 tons equally divided among the three ships as compared to 2.6 times this weight required for a direct ascent and return from the moon.


The uses of rendezvous techniques in space were discussed in a paper read to the Second International Congress on Astronautics in London, England. The problems involved in refueling in space might be simplified considerably if astronauts could
PART I: CONCEPT TO APOLLO

maneuver freely, perhaps using a gas-jet pistol and a lifeline. The construction of a space station might then be possible. Mechanical linkage of objects in space was described as the most difficult task of all. While computing the position of an object in orbit might be comparatively easy, linking up with the object without damage by impact would require human intelligence to anticipate error in the attitude of approach.


The first symposium on space medicine was held under U.S. Air Force and Lovelace Foundation sponsorship at Randolph Air Force Base, San Antonio, Tex.


Robert J. Woods of the Bell Aircraft Company recommended to the Committee on Aerodynamics of the National Advisory Committee for Aeronautics (NACA) that a small study group be formed to investigate the problems of space flight. On June 24, the NACA Committee adopted a resolution (1) that NACA research effort on problems of manned and unmanned flight in the upper stratosphere at altitudes between 12 and 50 miles and at Mach numbers between 4 and 10 be increased, and (2) that NACA devote a modest effort to problems associated with manned and unmanned flight at altitudes from 50 miles to infinity and at speeds from Mach 10 to the velocity of escape from earth's gravity. On July 14, the NACA Executive Committee approved an almost identical resolution and a month later authorized Langley Aeronautical Laboratory to set up a preliminary study group. Other NACA laboratories were requested to submit comments and recommendations. Formal authorization for the research study was forwarded to Langley on September 8.

Minutes of meeting, NACA Committee on Aerodynamics, June 24, 1952, pp. 19, 21; letters, Milton B. Ames, Jr., Acting Assistant Director for Research, to Langley Aeronautical Laboratory, July 10, 1952; John W. Crowley, Associate Director for Research, to Langley Aeronautical Laboratory, August 14, 1952; Research Authorization A73L95, NACA, September 8, 1952.

Rocketdyne Division of North American Aviation, Inc. (NAA), established the feasibility of a million-pound-thrust liquid-fueled rocket engine for the U.S. Air Force.


The RAND Corporation issued the first of a series of reports on the feasibility of a lunar instrument carrier, based on the use of an Atlas booster. A braking rocket would decelerate the vehicle before lunar landing, and a penetration spike on the
forward point of the instrument package would help to absorb the 500 feet per second impact velocity. Instruments would then transmit information on the lunar surface to earth.


1957

April

During the Month

The U.S. Army Ballistic Missile Agency, Redstone Arsenal, Ala., began studies of a large clustered-engine booster to generate 1.5 million pounds of thrust, as one of a related group of space vehicles. During 1957–1958, approximately 50,000 man-hours were expended in this effort.


The *Sputnik I*, the first man-made earth satellite, was launched by the Soviet Union and remained in orbit until January 4, 1958.


October

4

The Rocket and Satellite Research Panel, established in 1946 as the V–2 Upper Atmosphere Research Panel and renamed the Upper Atmosphere Rocket Research Panel in 1948, together with the American Rocket Society proposed a national space flight program and a unified National Space Establishment. The mission of such an Establishment would be nonmilitary in nature, specifically excluding space weapons development and military operations in space. By 1959, this Establishment should have achieved an unmanned instrumented hard lunar landing and, by 1960, an unmanned instrumented lunar satellite and soft lunar landing. Manned circumnavigation of the moon with return to earth should have been accomplished by 1965 with a manned lunar landing mission taking place by 1968. Beginning in 1970, a permanent lunar base should be possible.


November

14

The General Assembly of the United Nations adopted Resolution 1148 (XII), calling, in part, for “the joint study of an inspection system designed to ensure that the sending of objects through outer space shall be exclusively for peaceful and scientific purposes.”


December

9

The Air Force Scientific Advisory Board Ad Hoc Committee on Space Technology recommended acceleration of specific military projects and a vigorous
PART I: CONCEPT TO APOLLO

space program with the immediate goal of landings on the moon because “Sputnik and the Russian ICBM (intercontinental ballistic missile) capability have created a national emergency.”


The Army Ballistic Missile Agency completed and forwarded to higher authority the first edition of A National Integrated Missile and Space Vehicle Development Program, which had been in preparation since April 1957. Included was a “short-cut development program” for large payload capabilities, covering the clustered-engine booster of 1.5 million pounds of thrust to be operational in 1963. The total development cost of $850 million during the years 1958–1963 covered 30 research and development flights, some carrying manned and unmanned space payloads. One of six conclusions given in the document was that “Development of the large (1520 K-pounds thrust) booster is considered the key to space exploration and warfare.” Later vehicles with greater thrust were also described.

A National Integrated Missile and Space Vehicle Development Program (Army Ballistic Missile Agency, 1957), pp. 3, 6, Table XV.

The Martin Company proposed to the Department of Defense (DOD) that a stage of the Titan intercontinental ballistic missile be combined with the Vanguard rocket to provide a launch vehicle capable of placing an instrument package into lunar orbit and, ultimately, on the lunar surface.


NACA established a Special Committee on Space Technology to study the problems of space flight. H. Guyford Stever of the Massachusetts Institute of Technology (MIT) was named Chairman. On November 21, 1957, NACA had authorized formation of the Committee.


NACA adopted a resolution recommending that the national space program be a cooperative effort by DOD, NACA, the National Academy of Sciences, and the National Science Foundation, together with the universities, research institutions, and industrial companies. NACA viewed the development and operation of military space vehicles as the responsibility of DOD, while NACA’s primary interest lay in the scientific exploration of space.

“National Advisory Committee for Aeronautics, Resolution on the Subject of Space Flight, Adopted January 16, 1958.”

Explorer I, the first U.S. earth satellite, was launched by a modified Army Ballistic Missile Agency Jupiter–C. Explorer I, developed by the Jet Propulsion Laboratory, carried the U.S.–IGY (International Geophysical Year) experiment
of James A. Van Allen and resulted in the discovery of the radiation belt around the earth.


To further the national space effort pending a decision as to permanent organization, the Secretary of Defense created the Advanced Research Projects Agency (ARPA). ARPA was authorized to direct or perform advanced projects in the field of research and development. It was also empowered to deal directly with operational elements on all aspects of ARPA projects; for example, to bypass the Army Staff and the Chief of Ordnance in dealing with the Army Ballistic Missile Agency on what was to be the Saturn project. Roy W. Johnson was named ARPA Director.

U.S. Congress, Senate, Committee on Aeronautical and Space Sciences, *Manned Space Flight Program of the National Aeronautics and Space Administration: Projects Mercury, Gemini, and Apollo*, Staff Report, 87th Congress, 2nd Session (1962), p. 156.

A greatly expanded NACA program of space flight research was proposed in a paper, “A Program for Expansion of NACA Research in Space Flight Technology,” written principally by senior engineers of the Lewis Aeronautical Laboratory under the leadership of Abe Silverstein. The goal of the program would be “to provide basic research in support of the development of manned satellites and the travel of man to the moon and nearby planets.” The cost of the program was estimated at $241 million per year above the current NACA budget.


President Dwight D. Eisenhower approved the recommendations of his Advisory Committee on Government Organization that the “leadership of the civil space effort be lodged in a strengthened and redesignated National Advisory Committee for Aeronautics,” and that legislation be enacted to “give NACA the authority and flexibility” to carry out its expanded responsibilities.


A $61,000 contract was signed by the Yerkes Observatory, University of Chicago, and the Air Force. Gerard P. Kuiper, principal investigator, was to produce a new lunar photographic atlas. The moon’s visible surface would be divided into 44 areas, and each would be represented by at least four photographs taken under varying lighting conditions. The photographs would be assembled from the following observatories: Yerkes, Williams Bay, Wisc.; Lick, Mount Hamilton, Calif.; Mount Wilson-Palomar, Mount Wilson, Calif.; Pic-du-Midi, France; and McDonald, Fort Davis, Tex. The contract was to run from April 1, 1958, to March 31, 1959. It was extended on February 25, 1959, to September 3, 1959, with increase in
funds of $52,500, and again on November 18, 1959, to April 30, 1960, with no increase in funds.

President Dwight D. Eisenhower, in a message to Congress, proposed the establishment of a National Aeronautics and Space Agency into which the National Advisory Committee for Aeronautics would be absorbed. The new agency would conduct the civilian space program through research in its own facilities or by contract and would also perform military research required by DOD. Projects primarily military in character would remain the responsibility of DOD. A National Aeronautics and Space Board, appointed by the President and composed of eminent persons outside the government and representatives of interested government agencies (with at least one member from DOD), was to assist the President and the Director of the National Aeronautics and Space Agency.

The Air Force Ballistic Missile Division published the first development plan for an Air Force manned military space systems program. The objective was to "achieve an early capability to land a man on the moon and return him safely to earth." The program called for the start of a high priority effort (similar to that enjoyed by ballistic missiles), characterized by "concurrency" and single Air Force agency management. The complete program would be carried out in four phases: first, "Man-in-Space Soonest"; second, "Man-in-Space Sophisticated"; third, "Lunar Reconnaissance," exploring the moon by television camera and by a soft landing of an instrumented package on the moon's surface; and finally, "Manned Lunar Landing and Return," which would first test equipment by circumlunar flights returning to earth with instrumented capsules containing animals. At this stage of project development, the payload capacity would be increased to 9000 pounds. The spacecraft would then undertake a full-scale flight to the moon and safe return with an animal passenger. The climax would be a manned lunar landing, brief surface exploration, and return. This would be followed by other flights to explore the lunar surface thoroughly and gather additional data. The program was scheduled for completion in December 1965 at a cost of $1.5 billion.

The U.S. Air Force contracted with NAA, Rocketdyne Division, for preliminary design of a single-chamber, kerosene and liquid-oxygen rocket engine capable of 1 to 1.5 million pounds of thrust. During the last week in July, Rocketdyne was awarded the contract to develop this engine, designated the F-1.
President Dwight D. Eisenhower signed the National Aeronautics and Space Act of 1958, Public Law 85–568, which established the National Aeronautics and Space Administration (NASA).


T. Keith Glennan, President of Case Institute of Technology, and Hugh L. Dryden, Director of the National Advisory Committee for Aeronautics, were nominated by President Dwight D. Eisenhower to be Administrator and Deputy Administrator of NASA. The Senate confirmed their nominations one week later.


The Advanced Research Projects Agency (ARPA) provided the Army Ordnance Missile Command (AOMC) with authority and initial funding to develop the Juno V (later named Saturn) launch vehicle. ARPA Order 14 described the project: “Initiate a development program to provide a large space vehicle booster of approximately 1.5 million pounds of thrust based on a cluster of available rocket engines. The immediate goal of this program is to demonstrate a full-scale captive dynamic firing by the end of calendar year 1959.” Within AOMC, the Juno V project was assigned to the Army Ballistic Missile Agency at Redstone Arsenal Huntsville, Ala.

Koelle et al., Juno Space Vehicle Demonstration; (Phase 1), p. 2.

The first Air Force lunar probe was launched, using a Thor–Able booster. An explosion ripped it apart 77 seconds after launch.

Instruments and Spacecraft, p. 27.

A letter contract was signed by NASA with NAA’s Rocketdyne Division for the development of the H–1 rocket engine, designed for use in a clustered-engine booster.


Following a Memorandum of Agreement between Maj. Gen. John B. Medaris of Army Ordnance Missile Command (AOMC) and Advanced Research Projects Agency (ARPA) Director Roy W. Johnson on this date and a meeting on November 4, ARPA and AOMC representatives agreed to extend the Juno V project. The objective of ARPA Order 14 was changed from booster feasibility demonstration to “the development of a reliable high performance booster to serve as the first stage of a multistage carrier vehicle capable of performing advanced missions.”

NASA was organized and NACA was abolished, at the close of business on September 30, with all personnel and facilities transferred to the new agency. At the same time, several space projects were transferred to NASA from DOD. Among these were two Air Force and two Army lunar probes; the services kept the actual work of construction and launching.


**Pioneer I**, intended as a lunar probe, was launched by a Thor–Able rocket from the Atlantic Missile Range, with the Air Force acting as executive agent to NASA. The 39-pound instrumented payload did not reach escape velocity.

*Instruments and Spacecraft*, pp. 30–32.

The Stever Committee, which had been set up on January 12, submitted its report on the civilian space program to NASA. Among the recommendations:

- A vigorous, coordinated attack should be made upon the problems of maintaining the performance capabilities of man in the space environment as a prerequisite to sophisticated space exploration.
- Sustained support should be given to a comprehensive instrumentation development program, establishment of versatile dynamic flight simulators, and provision of a coordinated series of vehicles for testing components and subsystems.
- Serious study should be made of an equatorial launch capability.
- Lifting reentry vehicles should be developed.
- Both the clustered- and single-engine boosters of million-pound thrust should be developed.
- Research on high-energy propellant systems for launch vehicle upper stages should receive full support.
- The performance capabilities of various combinations of existing boosters and upper stages should be evaluated, and intensive development concentrated on those promising greatest usefulness in different categories of payload.

NASA Special Committee on Space Technology, "Recommendations Regarding a National Civil Space Program," October 28, 1958, pp. 1–2.

A contract was signed by the University of Manchester, Manchester, England, and the Air Force [AF 61(052)–168] for $21,509. Z. Kopal, principal investigator, was to provide topographical information on the lunar surface for production of accurate lunar maps. Kopal would work at the Pic-du-Midi Observatory in France, and the data would be transmitted to the Air Force Aeronautical Chart and Information Center for reduction. The lunar charts produced would be used for intelligence purposes and for the national space effort led by NASA. The contract was extended on August 4, 1959, to April 30, 1960, and was to include exploratory spectroscopic observations of the moon.

*House Committee Report, Army Lunar Construction and Mapping Program*, Appendix.
The Space Task Group (STG) was officially organized at Langley Field, Va., to implement the manned satellite project (later Project Mercury). NASA Administrator T. Keith Glennan had approved the formation of the Group, which had been working together for some months, on October 7. Its members were designated on November 3 by Robert R. Gilruth, Project Manager, and authorization was given by Floyd L. Thompson, Acting Director of Langley Research Center. STG would report directly to NASA Headquarters.

Memorandum, Gilruth, Project Manager, to Associate Director, “Space Task Group,” November 3, 1958; Swenson et al., This New Ocean, p. 114.

Pioneer II was launched from the Atlantic Missile Range, using a Thor–Able booster, the Air Force acting as executive agent to NASA. The 86.3-pound instrumented payload, intended as a lunar probe, failed to reach escape velocity.

Instruments and Spacecraft, p. 34.

By Executive Order, President Dwight D. Eisenhower transferred the Jet Propulsion Laboratory (JPL), a government-owned facility staffed and operated by the California Institute of Technology, from Army to NASA jurisdiction. The new JPL radio telescope at Camp Irwin, Calif., called the Goldstone Tracking Facility, was capable of maintaining radio contact at distances of up to 400,000 miles and was the first of NASA’s deep-space tracking stations.


Secretary of the Army Wilber M. Brucker and NASA Administrator T. Keith Glennan signed cooperative agreements concerning NASA, Jet Propulsion Laboratory, Army Ordnance Missile Command (AOMC), and Department of the Army relationships. The agreement covering NASA utilization of the von Braun team made “the AOMC and its subordinate organizations immediately, directly, and continuously responsive to NASA requirements.”


Pioneer III, the third U.S.–IGY intended lunar probe under the direction of NASA with the Army acting as executive agent, was launched from the Atlantic Missile Range by a Juno II rocket. The primary objective, to place the 12.95-pound scientific payload in the vicinity of the moon, failed. Pioneer III reached an altitude of approximately 70,000 miles and revealed that the earth’s radiation belt comprised at least two distinct bands.


NASA Administrator T. Keith Glennan announced that the manned satellite program would be called “Project Mercury.”

Swenson et al., This New Ocean, p. 132.
PART I: CONCEPT TO APOLLO

Representatives of Advanced Research Projects Agency, the military services, and NASA met to consider the development of future launch vehicle systems. Agreement was reached on the principle of developing a small number of versatile launch vehicle systems of different thrust capabilities, the reliability of which could be expected to be improved through use by both the military services and NASA.


The H–1 engine successfully completed its first full-power firing at NAA’s Rocketdyne facility in Canoga Park, Calif.

_Saturn Illustrated Chronology_, p. 4.

The U.S. Army Map Service studied methods of mapping the moon. This effort evolved into Project LAMP (Lunar Analysis and Mapping Program) in cooperation with the U.S. Geological Survey. By spring 1960, the first maps were in preparation. Four stages were incorporated in the project:

Stage I: Moon map on scale of 1:500,000 and feasibility studies, through 1960 ($200,000)

Stage II: Expansion and acceleration of Stage I, including balloon photographic reconnaissance and radar investigation, through 1961 ($800,000)

Stage III: System design per requirements of the lunar mission, through 1962 ($2 million)

Stage IV: Operational program assembling all system components for lunar mission, through 1963 ($5 million)


The Soviet Union announced the successful launching of _Mecha_ ("Dream"), popularly called _Lunik I_, toward the moon. Carrying nearly 800 pounds of instruments, _Lunik I_ missed the moon and became the first man-made solar satellite.

_Instruments and Spacecraft_, p. 38.

In a staff report of the House Select Committee on Astronautics and Space Exploration, Wernher von Braun of the Army Ballistic Missile Agency predicted manned circumlunar flight within the next eight to ten years and a manned lunar landing and return mission a few years thereafter. Administrator T. Keith Glennan, Deputy Administrator Hugh L. Dryden, Abe Silverstein, John P. Hagen, and Homer E. Newell, all of NASA, also foresaw manned circumlunar flight within the decade as well as instrumented probes soft-landed on the moon. Roy K. Knutson, Chairman of the Corporate Space Committee, NAA, projected a manned lunar landing expedition for the early 1970’s with extensive unmanned instrumented soft lunar landings during the last half of the 1960’s.

The Army Ordnance Missile Command (AOMC), the Air Force, and missile contractors presented to the ARPA–NASA Large Booster Review Committee their views on the quickest and surest way for the United States to attain large booster capability. The Committee decided that the Juno V approach advocated by AOMC was best and NASA started plans to utilize the Juno V booster.

Senate Staff Report, Manned Space Flight Program, p. 165.

NASA signed a definitive contract with Rocketdyne Division, NAA, for $102 million covering the design and development of a single-chamber, liquid-propellant rocket engine in the 1- to 1.5-million-pound-thrust class (the F–1, to be used in the Nova superbooster concept). NASA had announced the selection of Rocketdyne on December 12.

First NASA Semiannual Report, p. 27.

After consultation and discussion with DOD, NASA formulated a national space vehicle program. The central idea of the program was that a single launch vehicle should be developed for use in each series of future space missions. The launch vehicle would thus achieve a high degree of reliability, while the guidance and payload could be varied according to purpose of the mission. Four general-purpose launch vehicles were described: Vega, Centaur, Saturn, and Nova. The Nova booster stage would be powered by a cluster of four F–1 engines, the second stage by a single F–1, and the third stage would be the size of an intercontinental ballistic missile but would use liquid hydrogen as a fuel. This launch vehicle would be the first in a series that could transport a man to the lunar surface and return him safely to earth in a direct ascent mission. Four additional stages would be required in such a mission.


The Army proposed that the name of the large clustered-engine booster be changed from Juno V to Saturn, since Saturn was the next planet after Jupiter. Roy W. Johnson, Director of the Advanced Research Projects Agency, approved the name on February 3.

Senate Staff Report, Manned Space Flight Program, p. 165; Saturn Illustrated Chronology, p. 5.

Maj. Gen. John B. Medaris of the Army Ordnance Missile Command (AOMC) and Roy W. Johnson of the Advanced Research Projects Agency (ARPA) discussed the urgency of early agreement between ARPA and NASA on the configuration of the Saturn upper stages. Several discussions between ARPA and NASA had been held on this subject. Johnson expected to reach agreement with NASA the following week. He agreed that AOMC would participate in the overall upper stage planning to ensure compatibility of the booster and upper stages.

Senate Staff Report, Manned Space Flight Program, p. 166.
A Working Group on Lunar Exploration was established by NASA at a meeting at Jet Propulsion Laboratory (JPL). Members of NASA, JPL, Army Ballistic Missile Agency, California Institute of Technology, and the University of California participated in the meeting. The Working Group was assigned the responsibility of preparing a lunar exploration program, which was outlined: circumlunar vehicles, unmanned and manned; hard lunar impact; close lunar satellites; soft lunar landings (instrumented). Preliminary studies showed that the Saturn booster with an intercontinental ballistic missile as a second stage and a Centaur as a third stage, would be capable of launching manned lunar circumnavigation spacecraft and instrumented packages of about one ton to a soft landing on the moon.

Roy W. Johnson, Director of the Advanced Research Projects Agency (ARPA), testified before the House Committee on Science and Astronautics that DOD and ARPA had no lunar landing program. Herbert F. York, DOD Director of Defense Research and Engineering, testified that exploration of the moon was a NASA responsibility.

In testimony before the Senate Committee on Aeronautical and Space Sciences, Deputy Administrator Hugh L. Dryden and DeMarquis D. Wyatt described the long-range objectives of the NASA space program: an orbiting space station with several men, operating for several days; a permanent manned orbiting laboratory; unmanned hard-landing and soft-landing lunar probes; manned circumlunar flight; manned lunar landing and return; and, ultimately, interplanetary flight.

The fourth U.S.–IGY lunar probe effort, Pioneer IV, a joint project of the Army Ballistic Missile Agency and Jet Propulsion Laboratory under the direction of NASA, was launched by a Juno II rocket from the Atlantic Missile Range. Intended to impact on the lunar surface, Pioneer IV achieved earth-moon trajectory, passing within 37,300 miles of the moon before going into permanent orbit around the sun.
The Army Ordnance Missile Command (AOMC) submitted the “Saturn System Study” which had been requested by the Advanced Research Projects Agency (ARPA) on December 18, 1958. From the 1375 possible configurations screened, and the 14 most promising given detailed study, the Atlas and Titan families were selected as the most attractive for upper staging. Either the 120-inch or the 160-inch diameter was acceptable. The study included the statement: “An immediate decision by ARPA as to choice of upper stages on the first generation vehicle is mandatory if flight hardware is to be available to meet the proposed Saturn schedule.” On March 17, AOMC presented the study to NASA, DOD, and ARPA reiterating the urgent need for an early decision on upper staging. Roy W. Johnson, ARPA Director, formed a Saturn ad hoc committee of NASA and DOD personnel to recommend upper stages and payload missions.

Senate Staff Report, Manned Space Flight Program, p. 167; Saturn Illustrated Chronology, p. 5.

An Army task force was formed to develop a plan for establishing a manned lunar outpost by the quickest practical means. The effort was called Project Horizon. The first phase of the project was to make a limited feasibility study, with estimated time and costs. The task force worked under the direction of Maj. Gen. John B. Medaris of the Army Ordnance Missile Command and in full collaboration with the von Braun team. The report was completed on June 8.

Senate Staff Report, Manned Space Flight Program, p. 167.

H. Kurt Strass and Leo T. Chauvin of STG proposed a heatshield test of a full-scale Mercury spacecraft at lunar reentry speeds. This test, in which the capsule would penetrate the earth’s radiation belt, was called Project Boomerang. An advanced version of the Titan missile was to be the launch vehicle. The project was postponed and ultimately dropped because of cost.

Interview with Strass, Manned Spacecraft Center, November 30, 1966; Memorandum, Strass to Chief, Flight Systems Division, “Second Meeting of the New Projects Panel,” August 26, 1959.

John W. Crowley, Jr., NASA Director of Aeronautical and Space Research, notified the Ames, Lewis, and Langley Research Centers, the High Speed Flight Station (later Flight Research Center), the Jet Propulsion Laboratory, and the Office of Space Flight Development that a Research Steering Committee on Manned Space Flight would be formed. Harry J. Goett of Ames was to be Chairman of the Committee, which would assist NASA Headquarters in carrying out its responsibilities in long-range planning and basic research on manned space flight.

The advanced manned space program to follow Project Mercury was discussed at a NASA Staff Conference held in Williamsburg, Va. Three reasons for such a program were suggested:

1. Preliminary step to development of spacecraft for manned interplanetary exploration
2. Extended duration work in the space environment
3. Support of the military space mission.

Among areas requiring study were the cost of an equatorial launch site, adequacy of tracking stations and DOD–NASA coordination of tracking systems, and the need for NASA’s own propulsion test stands and facilities.


NASA Administrator T. Keith Glennan requested $3 million for research into rendezvous techniques as part of the NASA budget for Fiscal Year 1960. In subsequent hearings, DeMarquis D. Wyatt, Assistant to the NASA Director of Space Flight Development, explained that these funds would be used to resolve certain key problems in making space rendezvous practical. Among these were the establishment of referencing methods for fixing the relative positions of two vehicles in space; the development of accurate, lightweight target-acquisition equipment to enable the supply craft to locate the space station; the development of very accurate guidance and control systems to permit precisely determined flight paths; and the development of sources of controlled power.

Testifying before the House Committee on Science and Astronautics, Francis B. Smith, Chief of Tracking Programs for NASA, described the network of stations necessary for tracking a deep-space probe on a 24-hour basis. The stations should be located about 120° apart in longitude. In addition to the Goldstone, Calif., site, two other locations had been selected: South Africa and Woomera, Australia.


U.S. Congress, House, Committee on Science and Astronautics, Meeting with the Astronauts, Project Mercury, Man-in-Space Program, Hearings, 86th Congress, 1st Session (1959).
Members of the new Research Steering Committee on Manned Space Flight were nominated by the Ames, Lewis, and Langley Research Centers, the High Speed Flight Station (HSFS) (later Flight Research Center), the Jet Propulsion Laboratory (JPL), the Office of Space Flight Development (OSFD), and the Office of Aeronautical and Space Research (OASR). They were: Alfred J. Eggers, Jr. (Ames); Bruce T. Lundin (Lewis); Laurence K. Loftin, Jr. (Langley); De E. Beeler (HSFS); Harris M. Schurmeier (JPL); Maxime A. Faget (STG); George M. Low of NASA Headquarters (OSFD); and Milton B. Ames, Jr. (part-time) (OASR).


In response to a request by the (DOD–NASA) Saturn Ad Hoc Committee, the Army Ordnance Missile Command (AOMC) sent a supplement to the “Saturn System Study” to the Advanced Research Projects Agency (ARPA) describing the use of Titan for Saturn upper stages. On May 19, Roy W. Johnson, ARPA Director, notified AOMC that the Saturn second stage would be the first stage of the Titan. After discussions by ARPA, AOMC, Air Force, and Martin Company personnel, ARPA authorized AOMC to enter into direct contracts for modification and procurement of Titan hardware, and on July 24 the appropriate government offices were told by Army Ballistic Missile Agency (ABMA) to conclude letter contracts with Aerojet-General Corporation and The Martin Company. Five days later, ARPA ordered all AOMC Saturn second-stage effort suspended. Johnson later testified that Herbert F. York, DOD Director of Defense Research and Engineering, had informed him: “I have decided to cancel the Saturn program on the grounds that there is no military justification therefore, on the grounds that any military requirement can be accommodated by Titan–C as proposed by the Air Force [Titan–C was a booster, not yet developed, of lower thrust than the Saturn and intended for use in the Dyna-Soar program], and on the ground that by the cancellation the Defense Department will be in a position to terminate the costly operation being conducted at ABMA.” Johnson testified that he had been ready to concur in the cancellation of the Saturn program if it were established that the Titan–C could be developed for about 75 percent of the cost of Saturn and if the Titan–C could accomplish the military missions projected for the next ten years. York then appointed a Booster Evaluation Committee which convened on September 16.

U.S. Congress, House, Committee on Science and Astronautics, To Amend the National Aeronautics and Space Act of 1958, Hearings, 86th Congress, 2nd Session (1960), pp. 408, 412, 413; Senate Staff Report, Manned Space Flight Program, pp. 171, 172, 173.
Testifying before the Senate Committee on Aeronautical and Space Sciences, Maj. Gen. Bernard A. Schriever, Commander of the Air Force Ballistic Missile Division, stated that all three military services should be studying the possibility of a base on the moon. Up to that point, he felt, all such studies had been “in the blue thinking.”


Senate Staff Report, Manned Space Flight Program, p. 168.

STG was transferred to the authority of the newly formed Goddard Space Flight Center but remained based at Langley Field, Va.


The first Rocketdyne H–1 engine for the Saturn arrived at the Army Ballistic Missile Agency (ABMA). The H–1 engine was installed in the ABMA test stand on May 7, first test-fired on May 21, and fired for 80 seconds on May 29. The first long-duration firing—151.03 seconds—was on June 2.

Senate Staff Report, Manned Space Flight Program, p. 168.

Milton W. Rosen of NASA Headquarters proposed a plan for obtaining high-resolution photographs of the moon. A three-stage Vega would place the payload within a 500-mile diameter circle on the lunar surface. A stabilized retrorocket fired at 500 miles above the moon would slow the instrument package sufficiently to permit 20 photographs to be transmitted at a rate of one picture per minute. A radio altimeter could be used to index the height at which each picture was taken. The camera system, developed by the Eastman Kodak Company for the Air Force, would be available within the year. The alternative approach of using direct television appeared less attractive because the resolution of the television system was at least an order of magnitude lower than the comparable photographic system. Because of the difficulty in placing an instrument package in a close lunar orbit, photographs taken by a vehicle orbiting the moon, including those taken of the far side and recorded on magnetic tape for later transmission, would probably have low resolution owing to the distance from the lunar surface. On June 12, Rosen described a new television system which could be used for early attempts at lunar photography. The system, which would be available within a year, would relay pictures comparable to that of the Eastman Kodak camera system.

The first meeting of the Research Steering Committee on Manned Space Flight was held at NASA Headquarters. Members of the Committee attending were: Harry J. Goett, Chairman; Milton B. Ames, Jr. (part-time); De E. Beeler; Alfred J. Eggers, Jr.; Maxime A. Faget; Laurence K. Loftin, Jr.; George M. Low; Bruce T. Lundin; and Harris M. Schurmeier. Observers were John H. Disher, Robert M. Crane, Warren J. North, Milton W. Rosen (part-time), and H. Kurt Strass.

The purpose of the Committee was to take a long-term look at man-in-space problems, leading eventually to recommendations on future missions and on broad aspects of Center research programs to ensure that the Centers were providing proper information. Committee investigations would range beyond Mercury and Dyna-Soar but would not be overly concerned with specific vehicular configurations. The Committee would report directly to the Office of Aeronautical and Space Research.


The national booster program, Dyna-Soar, and Project Mercury were discussed by the Research Steering Committee. Members also presented reviews of Center programs related to manned space flight. Maxime A. Faget of STG endorsed lunar exploration as the present goal of the Committee although recognizing the end objective as manned interplanetary travel. George M. Low of NASA Headquarters recommended that the Committee:

- Adopt the lunar landing mission as its long-range objective
- Investigate vehicle staging so that Saturn could be used for manned lunar landings without complete reliance on Nova
- Make a study of whether parachute or airport landing techniques should be emphasized
- Consider nuclear rocket propulsion possibilities for space flight
- Attach importance to research on auxiliary power plants such as hydrogen-oxygen systems.


Tentative manned space flight priorities were established by the Research Steering Committee: Project Mercury, ballistic probes, environmental satellite, maneuverable manned satellite, manned space flight laboratory, lunar reconnaissance satellite, lunar landing, Mars–Venus reconnaissance, and Mars–Venus landing. The Committee agreed that each NASA Center should study a manned lunar landing and return mission, the study to include the type of propulsion, vehicle configuration, structure, and guidance requirements. Such a mission was an end objective; it did not have to be supported on the basis that it would lead to a more useful end. It would also focus attention at the Centers on the problems of true space flight.

Director Robert R. Gilruth met with members of his STG staff (Paul E. Purser, Charles J. Donlan, James A. Chamberlin, Raymond L. Zavasky, W. Kemble Johnson, Charles W. Mathews, Maxime A. Faget, and Charles H. Zimmerman) and George M. Low from NASA Headquarters to discuss the possibility of an advanced manned spacecraft.


Construction of the first Saturn launch area, Complex 34, began at Cape Canaveral, Fla.

Senate Staff Report, Manned Space Flight Program, p. 169.

At an STG staff meeting, Director Robert R. Gilruth suggested that study should be made of a post-Mercury program in which maneuverable Mercury spacecraft would make land landings in limited areas.

Memorandum, Paul E. Purser to Gilruth, “Log for the Week of June 1, 1959,” p. 4.

The Project Horizon Phase I report was completed. In it, a U.S. manned landing on the moon in 1965 was proposed, to be followed in 1966 by an operational lunar outpost. Expenditures would average $667 million a year from Fiscal Year 1960 through Fiscal Year 1968. The guiding philosophy of the report was one of “enlightened conservatism of technical approach.” On July 28 the report was presented to the Secretary of the Army and the Chief of Staff. In discussion following the presentations, several conclusions emerged:

- The earliest possible U.S. manned lunar outpost was vital to American interests.
- Project Horizon was the earliest feasible means by which the United States could achieve that objective.
- The extensive and in many cases exclusive Army capabilities in this field should be used in the nation’s service, regardless of who would have the responsibility for the lunar outpost.
- The general reception accorded U.S. Army proposals of space operations had not been uniformly enthusiastic.
- The source of the proposal should not be allowed to prejudice the reception of the proposal.

For these reasons, it was decided that the report should be recast to eliminate any U.S. Army organization to manage the lunar operation, at the same time deleting all possible military implications and inferences and emphasizing the scientific and inherently peaceful intent of the United States in its space operations. The report was accordingly revised, leaving the time frame intact, and on September 4 was submitted to the Secretary of the Army. It was later forwarded to the Secretary of Defense and (after the transfer of the von Braun team to NASA) to the NASA Administrator.

Senate Staff Report, Manned Space Flight Program, pp. 169, 172.
NASA authorized $150,000 for Army Ordnance Missile Command studies of a lunar exploration program based on Saturn-boosted systems. To be included were circumlunar vehicles, unmanned and manned; close lunar orbiters; hard lunar impacts; and soft lunar landings with stationary or roving payloads.


At the second meeting of the Research Steering Committee on Manned Space Flight, held at the Ames Research Center, members presented reports on intermediate steps toward a manned lunar landing and return.

Bruce T. Lundin of the Lewis Research Center reported to members on propulsion requirements for various modes of manned lunar landing missions, assuming a 10,000-pound spacecraft to be returned to earth. Lewis mission studies had shown that a launch into lunar orbit would require less energy than a direct approach and would be more desirable for guidance, landing reliability, etc. From a 500,000-foot orbit around the moon, the spacecraft would descend in free fall, applying a constant-thrust decelerating impulse at the last moment before landing. Research would be needed to develop the variable-thrust rocket engine to be used in the descent. With the use of liquid hydrogen, the launch weight of the lunar rocket and spacecraft would be 10 to 11 million pounds.

If the earth orbit rendezvous concept were adopted, using Saturns to launch Centaurs for the lunar landing mission, nine Saturns would be needed to boost nine Centaurs into earth orbit for assembly to attain escape from earth orbit; three more Centaurs would have to be launched into earth orbit for assembly to accomplish the lunar orbit and landing; two additional Centaurs would be needed to provide for return and for the payload. The total of 14 Saturn/Centaur launches would be a formidable problem, not even considering the numerous complex rendezvous and assembly operations in space. The entire operation would have to be accomplished within two to three weeks because of the limitations on storing cryogenics in space.

Research would be needed on propulsion problems; on reliable, precisely controlled, variable-thrust engines for lunar landing; on a high-performance, storable-propellant, moon-takeoff engine; on auxiliary power systems; and on ground operations. Reduction of the ultimate payload weight was extremely vital, and more accurate information was needed on power and weight requirements for life support, capsule weight and size, and the exact scientific payload.

Lundin felt that a decision on whether to use the Saturn or Nova approach should be made as soon as possible since it would affect research and intermediate steps to be taken.

Minutes, Research Steering Committee on Manned Space Flight, June 25–26, 1959, pp. 2–5.
During the Research Steering Committee meeting, John H. Disher of NASA Headquarters discussed the lunar mission studies under way at the Army Ballistic Missile Agency (ABMA):

- ABMA had a large and competent group concentrating primarily on the lunar mission.
- Velocity and thrust requirements agreed well with those determined by the Lewis Research Center.
- ABMA was recommending a Saturn C-2 launch vehicle having a 2-million-pound-thrust first stage, a 1-million-pound-thrust second stage, and a 200,000-pound-thrust third stage. Another launch vehicle six times larger than the Saturn C-2 was also being studied for direct ascent.
- ABMA was interested in obtaining a NASA contract to study the Saturn C-2 vehicle.
- Two approaches were being studied for the manned lunar landing, one refueling in earth orbit and the other assembling separately landed parcels on the moon for the return flight (lunar surface rendezvous).
- The ABMA schedule dates were unrealistic considering present funding and problem complexities.
- Orbit control and landing point control experiments were urgently needed, possibly with Mercury-type capsules.
- Large-scale controlled reentry experiments at lunar reentry velocity should begin as soon as possible.

The Committee agreed that studies should continue on the direct ascent versus earth orbital assembly and that Lewis should become more familiar with ABMA studies, while concentrating on the Nova approach. It was also suggested that the High Speed Flight Station look into the operational problems of assembly in orbit.

Minutes, Research Steering Committee on Manned Space Flight, June 25–26, 1959, pp. 5–6.

A report on a projected manned space station was made to the Research Steering Committee by Laurence K. Loftin, Jr., of the Langley Research Center. In discussion, Chairman Harry J. Goett expressed his opinion that consideration of a space laboratory ought to be an integral and coordinated part of the planning for the lunar landing mission. George M. Low of NASA Headquarters warned that care should be exercised to assure that each step taken toward the goal of a lunar landing was significant, since the number of steps that could be funded was extremely limited.

Minutes, Research Steering Committee on Manned Space Flight, June 25–26, 1959, p. 6.

Alfred J. Eggers, Jr., of the Ames Research Center told the members of the Research Steering Committee of studies on radiation belts, graze and orbit maneuvers on reentry, heat transfer, structural concepts and requirements, lift over drag considerations, and guidance systems which affected various aspects of the manned lunar mission. Eggers said that Ames had concentrated on a landing maneuver...
involving a reentry approach over one of the poles to lessen radiation exposure, a graze through the outer edge of the atmosphere to begin an earth orbit, and finally reentry and landing.

Manned steps beyond Mercury, he said, should be:

- The use of the Vega or Centaur boosters to put a manned satellite into an orbit with a 50,000-mile apogee, carrying two men for two weeks to gain experience beyond Mercury with reentry techniques and extended manned space flight applicable to the lunar mission.
- The use of the Saturn booster in manned flight to the vicinity of the moon and return, putting two men in a highly elliptical orbit, with an apogee of up to 250,000 miles or even one pass around the moon before heading back to earth. The flight time would be about one week, providing experience similar to that of the manned lunar mission, including hyperbolic reentry to earth. A close, direct view of the lunar surface by man would support lunar landing.
- The use of the Nova or clustered-engine Saturn booster for a lunar landing and return. Two men would carry out this one-week to one-month expedition.

Eggers recommended that the same type of return capsule be used in all these missions to build up reliability and experience with the spacecraft before the lunar landing mission. Unmanned space probes should also be used to investigate certain factors related to the success of the lunar mission: polar radiation, lunar radiation, grazing reentry, lunar surface characteristics, and micrometeoroids.

The Committee unanimously agreed that investigation of a grazing reentry was necessary and would require an unmanned space probe. NASA Centers would look into experiments that might be launched by a Scout or Thor-Delta booster. Committee members would check to be sure that the basic programs in the Office of Space Flight Development space sciences programs covered the requirements for investigation of the other factors of special interest to the manned lunar mission.


Members of the Research Steering Committee determined the study and research areas which would require emphasis for manned flight to and from the moon and for intermediate flight steps:

Lunar mission studies: More work would be required on determining “end” vehicle weight, life-support requirements, scientific payload requirements and objectives, exploring the possibility of using the “end” vehicle configuration in intermediate flight steps, booster requirement analysis, and Mercury stretch-out capabilities.

Direct ascent versus assembly in earth orbit: Lewis to continue Nova studies and become familiar with Army Ballistic Missile Agency (ABMA) work on the rendezvous approach, High Speed Flight Station (HSFS) to study operational requirements for assembly in earth orbit, and recommended for ABMA study of assembly in earth orbit.
PART I: CONCEPT TO APOLLO

A reliable, precisely controlled, variable-thrust engine for lunar landing.
A storable propellant lunar takeoff rocket.
Storage of cryogenics in space (emissivity, absorptivity, etc.).
Structural work: a study of molybdenum coating life at higher temperatures,
a contract for test specimens to expedite NASA research, emphasis on research
on ablating materials suitable for low heating rates, and study of combination
radiation and ablation techniques.

Life support (short term up to one month): contract study proposed.
Space suit development: HSFS to study desired specifications.

Guidance system studies focused on the lunar mission: development of light
but sophisticated onboard computers, data-smoothing techniques and effects
on midcourse guidance accuracies, effects of gravity anomalies on initial instru­
mentation, terminal guidance system including retrothrust programming, and
error analysis and energy requirements for the entry corridor on return to earth.

Minutes, Research Steering Committee on Manned Space Flight, June 25–26, 1959,
attached summary pages 1–2.

A report entitled "Recoverable Interplanetary Space Probe" was issued at the di­
rection of C. Stark Draper, Director of the Instrumentation Laboratory, MIT.
Several organizations had participated in this study, which began in 1957.

Interview with Milton B. Trageser, Instrumentation Laboratory, MIT, April 27, 1966.

Members of STG—including H. Kurt Strass, Robert L. O'Neal, Lawrence W.
Enderson, Jr., and David C. Grana—and Thomas E. Dolan of Chance Vought
Corporation worked on advanced design concepts of earth orbital and lunar mis­
sions. The goal was a manned lunar landing within ten years, rather than an
advanced Mercury program.

Interview with H. Kurt Strass, November 30, 1966.

Advanced Research Projects Agency representatives visited Army Ordnance Mis­
sile Command to discuss studies of a Maneuverable Recoverable Space Vehicle
(MRS. V). The general purpose was to identify U.S. space needs before 1970
which might require vehicles of this type.

Senate Staff Report, Manned Space Flight Program, p. 171.

The Advanced Research Projects Agency (ARPA) directed the Army Ordnance
Missile Command to proceed with the static firing of the first Saturn vehicle, the
test booster SA–T, in early calendar year 1960 in accordance with the $70 million
program and not to accelerate for a January 1960 firing. ARPA asked to be
informed of the scheduled firing date.

David S. Akens, Paul K. Freiwirth, and Helen T. Wells, History of the George C.
Marshall Space Flight Center from July 1 to December 31, 1960 (MHM–2, 1961),
Vol. 1, Appendix D, p. 23.
The STG New Projects Panel (proposed by H. Kurt Strass in June) held its first meeting to discuss NASA's future manned space program. Present were Strass, Chairman, Alan B. Kehlet, William S. Augerson, Jack Funk, and other STG members. Strass summarized the philosophy behind NASA's proposed objective of a manned lunar landing: maximum utilization of existing technology in a series of carefully chosen projects, each of which would provide a firm basis for the next step and be a significant advance in its own right. Each project would be an intermediate practical goal to focus attention on the problems and guide new technological developments. The Panel considered the following projects essential to the goal of lunar landing and return: a detailed investigation of the earth’s radiation belts, recovery of radiation belt probes carrying biological specimens, an environmental satellite (three men for two weeks), lunar probes, lunar reconnaissance (both manned and automatic), and lunar landing beacons and stores. The Panel recommended that work start immediately on an advanced recovery capsule that would incorporate the following features: reentry at near lunar return velocity, maneuverability both in space and in the atmosphere, and a parachute recovery for an earth landing. Kehlet was assigned to begin a program leading to a “second-generation” space capsule with a three-man capacity, space and atmospheric maneuverability, advanced abort devices, potential for near lunar return velocity, and advanced recovery techniques.


At its second meeting, STG’s New Projects Panel decided that the first major project to be investigated would be the second-generation reentry capsule. The Panel was presented a chart outlining the proposed sequence of events for manned lunar mission system analysis. The target date for a manned lunar landing was 1970.


A House Committee Staff Report stated that lunar flights would originate from space platforms in earth orbit according to current planning. The final decision on the method to be used, “which must be made soon,” would take into consideration the difficulty of space rendezvous between a space platform and space vehicles as compared with the difficulty of developing single vehicles large enough to proceed directly from the earth to the moon.


In a paper presented to the Tenth International Astronautical Congress in London, England, Milton W. Rosen and F. Carl Schwenk described a five-stage launch vehicle for manned lunar exploration. The direct ascent technique would be used in landing an 8000-pound spacecraft on the moon and returning it to earth. The F–1 engine would power both the booster and second stage of the launch vehicle. The concepts presented in the paper had been developed between February and April.

PART I: CONCEPT TO APOLLO

McDonnell Aircraft Corporation reported to NASA the results of several company-funded studies of follow-on experiments using Mercury spacecraft with heat-shields modified to withstand lunar reentry conditions. In one experiment, a Centaur booster would accelerate a Mercury spacecraft plus a third stage into an eccentric earth orbit with an apogee of about 1200 miles, so that the capsule would reenter at an angle similar to that required for reentry from lunar orbit. The third stage would then fire, boosting the spacecraft to a speed of 36,000 feet per second as it reentered the atmosphere.


The Soviet Union launched *Lunik II*, total payload weight 858.4 pounds. After a flight of about 35 hours, covering a distance of 236,875 miles, *Lunik II* became the first man-made object to impact on the moon. Three radio transmitters sent back signals until the crash landing.

*Instruments and Spacecraft*, p. 63.

The ARPA–NASA Booster Evaluation Committee appointed by Herbert F. York, DOD Director of Defense Research and Engineering, April 15, 1959, convened to review plans for advanced launch vehicles. A comparison of the Saturn (C–1) and the Titan–C boosters showed that the Saturn, with its substantially greater payload capacity, would be ready at least one year sooner than the Titan–C. In addition, the cost estimates on the Titan–C proved to be unrealistic. On the basis of the Advanced Research Projects Agency presentation, York agreed to continue the Saturn program but, following the meeting, began negotiations with NASA Administrator T. Keith Glennan to transfer the Army Ballistic Missile Agency (and, therefore, Saturn) to NASA.

*To Amend the National Aeronautics and Space Act of 1958*, Hearings, p. 410; Senate Staff Report, *Manned Space Flight Program*, p. 175.

At the third meeting of STG’s New Projects Panel, Alan B. Kehlet presented suggestions for the multimanned reentry capsule. A lenticular-shaped vehicle was proposed, to ferry three occupants safely to earth from a lunar mission at a velocity of about 36,000 feet per second.


A study of the guidance and control design for a variety of space missions began at the MIT Instrumentation Laboratory under a NASA contract.

Interview with Milton B. Trageser, Instrumentation Laboratory, MIT, April 27, 1966.

The Soviet Union launched *Lunik III* toward the moon on the second anniversary of *Sputnik I*. The spacecraft, called an “Automatic Interplanetary Station,” carried 345 pounds of instruments including cameras. On October 7, a signal from earth activated the cameras, which photographed about 70 percent of the hidden side of the moon in 40 minutes. The photographs were transmitted to Soviet stations...
The artist's concepts on this page were used in a presentation by M. W. Rosen and F. C. Schwenk at the Tenth International Astronautical Congress in London, England, August 31, 1959. Above, astronauts egress from the spacecraft and prepare to investigate the lunar surface; at right, the takeoff from the moon; and, below, the reentry vehicle starts to enter the atmosphere while the jettisoned propulsion unit, shown more clearly in the lunar takeoff concept, is at left.
on October 18 and released to the world press on October 27. First analyses of the photographs by Soviet astronomers seemed to indicate that the hidden side of the lunar surface had fewer craters than its visible face.


After a meeting with officials concerned with the missile and space program, President Dwight D. Eisenhower announced that he intended to transfer to NASA control the Army Ballistic Missile Agency’s Development Operations Division personnel and facilities. The transfer, subject to congressional approval, would include the Saturn development program.


At an STG meeting, it was decided to begin planning of advanced spacecraft systems. Participants in the meeting were Director Robert R. Gilruth, Paul E. Purser, Charles J. Donlan, Maxime A. Faget, Robert O. Piland, H. Kurt Strass, Charles W. Mathews, John D. Hodge, James A. Chamberlin, and Caldwell C. Johnson. Three primary assignments were made: (1) The preliminary design of a multi-man (probably three-man) capsule for a circumlunar mission, with particular attention to the use of the capsule as a temporary space laboratory, lunar landing cabin, and deep-space probe; (2) mission analysis studies to establish exit and reentry corridors, weights, and propulsion requirements; (3) test program planning to decide on the number and purpose of launches. A panel composed of Piland, Strass, Hodge, and Johnson was appointed to carry out these assignments. The ground rules given to the panel, which was responsible to the Director’s office, were: (1) use personnel necessary to accomplish the work, but do not slow down Mercury; (2) as many as 30 persons (10 percent of the STG staff) might possibly be used in the future.

Memorandum, Purser to Gilruth, “Log for the Week of November 2, 1959.”

In a memorandum to the members of the Research Steering Committee on Manned Space Flight, Chairman Harry J. Goett discussed the increased importance of the weight of the “end vehicle” in the lunar landing mission. This was to be an item on the agenda of the third meeting of the Committee, to be held in early December. Abe Silverstein, Director of the NASA Office of Space Flight Development, had recently mentioned to Goett that a decision would be made within the next few weeks on the configuration of successive generations of Saturn, primarily the upper stages. Silverstein and Goett had discussed the Committee’s views on a lunar spacecraft. Goett expressed the hope in the memorandum that members of the Committee would have some specific ideas at their forthcoming meeting about the probable weight of the spacecraft.

In addition, Goett informed the Committee that the Vega had been eliminated as a possible booster for use in one of the intermediate steps leading to the lunar mission. The primary possibility for the earth satellite mission was now the first-generation Saturn and for the lunar flight the second-generation Saturn.

An intended lunar probe launched from the Atlantic Missile Range by an Atlas-Able booster disintegrated about 45 seconds later when the protective sheath covering the payload detached prematurely. The probe was sponsored by NASA, developed by the Jet Propulsion Laboratory, and launched by the Air Force Ballistic Missile Division.


While awaiting the formal transfer of the Saturn program, NASA formed a study group to recommend upper-stage configurations. Membership was to include the DOD Director of Defense Research and Engineering and personnel from NASA, Advanced Research Projects Agency, Army Ballistic Missile Agency, and the Air Force. This group was later known both as the Saturn Vehicle Team and the Silverstein Committee (for Abe Silverstein, Chairman).

Senate Staff Report, *Manned Space Flight Program*, p. 179.

Twelve nations signed a treaty making the Antarctic continent a preserve for scientific research, immune from political and military strife. Signatories were Argentina, Australia, Great Britain, Chile, France, New Zealand, Norway, Belgium, Japan, South Africa, the Soviet Union, and the United States. Legal experts have suggested that the Antarctic Treaty provided a precedent for similar agreements demilitarizing the moon and other bodies in space.


The initial plan for transferring the Army Ballistic Missile Agency and Saturn to NASA was drafted. It was submitted to President Dwight D. Eisenhower on December 11 and was signed by Secretary of the Army Wilber M. Brucker and Secretary of the Air Force James H. Douglas on December 16 and by NASA Administrator T. Keith Glennan on December 17.


The Advanced Research Projects Agency (ARPA) and NASA requested the Army Ordnance Missile Command (AOMC) to prepare an engineering and cost study for a new Saturn configuration with a second stage of four 20,000-pound-thrust liquid-hydrogen and liquid-oxygen engines (later called the S–IV stage) and a modified Centaur third stage using two of these engines (later designated the S–V stage). AOMC was also asked to indicate what significant program improvements or acceleration could be achieved with an increase in Fiscal Year 1960 funding if provided late in the fiscal year. The study was sent to ARPA and NASA by AOMC on December 10 and formally submitted on December 28.


At the third meeting of the Research Steering Committee on Manned Space Flight held at Langley Research Center, H. Kurt Strass reported on STG’s thinking on steps leading to manned lunar flight and on a particular capsule-laboratory space-
PART I: CONCEPT TO APOLLO

craft. The project steps beyond Mercury were: radiation experiments, minimum space and reentry vehicle (manned), temporary space laboratory (manned), lunar data acquisition (unmanned), lunar circumnavigation or lunar orbiter (unmanned), lunar base supply (unmanned), and manned lunar landing. STG felt that the lunar mission should have a three-man crew. A configuration was described in which a cylindrical laboratory was attached to the reentry capsule. This laboratory would provide working space for the astronauts until it was jettisoned before reentry. Preliminary estimates put the capsule weight at about 6600 pounds and the capsule plus laboratory at about 10,000 pounds.

Minutes, Research Steering Committee on Manned Space Flight, December 8–9, 1959, p. 3.

H. H. Koelle told members of the Research Steering Committee of mission possibilities being considered at the Army Ballistic Missile Agency. These included an engineering satellite, an orbital return capsule, a space crew training vehicle, a manned orbital laboratory, a manned circumlunar vehicle, and a manned lunar landing and return vehicle. He described the current Saturn configurations, including the “C” launch vehicle to be operational in 1967. The Saturn C (larger than the C–1) would be able to boost 85,000 pounds into earth orbit and 25,000 pounds into an escape trajectory.

Minutes, Research Steering Committee on Manned Space Flight, December 8–9, 1959, p. 4.

Several possible configurations for a manned lunar landing by direct ascent being studied at the Lewis Research Center were described to the Research Steering Committee by Seymour C. Himmel. A six-stage launch vehicle would be required, the first three stages to boost the spacecraft to orbital speed, the fourth to attain escape speed, the fifth for lunar landing, and the sixth for lunar escape with a 10,000-pound return vehicle. One representative configuration had an overall height of 320 feet. H. H. Koelle of the Army Ballistic Missile Agency argued that orbital assembly or refueling in orbit [earth orbit rendezvous] was more flexible, more straightforward, and easier than the direct ascent approach. Bruce T. Lundin of the Lewis Research Center felt that refueling in orbit presented formidable problems since handling liquid hydrogen on the ground was still not satisfactory. Lewis was working on handling cryogenic fuels in space.

Minutes, Research Steering Committee on Manned Space Flight, December 8–9, 1959, pp. 4–5.

The General Assembly of the United Nations unanimously approved Resolution 1472 (XIV), establishing the Committee on the Peaceful Uses of Outer Space to replace the Ad Hoc Committee. There were no meetings of the Committee until November 27, 1961, because of failure to agree on the composition of the Committee.

Senate Committee Symposium, Legal Problems of Space Exploration, pp. 1274–1275.
A guideline letter was sent to William H. Pickering, Director of the Jet Propulsion Laboratory (JPL), from Abe Silverstein, Director of NASA's Office of Space Flight Development, outlining a program of five lunar spacecraft flights, intended primarily to obtain information on the lunar surface. JPL was requested to conduct tradeoff studies on spacecraft design and mission. The scientific objective would be to “acquire and transmit a number of images of the lunar surface.” In addition, JPL was asked to “evaluate the probability of useful data return from a survivable package incorporating ... a lunar seismometer of the type ... being developed for NASA.” This letter provided the formal basis for what was subsequently the Ranger program.


In a memorandum to Don R. Ostrander, Director of Office of Launch Vehicle Programs, and Abe Silverstein, Director of Office of Space Flight Programs, NASA Associate Administrator Richard E. Horner described the proposed Space Exploration Program Council, which would be concerned primarily with program development and implementation. The Council would be made up of the Directors of the Jet Propulsion Laboratory, the Goddard Space Flight Center, the Army Ballistic Missile Agency, the Office of Space Flight Programs, and the Office of Launch Vehicle Programs. Horner would be Chairman of the Council which would have its first meeting on January 28–29, 1960 [later changed to February 10–11, 1960].

Memorandum, Horner to Ostrander and Silverstein, December 29, 1959.

NASA accepted the recommendations of the Saturn Vehicle Evaluation Committee (Silverstein Committee) on the Saturn C–1 configuration and on a long-range Saturn program. A research and development plan of ten vehicles was approved. The C–1 configuration would include the S–I stage (eight H–1 engines clustered, producing 1.5 million pounds of thrust), the S–IV stage (four engines producing 80,000 pounds of thrust), and the S–V stage (two engines producing 40,000 pounds of thrust).


For the first time, attention was focused on the lunar orbit rendezvous scheme at Langley Research Center during studies in support of the Langley Research Center Lunar Mission Steering Group. This committee was active in 1959 and 1960. In 1960, the lunar trajectory group of the Theoretical Mechanics Division prepared information for presentation to the Lunar Mission Steering Group and for circulation throughout the laboratory to stimulate interest in problems related to the lunar mission.

PART I: CONCEPT TO APOLLO

President Dwight D. Eisenhower directed NASA Administrator T. Keith Glennan “to make a study, to be completed at the earliest date practicable, of the possible need for additional funds for the balance of FY 1960 and for FY 1961 to accelerate the super booster program for which your agency recently was given technical and management responsibility.”

Letter, President Dwight D. Eisenhower to Dr. T. Keith Glennan, January 14, 1960.

In testimony before the House Committee on Science and Astronautics, Richard E. Horner, Associate Administrator of NASA, presented NASA’s ten-year plan for 1960–1970. The essential elements had been recommended by the Research Steering Committee on Manned Space Flight. NASA’s Office of Program Planning and Evaluation, headed by Homer J. Stewart, formalized the ten-year plan.

1960:
- First launching of a meteorological satellite
- First launching of a passive reflector communications satellite
- First launching of the Scout vehicle
- First launching of the Thor-Delta vehicle
- First launching of the Atlas-Agena B (DOD)
- First suborbital flight by an astronaut

1961:
- First launching of a lunar impact vehicle
- First launching of an Atlas-Centaur vehicle
- Attainment of orbital manned space flight, Project Mercury

1962:
- First launching of a probe to the vicinity of Venus or Mars

1963:
- First launching of a two-stage Saturn

1963–1964:
- First launching of an unmanned vehicle for controlled landing on the moon
  - First launching of an orbiting astronomical and radio astronomical laboratory

1964:
- First launching of an unmanned circumlunar vehicle and return to earth
  - First reconnaissance of Mars or Venus, or both, by an unmanned vehicle

1965–1967:
- First launching in a program leading to manned circumlunar flight and to a permanent near-earth space station

Beyond 1970: Manned lunar landing and return

On February 19, NASA officials again presented the ten-year timetable to the House Committee. A lunar soft landing with a mobile vehicle had been added for 1965. On March 28, NASA Administrator T. Keith Glennan described the plan to the Senate Committee on Aeronautical and Space Sciences. He estimated the cost of the program to be more than $1 billion in Fiscal Year 1962 and at least $1.5 billion annually over the next five years, for a total cost of $12 to $15 billion.

The Chance Vought Corporation completed a company-funded, independent, classified study on manned lunar landing and return (MALLAR), under the supervision of Thomas E. Dolan. Booster limitations indicated that earth orbit rendezvous would be necessary. A variety of lunar missions were described, including a two-man, 14-day lunar landing and return. This mission called for an entry vehicle of 6600 pounds, a mission module of 9000 pounds, and a lunar landing module of 27,000 pounds. It incorporated the idea of lunar orbit rendezvous though not specifically by name.

Interview with John D. Bird, Langley Research Center, June 20, 1966.

At a luncheon in Washington, Abe Silverstein, Director of the Office of Space Flight Programs, suggested the name “Apollo” for the manned space flight program that was to follow Mercury. Others at the luncheon were Don R. Ostrander from NASA Headquarters and Robert R. Gilruth, Maxime A. Faget, and Charles J. Donlan from STG.

Interview with Charles J. Donlan, Langley Research Center, June 20, 1966.

The Army Ballistic Missile Agency submitted to NASA the study entitled “A Lunar Exploration Program Based Upon Saturn-Boosted Systems.” In addition to the subjects specified in the preliminary report of October 1, 1959, it included manned lunar landings.


The first meeting of the NASA Space Exploration Council was held at NASA Headquarters. The objective of the Council was “to provide a mechanism for the timely and direct resolution of technical and managerial problems ... common to all [NASA] Centers engaged in the space flight program.” Present at the meeting were Richard E. Horner, Chairman, Don R. Ostrander, Abe Silverstein, Nicholas E. Golovin, Abraham Hyatt, and Robert L. King (Executive Secretary) of NASA Headquarters; Wernher von Braun of the Army Ballistic Missile Agency; Harry J. Goett of Goddard Space Flight Center; and William H. Pickering of the Jet Propulsion Laboratory. Among the agreements were:

- Membership of the Council would be expanded to include the Director of Advanced Research Programs.
- Meetings would be quarterly.
- A Senior Steering Group would be appointed by Horner to resolve policy issues concerning the proposed NASA Headquarters reliability staff. This staff was to develop policies and methods for ensuring the functional reliability of space systems from initial design stage through final launch.
- The Council would decide whether to move up the firing date of the first Atlas-Agena B lunar mission from May to February 1961.

A concept of a Lunar-Earth Return Vehicle as envisioned at the Army Ballistic Missile Agency (ABMA) in early 1960. This illustration was prepared for use of Wernher von Braun in connection with an ABMA study, "A Lunar Exploration Program Based Upon Saturn-Boosted Systems."

Eleven companies submitted contract proposals for the Saturn second stage (S-IV): Bell Aircraft Corporation; The Boeing Airplane Company; Chrysler Corporation; General Dynamics Corporation, Convair/Astronautics Division; Douglas Aircraft Company, Inc.; Grumman Aircraft Engineering Corporation; Lockheed Aircraft Corporation; The Martin Company; McDonnell Aircraft Corporation; North American Aviation, Inc.; and United Aircraft Corporation.


NASA established the Office of Life Sciences Programs with Clark T. Randt as Director. The Office would assist in the fields of biotechnology and basic medical and behavioral sciences. Proposed biological investigations would include work on the effects of space and planetary environments on living organisms, on evidence of extraterrestrial life forms, and on contamination problems. In addition,
the Office would arrange grants and contracts and plan a life sciences research center.


At a NASA staff conference at Monterey, Calif., officials discussed the advanced manned space flight program, the elements of which had been presented to Congress in January. The Goddard Space Flight Center was asked to define the basic assumptions to be used by all groups in the continuing study of the lunar mission. Some problems already raised were: the type of heatshield needed for reentry and tests required to qualify it, the kind of research and development firings, and conditions that would be encountered in cislunar flight. Members of STG would visit NASA Centers during April to define the tasks and request assistance. STG representatives were directed to maintain contact with the Centers and try to identify gaps in the technology. STG was also assigned the responsibility for preparing a first draft of specifications for a lunar spacecraft.


STG formulated preliminary guidelines by which an “advanced manned spacecraft and system” would be developed. These guidelines were further refined and elaborated; they were formally presented to NASA Centers during April and May.


The Army Ballistic Missile Agency’s Development Operations Division and the Saturn program were transferred to NASA after the expiration of the 60-day limit for congressional action on the President’s proposal of January 14. [The President’s decision had been made on October 21, 1959.] By Executive Order, the President named the facilities the “George C. Marshall Space Flight Center.” Formal transfer took place on July 1.


Two of the eight H–1 engines of the Saturn C–1 first stage were successfully static-fired for approximately eight seconds. The test, conducted at Redstone Arsenal, was designated SAT–01—the first live firing of the Saturn test booster (SA–T).

*Saturn Illustrated Chronology*, p. 11.

Members of STG presented guidelines for an advanced manned spacecraft program to NASA Centers to enlist research assistance in formulating spacecraft and mission design.
A cloud of smoke mushroomed from the base of the static-firing facility at Redstone Arsenal, Ala., when two of the eight H-1 engines of the Saturn C-1 launch vehicle's first stage were tested for the first time.

To open these discussions, Director Robert R. Gilruth summarized the guidelines: manned lunar reconnaissance with a lunar mission module, corollary earth orbital missions with a lunar mission module and with a space laboratory, compatibility with the Saturn C-1 or C-2 boosters (weight not to exceed 15,000 pounds for a complete lunar spacecraft and 25,000 pounds for an earth orbiting spacecraft), 14-day flight time, safe recovery from aborts, ground and water landing and avoidance of local hazards, point (ten-square-mile) landing, 72-hour postlanding survival period, auxiliary propulsion for maneuvering in space, a "shirtsleeve" environment, a three-man crew, radiation protection, primary command of mission on board, and expanded communications and tracking facilities. In addition, a tentative time schedule was included, projecting multiman earth orbit qualification flights beginning near the end of the first quarter of calendar year 1966.


STG's Robert O. Piland, during briefings at NASA Centers, presented a detailed description of the guidelines for missions, propulsion, and flight time in the advanced manned spacecraft program:

(1) The spacecraft should be capable ultimately of manned circumlunar reconnaissance. As a logical intermediate step toward future goals of lunar and planetary landing many of the problems associated with manned circumlunar flight would need to be solved.

(2) The lunar spacecraft should be capable of earth orbit missions for initial evaluation and training. The reentry component of this spacecraft should
be capable of missions in conjunction with space laboratories or space stations. To accomplish lunar reconnaissance before a manned landing, it would be desirable to approach the moon closer than several thousand miles. Fifty miles appeared to be a reasonable first target for study purposes.

(3) The spacecraft should be designed to be compatible with the Saturn C-1 or C-2 boosters for the lunar mission. The multiman advanced spacecraft should not weigh more than 15,000 pounds including auxiliary propulsion and attaching structure.

(4) A flight-time capability of the spacecraft for 14 days without resupply should be possible. Considerable study of storage batteries, fuel cells, auxiliary power units, and solar batteries would be necessary. Items considered included the percentage of the power units to be placed in the “caboose” (space laboratory), preference for the use of storage batteries for both power and radiation shielding, and redundancy for reliability by using two different types of systems versus two of the same system.


In discussing the advanced manned spacecraft program at NASA Centers, Maxime A. Faget of STG detailed the guidelines for aborted missions and landing:

(1) The spacecraft must have a capability of safe crew recovery from aborted missions at any speed up to the maximum velocity, this capability to be independent of the launch propulsion system.

(2) A satisfactory landing by the spacecraft on both water and land, avoiding local hazards in the recovery area, was necessary. This requirement was predicated on two considerations: emergency conditions or navigation errors could force a landing on either water or land; and accessibility for recovery and the relative superiority of land versus water landing would depend on local conditions and other factors. The spacecraft should be able to land in a 30-knot wind, be water-tight, and be seaworthy under conditions of 10- to 12-foot waves.

(3) Planned landing capability by the spacecraft at one of several previously designated ground surface locations, each approximately 10 square miles in area, would be necessary. Studies were needed to assess the value of impulse maneuvers, guidance quality, and aerodynamic lift over drag during the return from the lunar mission. Faget pointed out that this requirement was far less severe for the earth orbit mission than for the lunar return.

(4) The spacecraft design should provide for crew survival for at least 72 hours after landing. Because of the unpredictability of possible emergency maneuvers, it would be impossible to provide sufficient recovery forces to cover all possible landing locations. The 72-hour requirement would permit mobilization of normally existing facilities and enough time for safe recovery. Locating devices on the spacecraft should perform adequately anywhere in the world.

(5) Auxiliary propulsion should be provided for guidance maneuvers needed to effect a safe return in a launch emergency. Accuracy and capability of the guidance system should be studied to determine auxiliary propulsion requirements. Sufficient reserve propulsion should be included to accommodate correc-
PART I: CONCEPT TO APOLLO

Stanley C. White of STG outlined at NASA Centers the guidelines for human factors in the advanced manned spacecraft program:

(1) A "shirtsleeve" spacecraft environment would be necessary because of the long duration of the lunar flight. This would call for a highly reliable pressurized cabin and some means of protection against rapid decompression. Such protection might be provided by a quick-donning pressure suit. Problems of supplying oxygen to the spacecraft; removing carbon dioxide, water vapor, toxic gases, and microorganisms from the capsule atmosphere; basic monitoring instrumentation; and restraint and couch design were all under study. In addition, research would be required on noise and vibration in the spacecraft, nutrition, waste disposal, interior arrangement and displays, and bioinstrumentation.

(2) A minimum crew of three men was specified. Studies had indicated that, for a long-duration mission, multiman crews were necessary and that three was the minimum number required.

(3) The crew should not be subjected to more than a safe radiation dose. Studies had shown that it was not yet possible to shield the crew against a solar flare. Research was indicated on structural materials and equipment for radiation protection, solar-flare prediction, minimum radiation trajectories, and the radiation environment in cislunar space.

Command and communications guidelines for the advanced manned spacecraft program were listed by STG's Robert G. Chilton at NASA Centers:

(1) Primary command of the mission should be on board. Since a manned spacecraft would necessarily be much more complex and its cost much greater than an unmanned spacecraft, maximum use should be made of the command decision and operational capabilities of the crew. Studies would be needed to determine the extent of these capabilities under routine, urgent, and extreme emergency conditions. Onboard guidance and navigation hardware would include inertial platforms for monitoring insertion guidance, for abort command, and for abort-reentry navigation; optical devices; computers; and displays. Attitude control would require a multimode system.

(2) Communications and ground tracking should be provided throughout the mission except when the spacecraft was behind the moon. Voice contact once per orbit was considered sufficient for orbital missions. For the lunar mission, telemetry would be required only for backup data since the crew would relay periodic voice reports. Television might be desirable for the lunar mission. For ground tracking, a study of the Mercury system would determine whether the network could be modified and relocated to satisfy the close-in requirements of a lunar mission. The midcourse and circumlunar tracking requirements might be met by the deep-space network facilities at Goldstone, Calif., Australia, and South Africa. Both existing and proposed facilities should be studied to ensure that frequencies for all systems were available.
could be made compatible to permit use of a single beacon for midcourse and reentry tracking.


John C. Houbolt of the Langley Research Center presented a paper at the National Aeronautical Meeting of the Society of Automotive Engineers in New York City in which the problems of rendezvous in space with the minimum expenditure of fuel were considered. To resupply a space station, for example, the best solution appeared to be to launch the ferry rocket into an adjacent orbit. A minimum amount of fuel would then be needed to inject the ferry rocket into the same orbital plane as the space station. Attention was also focused on the wait time before a rendezvous launch.

If launch were made into the correct orbital plane, with subsequent lead or lag correction, wait periods of many days would be necessary, but if launch were made into an incorrect orbital plane with a later plane correction, wait periods of only a day or two would be feasible.


Four of the eight H–1 engines of the Saturn C–1 first-stage booster were successfully static-fired at Redstone Arsenal for seven seconds.

*Saturn Illustrated Chronology*, p. 11.

Detailed lunar charts, consisting of 230 photographic sheets, were published by the Air Force and the University of Chicago Press. The atlas, in preparation under Air Force contract since April 1958, was assembled by Gerard P. Kuiper of the Yerkes Observatory.


Briefings on the guidelines for the advanced manned spacecraft program were presented by STG representatives at NASA Headquarters.


In a memorandum to NASA Administrator T. Keith Glennan, Robert L. King, Executive Secretary of the Space Exploration Program Council (SEPC), reported on the status of certain actions taken up at the first meeting of the Council:

- Rather than appoint a separate Senior Steering Group to resolve policy problems connected with the reliability program, SEPC itself tentatively would be used. A working committee would be appointed for each major system and would rely on the SEPC for broad policy guidance.
- Proposed rescheduling of the first Atlas-Agena B lunar mission for an earlier flight date was abandoned as impractical.

STG members, visiting Moffett Field, Calif., briefed representatives of the Jet Propulsion Laboratory, Flight Research Center, and Ames Research Center on the advanced manned spacecraft program. Ames representatives then described work at their Center which would be applicable to the program: preliminary design studies of several aerodynamic configurations for reentry from a lunar trajectory, guidance and control requirements studies, potential reentry heating experiments at near-escape velocity, flight simulation, and pilot display and navigation studies. STG asked Ames to investigate heating and aerodynamics on possible lifting capsule configurations. In addition, Ames offered to tailor a payload applicable to the advanced program for a forthcoming Wallops Station launch.

Members of STG visited the Flight Research Center to be briefed on current effort and planned activities there. Of special interest were possibilities of the Flight Research Center's conducting research on large parachutes in cooperation with Ames Research Center, analytical and simulator studies of pilot control of launch vehicles, and full-scale tests of landing capabilities of low lift over drag configurations.

NASA announced the selection of the Douglas Aircraft Company to build the second stage (S–IV) of the Saturn C–1 launch vehicle.


NASA announced that Aeronutronic Division of the Ford Motor Company had been selected from 13 bidders for a $3.5 million contract to design and build a 300-pound instrumented capsule which would be crash-landed on the surface of the moon. The capsule would be launched by an Atlas-Agena B and would be attached to a larger payload currently under development at the Jet Propulsion Laboratory. The larger payload was intended to carry television cameras. When the spacecraft (later named “Ranger”) had reached a point 25 miles above the lunar surface, the smaller capsule would detach itself and crash-land. The instruments, including a seismometer and a temperature recorder, would then transmit data back to earth.


At Redstone Arsenal, all eight H–1 engines of the first stage of the Saturn C–1 launch vehicle were static-fired simultaneously for the first time and achieved 1.3 million pounds of thrust.


A study report was issued by the MIT Instrumentation Laboratory on guidance and control design for a variety of space missions. This report, approved by C. Stark Draper, Director of the Laboratory, showed that a vehicle, manned or unmanned, could have significant onboard navigation and guidance capability.

Interview with Milton B. Trageser, Instrumentation Laboratory, MIT, April 27, 1966.
Thomas E. Dolan of the Chance Vought Corporation prepared a company-funded design study of the lunar orbit rendezvous method for accomplishing the lunar landing mission.

Interview with H. Kurt Strass, MSC, November 30, 1966.

An additional contract for $10,000 was signed by the University of Manchester, Manchester, England, and the Air Force. Z. Kopal, principal investigator, would continue to work at the Pic-du-Midi Observatory in France, providing topographical information on the lunar surface for the production of accurate lunar maps. The contract [AF 61 (052) 380] was a continuation of one signed on November 1, 1958, and was to run from May 1, 1960, to October 31, 1960. In addition, the Air Force provided $40,000 for a 40-inch reflector telescope at the Observatory, tremendously increasing its capability for lunar topographical research. By June 1960, information on one-fourth of the visible area of the moon had been produced.

House Committee Report, Army Lunar Construction and Mapping Program, Appendix.

Members of STG presented the proposed advanced manned spacecraft program to Wernher von Braun and 25 of his staff at Marshall Space Flight Center. During the ensuing discussion, the merits of a completely automatic circumlunar mission were compared with those of a manually operated mission. Further discussions were scheduled.


STG members presented the proposed advanced manned spacecraft program to the Lewis Research Center staff. Work at the Center applicable to the program included: analysis and preliminary development of the onboard propulsion system, trajectory analysis, and development of small rockets for midcourse and attitude control propulsion.


Clifford I. Cummings, Jet Propulsion Laboratory spacecraft program director, announced at a meeting of the Aviation Writers Association in Los Angeles, Calif., that the spacecraft which would carry television and a detachable instrumented capsule to be crash-landed on the moon would be called “Ranger.”


Robert R. Gilruth, Paul E. Purser, James A. Chamberlin, Maxime A. Faget, and H. Kurt Strass of STG met with a group from the Grumman Aircraft Engineering Corporation to discuss advanced spacecraft programs. Grumman had been working on guidance requirements for circumlunar flights under the sponsorship of the Navy and presented Strass with a report of this work.

Memorandum, Purser to Gilruth, “Log for the Week of May 2, 1960.”

The first production Mercury spacecraft, using its launch escape rocket as propulsion, was launched from Wallops Island in a successful “beach abort” test.

Swenson et al., This New Ocean, p. 262.
PART I: CONCEPT TO APOLLO

A discussion on the advanced manned spacecraft program was held at the Langley Research Center with members of STG and Langley Research Center, together with George M. Low and Ernest O. Pearson, Jr., of NASA Headquarters and Harry J. Goett of Goddard Space Flight Center. Floyd L. Thompson, Langley Director, said that Langley would be studying the radiation problem, making configuration tests (including a lifting Mercury), and studying aerodynamics, heating, materials, and structures.

Memorandum, Paul E. Purser to Robert R. Gilruth, “Log for the Week of May 9, 1960.”

The Soviet Union launched an unmanned spacecraft into near-earth orbit. Designated Korabl Sputnik I by the Russians and called Sputnik IV by the Western press, the spacecraft weighed approximately 10,000 pounds and contained a pressurized space cabin with a dummy astronaut. On May 19, the attempt to bring the spacecraft back to earth failed when a flaw in the guidance system deflected the ship into a higher orbit. Soviet scientists said that conditions in the cabin, which had separated from the remainder of the spacecraft, were normal.


A meeting on space rendezvous was held at the Langley Research Center and attended by representatives from NASA Headquarters, Flight Research Center, Goddard Space Flight Center, Space Task Group, Langley Research Center, Jet Propulsion Laboratory, Lewis Research Center, and Marshall Space Flight Center. Bernard Maggin of NASA Headquarters was chairman. Current NASA Center programs on rendezvous were reviewed and ideas were exchanged on future projects. Many of the studies in progress involved the concept of a space ferry rendezvousing with a station in cislunar space. The consensus of the meeting was that the rendezvous technique would be essential in the foreseeable future and that experiments should be made to establish feasibility and develop the technique. There was as yet no funding for any rendezvous flight test program.

Inter-NASA Research and Development Centers Discussion on Space Rendezvous, Langley Research Center, May 16–17, 1960.

STG formed the Advanced Vehicle Team, reporting directly to Robert R. Gilruth, Director of the Mercury program. The Team would conduct research and make preliminary design studies for an advanced multiradiant spacecraft. In addition, the Team would maintain contacts and information flow between STG and the Langley, Lewis, Ames, and Flight Research Centers and the Jet Propulsion Laboratory and would effect necessary liaison with the Marshall Space Flight Center on the development and planned use of boosters. Contacts with industrial groups and government agencies on advanced systems studies would be focused in this group. Robert O. Piland was appointed Head of the Advanced Vehicle Team; other members assigned full-time were H. Kurt Strass, Robert G. Chilton, Jack Funk, Alan B. Kehlet, Jr., R. Bryan Erb, Owen E. Maynard, Richard B. Ferguson, and Alfred B. Eickmeier. Team members would retain their current permanent organizational
### 1960

**May**

status and receive technical direction and guidance in their particular areas from their supervisors, as well as support from other specialists.


Assembly of the first Saturn flight booster, SA–1, began at Marshall Space Flight Center.


Eight H–1 engines of the first stage of the Saturn C–1 launch vehicle were static-fired for 35.16 seconds, producing 1.3 million pounds of thrust. This first public demonstration of the H–1 took place at Marshall Space Flight Center.


NASA selected Rocketdyne Division of NAA to develop the J–2, a 200,000-pound-thrust rocket engine, burning liquid hydrogen and liquid oxygen. [A decision was later made to use the J–2 in the upper stages of the Saturn C–5.]


The Saturn C–1 first stage successfully completed its first series of static tests at the Marshall Space Flight Center with a 122-second firing of all eight H–1 engines.

*Rocketdyne Skywriter*, June 24, 1960, p. 4.

**June**

21

Robert O. Piland, Head of the STG Advanced Vehicle Team, and Stanley C. White of STG attended a meeting in Washington, D. C., sponsored by the NASA Office of Life Sciences Programs, to discuss radiation and its effect on manned space flight. Three consultants presented their views: John R. Winckler of the University of Minnesota, a cosmic-ray physicist; Cornelius A. Tobias of the University of California, a radiologist specializing in radiation effects on cells and other human subsystems; and Col. John E. Pickering, Director of Research at the Air Force School of Aviation Medicine. Their research showed that it would be impracticable to shield against the inner Van Allen belt radiation but possible to shield against the outer belt with a moderate amount of protection.


H. Kurt Strass of STG and John H. Disher of NASA Headquarters proposed that boilerplate Apollo spacecraft be used in some of the forthcoming Saturn C–1 launches. [Boilerplates are research and development vehicles which simulate production spacecraft in size, shape, structure, mass, and center of gravity.] These flight tests would provide needed experience with Apollo systems and utilize the Saturn boosters effectively. Four or five such tests were projected. On October 5, agreement was reached between members of Marshall Space Flight Center and STG on tentative Saturn vehicle assignments and flight plans.

Interview with Strass, MSC, November 30, 1966.
PART I: CONCEPT TO APOLLO

The House Committee on Science and Astronautics declared: “A high priority program should be undertaken to place a manned expedition on the moon in this decade. A firm plan with this goal in view should be drawn up and submitted to the Congress by NASA. Such a plan, however, should be completely integrated with other goals, to minimize total costs. The modular concept deserves close study. Particular attention should be paid immediately to long lead-time phases of such a program.” The Committee also recommended that development of the F–1 engine be expedited in expectation of the Nova launch vehicle, that there be more research on nuclear engines and less conventional engines before freezing the Nova concept, and that the Orion project be turned over to NASA. It was the view of the Committee that “NASA’s 10-year program is a good program, as far as it goes, but it does not go far enough. Furthermore the space program is not being pushed with sufficient energy.”


After reviewing proposals by 37 companies, NASA awarded contracts to the Hughes Aircraft Company, McDonnell Aircraft Corporation, North American Aviation, Inc., and Space Technology Laboratories, Inc., for preliminary competitive design studies of an instrumented soft-landing lunar spacecraft, the Surveyor. The companies were scheduled to submit their reports in December.


The third meeting of the Space Exploration Program Council was held at NASA Headquarters. The question of a speedup of Saturn C–2 production and the possibility of using nuclear upper stages with the Saturn booster were discussed. The Office of Launch Vehicle Programs would plan a study on the merits of using nuclear propulsion for some of NASA’s more sophisticated missions. If the study substantiated such a need, the amount of in-house basic research could then be determined.


NASA Director of Space Flight Programs Abe Silverstein notified Harry J. Goett, Director of the Goddard Space Flight Center, that NASA Administrator T. Keith Glennan had approved the name “Apollo” for the advanced manned space flight program. The program would be so designated at the forthcoming NASA-Industry Program Plans Conference.


The first NASA–Industry Program Plans Conference was held in Washington, D.C. The purpose was to give industrial management an overall picture of the NASA program and to establish a basis for subsequent conferences to be held at various NASA Centers. The current status of NASA programs was outlined, in-
1960
July

including long-range planning, launch vehicles, structures and materials research, manned space flight, and life sciences.

NASA Deputy Administrator Hugh L. Dryden announced that the advanced manned space flight program had been named "Apollo." George M. Low, NASA Chief of Manned Space Flight, stated that circumlunar flight and earth orbit missions would be carried out before 1970. This program would lead eventually to a manned lunar landing and a permanent manned space station.

Three follow-up conferences were planned: Goddard Space Flight Center in August (held in Washington, D.C.), the Marshall Space Flight Center in September, and Jet Propulsion Laboratory in October. Industry representatives would receive more detailed briefings on specific phases of the NASA program.


Mercury-Atlas 1 (MA-1) was launched from the Atlantic Missile Range in a test of spacecraft structural integrity under maximum heating conditions. After 58.5 seconds of flight, MA-1 exploded and the spacecraft was destroyed upon impact off-shore. None of the primary capsule test objectives were met.

Swenson et al., This New Ocean, pp. 275–278.

This chart was used by George M. Low July 29, 1960, as he described the plans for Project Apollo during the NASA–Industry Program Plans Conference.
PART II

Design—Decision—Contract

August 1960 through November 1961
PART II

The Key Events

1960

August 30: Industry briefing by Goddard Space Flight Center on feasibility studies for the Apollo spacecraft.

September 1: The Apollo Project Office formed under the Space Task Group (STG) Flight Systems Division.

September 13: STG briefing for prospective bidders on the feasibility studies for the Apollo spacecraft.

October 21: STG selection of the Apollo command module design.

October 25: Selection by NASA of Convair/Astronautics Division of General Dynamics Corporation, the General Electric Company, and The Martin Company to prepare feasibility studies for the Apollo spacecraft.

1961

January 6–12: First meetings of the Apollo Technical Liaison Groups, formed to coordinate NASA inter-Center information exchange.

February 7: Six-month study contract for Apollo guidance and navigation support signed by NASA with the Massachusetts Institute of Technology (MIT) Instrumentation Laboratory.

February 7: Final report of the Low Committee outlining a manned lunar landing within the decade using either the earth orbit rendezvous or direct ascent technique.

April 12: First successful manned orbital flight, by Cosmonaut Yuri A. Gagarin of the Soviet Union.

May 5: First successful American suborbital flight, by Astronaut Alan B. Shepard, Jr.

May 5: Completion of the first draft of the Apollo spacecraft specifications by STG.

May 15–17: Submission of final reports by contractors on the feasibility studies on the Apollo spacecraft.

May 22: Completion of the second draft of the Apollo spacecraft specifications by STG.

May 25: President John F. Kennedy's proposal to Congress and the nation of an accelerated space program including a manned lunar landing within the decade.

June 10: Report of the Lundin Committee recommending a low-altitude earth orbit rendezvous mode using the Saturn C-3 to accomplish the manned lunar landing mission.

June 16: Report of the Fleming Committee identifying the chief pacing items of a manned lunar landing mission within the decade as the development of and facilities for the launch vehicle.

July 28: NASA invitation to 12 companies to submit bids on the prime Apollo spacecraft contract.
August 9: Selection of the MIT Instrumentation Laboratory to develop under STG direction the Apollo navigation and guidance system—first major Apollo contract. 

August: Report of the Heaton Committee recommending the earth orbit rendezvous technique and use of the Saturn C–4 for the manned lunar landing mission. 

October 11: Presentations to NASA representatives by five industrial teams bidding on the Apollo spacecraft contract. 

October 27: Successful flight of the first Saturn C–1 (SA–1) booster. 

November 1: Formal redesignation of the Space Task Group as the Manned Spacecraft Center (MSC). 

November 8: First meeting of the MSC–MSFC Coordination Panels, formed to find solutions to the interrelated problems of the Apollo launch vehicle and spacecraft. 

November 20: Report of the Rosen working group to the NASA Office of Manned Space Flight, recommending direct ascent as the primary lunar landing mission mode with a backup rendezvous capability development. 

November 28: Selection of North American Aviation, Inc., as principal contractor for the Apollo spacecraft under MSC direction.
PART II

Design—Decision—Contract

August 1960 through November 1961

In a memorandum to Abe Silverstein, Director of NASA’s Office of Space Flight Programs, Harry J. Goett, Director of Goddard Space Flight Center, outlined the tentative program of the Goddard industry conference to be held on August 30. At this conference, more details of proposed study contracts for an advanced manned spacecraft would be presented. The requirements would follow the guidelines set down by STG and presented to NASA Headquarters during April and May. Three six-month study contracts at $250,000 each would be awarded.

Draft Memorandum, Goett to Director, Office of Space Flight Programs, August 8, 1960.

Secretary of the Interior Fred A. Seaton and Secretary of the Army Wilber M. Brucker announced that the U.S. Geological Survey had completed the first known photogeological survey of the surface of the moon. The study, part of a program to select lunar landing sites for manned and unmanned spacecraft, consisted of three diagrams, all showing the visible face of the moon at 36 inches diameter. These diagrams depicted, respectively, the physiographic lunar regions, naming features on the moon’s surface; a generalized photogeologic map giving the age of craters and structural features; and the prominent lunar rays.

Palo Alto Times, August 18, 1960.

The Soviet Union launched its second spaceship satellite, the Korabl Sputnik II, or Sputnik V. The spacecraft was similar to the one launched on May 15 and carried two dogs, Strelka and Belka, in addition to a gray rabbit, rats, mice, flies, plants, fungi, microscopic water plants, and seeds. Electrodes attached to the dogs and linked with the spacecraft communications system, which included a television camera, enabled Soviet scientists to check the animals’ hearts, blood pressure, breathing, and actions during the trip. After the spacecraft reentered and landed safely the next day, the animals and biological specimens were reported to be in good condition.

Baltimore Sun, August 20, 1960; New York Herald Tribune, August 22, 1960; Instruments and Spacecraft, pp. 120–121.

The Goddard Space Flight Center (GSFC) conducted its industry conference in Washington, D.C., presenting details of GSFC projects, current and future. The
THE APOLLO SPACECRAFT: A CHRONOLOGY

1960

August

Objectives of the proposed six-month feasibility contracts for an advanced manned spacecraft were announced:

- To define a manned spacecraft system fulfilling STG guidelines
- To formulate a program plan for implementation
- To identify areas requiring long lead-time research and development effort
- To analyze the cost of providing the system.

Fixed-fee contracts were to be let to prime contractors only; several contracts would be let concurrently. The timetable was announced: (1) August 30, 1960, industry familiarization; (2) August 31–September 6, expression of interest to NASA; (3) September 7, invitation to bidders’ conference; (4) September 12, bidders’ conference at STG; (5) October 10, proposals received; (6) November 14, contracts awarded; (7) May 15, 1961, contracts completed.

Presentations for the Industry Conference to be conducted by the Goddard Space Flight Center, Greenbelt, Md., August 30, 1960.

September

1

In an organizational change within STG, Maxime A. Faget was appointed Chief of the Flight Systems Division and Robert O. Piland was named Assistant Chief for Advanced Projects. The Apollo Project Office was formed with Piland as Head of the Office; members included John B. Lee, J. Thomas Markley, William W. Petynia, and H. Kurt Strass.

Memorandum, Robert R. Gilruth to Staff, STG, “Change in Organization of the Space Task Group,” September 1, 1960.

2

NASA Administrator T. Keith Glennan directed that an accelerated joint planning effort be made by persons at NASA Headquarters who were most familiar with the Saturn, Apollo, manned orbital laboratory, and unmanned lunar and planetary programs. They were to determine whether the Saturn and Saturn-use programs were effectively integrated and whether sufficient design study and program development work had been done to support decisions on projected Saturn configurations. The group responsible for the study consisted of Lloyd Wood, Richard B. Canright, Alfred M. Nelson, John L. Sloop, Oran W. Nicks, Fred D. Kochendorfer, and George M. Low.

Memorandum, Donald H. Heatton to Director, Launch Vehicle Programs, and Director, Space Flight Programs, “Integration of the Saturn and Saturn Applications Programs,” September 2, 1960.

10

A NASA contract for approximately $44 million was signed by Rocketdyne Division of NAA for the development of the J-2 engine.


13

An STG briefing was held at Langley Field, Va., for prospective bidders on three six-month feasibility studies of an advanced manned spacecraft as part of the Apollo program. A formal Request for Proposal was issued at the conference.


54
A formal agreement was signed by the United States and South Africa providing for the construction of a new deep-space tracking facility at Krugersdorp, near Johannesburg. It would be one of three stations equipped to maintain constant contact with lunar and planetary spacecraft.


A staff meeting of the Flight Systems Division of STG was held to discuss design constraints for an in-house design study of the Apollo spacecraft. [See October 21, 1960.]


An attempt to launch a Pioneer satellite into lunar orbit failed when one of the upper stages of the Atlas-Able rocket malfunctioned.


In a memorandum to NASA Associate Administrator Robert C. Seamans, Jr., Robert L. King, Executive Secretary, described the action taken on certain items discussed at the July 14–15 meeting of the Space Exploration Program Council. Among these actions was the awarding of a contract to The RAND Corporation to evaluate missions for which nuclear propulsion would be desirable. Included in the study would be the determination of availability dates, cost of development, operational costs, the safety aspects of the missions, and an evaluation of research requirements.


The fourth meeting of the Space Exploration Program Council was held at NASA Headquarters. The results of a study on Saturn development and utilization was presented by the Ad Hoc Saturn Study Committee. Objectives of the study were to determine (1) if and when the Saturn C–2 launch vehicle should be developed and (2) if mission and spacecraft planning was consistent with the Saturn vehicle development schedule. No change in the NASA Fiscal Year 1962 budget was contemplated. The Committee recommended that the Saturn C–2 development should proceed on schedule (S–II stage contract in Fiscal Year 1962, first flight in 1965). The C–2 would be essential, the study reported, for Apollo manned circumlunar missions, lunar unmanned exploration, Mars and Venus orbiters and capsule landers, probes to other planets and out-of-ecliptic, and for orbital starting of nuclear upper stages.

During a discussion on the Saturn program, several major problems were brought up:

- The adequacy of the Saturn C–1 launch vehicle for orbital qualification of the complete Apollo spacecraft was in question. Although the C–1 could be used to launch a command module of 5100 pounds, it was probable that the command
module weight would increase to as much as 8000 pounds. George M. Low of NASA Headquarters, in a critical review of the Apollo program, pointed out that a spacecraft for a circumlunar mission could be constructed within the payload limitation of the C–2 launch vehicle. Both the developmental and production spacecraft could be available to meet the Saturn schedules.

* Much basic research would be needed before the first Apollo flight. In particular, the problem of reentry heating was of great concern. Low noted that a prediction criterion for proton beam events had been developed, making possible safe manned circumlunar flights insofar as the radiation problem was concerned.

* Concern was also expressed as to the possible need and availability of additional personnel to support the Apollo program.

Minutes, Space Exploration Program Council Meeting, September 30, 1960, pp. 1, 4-5; Low, “Saturn Requirements for Project Apollo,” presentation to Space Exploration Program Council, September 30, 1960; “Presentation of Results of Saturn Study by Ad Hoc Study Committee to Space Exploration Program Council,” September 30, 1960.

Charles J. Donlan of STG, Chairman of the Evaluation Board which would consider contractors’ proposals on feasibility studies for an advanced manned spacecraft, invited the Directors of Ames Research Center, Jet Propulsion Laboratory, Flight Research Center, Lewis Research Center, Langley Research Center, and Marshall Space Flight Center to name representatives to the Evaluation Board. The first meeting was to be held on October 10 at Langley Field, Va.


Members were appointed to the Technical Assessment Panels and the Evaluation Board to consider industry proposals for Apollo spacecraft feasibility studies. Members of the Evaluation Board were: Charles J. Donlan (STG), Chairman; Maxime A. Faget (STG); Robert O. Piland (STG), Secretary; John H. Disher (NASA Headquarters Office of Space Flight Programs); Alvin Seiff (Ames); John V. Becker (Langley); H. H. Koelle (Marshall); Harry J. Goett (Goddard), ex officio; and Robert R. Gilruth (STG), ex officio.


Members of STG visited the Marshall Space Flight Center to discuss possible Saturn and Apollo guidance integration and potential utilization of Apollo onboard propulsion to provide a reserve capability. Agreement was reached on tentative Saturn vehicle assignments on abort study and lunar entry simulation; on the use of the Saturn guidance system; and on future preparations of tentative flight plans for Saturns SA–6, 8, 9, and 10.

Contractors' proposals on feasibility studies for an advanced manned spacecraft were received by STG. Sixty-four companies expressed interest in the Apollo program, and of these 14 actually submitted proposals: The Boeing Airplane Company; Chance Vought Corporation; Convair/Astronautics Division of General Dynamics Corporation; Cornell Aeronautical Laboratory, Inc.; Douglas Aircraft Company; General Electric Company; Goodyear Aircraft Corporation; Grumman Aircraft Engineering Corporation; Guardite Division of American Marietta Company; Lockheed Aircraft Corporation; The Martin Company; North American Aviation, Inc.; and Republic Aviation Corporation. These 14 companies, later reduced to 12 when Cornell and Guardite withdrew, were subsequently invited to submit prime contractor proposals for the Apollo spacecraft development in 1961. The Technical Assessment Panels began evaluation of contractors' proposals on October 10.


In a memorandum to Abe Silverstein, Director of NASA's Office of Space Flight Programs, George M. Low, Chief of Manned Space Flight, described the formation of a working group on the manned lunar landing program: "It has become increasingly apparent that a preliminary program for manned lunar landings should be formulated. This is necessary in order to provide a proper justification for Apollo, and to place Apollo schedules and technical plans on a firmer foundation.

"In order to prepare such a program, I have formed a small working group, consisting of Eldon Hall, Oran Nicks, John Disher, and myself. This group will endeavor to establish ground rules for manned lunar landing missions; to determine reasonable spacecraft weights; to specify launch vehicle requirements; and to prepare an integrated development plan, including the spacecraft, lunar landing and takeoff system, and launch vehicles. This plan should include a time-phasing and funding picture, and should identify areas requiring early studies by field organizations."

Memorandum, Low to Director of Space Flight Programs, "Manned Lunar Landing Programs," October 17, 1960.

A staff meeting of STG's Flight Systems Division was held to fix additional design constraints for the in-house design study of the Apollo spacecraft.

Fundamental decisions were made as a result of this and a previous meeting on September 20:

• The entry vehicle should have a Mercury-type configuration, a lift over drag ratio of 0.35, and an overall heatshield and should follow the modular concept, in which a module containing redundant equipment could be jettisoned before reentry.

• Solid propellant systems should be used throughout for onboard propulsion.

• The nominal design load should be 8 g, with an emergency ultimate of 20 g.
The sketch above, drawn by Caldwell C. Johnson in October 1960, proposed and led to the development of the seating arrangement which was adopted for the Apollo command module.

- For flight path control in atmospheric flight, with lift over drag ratio of 0.35 constant, roll control only would be used; for space flight, midcourse corrections should be made by fixed-impulse solid-propellant units.
- Attitude control should be maintained during powered flight by thrust vector, during space flight by control jets, and during atmospheric flight by control jets for damping.
- The onboard guidance system should utilize special purpose computers and inertial reference based on the use of fundamentally manual star-sight systems with provision for automatic use.
- Both parachutes and rotors should be studied for the touchdown mode.
- Further research on the spacecraft atmosphere would be necessary.

PART II: DESIGN—DECISION—CONTRACT

The Technical Assessment Panels presented to the Evaluation Board their findings on the contractors' proposals for feasibility studies of an advanced manned spacecraft. On October 24, the Evaluation Board findings and recommendations were presented to the STG Director.

"Apollo Spacecraft Chronology," pp. 4, 5.

Included in the current Saturn flight schedule were: mid-1961, begin first-stage flights with dummy upper stages; early 1963, begin two-stage flights; late 1963, begin three-stage flights; early 1964, conclude ten-vehicle research and development flight test program.

Senate Staff Report, Manned Space Flight Program, p. 193.

NASA selected three contractors to prepare individual feasibility studies of an advanced manned spacecraft as part of Project Apollo. The contractors were Convair/Astronautics Division of General Dynamics Corporation, General Electric Company, and The Martin Company.


Representatives of the General Electric Company, The Martin Company, and Convair/Astronautics Division of General Dynamics Corporation visited STG to conduct negotiations on the Apollo systems study contracts announced on October 25. The discussions clarified or identified areas not completely covered in company proposals. Contracts were awarded on November 15.

Minutes of Technical Negotiation Meetings with the General Electric Company, The Martin Company, and Convair/Astronautics Division of General Dynamics Corporation for Apollo Systems Study (RFP-302), October 27, November 1, and November 2, 1960; "Apollo Spacecraft Chronology," p. 5.

Key staff members of NASA Headquarters and the Commander, U.S. Air Force Research and Development Command, met at the Air Force Ballistic Missile Division, Los Angeles, Calif., to attend briefings and discuss matters of mutual concern.

At an executive session, Air Force and NASA programs of orbital rendezvous, refueling, and descent from orbit were discussed. Long-range Air Force studies on a lunar base were in progress as well as research on more immediate missions, such as rendezvous by an unmanned satellite interceptor for inspection purposes, manned maintenance satellites, and reentry methods. NASA plans for the manned lunar landing mission included the possible use of the Saturn booster in an orbital staging operation employing orbital refueling. Reentry studies beyond Mercury were concentrated on reentry at escape speeds and on a spacecraft configuration capable of aerodynamic maneuvering during reentry.

The Department of the Interior announced that the U.S. Geological Survey would undertake detailed studies of lunar geology as part of a new $205,000 program in astrogeology financed by NASA. The program would include geological analysis of photographs of selected areas on the moon, terrestrial crater studies, and investigations into the origin of tektites, meteorites, and related material of possible extraterrestrial origin. Certain lunar features would be studied more closely and larger scale diagrams would be made of specific areas in the vicinity of sites selected by NASA for unmanned spacecraft landings.


At a meeting, Charles J. Donlan of STG and George M. Low, John H. Disher, Milton W. Rosen, and Elliott Mitchell, all of NASA Headquarters, discussed a plan to set up informal technical liaison groups to broaden the base for inter-Center information exchange on the Apollo program with particular reference to onboard propulsion.


*Little Joe 5* with a Mercury production spacecraft was launched from Wallops Island to test the spacecraft in an abort simulating the most severe launch conditions. At 15.4 seconds after liftoff, the escape rocket motor and tower jettison motor ignited prematurely. Booster, capsule, and tower remained mated through ballistic trajectory until destroyed on impact.


*Discoverer XVII* was launched into polar orbit from Vandenberg Air Force Base and the payload was recovered on November 14. On December 2, the Air Force revealed that exceedingly valuable information had been obtained from human tissues carried by *Discoverer XVII*. The tissues had been exposed to an unexpectedly heavy dose of radiation for more than 50 hours in flight.


STG formulated a plan for the proposed Apollo Technical Liaison Groups. These Groups were to effect systematic liaison in technical areas related to the Apollo project. The objectives and scope of the plan were as follows:

- Provide an up-to-date summary of progress on the Apollo project in specific technical areas at the Centers
- Give a regular summary of Apollo research and study investigations to ensure their use in the project
- Report Apollo contractor activities to Group members
- Bring expert consideration to the technical problems as they arose
- Point out research activity needed in support of Apollo for its assignment to the Centers
- Assist in monitoring contractor studies through participation of individual panel members

60
• Develop requirements for flight tests resulting from research and study activity

• Provide assessments of progress in the technical areas.

To carry out these objectives, Technical Liaison Groups would be formed:

• Trajectory Analysis: studies related to the manned circumlunar mission including atmospheric and nonatmospheric phases of normal and emergency maneuvers

• Configurations and Aerodynamics: theoretical and experimental studies of the aerodynamic characteristics and performance of vehicles proposed for the manned circumlunar mission

• Guidance and Control: studies and developments in the guidance, navigation, and control areas related to all phases of the manned circumlunar mission

• Heating: convective, conductive, and radiative heat-transfer studies during launch, abort, and reentry for various configurations; investigations of heat transfer through turbulent boundary layers; ablation rates for materials at different heating conditions; and pressure distribution for various configurations

• Structures and Materials: studies of design concepts for proposed circumlunar vehicle structures including the optimum payload distribution, protection against radiation and meteoroids, and possible shapes and types of structures suitable for circumlunar missions

• Instrumentation and Communications: studies and developments of instruments required for the mission; studies on voice, telemetry, and tracking communications

• Human Factors: studies on human tolerance levels, life-support requirements, and the assessment of the biological effects of radiation

• Mechanical Systems: studies and developments of systems required for the manned circumlunar mission

• Onboard Propulsion: studies and developments in propulsion systems and components required to meet the abort and midcourse performance requirements

Representatives in a given Group would be limited to a single member from each Center. STG would be responsible for meeting arrangements.


An attempt was made to launch Mercury-Redstone 1 (MR–1) from the Atlantic Missile Range. After a four- or five-inch liftoff, MR–1 launched its escape tower but not the capsule. The undamaged spacecraft was recovered for reuse.

Swenson et al., This New Ocean, pp. 293–297.

STG held a meeting at Goddard Space Flight Center to discuss a proposed contract with MIT Instrumentation Laboratory for navigation and guidance support for Project Apollo. The proposed six-month contract for $100,000 might fund studies through the preliminary design stage but not actual hardware. Milton B. Trageser of the Instrumentation Laboratory presented a draft work statement which divided the effort into three parts: midcourse guidance, reentry guidance, and a satellite experiment feasibility study using the Orbiting Geophysical Observa-
tory. STG decided that the Instrumentation Laboratory should submit a more detailed draft of a work statement to form the basis of a contract. In a discussion the next day, Robert G. Chilton of STG and Trageser clarified three points:

1. The current philosophy was that an onboard computer program for a normal mission sequence would be provided and would be periodically updated by the crew. If the crew were disabled, the spacecraft would continue on the programmed flight for a normal return. No capability would exist for emergency procedures.

2. Chilton emphasized that consideration of the reentry systems design should include all the guideline requirements for insertion monitoring by the crew, navigation for aborted missions, and, in brief, the whole design philosophy for manned flight.

3. The long-term objective of a lunar landing mission should be kept in mind although design simplicity was of great importance.

Chilton and Trageser agreed that the purpose of the Apollo program was the development of manned space flight system capability, not simply circumnavigation of the moon with an encapsulated man.

Memorandum, Chilton to Associate Director, “Meeting with MIT Instrumentation Laboratory to Discuss Navigation and Guidance Support for Project Apollo,” November 28, 1960.

Charles J. Donlan, Associate Director of STG, invited Langley, Ames, Lewis, and Flight Research Centers, Marshall Space Flight Center, and Jet Propulsion Laboratory to participate in Technical Liaison Groups in accordance with the plan drawn up on November 16.


A joint briefing on the Apollo and Saturn programs was held at Marshall Space Flight Center (MSFC), attended by representatives of STG and MSFC. Maxime A. Faget of STG and MSFC Director Wernher von Braun agreed that a joint STG–MSFC program would be developed to accomplish a manned lunar landing. Areas of responsibility were: MSFC—launch vehicle and landing on the moon; STG—lunar orbit, landing, and return to earth.


Smith J. DeFrance, Director of the Ames Research Center, designated Ames working members on six of the nine Apollo Technical Liaison Groups. They were Stanley F. Schmidt (Trajectory Analysis), Clarence A. Syvertson (Configurations and Aerodynamics), G. Allen Smith (Guidance and Control), Glen Goodwin (Heating), Charles A. Hermach (Structures and Materials), and Harald S. Smedal (Human Factors).

The Soviet Union launched its third spaceship satellite, Korabl Sputnik III, or Sputnik VI. The spacecraft, similar to those launched on May 15 and August 19, carried two dogs in addition to other animals, insects, and plants. The next day, during reentry, the spacecraft disintegrated and burned.


Eugene J. Manganiello, Associate Director of the Lewis Research Center, appointed Lewis members to six of the Apollo Technical Liaison Groups. They were Seymour C. Himmel (Trajectory Analysis), Jack B. Esgar (Structures and Materials), Robert E. Tozier (Instrumentation and Communications), Robert F. Seldon (Human Factors), Robert R. Goodman (Mechanical Systems), and Edmund R. Jonash (Onboard Propulsion).


A meeting was held by representatives of STG and the MIT Lincoln Laboratory to discuss the scope of the studies to be performed by the Lincoln Laboratory on the ground instrumentation system for the Apollo program. The discussion centered about the draft work statement prepared by STG. In general, those at the meeting agreed that Lincoln Laboratory should conduct an overall analysis of the requirements for the ground system, leading to the formulation of a general systems concept. The study should be completed by the end of December 1961, with interim results available in the middle of 1961.

Memorandum, Jack Cohen, Operations Representative, Apollo Office, to Associate Director, "Meeting with Lincoln Laboratory Personnel to Discuss Apollo Study Contract," December 5, 1960.

Milton B. Trageser of MIT Instrumentation Laboratory transmitted to Charles J. Donlan of STG the outline of a study program on the guidance aspects of Project Apollo. He outlined what might be covered by a formal proposal on the Apollo spacecraft guidance and navigation contract discussed by STG and Instrumentation Laboratory representatives on November 22.

Letter, Trageser, Assistant Director, MIT Instrumentation Laboratory, to Donlan, Associate Director of STG, December 2, 1960.

The Director of the Flight Research Center, Paul F. Bikle, nominated Flight Research Center members to eight of the nine Apollo Technical Liaison Groups. They were Donald R. Bellman (Trajectory Analysis), Hubert M. Drake (Configurations and Aerodynamics), Euclid C. Holleman (Guidance and Control), Thomas V. Cooney (Heating), Kenneth C. Sanderson (Instrumentation and Communications), Milton O. Thompson (Human Factors), Perry V. Row (Mechanical Systems), and Norman E. DeMar (Onboard Propulsion).


Representatives of Marshall Space Flight Center (MSFC) were assigned to eight of the nine Apollo Technical Liaison Groups by H. H. Koelle, Director, Future
Projects Office, MSFC. They were Rudolph F. Hoelker (Trajectory Analysis), Edward L. Linsley (Configurations and Aerodynamics), Werner K. Dahm and Harvey A. Connell (Heating), Erich E. Goerner (Structures and Materials), David M. Hammock and Alexander A. McCool (Onboard Propulsion), Heinz Kampmeier (Instrumentation and Communications), Wilbur G. Thornton (Guidance and Control), and Herman F. Beduerftig (Mechanical Systems). Dual representation on two of the Groups would be necessary because of the division of technical responsibilities within MSFC.


The first technical review of the General Electric Company Apollo feasibility study was held at the contractor’s Missile and Space Vehicle Department. Company representatives presented reports on the study so that STG representatives might review progress, provide General Electric with pertinent information from NASA or other sources, and discuss and advise as to the course of the study.

Minutes of General Electric Missile and Space Vehicle Department Meeting No. 1, December 6–8, 1960.

Floyd L. Thompson, Director of the Langley Research Center, assigned Langley members to eight of the Apollo Technical Liaison Groups. They were William H. Michael, Jr. (Trajectory Analysis), Eugene S. Love (Configurations and Aerodynamics), John M. Eggleston (Guidance and Control), Robert L. Trimpi (Heating), Roger A. Anderson (Structures and Materials), Wilford E. Sivertson, Jr. (Instrumentation and Communications), David Adamson (Human Factors), and Joseph G. Thibodaux, Jr. (Onboard Propulsion).


The Martin Company presented the first technical review of its Apollo feasibility study to STG officials in Baltimore, Md. At the suggestion of STG, Martin agreed to reorient the study in several areas: putting more emphasis on lunar orbits, putting man in the system, and considering landing and recovery in the initial design of the spacecraft.

Minutes of The Martin Company Apollo Technical Review No. 1, December 7–9, 1960.

Brian O. Sparks, Deputy Director of the Jet Propulsion Laboratory (JPL), designated JPL members to serve on six of the nine Apollo Technical Liaison Groups. They were Victor C. Clarke, Jr. (Trajectory Analysis), Edwin Pounder (Configurations and Aerodynamics), James D. Acord (Guidance and Control), John W. Lucas (Heating), William J. Carley (Structures and Materials), and Duane F. Dipprey (Onboard Propulsion).

Letter, Sparks to Charles J. Donlan, Associate Director of Project Mercury, December 9, 1960.
Representatives of the Langley Research Center briefed members of STG on the lunar orbit method of accomplishing the lunar landing mission.


Convair/Astronautics Division of the General Dynamics Corporation held its first technical review of the Apollo feasibility study in San Diego, Calif. Brief presentations were made by contractor and subcontractor technical specialists to STG representatives. Convair/Astronautics' first approach was oriented toward the modular concept, but STG suggested that the integral spacecraft concept should be investigated.


Associate Administrator of NASA Robert C. Seamans, Jr., and his staff were briefed by Langley Research Center personnel on the rendezvous method as it related to the national space program. Clinton E. Brown presented an analysis made by himself and Ralph W. Stone, Jr., describing the general operational concept of lunar orbit rendezvous for the manned lunar landing. The advantages of this plan in contrast with the earth orbit rendezvous method, especially in reducing launch vehicle requirements, were illustrated. Others discussing the rendezvous were John C. Houbolt, John D. Bird, and Max C. Kurbjun.


The final launch in the Pioneer lunar probe program was unsuccessful; the Atlas-Able booster rocket went out of control and exploded at an altitude of 40,000 feet off Cape Canaveral.


*Mercury-Redstone 1A* (unmanned) was launched successfully from the Atlantic Missile Range. The objective was to qualify the spacecraft for a primate flight scheduled shortly thereafter. Apart from the launch vehicle cutoff velocity being slightly higher than normal, all flight sequences were satisfactory.


The MIT Instrumentation Laboratory submitted a formal proposal to NASA for a study of a navigation and guidance system for the Apollo spacecraft.

Memorandum, Robert G. Chilton to Associate Director, "Massachusetts Institute of Technology Guidance System Study for Apollo," January 16, 1961.

The Grumman Aircraft Engineering Corporation began work on a company-funded lunar orbit rendezvous feasibility study.

STG, which was responsible for Project Mercury and other NASA manned space flight programs, became a separate field element reporting to the Director of Space Flight Programs at NASA Headquarters.


During a meeting of the Space Exploration Program Council at NASA Headquarters, the subject of a manned lunar landing was discussed. Following presentations on earth orbit rendezvous (Wernher von Braun, Director of Marshall Space Flight Center), lunar orbit rendezvous (John C. Houbolt of Langley Research Center), and direct ascent (Melvyn Savage of NASA Headquarters), the Council decided that NASA should not follow any one of these specific approaches, but should proceed on a broad base to afford flexibility. Another outcome of the discussion was an agreement that NASA should have an orbital rendezvous program which could stand alone as well as being a part of the manned lunar program. A task group was named to define the elements of the program insofar as possible. Members of the group were George M. Low, Chairman, Eldon W. Hall, A. M. Mayo, Ernest O. Pearson, Jr., and Oran W. Nicks, all of NASA Headquarters; Maxime A. Faget of STG; and H. H. Koelle of Marshall Space Flight Center. This group became known as the Low Committee.


Three of the Apollo Technical Liaison Groups held their first meetings at STG (Instrumentation and Communications, Mechanical Systems, and Onboard Propulsion).

The Group for Instrumentation and Communications discussed a set of working guidelines on spacecraft instrumentation and communications, tracking considerations, and deep-space communication requirements. Progress of the three Apollo feasibility study contracts was reviewed and the proposed MIT Lincoln Laboratory study on a systems concept for the ground instrumentation and tracking required for the Apollo mission was discussed. Reports of studies were given by members from the NASA Centers. The Group recommendations were:

- All Group members should be supplied with copies of the Apollo contractors’ proposals.
- Existing ground facilities should be used as much as possible.
- Jet Propulsion Laboratory (JPL) should be asked to participate in future panel activities.
- All Group members should be supplied with copies of the STG–Lincoln Laboratory Work Statement.

Members of the Group for Mechanical Systems considered studies being done at NASA Centers. Some specific points of interest in these studies were:

- Lewis and Langley work on reaction controls, Langley research on auxiliary power systems, Marshall Space Flight Center (MSFC) investigations on mechanical elements.
• A call for more detailed definitions of the environmental control system requirements, further investigation of chemical auxiliary power systems, consideration of artificial gravity configuration effects on mechanical systems, and development of reliable materials for use in the space environment.

The Group for Onboard Propulsion reviewed the three contractors' work on the Apollo feasibility studies. Among studies being undertaken by the NASA Centers and reported on at this meeting were: an STG consideration of an all-solid fuel propulsion system for a circumlunar flight, determination of midcourse and abort propulsion system requirements based on Saturn trajectories (MSFC), experimental evaluation at zero gravity of expulsion bag techniques for cryogenic propellants (Lewis), analysis and experiments on solid propellant rocket motors of very high mass fraction (Langley), methods of achieving thrust vector control by secondary injection of gases and the design of a highly reliable and versatile bipropellant spacecraft propellant system using hydrogen tetroxide and hydrazine or hydrazine derivatives (JPL), and a contract to examine hardware requirements for space missions and lunar landings (NASA Headquarters).


The Manned Lunar Landing Task Group (Low Committee) set up by the Space Exploration Program Council was instructed to prepare a position paper for the NASA Fiscal Year 1962 budget presentation to Congress. The paper was to be a concise statement of NASA's lunar program for Fiscal Year 1962 and was to present the lunar mission in terms of both direct ascent and rendezvous. The rendezvous program would be designed to develop a manned spacecraft capability in near space, regardless of whether such a technique would be needed for manned lunar landing. In addition to answering such questions as the reason for not eliminating one of the two mission approaches, the Group was to estimate the cost of the lunar mission and the date of its accomplishment, though not in specific terms. Although the decision to land a man on the moon had not been approved, it was to be stressed that the development of the scientific and technical capability for a manned lunar landing was a prime NASA goal, though not the only one. The first meeting of the Group was to be held on January 9.


At the first meeting of the Manned Lunar Landing Task Group, Associate Administrator Robert C. Seamans, Jr., Director of the Office of Space Flight Programs Abe Silverstein, and Director of the Office of Advanced Research Programs Ira H. Abbott outlined the purpose of the Group to the members. After a discussion of the instructions, the Group considered first the objectives of the total NASA program: (1) the exploration of the solar system for knowledge to benefit mankind; and (2) the development of technology to permit exploitation of space flight for scientific, military, and commercial uses. NASA's lunar program was a logical step toward these objectives. In current lunar program planning, three steps were projected: (1) a manned landing on the moon with return to earth,
January 1961

(2) limited manned lunar exploration, and (3) a scientific lunar base. To accomplish the first step, a great increase in launch vehicle capability would be needed beyond that provided by current funding. A comparison of a three-million-pound-thrust and a six-million-pound-thrust Nova launch vehicle was made. It was estimated that a 60,000- to 80,000-pound payload to escape velocity would be needed for a manned lunar landing mission.


Representatives of STG visited Convair/Astronautics Division of the General Dynamics Corporation to monitor the Apollo feasibility study contract. The meeting consisted of several individual informal discussions between the STG and Convair specialists on configurations and aerodynamics, heating, structures and materials, human factors, trajectory analysis, guidance and control, and operation implementation.

Memorandum, William W. Petynia, Convair Liaison Engineer, to Associate Director, STG, “Visit to Convair Astronautics on January 10 Regarding Apollo Study,” February 3, 1961.

A conference was held at the Langley Research Center between representatives of STG and Langley to discuss the feasibility of incorporating a lunar orbit rendezvous phase into the Apollo program. Attending the meeting for STG were Robert L. O’Neal, Owen E. Maynard, and H. Kurt Strass, and for the Langley Research Center, John C. Houbolt, Clinton E. Brown, Manuel J. Queijo, and Ralph W. Stone, Jr. The presentation by Houbolt centered on a performance analysis which showed the weight saving to be gained by the lunar rendezvous technique as opposed to the direct ascent mode. According to the analysis, a saving in weight of from 20 to 40 percent could be realized with the lunar orbit rendezvous technique.

Memorandum, O’Neal, Systems Integration Section, to Associate Director, STG, “Discussion with Dr. Houbolt, LRC, Concerning the Possible Incorporation of a Lunar Orbital Rendezvous Phase as a Prelude to Manned Lunar Landing,” January 30, 1961.

Three of the Apollo Technical Liaison Groups (Trajectory Analysis, Heating, and Human Factors) held their first meetings at the Ames Research Center.

After reviewing the status of the contractors’ Apollo feasibility studies, the Group on Trajectory Analysis discussed studies being made at NASA Centers. An urgent requirement was identified for a standard model of the Van Allen radiation belt which could be used in all trajectory analyses related to the Apollo program.

The Group on Heating, after consideration of NASA and contractor studies currently in progress, recommended experimental investigation of control surface heating and determination of the relative importance of the unknowns in the heating area by relating estimated “ignorance” factors to resulting weight penalties in the spacecraft. The next day, three members of this Group met for further discussions and two areas were identified for more study: radiant heat inputs and their
effect on the ablation heatshield, and methods of predicting heating on control sur-
faces, possibly by wind tunnel tests at high Mach numbers.

The Group on Human Factors considered contractors’ studies and investigations
being done at NASA Centers. In particular, the Group discussed the STG docu-
ment, “Project Apollo Life Support Programs,” which proposed 41 research
projects. These projects were to be carried out by various organizations, including
NASA, DOD, industry, and universities. Medical support experience which might
be applicable to Apollo was also reviewed.

Minutes of meetings of Technical Liaison Groups on Trajectory Analysis, on Heating,
and on Human Factors, January 11, 1961.

J. Thomas Markley of the Apollo Spacecraft Project Office reported to Associate
Director of STG Charles J. Donlan that an informal briefing had been given to
the Saturn Guidance Committee on the Apollo program. The Committee had
been formed by Don R. Ostrander, NASA Director of the Office of Launch
Vehicle Programs, to survey the broad guidance and control requirements for
Saturn. The Committee was to review Marshall Space Flight Center guidance
plans, review plans of mission groups who intended to use Saturn, recommend an
adequate guidance system for Saturn, and prepare a report of the evaluation and
results during January. Members of STG, including Robert O. Piland, Markley,
and Robert G. Chilton, presented summaries of the overall Apollo program and
guidance requirements for Apollo.

Memorandum, Markley to Associate Director, STG, “Briefing for Saturn Guidance
Committee,” January 11, 1961.

President-elect John F. Kennedy released a report made to him by his Ad Hoc
Committee on Space named to review the U.S. space and missile programs and
identify personnel, technical, or administrative problems which would require the
prompt attention of the Kennedy Administration. The Committee, whose chair-
man was Jerome B. Wiesner of MIT, concluded that the national space program
required a redefinition of objectives, that the National Aeronautics and Space
Council should be made an effective agency for managing the space program, that
there should be a single responsible agency within the military establishment to
manage the military part of the space program, that NASA management should
be reorganized with stronger emphasis on technical direction, and that organiza-
tional machinery should be set up within the government to administer an
industry-government civilian space program.

Report to the President-Elect of the Ad Hoc Committee on Space, January 11, 1961,

John Blake of the Air Force Aeronautical Chart and Information Center (ACIC)
described to STG representatives the progress made by ACIC in mapping the
moon. Lunar maps to the scale of 1: 5,000,000 and 1: 10,000,000 were later
requested and received by STG. In addition, the first two sheets of a projected 144-
sheet map coverage of the lunar surface on a 1:1,000,000 scale were forwarded to STG by the Center.


Three of the Apollo Technical Liaison Groups (Structures and Materials, Configurations and Aerodynamics, and Guidance and Control) held their first meetings at the Ames Research Center.

The Group on Structures and Materials, after reviewing contractors' progress on the Apollo feasibility studies, considered reports on Apollo-related activities at NASA Centers. Among these activities were work on the radiative properties of material suitable for temperature control of spacecraft (Ames), investigation of low-level cooling systems in the reentry module (Langley), experiments on the landing impact of proposed reentry module shapes (Langley), meteoroid damage studies (Lewis), and the definition of suitable design criteria and safety factors to ensure the structural integrity of the spacecraft (STG).

Three prime reentry vehicles under consideration during late 1960 and early 1961 are shown in the engineering sketch.
The Group on Configurations and Aerodynamics recommended:

- Investigations to determine the effects of aerodynamic heating on control surfaces
- Studies of the roll control maneuvers with center of gravity offset for range control
- Tests of packaging and deployment of paraglider and multiple parachute landing systems
- Studies to determine the effects of jet impingement upon the static and dynamic stability of the spacecraft.

The various spacecraft configurations under consideration by the Apollo feasibility study contractors were reviewed: (1) The General Electric Company effort was being concentrated on the Mark-II, NERV, RVX (9° blunted cone), elliptical cone, half-cone, and Bell Aerospace Corporation Dyna-Soar types. (2) The Martin Company was studying the M-1 and M-2 lifting bodies, the Mercury with control flap, the Hydrag (Avco Corporation), and a winged vehicle similar to Dyna-Soar. In addition, Martin was proposing to investigate the M-1-1, a lifting body halfway between the M-1 and the M-2; a flat-bottomed lifting vehicle similar to the M-1-1; a lenticular shape; and modified flapped Mercury (the Langley L-2C). (3) Convair/Astronautics Division of the General Dynamics Corporation had subcontracted the major effort on reentry to Avco, which was looking into five configurations: a Mercury-type capsule, the lenticular shape, the M-1, the flat-face cone, and half-cone.

The Group for Guidance and Control drew up a list of suggestions for research and development programs:

- An “absolute emergency” navigation system in which the crew would use only a Land camera and a slide rule
- The possible applications of the equipment and test programs to be used on Surveyor
- The question whether Apollo lunar landing trajectories should be based on minimum fuel expenditure—if so, doubts were raised that the current STG concept would accomplish this goal
- The question whether radio ranging could be used to reduce the accuracy requirements for celestial observations and whether such a composite system would fall within the limits set by the Apollo guidelines
- The effects of lunar impact on the return spacecraft navigation equipment
- Studies of hardware drift-error in the guidance and navigation systems and components
- A study of the effect of rotating machinery aboard the spacecraft on attitude alignment and control requirements
- Problems of planet tracking when the planetary disk was only partially illuminated
- A study of the transient effects of guidance updating by external information
- One adequate guidance and control concept to be mechanized and errors analyzed and evaluated
Some of the configurations studied by the three companies doing the feasibility studies on Apollo for NASA are shown on this page. As indicated, Convair emphasized M-1 and lenticular configurations; Martin Company, the modified, flapped Mercury (L-2C) and the flat-bottomed lifting vehicle similar to the M-1-1 (W-1); and General Electric, the nine-degree blunted cone (D-2) and the Bell Dyna-Soar type (R-3).
• The effects of artificial g configurations on observation and guidance.
• The development of a ground display mission progress evaluation for an entire mission
• An abort guidance sequence including an abort decision computer and pilot display
• An earth orbit evaluation of the position computer input in a highly eccentric orbit (500- to 1000-mile perigee, 60,000-mile apogee).

Minutes of meetings of Apollo Technical Liaison Groups on Structures and Materials, Configurations and Aerodynamics, and Guidance and Control, January 12, 1961.

Representatives of STG visited The Martin Company in Baltimore, Md., to review the progress of the Apollo feasibility study contract. Discussions on preliminary design of the spacecraft, human factors, propulsion, power supplies, guidance and control, structures, and landing and recovery were held with members of the Martin staff.


At the second meeting of the Manned Lunar Landing Task Group (Low Committee), a draft position paper was presented by George M. Low, Chairman. A series of reports on launch vehicle capabilities, spacecraft, and lunar program support were presented and considered for possible inclusion in the position paper.


The Marshall Space Flight Center awarded contracts to the Douglas Aircraft Company and Chance Vought Corporation to study the launching of manned exploratory expeditions into lunar and interplanetary space from earth orbits.


After evaluating preliminary design studies, NASA selected the Hughes Aircraft Company to build seven Surveyor spacecraft. This 750-pound, three-legged, unmanned spacecraft would carry 200 pounds of instruments, including zoom television cameras, a drill to sample the lunar soil, chemical analysis equipment, and a seismometer. The first Surveyor was scheduled to be launched in 1963.


The Manned Lunar Landing Task Group (Low Committee) submitted its first draft report to NASA Associate Administrator Robert C. Seamans, Jr. A section on detailed costs and schedules still was in preparation and a detailed itemized backup report was expected to be available in mid-February.

NASA announced that the Lockheed Aircraft Corporation had been awarded a contract by the Marshall Space Flight Center to study the feasibility of refueling a spacecraft in orbit.

_Baltimore Sun, January 26, 1961._

Wernher von Braun, Director of Marshall Space Flight Center, proposed that the Saturn C–1 launch vehicle be changed from a three-stage to a two-stage configuration to meet Apollo program schedules. The planned third stage (S–V) would be dropped.

_Saturn Illustrated Chronology, p. 17._

President John F. Kennedy announced that he was nominating James E. Webb as Administrator of the National Aeronautics and Space Administration and Hugh L. Dryden as Deputy Administrator. Senate confirmation followed on February 9 and they were sworn in on February 14.


_Mercury-Redstone 2_ was launched successfully from the Atlantic Missile Range, with Ham, a chimpanzee, aboard. Despite the over-acceleration of the launch vehicle, which caused the spacecraft to reach a higher altitude than planned, the capsule was recovered safely with Ham in good condition.

_Grimwood, Project Mercury: A Chronology, p. 121._

Members of STG met with representatives of the Convair/Astronautics Division of the General Dynamics Corporation and Avco Corporation to monitor the progress of the Apollo feasibility study. Configurations and aerodynamics and Apollo heating studies were discussed. Current plans indicated that final selection of their proposed spacecraft configuration would be made by Convair/Astronautics within a week. The status of the spacecraft reentry studies was described by Avco specialists.

_Memorandum, William W. Petynia, Convair Liaison Engineer, to Associate Director, STG, “Visit to Avco, Wilmington, Mass., on January 31 and February 1, 1961, Regarding Monitoring of Apollo Study Contract,” February 13, 1961._

Marshall Space Flight Center awarded contracts to NAA and Ryan Aeronautical Corporation to investigate the feasibility of recovering the first stage (S–I) of the Saturn launch vehicle by using a Rogallo wing (paraglider).

_Saturn Illustrated Chronology, pp. 17–18._

The Manned Lunar Landing Task Group (Low Committee) transmitted its final report to NASA Associate Administrator Robert C. Seamans, Jr. The Group found that the manned lunar landing mission could be accomplished during the decade, using either the earth orbit rendezvous or direct ascent technique. Multiple launchings of Saturn C–2 launch vehicles would be necessary in the earth orbital mode, while the direct ascent technique would require the development of a Nova-class
vehicle. Information to be obtained through supporting unmanned lunar exploration programs, such as Ranger and Surveyor, was felt to be essential in carrying out the manned lunar mission. Total funding for the program was estimated at just under $7 billion through Fiscal Year 1968.


NASA selected the Instrumentation Laboratory of MIT for a six-month study of a navigation and guidance system for the Apollo spacecraft.

Information from the Apollo Procurement Branch, Procurement and Contracts Division, Manned Spacecraft Center, Houston, Tex., October 2, 1967.

A voice message was sent from Washington, D.C., to Woomera, Australia, by way of the moon. NASA Deputy Administrator Hugh L. Dryden spoke by telephone to Goldstone, Calif., which “bounced” it to the deep-space instrumentation station at Woomera. The operation was conducted as part of the official opening ceremony of the Australian facility.


Rocketdyne Division’s first static test of a prototype thrust chamber for the F–1 engine achieved a thrust of 1.550 million pounds in a few seconds at Edwards Air Force Base, Calif.


At the first meeting of the House Committee on Science and Astronautics, during the first session of the 87th Congress, Charles F. Ducander, Executive Director and Chief Counsel of the Committee staff, outlined a number of proposed subjects for study. One subject was the Air Force’s interest in a three-man spacecraft similar to the Apollo spacecraft planned by NASA. A Committee staff member had been assigned to investigate this duplication of effort. On February 22, testifying before the Committee, Air Force Undersecretary Joseph V. Charyk stated that the Dyna-Soar program was a direct approach to manned military space applications. The Air Force interest in an Apollo-type spacecraft was part of the post-Dyna-Soar program, Charyk said.


Mercury-Atlas 2 (unmanned) was launched successfully from the Atlantic Missile Range in a test of maximum heating and its effects during the worst reentry design conditions. All test objectives were met.


A NASA inter-Center meeting on space rendezvous was held in Washington, D.C. Air Force and NASA programs were discussed and the status of current studies was
1961

February

presented by NASA Centers. Members of the Langley Research Center outlined the basic concepts of the lunar orbit rendezvous method of accomplishing the lunar landing mission.


March 1

The current Saturn launch vehicle configurations were announced:

C-1: S-I stage (eight H-1 engines, 1.5 million pounds of thrust); S-IV stage (four LR-119 engines, 70,000 pounds of thrust); and S-V stage (two LR-119 engines, 35,000 pounds of thrust)

C-2 (four-stage version): S-I stage (same as first stage of the C-1); S-II (not determined); S-IV (same as second stage of the C-1); S-V (same as third stage of C-1)

C-2 (three-stage version): S-I (same as first stage of C-1); S-II (not determined); and S-IV (same as third stage of C-1).

Senate Staff Report, Manned Space Flight Program, p. 196.

1-3

The midterm review of the Apollo feasibility studies was held at STG. Oral status reports were made by officials of Convair/Astronautics Division of the General Dynamics Corporation on March 1, The Martin Company on March 2, and the General Electric Company on March 3. The reports described the work accomplished, problems unsolved, and future plans. Representatives of all NASA Centers attended the meetings, including a majority of the members of the Apollo Technical Liaison Groups. Members of these Groups formed the nucleus of the mid-term review groups which met during the three-day period and compiled lists of comments on the presentations for later discussions with the contractors.


7

The first flight model of the Saturn C-1 booster (SA-1) was installed on the static test stand for preflight checkout at the Marshall Space Flight Center.

Saturn Illustrated Chronology, p. 21.

9

The Soviet Union launched and recovered on the same day Korabl Sputnik VI, or Sputnik IX, in a test of spacecraft construction and systems and the influence of cosmic rays on living beings. The spacecraft carried a dog, guinea pigs, mice, and insects.


20

Management personnel from NASA Headquarters and STG met to plan general requirements for a proposal for advanced manned spacecraft development.

"Apollo Spacecraft Chronology," p. 7.
Representatives of Marshall Space Flight Center recommended configuration changes for the Saturn C–1 launch vehicles to NASA Headquarters. These included:

- Elimination of third-stage development, since two stages could put more than ten tons into earth orbit
- Use of six LR–115 (15,000-pound) Centaur engines (second-stage thrust thus increased from 70,000 to 90,000 pounds)
- Redesign of the first stage (S–I) to offer more safety for manned missions.

Plans were also presented to accelerate the development of the Saturn C–2, and a recommendation was made that a prime contractor be selected to work on the second stage (S–II) of the C–2. NASA Headquarters approved the C–2 plans on March 31.

*Saturn Illustrated Chronology, pp. 21–22; Senate Staff Report, *Manned Space Flight Program*, p. 196.*

In an apparent duplication of the March 9 launch, the Soviet Union orbited and recovered *Korabl Sputnik VII*, or *Sputnik X*. The spacecraft, the third of its kind to be recovered safely by the Russians, carried a dog and other animals.

*Baltimore Sun, March 26, 1961;* *Instruments and Spacecraft*, p. 164.*

President John F. Kennedy submitted to Congress an amended budget request for NASA which totaled $1,235,300,000. This total was $125,670,000 greater than the Eisenhower Administration’s request. The increase included $56 million for Saturn research and development and $11 million for the extension of Cape Canaveral facilities.

*Senate Staff Report, *Manned Space Flight Program*, p. 197.*

William W. Petynia of STG visited the Convair/Astronautics Division of General Dynamics Corporation to monitor the Apollo feasibility study contract. A selection of the M–1 in preference to the lenticular configuration had been made by Convair. May 17 was set as the date for the final Convair presentation to NASA.

*Memorandum, Petynia, Convair Liaison Engineer, to Associate Director, STG, “Visit to Convair Astronautics on March 29–30, 1961, Regarding Monitoring of the Apollo Study Contract,” April 5, 1961.*

The Space Science Board of the National Academy of Sciences submitted to President John F. Kennedy its recommendation that “scientific exploration of the moon and planets should be clearly stated as the ultimate objective of the U.S. space program for the foreseeable future.” While stressing the importance of the scientific goals of the program, the Board also emphasized other factors such as “the sense of national leadership emergent from bold and imaginative U.S. space activity.” The recommendations of the Board had been adopted at a meeting on February 10–11 and were made public on August 7.

*Space Science Board, “Man’s Role in the National Space Program,” August 7, 1961.*
1961
April
6

The Marshall Space Flight Center announced that 1.640 million pounds of thrust was achieved in a static-firing of the F-1 engine thrust chamber at Edwards Air Force Base, Calif. This was a record thrust for a single chamber.

Baltimore Sun, April 12, 1961; Rocketdyne Skywriter, April 14, 1961.

10

A joint meeting of the Apollo Technical Liaison Groups was held at STG. NASA Headquarters and STG representatives briefed members of the Groups on the status of the Apollo program. The individual Liaison Groups were asked to re-examine the Apollo guidelines in the light of NASA and contractor studies conducted during the past year and to help gather detailed technical information for use as background material in the preparation of the Apollo spacecraft specification.

Minutes of meeting of Apollo Technical Liaison Group, Configurations and Aerodynamics, April 10–12, 1961.

10–12

At the second meeting of the Apollo Technical Liaison Group for Configurations and Aerodynamics at STG, presentations were made on Apollo-related activities at the NASA Centers: heatshield tests (Ames Research Center); reentry configurations (Marshall Space Flight Center); reentry configurations, especially lenticular (modified) and spherically blunted, paraglider soft-landing system, dynamic stability tests, and heat transfer tests (Langley Research Center); tumbling entries in planetary atmospheres (Mars and Venus) (Jet Propulsion Laboratory); air launch technique for Dyna-Soar (Flight Research Center); and steerable parachute system and reentry spacecraft configuration (STG). Work began on the background material for the Apollo spacecraft specification.

Minutes of meeting of Apollo Technical Liaison Group, Configurations and Aerodynamics, April 10–12, 1961.

10–12

The Apollo Technical Liaison Group for Heating heard reports at STG by Group members on current studies at the NASA Centers. Recommendations concerning the spacecraft specification included:

- The contractor should present the design philosophy and criteria to be used for the heat protection system and discuss the interplay of thermal and structural design criteria.
- The details of the analysis should be presented: for example, the methods used in calculating the various modes of the heating load; the listing of the material properties and ablation effectiveness of heatshields; and the listing, in terms of temperature or extra heat protection weight, of the safety factors that had been used.

Minutes of meeting of Apollo Technical Liaison Group, Heating, April 10–12, 1961.

10–12

At STG the Apollo Technical Liaison Group for Human Factors discussed the proposed outline for the spacecraft specification. Its recommendations included:

- NASA Headquarters Offices should contact appropriate committees and other representatives of the scientific community to elicit recommendations for scientific experiments aboard the orbiting laboratory to be designed as a mission module for use with the Apollo spacecraft.
PART II: DESIGN—DECISION—CONTRACT

- NASA should sponsor a conference of recognized scientists to suggest a realistic radiation dosage design limit for Apollo crews.

Minutes of meeting of Apollo Technical Liaison Group, Human Factors, April 10, 11, and 12, 1961.

The Apollo Technical Liaison Group for Instrumentation and Communications met at STG and drafted an informal set of guidelines and sent them to the other Technical Liaison Groups:

- Instrumentation requirements: all Groups should submit their requests for measurements to be made on the Apollo missions, including orbital, circumlunar, and lunar landing operations.
- Television: since full-rate, high-quality television for the missions would add a communications load that could swamp all others and add power and bandwidth requirements not otherwise needed, other Groups should restate their justification for television requirements.
- Temperature environment: heat normally pumped overboard might be made available for temperature control systems without excessive cost and complexity.
- Reentry communications: continuous reentry communications were not yet feasible and could not be guaranteed. It was suggested that all Groups plan their systems as though no communications would exist at altitudes between about 250,000 feet and 90,000 feet.
- Vehicle reentry and recovery: if tracking during reentry were desired, it would be far more economical to use a water landing site along the Atlantic Missile Range or another East Coast site.
- Digital computer: the onboard digital computer, if it were flexible enough, would permit the examination of telemetry data for bandwidth reduction before transmission.
- Antenna-pointing information: the spacecraft should have information relative to its orientation so that any high-gain directive antenna could be positioned toward the desired location on earth.

The Group then discussed the preparation of material for the Apollo spacecraft specification.

Minutes of meeting of Apollo Technical Liaison Group, Instrumentation and Communications, April 10, 11, and 12, 1961.

The Apollo Technical Liaison Group for Onboard Propulsion met at STG and considered preparation of background material for the Apollo spacecraft specification. It agreed that there were several problem areas for study before onboard propulsion final specifications could be drafted: cryogenic propellant storage problems, booster explosion hazards and assessment thereof, spacecraft system abort modes, propulsion system temperature control, propellant leakage, ignition in a confined space, zero suction pump proposals for cryogenic liquid bipropellant main engine systems, and propellant utilization and measurement system.

Minutes of meeting of Apollo Technical Liaison Group, Onboard Propulsion, April 10–12, 1961.
1961

April
10-12

The Apollo Technical Liaison Group for Structures and Materials discussed at STG the preparation of material for the Apollo spacecraft specification. It decided that most of the items proposed for its study could not be specified at that time and also that many of the items did not fall within the structures and materials area. A number of general areas of concern were added to the work plan: heat protection, meteoroid protection, radiation effects, and vibration and acoustics.

Minutes of meeting of Apollo Technical Liaison Group, Structures and Materials, April 10–12, 1961.

10-12

The Apollo Technical Liaison Group for Trajectory Analysis met at STG and began preparing material for the Apollo spacecraft specification. It recommended:

• STG should take the initiative with NASA Headquarters in delegating responsibility for setting up and updating a uniform model of astronomical constants.
• The name of the Group should be changed to Mission Analysis to help clarify its purpose.
• A panel should be set up to determine the scientific experiments which could be done on board, or in conjunction with the orbiting laboratory, so that equipment, weight, volumes, laboratory characteristics, etc., might be specified.

Minutes of meeting of Apollo Technical Liaison Group, Trajectory Analysis, April 10–12, 1961.

10-13

In preparing background material for the Apollo spacecraft specification at STG, the Apollo Technical Liaison Group for Mechanical Systems worked on environmental control systems, reaction control systems, auxiliary power supplies, landing and recovery systems, and space cabin sealing.

Minutes of meeting of Apollo Technical Liaison Group, Trajectory Analysis, April 10–13, 1961.

10-14

Meeting at STG, the Guidance and Control Group changed its name to the “Apollo Technical Liaison Group for Navigation, Guidance, and Control.” Definitions were established for “navigation” (the determination of position and velocity), “guidance” (velocity vector control), and “control” (control of rotational orientation about the center of gravity—i.e., attitude control). Work was started on the preparation of the navigation, guidance, and control specifications for the Apollo spacecraft.


12

NASA Associate Administrator Robert C. Seamans, Jr., established the permanent Saturn Program Requirements Committee. Members were William A. Fleming, Chairman; John L. Sloop, Deputy Chairman; Richard B. Canright; John H. Disher; Eldon W. Hall; A. M. Mayo; and Addison M. Rothrock, all of NASA Headquarters. The Committee would review on a continuing basis the mission
planning for the utilization of the Saturn and correlate such planning with the Saturn development and procurement plans.

Memorandum, Seamans to Program Directors, “Establishment of Saturn Program Requirements Committee,” April 12, 1961.

The Soviet Union launched into orbit the five-ton Vostok I, with Yuri A. Gagarin as pilot, the first man to make a successful orbital space flight. The payload included life-support equipment and radio and television to relay information on the condition of the pilot. The spacecraft apogee was 187.8 miles, the perigee was 109.5 miles, inclination 65.07°, and the orbital period 89.1 minutes. After a 108-minute, one-orbit flight, the capsule and pilot reentered and landed safely in the Soviet Union.


President John F. Kennedy, in his regular press conference, stated that “no one is more tired than I am” of seeing the United States second to Russia in space. “They secured large boosters which have led to their being first in Sputnik, and led to their first putting their man in space. We are, I hope, going to be able to carry out our efforts, with due regard to the problem of the life of the men involved, this year. But we are behind . . . the news will be worse before it is better, and it will be some time before we catch up . . . .”


Under questioning by the House Committee on Science and Astronautics, NASA Associate Administrator Robert C. Seamans, Jr., stated that a landing on the moon in 1967 might be possible through an all-out crash program at a cost of $4 to $5 billion a year instead of the current budget of $1.236 billion.


A circular, “Manned Lunar Landing via Rendezvous,” was prepared by John C. Houbolt from material supplied by himself, John D. Bird, Max C. Kurbjun, and Arthur W. Vogeley, who were members of the Langley Research Center space station subcommittee on rendezvous. Other members of the subcommittee at various times included W. Hewitt Phillips, John M. Eggleston, John A. Dodgen, and William D. Mace.


John C. Houbolt and members of the Langley Research Center subcommittee on rendezvous outlined the objectives of a rendezvous program that would lead ultimately to a manned lunar landing: (1) establish manned and unmanned orbital operations, (2) establish techniques for accomplishing space missions through the orbital assembly of units. Three key projects were described which would accomplish these objectives. The first was MORAD (Manned Orbital Rendezvous and Docking), which would require the use of the Mercury-Atlas and
Scout in the 1961–1963 period. Rendezvous in space between the Mercury spacecraft and Scout payload would establish confidence in manned rendezvous techniques and lead to simplification of equipment and increased reliability. The second key project was ARP (Apollo Rendezvous Phases), in which the Atlas, Agena, and Saturn boosters would be used in the 1962–1965 period. This program would accomplish rendezvous with space stations, personnel transfer, resupply of space laboratory, execution of space maneuvers after coupling (steps toward lunar landing), and development of specifications for subsequent orbital and moon missions. The third project was called MALLIR (Manned Lunar Landing Involving Rendezvous), in which Saturn and Apollo components would be used during the 1961–1967 period. After qualification of the Saturn components for rendezvous operations, an early manned lunar landing would take place.


The booster requirements for Project MALLIR (Manned Lunar Landing Involving Rendezvous) would be satisfied by use of the Saturn C–2 as the basic launch vehicle. The number of boosters needed to achieve a lunar landing would be substantially reduced by using a combination of earth orbit and lunar orbit rendezvous. In a Project MALLIR configuration, two Saturn C–2’s would be required. The first would launch the command module, lunar lander, and propulsion unit for lunar braking. The second would launch a booster which would rendezvous in earth orbit with the spacecraft. This booster would be jettisoned after launching the configuration into a lunar trajectory. After reaching lunar orbit, the lunar lander would separate from the command module and descend to the lunar surface. One man would remain behind in the command module orbiting the moon. After a brief lunar stay, the two men would ascend in the lunar lander and rendezvous with the command module. The command module would then boost to return trajectory, leaving behind the lunar lander, and reenter after jettisoning the propulsion unit. The command module was estimated to weigh 11,000 pounds, and the lunar lander 11,000 pounds.

“Manned Lunar Landing via Rendezvous.”

Recommendations on immediate steps to be taken so that the three key projects—MORAD (Manned Orbital Rendezvous and Docking), ARP (Apollo Rendezvous Phases), and MALLIR (Manned Lunar Landing Involving Rendezvous)—could get under way were:

- Approve the MORAD project and let a study contract to consider general aspects of the Scout rendezvous vehicle design, definite planning and schedules, and tie down cost estimates more exactly.
- Delegate responsibility to STG to give accelerated consideration to rendezvous aspects of Apollo, tailoring developments to fit directly into the MALLIR project.
- Let a study contract to establish preliminary design, scheduling, and cost figures for the three projects.

“Manned Lunar Landing via Rendezvous.”
An early lunar excursion model was proposed by personnel of Langley Research Center as the lunar lander for the suggested Project MALLIR.
A conference was held at NASA Headquarters on the relationship between the Prospector and Apollo programs. Representatives of the Jet Propulsion Laboratory (JPL) and STG discussed the possible redirection of Prospector planning to support more directly the manned space program. The Prospector spacecraft was intended to soft-land about 2500 pounds on the lunar surface with an accuracy of ±1 kilometer anywhere on the visible side of the moon. An essential feature of Prospector was the development of an automatic roving vehicle weighing about 1500 pounds which would permit detailed reconnaissance of the lunar surface over a wide area. STG representatives felt that the most useful feature of the Prospector program lay in its planned ability to soft-land cargo in close proximity to a desired site. Many applications could be foreseen, such as the deposit of landing aids and essential material in support of a manned lunar landing or in continuing support for a manned lunar expedition. However, the Prospector roving vehicle seemed to be a much more complicated and heavier piece of hardware than a manned lunar transport and, for that reason, STG did not support its development. The planning for Prospector involved JPL in-house studies concerning closer integration with manned space flight requirements, definitive decisions on the program within several months, a contractor's study in Fiscal Year 1962, engineering design in Fiscal Year 1963, and a hardware contract at a future date. Future Prospector planning would emphasize its cargo-carrying ability as a prime requirement, JPL representatives stated.

Memorandum, H. Kurt Strass, Apollo Project Office, to Associate Director, STG, “Conference at NASA Headquarters Concerning Relationship Between the Prospector and Apollo Programs, April 20, 1961,” May 1, 1961.

Mercury-Atlas 3 (MA-3) was launched from the Atlantic Missile Range, carrying a “mechanical astronaut” in an intended unmanned orbital flight. Forty seconds after liftoff, MA-3 was destroyed by the range safety officer because the inertial guidance system had failed to pitch the vehicle over toward the horizon. The spacecraft successfully aborted and was recovered a short distance off shore.

Swenson et al., This New Ocean, pp. 335–337.

A conference was held at Lewis Research Center between STG and Lewis representatives to discuss the research and development contract for the liquid-hydrogen—liquid-oxygen fuel cell as the primary spacecraft electrical power source. Lewis had been provided funds (approximately $300,000) by NASA Headquarters to negotiate a contract with Pratt & Whitney Aircraft Division of United Aircraft Corporation for the development of a fuel cell for the Apollo spacecraft. STG and Lewis representatives agreed that the research and development should be directed toward the liquid-hydrogen—liquid-oxygen fuel cell. Guidelines were provided by STG:

- Power output requirement for the Apollo spacecraft was estimated at two to three kilowatts.
- Nominal output voltage should be about 27.5 volts.
- Regulation should be within ±10 percent of nominal output voltage.
PART II: DESIGN—DECISION—CONTRACT

• The fuel cell should be capable of sustained operation at reduced output (10 percent of rated capacity, if possible).
• The fuel cell and associated system should be capable of operation in a space environment.

Lewis planned to request a pilot model of the fuel cell of about 250 watts capacity, capable of unattended operation. Contract negotiations were expected to be completed by May 2 and the model delivered within 12 months of the contract award.


Little Joe 5B was launched from Wallops Island, carrying a production Mercury spacecraft. In spite of an erroneous trajectory which subjected the capsule to much greater dynamic pressures than planned, the spacecraft and escape system performed successfully.

Swenson et al., This New Ocean, pp. 337–338.

The first successful flight qualification test of the Saturn SA–1 booster took place in an eight-engine test lasting 30 seconds.


The Douglas Aircraft Company reported that air transport of the Saturn C–1 second stage (S–IV) was feasible.

Saturn Illustrated Chronology, p. 22.

Anticipating the expanded scope of manned space flight programs, STG proposed a manned spacecraft development center. The nucleus for a center existed in STG, which was handling the Mercury project. A program of much greater magnitude would require a substantial expansion of staff and facilities and of organization and management controls.


NASA Associate Administrator Robert C. Seamans, Jr., established the Ad Hoc Task Group for a Manned Lunar Landing Study, to be chaired by William A. Fleming of NASA Headquarters. The study was expected to produce the following information:
• All tasks associated with the mission
• Interdependent time-phasing of the tasks
• Areas requiring considerable technological advancements from the current state of the art
• Tasks for which multiple approach solutions were advisable
• Important action and decision points in the mission plan
• A refined estimate by task and by fiscal year of the dollar resources required for the mission

85
- Refined estimates of in-house manpower requirements, by task and by fiscal year
- Tentative in-house and contractor task assignments accompanying the dollar and manpower resource requirements.

The study began on May 8 and the final report was submitted on June 16. Guidelines served as a starting point for the study:

- The manned lunar landing target date was 1967.
- Intermediate missions of multiman orbital satellites and manned circumlunar missions were desirable at the earliest possible time.
- Man’s mission on the moon as it affected the study was to be determined by the Ad Hoc Task Group—i.e., the time to be spent on the lunar surface and the tasks to be performed while there.
- In establishing the mission plan, the use of the Saturn C-2 launch vehicle was to be evaluated as compared with an alternative launch vehicle having a higher thrust first stage and C-2 upper-stage components.
- The mission plan was to include parallel development of liquid and solid propulsion leading to a Nova vehicle [400,000 pounds in earth orbit] and should indicate when the decision should be made on the final Nova configuration.

The engineering sketch drawn by John D. Bird of Langley Research Center on May 3, 1961, indicated the thinking of that period: by launching two Saturn C-2’s, the lunar landing mission could be accomplished by using both earth rendezvous and lunar rendezvous at various stages of the mission.

![Diagram of Earth & Lunar Rendezvous](image-url)
• Nuclear-powered launch vehicles should not be considered for use in the first manned lunar landing mission.

• The flight test program should be laid out with enough launchings to meet the needs of the program considering the reliability requirements.

• Alternative approaches should be provided in critical areas—e.g., upper stages and mission modes.


STG completed the first draft of “Project Apollo, Phase A, General Requirements for a Proposal for a Manned Space Vehicle and System” [Statement of Work], an early step toward the spacecraft specification. A circumlunar mission was the basis for planning.

“Apollo Spacecraft Chronology,” p. 8.

In the first American manned space flight, Freedom 7, piloted by Astronaut Alan B. Shepard, Jr., was launched successfully from the Atlantic Missile Range. The Redstone rocket boosted the Mercury capsule to 116.5 miles and a maximum speed of 5180 miles per hour. After a flight of 15 minutes and 22 seconds, the landing was made 302 miles downrange from the launch site. Recovery operations were perfect; there was no damage to the spacecraft; and Astronaut Shepard was in excellent condition.


Albert C. Hall of The Martin Company proposed to Robert C. Seamans, Jr., NASA’s Associate Administrator, that the Titan II be considered as a launch vehicle in the lunar landing program. Although skeptical, Seamans arranged for a more formal presentation the next day. Abe Silverstein, NASA’s Director of Space Flight Programs, was sufficiently impressed to ask Director Robert R. Gilruth and STG to study the possible uses of Titan II. Silverstein shortly informed Seamans of the possibility of using the Titan II to launch a scaled-up Mercury spacecraft.


After study and discussion by STG and Marshall Space Flight Center officials, STG concluded that the current 154-inch diameter of the second stage (S–IV) adapter for the Apollo spacecraft would be satisfactory for the Apollo missions on Saturn flights SA–7, SA–8, SA–9, and SA–10.


The final reports on the feasibility study contracts for the advanced manned spacecraft were submitted to STG at Langley Field, Va., by the General Electric
Models of two spacecraft concepts for Apollo. The designs, a semiballistic reentry vehicle and a winged glide-type spacecraft, resulted from the Project Apollo G.E. feasibility study in late 1960 and early 1961. (G.E. photo)

1961
May

Company, Convair/Astronautics Division of General Dynamics Corporation, and The Martin Company. These studies had begun in November 1960.


22

The second draft of a Statement of Work for the development of an advanced manned spacecraft was completed, incorporating results from NASA in-house and contractor feasibility studies.

“Apollo Spacecraft Chronology,” p. 9.

25

In a special message to Congress on urgent national needs, President John F. Kennedy called for new, long-range goals for the space program: “Now it is time to take longer strides—time for a great new American enterprise—time for this nation to take a clearly leading role in space achievement, which in many ways may hold the key to our future on earth. . . . I believe that this nation should commit itself to achieving the goal, before this decade is out, of landing a man on the moon and returning him safely to the earth. No single space project in this period will be more impressive to mankind, or more important for the long-range exploration of space; and none will be so difficult or expensive to accomplish . . .
An artist's concepts of a spacecraft on a Project Apollo lunar mission. The spacecraft design was the concept of G.E.'s Missile and Space Vehicle Department, which conducted a feasibility study for NASA during late 1960 and early 1961. (G.E. photo)
A cross-section drawing of the vehicle (D-2) recommended by General Electric's Missile and Space Vehicle Department for the Apollo program during the Apollo feasibility study, completed in May 1961. (G.E. illustration)

MISSION SEQUENCE TO EARTH

A mission sequence to earth landing, developed by G.E. during its Project Apollo feasibility study, including the planned configuration through the lunar-earth trajectory, reentry, and landing. (G.E. illustration)
“TO THE MOON WITH C-1’s OR BUST” was the theme of the day at Langley Research Center May 22, 1961. The sketch by John D. Bird on that day portrays the means of completing the lunar mission by launching ten C-1’s.

in a very real sense, it will not be one man going to the moon—if we make this judgment affirmatively, it will be an entire nation. For all of us must work to put him there.” The President also called for the early development of the Rover nuclear rocket, the acceleration of the use of space satellites for worldwide communications, and the development of a weather satellite system. For these and associated projects in space technology, the President requested additional appropriations totaling $611 million for NASA and DOD for Fiscal Year 1962.

Robert C. Seamans, Jr., NASA’s Associate Administrator, requested the Directors of the Office of Launch Vehicle Programs and the Office of Advanced Research Programs to bring together members of their staffs with other persons from NASA Headquarters to assess a wide variety of possible ways of accomplishing the lunar landing mission. This study was to supplement the one being done by the Ad Hoc Task Group for Manned Lunar Landing Study (Fleming Committee) but was to
be separate from it. Bruce T. Lundin was appointed Chairman of the study group (Lundin Committee). The following guidelines were suggested:

• All possible approaches for accomplishing the manned lunar landing mission in the 1967–1970 period should be considered.
• Primary emphasis should be placed on the launch vehicle portion of the system: vehicle size and type, the use of rendezvous, etc.
• Nuclear-powered launch vehicles should not be considered for use in the early manned lunar landing missions.
• Advantages, disadvantages, and problems associated with each technique should be indicated and, based on these, a relative rating of the various methods should be established.
• The time phasing and a rough order of magnitude cost should be indicated for each method considered.
• The study should be completed at about the same time as the one under way by the Ad Hoc Task Group on Manned Lunar Landing Study.

Lunar lander sizes under study in May 1962 as various groups were making determinations on the best way to achieve the lunar landing goal.

**COMPARISON OF LANDER SIZES**
The Lundin Committee report was submitted June 10.


STG submitted to NASA Headquarters recommendations on crew selection and training:

- There would be no need to select crews within the next 12 months. Pilots could be chosen as required from the astronaut group, permitting the prospective crewmen to be active in test flying until assigned to Apollo missions.
- Based on extrapolations from the Mercury program, STG expected that 12 months would be ample time for specialized training before a flight.
- A maximum of 18 astronauts in 1965 would be needed to fulfill the requirements of the flight schedule.
- All crew members would be experienced flight personnel; special engineering or scientific capabilities would be provided through crew indoctrination.


The Marshall Space Flight Center began reevaluation of the Saturn C–2 configuration capability to support circumlunar missions. Results showed that a Saturn vehicle of even greater performance would be desirable.


Basic concepts of the lunar orbit rendezvous plan were presented to the Lundin Committee by John C. Houbolt of Langley Research Center.


NASA announced a change in the Saturn C–1 vehicle configuration. The first ten research and development flights would have two stages, instead of three, because of the changed second stage (S–IV) and, starting with the seventh flight vehicle, increased propellant capacity in the first stage (S–I) booster.

*Senate Staff Report, Manned Space Flight Program,* p. 199.

A meeting to discuss Project Apollo plans and programs was held at NASA Headquarters. Abe Silverstein, Warren J. North, John H. Disher, and George M. Low of NASA Headquarters and Robert R. Gilruth, Walter C. Williams, Maxime A. Faget, James A. Chamberlin, and Robert O. Piland of STG participated in the discussions. Six prime contract areas were defined: spacecraft (command center), onboard propulsion, lunar landing propulsion, launch vehicle (probably several prime contracts), tracking and communications network, and launch facilities and equipment. The prime contractor for the spacecraft would be responsible for the design, engineering, and fabrication of the spacecraft; for the integration of the onboard and lunar landing propulsion systems; and for the integration of the entire systems.
spacecraft system with the launch vehicle. In connection with the prime contract, STG would:

- Define details for specifications and justify choices
- Prepare a “scope of work” statement for release to industry by July 1
- Prepare spacecraft specifications for release by August 1
- Set up a contract evaluation team, qualified to evaluate the technical, management, design, engineering, and fabrication capabilities of the bidders.

In connection with other projects directly relating to the Apollo program, STG was to:

- Forward to Marshall Space Flight Center, via the Office of Space Flight Programs, the spacecraft systems part of a preliminary development plan for Saturn reentry tests
- Make recommendations on an advanced version of the Mercury capsule
- Designate a liaison member for the Lunar Sciences Subcommittee of the Space Sciences Steering Committee.

The Office of Space Flight Programs would arrange a meeting with the Office of Advanced Research Programs, STG, and Langley Research Center on the Atlas-Agena reentry tests and with the Office of Advanced Research Programs, Office of Life Sciences Programs, STG, and Ames Research Center on the biomedical flight program.


The Flight Vehicles Integration Branch was organized within STG. Members included H. Kurt Strass, Robert L. O’Neal, and Charles H. Wilson. Maxime A. Faget, Chief, Flight Systems Division, also served as temporary Branch Chief. The Branch was to provide technical aid to STG in solving compatibility requirements for spacecraft and launch vehicles for manned flight missions.


Saturn Launch Complex 34 at Cape Canaveral, Fla., was dedicated in a brief ceremony by NASA. The giant gantry, 310 feet high and weighing 2800 tons, was the largest movable land structure in North America.

Aeronautical and Astronautical Events of 1961, p. 25.

A preliminary study of a fin-stabilized solid-fuel rocket booster, the Little Joe Senior, was completed by members of STG. The booster would be capable of propelling a full-size Apollo reentry spacecraft to velocities sufficient to match critical portions of the Saturn trajectory. The purpose was to provide a simple and fairly inexpensive means of determining, from flight tests, full-scale configuration concepts, systems hardware performance, and vehicle structural integrity. Of particular importance would be the flight testing of the Apollo spacecraft
escape system under simulated maximum conditions. (On April 6, 1962, NASA submitted a Request for Proposal to bidders on the Little Joe Senior, by that time renamed Little Joe II.)


The Lundin Committee completed its study of various vehicle systems for the manned lunar landing mission, as requested on May 25 by NASA Associate Administrator Robert C. Seamans, Jr. The Committee had considered alternative methods of rendezvous: earth orbit, lunar orbit, a combination of earth and lunar orbit, and lunar surface. Launch vehicles studied were the Saturn C-2 and C-3. The concept of a low-altitude earth orbit rendezvous using two or three C-3’s was clearly preferred by the Committee. Reasons for this preference were the small number of launches and orbital operations required and the fact that the Saturn C-3 was considered to be an efficient launch vehicle of great utility and future growth.


The Fleming Committee, which had been appointed on May 2, submitted its report to NASA Associate Administrator Robert C. Seamans, Jr., on the feasibility of a manned lunar landing program. The Committee concluded that the lunar mission could be accomplished within the decade. Chief pacing items were the first stage of the launch vehicle and the facilities for testing and launching the booster. It also concluded that information on solar flare radiation and lunar surface characteristics should be obtained as soon as possible, since these factors would influence spacecraft design. Special mention was made of the need for a strong management organization.


Robert C. Seamans, Jr., NASA Associate Administrator, notified the Directors of Launch Vehicle Programs, Space Flight Programs, Advanced Research Programs, and Life Sciences Programs that Donald H. Heaton had been appointed Chairman of an Ad Hoc Task Group. It would establish program plans and supporting resources necessary to accomplish the manned lunar landing mission by the use of rendezvous techniques, using the Saturn C-3 launch vehicle, with a target date of 1967. Guidelines and operating methods were similar to those of the Fleming Committee. Members of the Task Group would be appointed from the Offices of Launch Vehicle Programs, Space Flight Programs, Advanced Research Programs, and Life Sciences Programs. The work of the Group (Heaton Committee) would be reviewed weekly. The study was completed during August.

Memorandum, Seamans to Director, Launch Vehicle Programs, Director, Space Flight Programs, Director, Advanced Research Programs, and Acting Director, Life Sciences Programs, “Establishment of Ad Hoc Task Group for Manned Lunar Landing by Rendezvous Technique,” June 20, 1961.
Two methods of landing techniques proposed for the direct ascent mode for the lunar landing mission.

NASA Associate Administrator Robert C. Seamans, Jr., requested Kurt H. Debus, Director of the NASA Launch Operations Directorate, and Maj. Gen. Leighton I. Davis, Commander of the Air Force Missile Test Center, to make a joint analysis of all major factors regarding the launch requirements, methods, and procedures needed in support of an early manned lunar landing. The schedules and early requirements were to be considered in two phases: (1) in line with the Fleming Report, a direct flight to the moon would be assumed, using the Saturn C-1 and C-3 launch vehicles in early support phases and liquid- or solid-fueled Nova launch vehicles for the lunar landing; (2) as a possible alternative or parallel program, orbital rendezvous operations using Saturn C-3 and liquid-fueled Nova.

The analysis should include recommendations on mutual NASA–DOD range responsibilities, authority, management structures, and other allied subjects. On June 30, Seamans notified Debus and Davis that the evaluation of tracking and command stations should not be included in the study. He stressed that the factors of immediate concern with regard to launch operations were those of launch site locations, land acquisition requirements, spacecraft and launch vehicle preparation.
Another John D. Bird engineering sketch shows the potential of the Saturn C-3 for a lunar mission as visualized in June 1961.

facilities, vehicle launch facilities, and other facilities and requirements at the launch site. (Phase I of the Report was submitted on July 31.)


NASA announced that the Saturn C-1 launch vehicle, which could place ten-ton payloads in earth orbit, would be operational in 1964.

Senate Staff Report, Manned Space Flight Program, p. 200.

NASA announced that further engineering design work on the Saturn C-2 configuration would be discontinued and that effort instead would be redirected toward
clarification of the Saturn C–3 and Nova concepts. Investigations were specifically directed toward determining capabilities of the proposed C–3 configuration in supporting the Apollo mission.

*Saturn Illustrated Chronology*, pp. 31–32.

**Maxime A. Faget, Paul E. Purser, and Charles J. Donlan of STG met with Arthur W. Vogeley, Clinton E. Brown, and Laurence K. Loftin, Jr., of Langley Research Center on a “lunar landing” paper. Faget’s outline was to be used, with part of the information to be worked up by Vogeley.**


**STG completed a detailed assessment of the results of the Project Apollo feasibility studies submitted by the three study contractors: the General Electric Company, Convair/Astronautics Division of the General Dynamics Corporation, and The Martin Company. (Their findings were reflected in the Statement of Work sent to prospective bidders on the spacecraft contract on July 28.)**

“*Apollo Spacecraft Chronology,*” p. 9.

**Members of Langley Research Center briefed the Heaton Committee on the lunar orbit rendezvous method of accomplishing the manned lunar landing mission.**


Construction began at Langley Research Center of facilities specifically oriented toward the Apollo program, including a lunar landing simulator.

Interview with Charles J. Donlan, Langley Research Center, June 20, 1966.

**At NASA Headquarters, the first meeting was held of the Manned Lunar Landing Coordination Group, attended by NASA Associate Administrator Robert C. Seamans, Jr., Ira H. Abbott, Don R. Ostrander, Charles H. Roadman, William A. Fleming, DeMarquis D. Wyatt (part-time), and George M. Low (in place of Abe Silverstein). This Headquarters Group, appointed by Seamans, was to coordinate problems that jointly affected several NASA Offices, during the interim period while the manned space flight organization was being formed. Members of the steering group included NASA program directors, with participation by Wernher von Braun of Marshall Space Flight Center, Robert R. Gilruth of STG, and Wyatt and Abraham Hyatt of NASA Headquarters, as required. Fleming acted as Secretary of the Group. A list of decisions and actions required to implement an accelerated lunar landing program was drawn up as a tentative agenda for the next meeting:**

- Begin Nova systems integration studies and develop the general arrangement of second and third stages. The studies should include spacecraft propulsion stages and spacecraft.

- Begin Saturn C–3 systems integration studies.
PART II: DESIGN—DECISION—CONTRACT

• Begin developing Nova and C–3 first-stage specifications in preparation to letting contracts.
• Continue Launch Operations Directorate-Air Force Missile Test Center studies of Nova and C–3 launch sites at Atlantic Missile Range (AMR).
• Take steps to bring the contractor aboard as soon as possible for Nova and C–3 launch facility and test stand designs.
• Accelerate F–1 engine funding to provide adequate production engines for the Nova and C–3.
• Examine the Marshall Space Flight Center (MSFC) proposal for static test facilities for large vehicle stages with a view toward beginning detailed site examination.
• Accelerate funding of the J–2 engine to provide acceptance test stands.
• Determine the necessity for a one-million-pound-thrust liquid-hydrogen—liquid-oxygen engine.
• Begin design studies on spacecraft propulsion systems and develop specifications. Define management responsibilities.
• Begin preparations for letting the contract for a spacecraft operations facility at AMR.
• Determine the relationships and responsibilities of MSFC and STG on guidance and control.

Memoranda, Low, Assistant Director for Manned Space Flight Programs, to Director of Space Flight Programs, “Meeting of Manned Lunar Landing Coordination Group,” July 8, 1961; Ostrander, Director, Launch Vehicle Programs, to Staff, “Manned Lunar Landing Program,” July 10, 1961.

The NASA Administrator and the Secretary of Defense concluded an agreement to study development of large launch vehicles for the national space program. For this purpose, the DOD–NASA Large Launch Vehicle Planning Group was created, reporting to the Associate Administrator of NASA and to the Assistant Secretary of Defense (Deputy Director of Defense Research and Engineering).


Jet Propulsion Laboratory announced that construction was under way on the first large space simulator in the United States capable of testing full-scale spacecraft of the Ranger and Mariner classes. Three primary space effects could be simulated: solar radiation, cold space heat sink, and a high vacuum equivalent to about one part in a billion of the atmospheric pressure at sea level.

Aeronautical and Astronautical Events of 1961, p. 32.

A NASA–Industry Apollo Technical Conference was held in Washington, D.C., for representatives of about 300 potential Project Apollo contractors. Scientists from NASA, the General Electric Company, The Martin Company, and General Dynamics/Astronautics presented the results of studies on Apollo requirements.
Within the next four to six weeks NASA was expected to draw up the final details and specifications for the Apollo spacecraft.  


The Group, frequently called the Golovin Committee, was to concern itself only with large launch vehicle systems, including propulsion elements, guidance and control, and instrumentation. It was to suggest launch vehicle configurations and operational procedures, taking into consideration not only the manned lunar landing program but other anticipated needs of DOD and NASA.


*Liberty Bell 7*, manned by Astronaut Virgil I. Grissom, was launched successfully from the Atlantic Missile Range. The Mercury capsule, boosted by a Redstone rocket, reached a peak altitude of 118.26 miles and a speed of 5168 miles per hour. After a flight of 15 minutes and 37 seconds, the landing was made 302 miles downrange from the launch site. The spacecraft was lost during recovery operations, but Astronaut Grissom was rescued and was reported in excellent condition.


Changes in Saturn launch vehicle configurations were announced:

- C–1: stages S–I (1.5 million pounds of thrust) and S–IV
- C–3: stages S–IB (3 million pounds of thrust), S–II, and S–IV.


NASA issued a letter contract to the Astro-Electronic Division of Radio Corporation of America to develop and fabricate the high-resolution television system (including associated communication and electronic equipment) for the Ranger program.

*Sixth Semiannual Report of the National Aeronautics and Space Administration, July 1, 1961, through December 31, 1961 (1962)*, p. 66.

In the Statement of Work sent to each prospective bidder, three phases of the Apollo program were described:

Phase A: Manned low-altitude earth orbital flights of up to two weeks' duration and unmanned reentry flights from superorbital velocities. The spacecraft designed for these missions should be capable of development for the lunar landing and return. The objectives of Phase A were to qualify the spacecraft systems and features for the lunar landing mission within the constraints of the earth orbital environment, to qualify the heat protection and other systems for the lunar mission through reentry tests from superorbital velocities, to study the physiological and psychological reactions and capabilities of human beings under extended periods in the space environment, to develop flight and ground operational techniques and equipment for space flights of extended duration, and to conduct experimental investigations to acquire information for the lunar mission. The Saturn C–1 would be used for Phase A missions.

Phase B: Circumlunar, lunar orbital, and parabolic reentry test flights employing the Saturn C–3 launch vehicle for furthering the development of the spacecraft and operational techniques and for lunar reconnaissance.

Phase C: Manned lunar landing and return missions using either the Nova class or Saturn C–3 launch vehicles and using rendezvous techniques for the purpose of lunar observation and exploration.

The contractor was to design and manufacture the command module, service module, and spacecraft adapter with associated ground support equipment, excluding the navigation and guidance system, research and development instrumentation, and scientific instrumentation; to design and manufacture the "test" spacecraft for use with Saturn C–1 research and development launch vehicles; to integrate the spacecraft modules and to integrate these modules with their ground support equipment and ensure compatibility of spacecraft with launch vehicle and with the ground operational support system; and to design and manufacture spacecraft mockups.

The contractor was to prepare the spacecraft for flight, man the systems monitoring positions in the ground operational support system, and support the operation of the overall space vehicle.

STG had prepared the Statement of Work, using both contractor and in-house studies. Included in the Statement of Work was a description of the major command and service module systems.
Guidance and control system

Navigation and guidance subsystem components:
- Stable platform
- Space sextant
- Radar altimeter
- Secondary inertial elements
- Computer
- Periscope
- Sun trackers
- Associated electronics
- Displays and controls
- Cabling

Stabilization and control subsystem to provide:
- Flight-path control during the thrusting period of atmospheric abort and stability augmentation after launch escape system separation
- Orientation, attitude control, and reentry stabilization and control during extra-atmospheric abort
- Stabilization of the spacecraft plus the final stage of the launch vehicle while in a parking orbit
- Stabilization and control during translunar and transearth midcourse flight
- Rendezvous and docking with the space laboratory module
- Attitude control for accomplishing landings and takeoffs from the moon and for entering and departing from lunar orbits
- Control requirements for reentry guidance
- Stabilization and control of the command module flight direction in the landing configuration, as well as the landing system suspension members

Vernier propulsion system

The system would be included in the service module to provide longitudinal velocity control not supplied by the reaction control system, mission propulsion system, or lunar landing module; and to furnish effective thrust-vector control during operation of the mission propulsion system. It would be pressure-fed, using storable hypergolic bipropellants.

Mission propulsion system

Representing the major portion of propulsion for translunar abort, lunar orbit injection and rejection, and velocity increment for lunar launch, the system would comprise a number of identical solid-propellant rocket motors and would be included in the service module.

Reaction control system

The system would provide attitude control, stabilization, ullage for the vernier propulsion system, and minor velocity corrections. For both the command and service modules, the system would be pulse-modulated, pressure-fed, and would use storable hypergolic fuel identical with that in the vernier propulsion system. The fuel tanks would be the positive expulsion type.
Launch escape system
During failure or imminent failure of the launch vehicle during all atmospheric mission phases, the system would separate the command module from the launch vehicle. The basic propulsion system would be a solid-fuel rocket motor with “step” or regressive burning characteristics.

Earth landing system
The system would consist of a ribbon drogue parachute and a cluster of three simultaneously deployed landing parachutes, sized so that satisfactory operation of any two of the three would satisfy the vertical velocity requirement. The command module would hang in a canted position from the parachute risers and be oriented through roll control to favor impact attenuation.

Structural system
In addition to fundamental load-carrying structures, the command and service modules would carry meteoroid protection, radiation protection inherent in the structure, and passive heat protection systems.

Crew systems
Included were:
- Three couches, the center one stowable
- Support and restraint systems at each duty station
- Shock mitigation devices for individual crew support and restraint systems
- Pressure suits for each crewman
- Sleeping area
- Sanitation area

Environmental control system
To provide a shirtsleeve environment in the command module, the system would consist of:
- Cabin atmosphere—an oxygen-nitrogen mixture stabilized at 7.0 psia
- Removal of carbon dioxide by lithium hydroxide
- Removal of noxious gases by activated charcoal and a catalytic burner
- Heat-exchanger water-separation system for control of temperature and humidity
- Potable water from the fuel cells
- Controls for pressure, humidity, and temperature

Electrical power system
The system would be composed of nonregenerative hydrogen-oxygen Bacon-type fuel-cell batteries carried, with their fuel supply, in the service module; silver-zinc primary batteries required during reentry and postlanding carried, with their associated fuel, distribution, and control equipment, in the command module.

Communication and instrumentation system
Communication subsystems:
- Deep-space communication
- Telemetry
- VHF transmitter and receiver
- Intercommunication system
Near-field transceiver
Television
C-band transponder
Altimeter and rendezvous radar
Minitrack beacon
HF/VHF recovery subsystem
Antennas
Instrumentation subsystem:
    Sensors
    Data disposition (telemetry and onboard recorders)
    Subsystem calibration
    Auxiliary instrumentation (clock, cameras, telescope)
Scientific equipment
    The equipment was unspecified but would be fitted into ten cubic feet and weigh 250 pounds.

In addition to the description of the major command and service module systems, the Statement of Work outlined the general concepts of the lunar landing module and space laboratory module.

Lunar landing module
    The basic systems comprised:
        Lunar touchdown system to arrest impact, support the spacecraft during its period on the moon, and provide a launching base
        Guidance and control, provided by the command and service modules
        Main propulsion system, for translunar velocity control and the gross velocity decrement required for lunar landing, using liquid-hydrogen—liquid-oxygen propellant
        Terminal propulsion system, to provide propulsion and attitude reaction control to perform the terminal descent maneuver, including hovering and translation
        Structural system, to meet the same requirements as specified for the command and service modules
Space laboratory module
    The module would be used in earth orbital flights for special experiments. It would provide its own power supply, environmental control system, etc., without demand on the command and service module systems and could support two of the three Apollo crewmen except for their food and water.

PART II: DESIGN—DECISION—CONTRACT

Headquarters; and Oswald H. Lange from Marshall Space Flight Center. On November 2, Faget became the Chairman, Kenneth S. Kleinknecht was added as a member, and Williams was relieved from his assignment.


Phase I of a joint NASA–DOD report on facilities and resources required at launch sites to support the manned lunar landing program was submitted to Associate Administrator Robert C. Seamans, Jr., by Kurt H. Debus, Director, Launch Operations Directorate, and Maj. Gen. Leighton I. Davis, Commander of the Air Force Missile Test Center. The report, requested by Seamans on June 23, was based on the use of Nova-class launch vehicles for the manned lunar landing in a direct ascent mode, with the Saturn C–3 in supporting missions. Eight launch sites were considered: Cape Canaveral (on-shore); Cape Canaveral (off-shore); Mayaguana Island (Atlantic Missile Range downrange); Cumberland Island, Ga.; Brownsville, Tex.; White Sands Missile Range, N. Mex.; Christmas Island, Pacific Ocean; and South Point, Hawaii. On the basis of minimum cost and use of existing national resources, and taking into consideration the stringent time schedule, White Sands Missile Range and Cape Canaveral (on-shore) were favored. White Sands presented serious limitations on launch azimuths because of first-stage impact hazards on populated areas.


Langley Research Center simulated spacecraft flights at speeds of 8200 to 8700 feet per second in approaching the moon’s surface. With instruments preset to miss the moon’s surface by 40 to 80 miles, pilots with control of thrust and torques about all three axes of the craft learned to establish orbits 10 to 90 miles above the surface, using a graph of vehicle rate of descent and circumferential velocity, an altimeter, and vehicle attitude and rate meters, as reported by Manuel J. Queijo and Donald R. Riley of Langley.

Aeronautical and Astronautical Events of 1961, p. 36.

James A. Chamberlin and James T. Rose of STG proposed adapting the improved Mercury spacecraft to a 35,000-pound payload, including a 5000-pound “lunar lander.” This payload would be launched by a Saturn C–3 in the lunar orbit rendezvous mode. The proposal was in direct competition with the Apollo proposals that favored direct landing on the moon and involved a 150,000-pound payload launched by a Nova-class vehicle with approximately 12 million pounds of thrust.

Interviews with Chamberlin, Houston, Tex., June 9, 1966; Rose, St. Louis, Mo., April 13, 1966.

Ralph Ragan of the MIT Instrumentation Laboratory, former director of the Polaris guidance and navigation program, in cooperation with Milton B. Trageser of the Laboratory and with Robert O. Piland, Robert C. Seamans, Jr., and Robert

105
1961
July

G. Chilton, all of NASA, had completed a study of what had been done on the
Polaris program in concept and design of a guidance and navigation system
and the documentation necessary for putting such a system into production on an
extremely tight schedule. Using this study, the group worked out a rough schedule
for a similar program on Apollo.

Interview with Ralph Ragan, Instrumentation Laboratory, MIT, April 27, 1966.

The MIT Instrumentation Laboratory and NASA completed the work statements
for the Laboratory’s program on the Apollo guidance and navigation system and
the request for quotation for industrial support was prepared.

Interview with Ralph Ragan, Instrumentation Laboratory, MIT, April 27, 1966.

August
2

NASA Headquarters announced that it was making a worldwide study of possi­
bile launching sites for lunar spacecraft. The size, power, noise, and possible
hazards of Saturn or Nova rockets would require greater isolation for public
safety than currently available at NASA launch sites.


6

The Soviet Union successfully launched Vostok II into orbit with Gherman S.
Titov as pilot. The spacecraft, which weighed 10,430 pounds, carried life-support
equipment, radio and television for monitoring the condition of the cosmonaut, tape
recorder, telemetry system, biological experiments, and automatic and manual
control equipment. After 17.5 orbits, the spacecraft reentered on August 7 and
landed safely. Titov made a separate parachute landing in an ejector couch.

New York Times, August 7 and 8, 1961; Instruments and Spacecraft, p. 194.

7

STG appointed members to the Technical Subcommittee and to the Technical
Assessment Panels for evaluation of industry proposals for the development of
the Apollo spacecraft.

Memoranda, Wesley L. Hjornevik for Walter C. Williams to Member, Technical Sub­
committee, “Instruction for Members of the Technical Subcommittee for the Evalua­
tion of Contractors’ Proposals for Project Apollo Spacecraft RFP-9-150,” August 7,
1961; Hjornevik for Williams to Member, Technical Assessment Panel, “Instruction
for Members of the Technical Assessment Panels for the Evaluation of Contractors

9

NASA selected the Instrumentation Laboratory of MIT to develop the guidance
and navigation system for the Apollo spacecraft. This first major Apollo contract
had a long lead-time, was basic to the overall Apollo mission, and would be
directed by STG.

Memorandum, William W. Petynia to Associate Director, STG, “Visit to MIT Instru­
mentation Laboratory on September 12–13, 1961, regarding Apollo Navigation and

14

STG requested that a program be undertaken by the U.S. Navy Air Crew Equip­
ment Laboratory, Philadelphia, Penna., to validate the atmospheric composition
requirement for the Apollo spacecraft. On November 7, the original experimental
design was altered by the Manned Spacecraft Center (MSC). The new objectives were:

- Establish the required preoxygenation time for a rapid decompression (80 seconds) from sea level to 35,000 feet
- Discover the time needed for equilibrium (partial denitrogenation) at the proposed cabin atmosphere for protection in case of rapid decompression to 35,000 feet
- Investigate the potential hazard associated with an early mission decompression—i.e., before the equilibrium time was reached, preceded by the determined preoxygenation period
- Conduct any additional tests suggested by the results of the foregoing experiments.

Letter, Robert R. Gilruth, Director, MSC, to Director, Air Crew Equipment Laboratory, November 7, 1961.

STG held a pre-proposal briefing at Langley Field, Va., to answer bidders’ questions pertaining to the Request for Proposal for the development of the Apollo spacecraft.

“Apollo Spacecraft Chronology,” p. 11.

STG appointed members to the Business Subcommittee and to the Business Assessment Panels for evaluation of industry proposals for the development of the Apollo spacecraft.


Ranger I, a test version of the spacecraft which would attempt an unmanned crash landing on the moon, was launched from the Atlantic Missile Range by an Atlas-Agena B booster. The 675-pound spacecraft did not attain the scheduled extremely elongated orbit because of the misfiring of the Agena B rocket. Although the spacecraft systems were tested successfully, only part of the eight project experiments could be carried out. Ranger I reentered on August 29 after 111 orbits.


The Large Launch Vehicle Planning Group (Golovin Committee) notified the Marshall Space Flight Center (MSFC), Langley Research Center, and the Jet Propulsion Laboratory (JPL) that the Group was planning to undertake a comparative evaluation of three types of rendezvous operations and direct flight for manned lunar landing. Rendezvous methods were earth orbit, lunar orbit, and lunar surface. MSFC was requested to study earth orbit rendezvous, Langley to study lunar orbit rendezvous, and JPL to study lunar surface rendezvous. The NASA Office of Launch Vehicle Programs would provide similar information.
1961
August

THE APOLLO SPACECRAFT: A CHRONOLOGY

on direct ascent. Emphasis was to be placed on developmental problems, exclusive of vehicle design which would be handled separately.

In each case, environmental conditions peculiar to the particular mode of rendezvous, and their effects on equipment design, were to be considered so that the problems characteristic of the different rendezvous modes could be separated and compared as quantitatively as possible. Examples of problem areas were automatic versus manual operation, mission profile, and lunar surface conditions. All rendezvous modes would assume that the reentry capsule(s) should be capable of supporting three men and weigh within the range specified by STG (about 8500 pounds).

The preliminary results of the study were to be ready in 30 days.


24

Expanded facilities in the Cape Canaveral area would be the site for the launch of manned lunar flights and other missions requiring the use of Saturn and Nova vehicles, NASA announced. The site of the new facilities, north and west of the Air Force Missile Test Center, had been chosen after months of NASA–DOD surveys of proposed launch areas.


29

NASA announced that planned Ranger launchings would be increased from five to nine. These additional spacecraft would be equipped with six high-resolution television cameras. They would be programmed to begin operating at about 800 miles above the lunar surface and continue until moments before the spacecraft crash-landed. The final pictures would record features no more than eight inches across. About 1600 photographs were expected from each spacecraft, which would no longer carry previously planned instrumented capsules. The objective of these spacecraft now was to provide information on the lunar surface in support of the manned lunar landing mission.

Sixth NASA Semiannual Report, p. 67.

31

C. Stark Draper, Director of the MIT Instrumentation Laboratory, at a meeting with NASA Administrator James E. Webb, Deputy Administrator Hugh L. Dryden, and Associate Administrator Robert C. Seamans, Jr., at NASA Headquarters proposed that at least one of the Apollo astronauts should be a scientifically trained individual since it would be easier to train a scientist to perform a pilot’s function than vice versa. (In a letter to Seamans on November 7, Draper further proposed that he be that individual.)


The Ad Hoc Task Group for Study of Manned Lunar Landing by Rendezvous Techniques, Donald H. Heaton, Chairman, reported its conclusions: rendezvous offered the earliest possibility for a successful lunar landing, the proposed Saturn
C–4 configuration should offer a higher probability of an earlier successful manned lunar landing than the C–3, the rendezvous technique recommended involved rendezvous and docking in earth orbit of a propulsion unit and a manned spacecraft, the cost of the total program through first lunar landing by rendezvous was significantly less than by direct ascent.


John C. Houbolt of Langley Research Center made a presentation to STG on rendezvous and the lunar orbit rendezvous plan. At this time James A. Chamberlin of STG requested copies of all of Houbolt’s material because of the pertinence of this work to the Mercury Mark II program and other programs then under consideration.


The deep-space tracking station at Hartebeesthoek, South Africa, was completed. Dedication took place on September 8. NASA thus gained the capacity for continuous line-of-sight communication with lunar and interplanetary probes despite the earth’s rotation. The other deep-space tracking stations were at Goldstone, Calif., and Woomera, Australia.

Sixth NASA Semiannual Report, p. 76; Aeronautical and Astronautical Events of 1961, p. 45.

The Jet Propulsion Laboratory selected the Blaw Knox Company of Pittsburgh, Penna., for second-phase feasibility and design studies of an antenna in the 200-to 250-foot diameter class. The first of these antennas, which were to be used in acquiring data from advanced lunar and planetary exploration programs, would be operational at Goldstone, Calif., by early 1965.

Sixth NASA Semiannual Report, p. 76.

NASA announced that the government-owned Michoud Ordnance Plant near New Orleans, La., would be the site for fabrication and assembly of the Saturn C–3 first stage as well as larger vehicles.

St. Louis Post-Dispatch, September 7, 1961.

NASA selected NAA to develop the second stage (S–II) for the advanced Saturn launch vehicle. The cost, including development of at least ten vehicles, would total about $140 million. The S–II configuration provided for four J–2 liquid-oxygen—liquid-hydrogen engines, each delivering 200,000 pounds of thrust.


Representatives of STG and NASA Headquarters visited the Instrumentation Laboratory of MIT to discuss the contract awarded to the Laboratory on August 9 and progress in the design and development of the Apollo spacecraft navigation and guidance system. They mutually decided that a draft of the final contract...
THE APOLLO SPACECRAFT: A CHRONOLOGY

1961

September

should be completed for review at Instrumentation Laboratory by October 2 and the contract resolved by October 9. Revisions were to be made in the Statement of Work to define more clearly details of the contract. Milton B. Trageser of the Laboratory, in the first month’s technical progress report, gave a brief description of the first approach to the navigation and guidance equipment and the arrangement of the equipment within the spacecraft. He also presented the phases of the lunar flight and the navigation and guidance functions or tasks to be performed. Other matters discussed were a space sextant and making visual observations of landmarks through cloud cover.

Memorandum, William W. Petynia to Associate Director, STG, September 21, 1961.

Mercury-Atlas 4, carrying an astronaut simulator, was launched from the Atlantic Missile Range in the first earth orbital test of the Mercury spacecraft. After one orbit, the spacecraft reentered and was recovered safely. With minor deviations, the flight was highly successful.


In a memorandum to the Large Launch Vehicle Planning Group (LLVPG) staff, Harvey Hall of NASA described the studies being done by the Centers on rendezvous modes for accomplishing a manned lunar landing. These studies had been requested from Langley Research Center, Marshall Space Flight Center, and the Jet Propulsion Laboratory on August 23. STG was preparing separate documentation on the lunar orbit rendezvous mode. An LLVPG team to undertake a comparative evaluation of rendezvous and direct ascent techniques had been set up. Members of the team included Hall and Norman Rafel of NASA and H. Braham and L. M. Weeks of Aerospace Corporation.

The evaluation would consider:

- Effect of total flight time on specifications and reliability of equipment and on personnel
- Effect of vehicle system reliability in each case, including the number of engine starts and restarts
- Dependence on data, data-rate, and distance from ground station for control of assembly and refueling operations
- Launch and injection windows
- Effect of differences in the total weight propelled to earth escape velocity
- Relative merits of lunar gravity and of a lunar base in general versus an orbital station for rendezvous and assembly purposes.

Reliability estimates on vehicles would be based on LLVPG data; estimates on equipment would rely on experience with similar types in known applications.


NASA invited 36 companies to bid on a contract to produce the first stage of the advanced Saturn launch vehicle. Representatives of interested companies would attend a pre-proposal conference in New Orleans, La., on September 26. Bids
were to be submitted by October 16 and NASA would then select the contractor, probably in November.


NASA announced that a site near Houston, Tex., had been selected for the manned space flight research center which would design, develop, evaluate, and test Apollo spacecraft in addition to training the astronauts for lunar flights and other space missions. The laboratory would be the command center for the manned lunar landing mission and subsequent space flight missions. Selection had followed a nationwide study by NASA of prospective sites.


A major reorganization of NASA Headquarters was announced by Administrator James E. Webb. Four new program offices were to be formed, effective November 1: the Office of Advanced Research and Technology, Ira H. Abbott, Director; the Office of Space Sciences, Homer E. Newell, Director; the Office of Manned Space Flight, D. Brainerd Holmes, Director; and the Office of Applications, directorship vacant. Holmes' appointment had been announced on September 20. He had been General Manager of the Major Defense Systems Division of the Radio Corporation of America. The new Directors would report to Robert C. Seamans, Jr., NASA's Associate Administrator.

At the same time, Robert R. Gilruth was named Director of the Manned Spacecraft Center to be located in Houston, Tex. The Directors of NASA's nine field centers would, like the newly appointed program Directors, report to Seamans.


An architect's impression of how the Manned Spacecraft Center at Houston, Tex., would look when completed.


The Charter of the MSFC–STG Space Vehicle Board, prepared jointly by Marshall Space Flight Center (MSFC) and STG, was approved at the first meeting of the Board at NASA Headquarters. The purpose of the Space Vehicle Board was to assure complete coordination and cooperation between all levels of the MSFC and STG management for the NASA manned space flight programs in which both Centers had responsibilities. Members of the Board were the Directors of MSFC and STG (Wernher von Braun and Robert R. Gilruth), the Deputy Director for Research and Development, MSFC (Eberhard F. M. Rees), and the STG Associate Director (Walter C. Williams). The Board was responsible for:

- Management of the SFC–STG Apollo-Saturn program
- Resolution of all space vehicle problems, such as design systems, research and development tests, planning, schedules, and operations
- Approval of mission objectives
- Direction of the respective organizational elements in the conduct of the MSFC–STG Apollo-Saturn program, including approval of the Sub-Board and of the Coordination Panels
- Formation of the Advanced Program Coordination Board consisting of top personnel from MSFC and STG. This Board would consider policy and program guidelines.

A Sub-Board would comprise the Director, Saturn Systems Office, MSFC (H. H. Koelle), the Apollo Project Manager, STG (Robert O. Piland), the Board Secretary, and alternate Board Secretary.

The Sub-Board would:

- Resolve space-vehicle coordination and integration problems and assign these to the Coordination Panels, if required
- Prepare briefs in problem areas not resolved by the Board or Sub-Board
- Act as a technical advisory group to the Board
- Channel the decisions of the Board through the respective organizational elements of MSFC or STG for proper action
- Ensure that the Saturn-Apollo Coordination Panels were working adequately and within the scope of their charters
- Recommend to the Board modifications of the Panels
- Define or resolve systems or integration problems of the Saturn launch vehicle and the Apollo spacecraft
- Define mission objectives of the Saturn-Apollo space vehicle
- Analyze and report progress of the Saturn-Apollo space vehicle
- Initiate and guide studies for the selection of optimum Saturn-Apollo space vehicle systems
PART II: DESIGN—DECISION—CONTRACT

- Define and establish reliability criteria
- Establish and document flight safety philosophy.

The Secretariat set up under the Charter was to be responsible for the orderly conduct of business and meetings.

Four Saturn-Apollo Coordination Panels were established to make available the technical competence of MSFC and STG for the solution of interrelated problems of the launch vehicle and the spacecraft. The four included the Launch Operations, Mechanical Design, Electrical and Electronics Design, and Flight Mechanics, Dynamic, and Control Coordination Panels. Although these Panels were designated as new Panels, the members selected by STG and MSFC represented key technical personnel who had been included in the Mercury-Redstone Panels, the Mercury-Atlas Program Panels, the Apollo Technical Liaison Groups, and the Saturn working groups. The Charter was signed by von Braun and Gilruth.


The MSFC-STG Space Vehicle Board at NASA Headquarters discussed the S-IVB stage, which would be modified by the Douglas Aircraft Company to replace the six LR-115 engines with a single J-2 engine. Funds of $500,000 were allocated for this study to be completed in March 1962. The status of orbital launch operations studies at Marshall Space Flight Center (MSFC) were reviewed and the Board agreed that an ad hoc study group should be formed to consider such operations and the S-IVB as the orbital launch vehicle. Other matters discussed were the mission plans for SA-5 through SA-10, a review of the Apollo flight program schedule, planned MSFC participation in the Dyna-Soar program, the agenda for the first meeting of the Advanced Program Coordination Board, and joint MSFC-STG study of post-Apollo programs.


Representatives of STG visited the Instrumentation Laboratory of MIT for the second monthly progress report meeting on the Apollo spacecraft guidance and navigation contract. A number of technical topics were presented by Laboratory speakers: space sextant visibility and geometry problems, gear train analysis, vacuum environmental approach, midcourse guidance theory, inertial measurement unit, and gyro. The organization of the Apollo effort at the Laboratory was also discussed. A preliminary estimate of the cost for both Laboratory and industrial support for the Apollo navigation and guidance system was presented: $158.4 million through Fiscal Year 1966.

Memorandum, William W. Petynia, Apollo Project Office, to Associate Director, "Second Apollo Monthly Meeting at MIT, Instrumentation Laboratory, on October 4, 1961," October 10, 1961.

Officials of STG heard oral reports from representatives of five industrial teams bidding on the contract for the Apollo spacecraft: General Dynamics/Astronautics
in conjunction with the Avco Corporation; General Electric Company, Missile and Space Vehicle Department, in conjunction with Douglas Aircraft Company, Grumman Aircraft Engineering Corporation, and Space Technology Laboratories, Inc.; McDonnell Aircraft Corporation in conjunction with Lockheed Aircraft Corporation, Hughes Aircraft Company, and Chance Vought Corporation of Ling-Temco-Vought, Inc.; The Martin Company; and North American Aviation, Inc. Written proposals had been received from the contractors on October 9. The presentations were made in the Virginia Room of the Chamberlain Hotel at Old Point Comfort, Va. Following the reports, 11 panels, under the direction of the Business and Technical Subcommittees, began studying the proposals. The Panels established were: Systems Integration; Propulsion; Flight Mechanics; Structures, Materials, and Heating; Human Factors; Instrumentation and Communications; Onboard Systems; Ground Operational Support Systems and Operations; Technical Development Plan; Reliability; and Manufacturing. The Technical Assessment Panels completed their evaluation October 20 and made their final report to the Technical Subcommittee on October 25. The Technical Subcommittee made its final report to the Source Evaluation Board on November 1.


The MSFC–STG Advanced Program Coordination Board met at STG and discussed the question of the development of an automatic checkout system which would include the entire launch vehicle program from the Saturn C–1 through the Nova. It agreed that the Apollo contractor should be instructed to make the spacecraft electrical subsystems compatible with the Saturn complex.

In further discussion, Paul J. DeFries of Marshall Space Flight Center (MSFC) presented a list of proposed guidelines for use in studying early manned lunar landing missions:

- The crew should draw on its own resources only when absolutely necessary. Equipment and service personnel external to the spacecraft should be used as much as possible.
- Early lunar expeditions would receive active external support only up to the time of the launch from earth orbit.
- The crew would board the spacecraft only after it was checked out and ready for final countdown and launch.
- The first Apollo crews should have an emergency shelter available on the moon which could afford several months of life support and protection.
- The capability for docking an orbital launch vehicle with a propulsion stage—the "connecting mode"—should be possible.
- The capability of fueling an orbital launch vehicle should be made available—"fuelling mode."
- The capability of making repairs, replacements, or adjustments in orbit should be developed.
- For repairs, replacements, and adjustments on the orbital launch vehicle in earth orbit, two support vehicles would be necessary. These would be a Saturn
C-1 launch vehicle manned by Apollo technicians and an unmanned Atlas-Centaur launch vehicle carrying repair kits.

- Development of docking, testing of components, and techniques for docking and training of man in orbital operations could be carried out by a space ferry loaded with a Mercury capsule.

Some of the points discussed in connection with these suggestions were:

- Orbital launch operations were just as complex, if not more complex, than earth-launched operations.
  - A question existed as to how complex the orbital launch facility could be and what its function should be.
  - There was a possibility that the crew could do most of the checkout and launch operations. Studies should be made to define the role of the crew versus the role of a proposed MSFC auxiliary checkout and maintenance crew.

After the discussion on orbital launch operations, the Board agreed that contemporary technology was inadequate to support such operations. Both STG and MSFC would need to study and develop both refueling and connector techniques.


NASA selected the Pearl River site in southwestern Mississippi, about 35 miles from the Michoud plant near New Orleans, La., as a static-test facility for Saturn- and Nova-class launch vehicles. The completed facility would operate under the direction of the Marshall Space Flight Center.


The Saturn SA–1 first-stage booster was launched successfully from Cape Canaveral. The 925,000-pound launch vehicle, the largest known to be tested up to that time, carried water-filled dummy upper stages to an altitude of 84.8 miles and 214.7 miles down the Atlantic Missile Range. The booster’s eight clustered H-1 engines developed 1.3 million pounds of thrust.


Under the direction of John C. Houbolt of Langley Research Center, a two-volume work entitled “Manned Lunar-Landing through use of Lunar-Orbit Rendezvous” was presented to the Golovin Committee (organized on July 20). The study had been prepared by Houbolt, John D. Bird, Arthur W. Vogeley, Ralph W. Stone, Jr., Manuel J. Queijo, William H. Michael, Jr., Max C. Korbjun, Roy F. Brissenden, John A. Dodge, William D. Mace, and others of Langley. The Golovin Committee had requested a mission plan using the lunar orbit rendezvous concept. Bird, Michael, and Robert H. Tolson appeared before the Committee in Washin...
Launch of the Saturn SA–1 from Cape Canaveral, Fla., October 27, 1961.
Above is an artist’s concept of a small lunar lander during descent to the lunar surface, as proposed by personnel of Langley Research Center in October 1961. Diagrammed below are actions required for the lander to rendezvous in orbit with the mother craft as it progresses along a path indicated by the broken line.

SIMPLIFIED LUNAR RENDEZVOUS
(100,000 FT ORBIT)

1-2 VERTICAL THRUST (33.3 SEC)
2-3 VERTICAL COAST (109 SEC)
3-4 HORIZONTAL THRUST (117 SEC)
4 RENDEZVOUS
1961

October

Robert G. Chilton of STG gave the MIT Instrumentation Laboratory new information based on NASA in-house studies on the Apollo spacecraft roll inertia, pitch and yaw inertia, and attitude jets.

David G. Hoag, MIT, personal notes, October 1961.

November

1

The Space Task Group was formally redesignated the Manned Spacecraft Center, Robert R. Gilruth, Director.


6

Marshall Space Flight Center directed NAA to redesign the advanced Saturn second stage (S–II) to incorporate five rather than four J–2 engines, to provide a million pounds of thrust.

*Saturn Illustrated Chronology*, p. 46.

An Apollo Egress Working Group, consisting of personnel from Marshall Space Flight Center, Launch Operations Directorate, and Atlantic Missile Range, was formed on November 2. Meetings on that date and on November 6 resulted in publication of a seven-page document, “Apollo Egress Criteria.” The Group established ground rules, operations and control procedures criteria, and space vehicle design criteria and provided requirements for implementation of emergency egress systems.


6

In a memorandum to D. Brainerd Holmes, Director, Office of Manned Space Flight (OMSF), Milton W. Rosen, Director of Launch Vehicles and Propulsion, OMSF, described the organization of a working group to recommend to the Director a large launch vehicle program which would meet the requirements of manned space flight and which would have broad and continuing national utility for other NASA and DOD programs. The group would include members from the NASA Office of Launch Vehicles and Propulsion (Rosen, Chairman, Richard B. Canright, Eldon W. Hall, Elliott Mitchell, Norman Rafel, Melvyn Savage, and Adelbert O. Tischler); from the Marshall Space Flight Center (William A. Mrazek, Hans H. Maus, and James B. Bramlet); and from the NASA Office of Spacecraft and Flight Missions (John H. Disher). (David M. Hammock of MSC was later added to the group.) The principal background material to be used by the group would consist of reports of the Large Launch Vehicle Planning Group (Golovin Committee), the Fleming Committee, the Lundin Committee, the Heaton Committee, and the Debus-Davis Committee. Some of the subjects the
group would be considering were: (1) an assessment of the problems involved in orbital rendezvous, (2) an evaluation of intermediate vehicles (Saturn C–3, C–4, and C–5), (3) an evaluation of Nova-class vehicles, (4) an assessment of the future course of large solid-fuel rocket motor development, (5) an evaluation of the utility of the Titan III for NASA missions, and (6) an evaluation of the realism of the spacecraft development program (schedules, weights, performances). Rosen set November 20 as a target date for a recommended program.


Representatives of MSC and NASA Headquarters visited the MIT Instrumentation Laboratory to discuss clauses in the contract for the Apollo navigation and guidance system, technical questions proposed by MSC, and work in progress. Topics discussed included the trajectories for the SA–7 and SA–8 flights and the estimated propellant requirements for guidance attitude maneuvers and velocity changes for the lunar landing mission. Presentations were made on the following subjects by members of the Laboratory staff: the spacecraft gyro, Apollo guidance computer logic design, computer displays and interfaces, guidance computer programming, horizon sensor experiments, and reentry guidance.


The four MSC–MSFC Coordination Panels held their first meeting at Marshall Space Flight Center (MSFC). A significant event was the decision to modify the Electrical and Electronics Design Panel by creating two new Panels: the Electrical Systems Integration Panel and the Instrumentation and Communications Panel. In succeeding months, the Panels met at regular intervals.


In a letter to NASA Associate Administrator Robert C. Seamans, Jr., John C. Houbolt of Langley Research Center presented the lunar orbit rendezvous (LOR) plan and outlined certain deficiencies in the national booster and manned rendezvous programs. This letter protested exclusion of the LOR plan from serious consideration by committees responsible for the definition of the national program for lunar exploration.


NASA announced that the Chrysler Corporation had been chosen to build 20 Saturn first-stage (S–I) boosters similar to the one tested successfully on October 27. They would be constructed at the Michoud facility near New Orleans, La. The contract, worth about $200 million, would run through 1966, with delivery of the first booster scheduled for early 1964.

Ranger II was launched into near-earth orbit from the Atlantic Missile Range by an Atlas-Agena B booster. The scheduled deep-space trajectory of the spacecraft was not achieved when the Agena engine failed to restart in orbit.


Milton W. Rosen, Director of Launch Vehicles and Propulsion, NASA Office of Manned Space Flight (OMSF), submitted to D. Brainerd Holmes, Director, OMSF, the report of the working group which had been set up on November 6. The recommendations of the group were:

- The United States should undertake a program to develop rendezvous capability on an urgent basis.
- To exploit the possibilities of accomplishing the first manned lunar landing by rendezvous, an intermediate vehicle with five F-1 engines in the first stage, four or five J-2 engines in the second stage, and one J-2 engine in the third stage should be developed (Saturn C-5). The vehicle should be so designed that it could be modified to use a three-engine first stage. The three-engine vehicle provided a better match with a large number of NASA and DOD requirements and earlier flights in support of the manned lunar program.
- The United States should place primary emphasis on the direct flight mode for achieving the first manned lunar landing. This mode gave greater assurance of accomplishment during this decade. To implement the direct flight mode, a Nova vehicle consisting of an eight F-1 engine first stage, a four M-1 engine second stage, and a one J-2 engine third stage should be developed.
- Large solid-fuel rockets should not be considered as a requirement for manned lunar landing. If these rockets were developed for other purposes, the manned space flight program should support a solid-fuel first-stage development to provide a backup capability for Nova.
- Development of the S-IVB stage (one J-2) engine should be started, aiming toward flight tests on a Saturn C-1 in late 1964. It should be used as the third stage of both Saturn C-5 and Nova and also as the escape stage in the single earth orbit rendezvous mode.
- NASA had no present requirement for the Titan III vehicle. If the Titan III were developed by DOD, NASA should maintain continuous liaison with DOD development to ascertain if the vehicle could be used for future NASA needs.


The original Apollo spacecraft Statement of Work of July 28 had been substantially expanded.

The requirements for the spacecraft navigation and guidance system were defined:

Control of translunar injection of the spacecraft and monitoring capability of injection guidance to the crew both for direct ascent and for injection from an earth parking orbit.
Data and computation for mission abort capability en route to the moon and for guidance to a point from which a safe lunar landing could be attempted.

Guidance of the command module to a preselected earth landing site after safe reentry.

Guidance for establishing lunar orbit and making lunar landings; mission abort capability from the lunar landing maneuver.

Control of launch from the lunar surface into transearth trajectory by both direct ascent and from lunar parking orbit.

Rendezvous in earth orbit between the spacecraft and space laboratory module or other space vehicle.

Components of the navigation and guidance system now clearly identified were:

- Inertial platform
- Space sextant
- Computer
- Controls and displays
- Electronics assembly
- Chart and star catalog
- Range or velocity measuring equipment for terminal control in rendezvous and lunar landing
- Backup inertial components for emergency operation

The stabilization and control system requirements were revised:

- Roll control as well as flight path control during the thrusting period of atmospheric abort and stability augmentation after launch escape system separation.
- Stabilization of the spacecraft and the lunar injection configuration while in earth parking orbit.
- Rendezvous and docking with the space laboratory module or other space vehicle.
- Attitude control and hovering for lunar landings and launchings and for entering and leaving lunar orbit.

Basic components of the stabilization and control system were defined:

- Attitude reference
- Rate sensors
- Control electronics assembly
- Manual controls
- Attitude and rate displays
- Power supplies

A single-engine service module propulsion system would replace the earlier vernier and mission propulsion systems. The new system would be capable of:

- Abort propulsion after jettison of the launch escape system.
- All major velocity increments and midcourse velocity corrections for missions prior to the lunar landing attempt.
- Lunar launch propulsion and transearth midcourse velocity correction.

Earth-storable, hypergolic propellants would be used by the new system, which would include single- or multiple-thrust chambers with a thrust-to-weight ratio.
of at least 0.4 for all chambers operating (based on the lunar launch configura-
tion) and would have a pressurized propellant feed system.

The reaction control systems for the command and service modules would now
each consist of two independent systems, both capable of meeting the total torque
and propellant requirements. The fuel would be monomethylhydrazine and the
oxidizer would be a mixture of nitrogen tetroxide and nitrous oxide.

The parachute system for the earth landing configuration was revised to include
two FIST-type drogue parachutes deployed by mortars.

The command module structure was specified: a ring-reinforced, single-thickness
aluminum shell pressure vessel separated from the outer support structure of
relatively rigid brazed or welded sandwich construction. The ablative heatshield
would be bonded to this outer structure.

Service module structure was also detailed: an aluminum honeycomb sandwich
shell compatible with noise and buffet and with meteoroid requirements. The
structural continuity would have to be maintained with adjoining modules and
be compatible with the overall bending stiffness requirements of the launch
vehicle.

The duties of the three Apollo crewmen were delineated:

**Commander**
- Control of the spacecraft in manual or automatic mode in all phases of the
  mission
- Selection, implementation, and monitoring of the navigation and guidance
  modes
- Monitoring and control of key areas of all systems during time-critical periods
  Station in the left or center couch

**Co-Pilot**
- Second in command of the spacecraft
- Support of the pilot as alternative pilot or navigator
- Monitoring of certain key parameters of the spacecraft and propulsion sys-
  tems during critical mission phases
  Station in the left or center couch

**Systems Engineer**
- Responsibility for all systems and their operation
- Primary monitor of propulsion systems during critical mission phases
- Responsibility for systems placed on board primarily for evaluation for later
  Apollo spacecraft
  Station in the right-hand couch

During launch, reentry, or similar critical mission phases, the crew would be seated
side by side. At other times, at least one couch would be stowed.

One crew member would stand watch during noncritical mission phases at either
of the two primary duty stations. Areas for taking navigation fixes, performing
maintenance, food preparation, and certain scientific observations could be sepa-
rate from primary duty stations. Arrangements of displays and controls would reflect the duties of each crewman. They would be so arranged that one crewman could return the spacecraft safely to earth. All crewmen would be cross-trained so that each could assume the others' duties.

Radiation shielding for the crew would be provided by the mass of the spacecraft modules.

A description of crew equipment was added:

The couch for each crewman would give full body and head support during all normal and emergency acceleration conditions. It would be adjustable to permit changes in body and leg angles and would be so constructed as to allow crewmen to interchange positions and to accommodate a crewman wearing a back or seat parachute. A restraint system would be provided with each couch for adequate restraint during all flight phases. Each support and restraint system would furnish vibration attenuation beyond that needed to maintain general spacecraft integrity. This system would keep crew vibration loads within tolerance limits and also enable the crew to exercise necessary control and monitoring functions.

Pressure suits would be carried for extravehicular activity and for use in the event of cabin decompression.

The spacecraft would be equipped with toilet facilities which would include means for disinfecting the human waste sufficiently to render it harmless and unobjectionable to the crew. Personal hygiene needs, such as shaving, the handling of non-human waste, and the control of infectious germs would be provided for.

Food would be dehydrated, freeze-dried, or of a similar type that could be reconstituted with water if necessary. Heating and chilling of the foods would be required. The primary source of potable water would be the fuel cells. In addition, sufficient water would have to be on board at launch for use during the 72-hour landing requirement in case of early abort. Urine would not have to be recycled for potable water.

Emergency equipment would include:

Personal parachutes

Post-landing survival equipment: one three-man liferaft, food, location aids, first aid supplies, and accessories to support the crew outside the spacecraft for three days in any emergency landing area. In addition, a three-day water supply would be removed from the spacecraft after landing; provision for purifying a three-day supply of sea water would be included.

The crew would be furnished "shirtsleeve" garments, lightweight cap, and exercise and recreation equipment.

Medical instrumentation would be used to monitor the crew during all flights, especially during stressful periods of early flights, and for special experiments to be performed in the space laboratory module and during extravehicular activity and lunar exploration. Each crewman would carry a radiation dosimeter.
The environmental control system would comprise two air loops, a gas supply system, and a thermal control system.

One air loop would supply the conditioned atmosphere to the cabin or pressure suits. The other would remove sensible heat and provide cabin ventilation during all phases of the mission including postlanding.

The primary gas supply would be stored in the service module as supercritical cryogenics. The supply would be 50 percent excess capacity over that required for normal metabolic needs, two complete cabin repressurizations, a minimum of 18 airlock operations, and leakage. Recharging of self-contained extravehicular suit support systems would be possible.

Thermal control would be achieved by absorbing heat with a circulating coolant and rejecting this heat from a space radiator. During certain mission modes, other cooling systems would supplement or relieve the primary system.

Water collected from the separator and the fuel cells would be stored separately in positive expulsion tanks. Manual closures, filters, and relief valves would be used where needed as safety devices.

Metabolic requirements for the environmental control system were:

- Total cabin pressure (oxygen and nitrogen mixture): 7±0.2 psia
- Relative humidity: 40 to 70 percent
- Partial pressure carbon dioxide—maximum 7.6 mm Hg
- Temperature: 75°±5° F

The major components of the electrical power system were described more fully:

- Three nonregenerative hydrogen-oxygen fuel cell modules characterized by low pressure, intermediate temperature, Bacon-type, utilizing porous nickel, unactivated electrodes, and aqueous potassium as the electrolyte
- Mechanical accessories, including control components, reactant tankage, piping, etc.
- Three silver-zinc primary batteries, each having a normal 28-volt output and a minimum capacity of 3000 watt-hours (per battery) when discharged at the ten-hour rate at 80° F
- A display and control panel, sufficient to monitor the operation and status of the system and for distribution of generated power to electrical loads as required
- The fuel cell modules and control, tanks (empty), radiators, heat exchangers, piping, valves, total reactants plus reserves would be located in the service module. The silver-zinc batteries and electrical power distribution and controls would be placed in the command module.

Under normal operation, the entire electrical power requirements would be supplied by the three fuel cell modules operating in parallel. The primary storage batteries would be maintained fully charged under this condition of operation.
If one fuel cell module failed, the unit involved would automatically be electrically and mechanically isolated from the system and the entire electrical load assumed by the two remaining fuel cells. The primary batteries would remain fully charged.

If two fuel cell modules failed, they would be isolated from the system and the spacecraft electrical loads would immediately be reduced by the crew and manually programmed to hold within the generating capacities of the remaining fuel cell.

At reentry, the fuel cell modules and accessories would be jettisoned. All subsequent electrical power requirements would be provided by the primary storage batteries.

Each fuel cell module would have a normal capacity of 1200 watts at an output voltage of 28 volts and a current density conservatively assigned so that 50 percent overloads could be continuously supplied. The normal fuel cell operating pressure and temperature would be about 60 psia and 425° to 500° F respectively. Under normal conditions of operation, the specific fuel (hydrogen and oxygen) consumption should not exceed a total of 0.9 lb/kw-hr.

Self-sustaining operation within the fuel cell module should begin at a temperature of about 275° F. A detection system would be provided with each fuel cell module to prevent contamination of the collected potable water supply.

The degree of redundancy provided for mechanical and electrical accessory equipment would be 100 percent.

The distribution portion of the electrical power system would contain all necessary buses, wiring protective devices, and switching and regulating equipment.

Sufficient tankage would be supplied to store all reactants required by the fuel cell modules and environmental controls for a 14-day mission. The reactants would be stored supercritically at cryogenic temperatures and the tankage would consist of two equal volume storage vessels for each reactant. The main oxygen and nitrogen storage would supply both the environmental control system and the fuel cells.

The communication and instrumentation system was further detailed:

The equipment was to be constructed to facilitate maintenance by ground personnel and by the crew and to be as nearly self-contained as possible to facilitate removal from the spacecraft. Flexibility for incorporation of future additions or modifications would be stressed throughout the design. A patch and programming panel would be included which would permit the routing of signal inputs from sensors to any selected signal conditioner and from this to any desired commutator channel. Panel design would provide the capability of “repatching” during a mission. The equipment and system should be
capable of sustained undegraded operation with supply voltage variation of +15 percent to −20 percent of the normal bus voltage.

A circuit quality analysis for each radiating electrical system would be required to show exactly how ranging, telemetry, voice, and television data modulated all transmitters with which they were used.

The equipment and associated documentation would be engineered for comprehensive and logical fault tracing.

Components of the communication subsystem would include:

- Voice communication
- Telemetry
- Tracking transponders
- Television
- Radio recovery aids
- Antenna subsystems
- Radar altimeter (if required by the guidance system)

The instrumentation system would be required to detect, measure, and display all parameters needed by the crew for monitoring and evaluating the integrity and environment of the spacecraft and performance of the spacecraft systems.

Data would be transmitted to ground stations for assessment of spacecraft performance and for failure analysis. Information needed for abort decisions and aid in the selection of lunar landing sites would also be provided. The mission would be documented through photography and recording.

Included in the components of the instrumentation system were:

- Sensors
- Data disposition
- Tape recorders
- Panel display indicators
- Calibration
- Clock
- Telescope
- Cameras

In addition to the description of the major command and service module systems, the Statement of Work also included sections on the lunar landing module, space laboratory module, mission control center and ground operational support system, and the engineering and development test plan.

The propulsion system for the lunar landing module would now comprise a composite propulsion system: multiple lunar retrograde engines for the gross velocity increments required for lunar orbiting and lunar landing; and a lunar landing engine for velocity vector control, midcourse velocity control, and the lunar hover and touchdown maneuver. The lunar retrograde engines would
use liquid-oxygen and liquid-hydrogen propellants. The single lunar landing engine would require the same type of propellant, would be throttleable over a ratio of ±50 percent about the normal value, and would be capable of multiple starts within the design operating life of the engine.

No additions or changes had been made in the space laboratory module systems description.

Overall control of all Apollo support elements throughout all phases of a mission would be exercised by the Mission Control Center. Up to the time of liftoff, mission launch activities would be conducted from the launch control center at Cape Canaveral. Remote stations would be used to support near-earth and lunar flights and track the command module during reentry.

Five major phases of a development and test plan were identified:

1. Design information and development tests
2. Qualification, reliability, and integration tests
3. Major ground tests
4. Major development flight tests
5. Flight missions.


A team and a goal—officials of North American Aviation, Inc., study a replica of the moon shortly after the announcement that the firm had been selected by NASA as the prime contractor for the Apollo command and service modules. From left to right are Harrison A. Storms, president of North American’s Space and Information Systems Division; John W. Paup, program manager of Apollo; and Charles H. Feltz, Apollo program engineer. (NAA photo)
NASA announced that the Space and Information Systems Division of North American Aviation, Inc., had been selected to design and build the Apollo spacecraft. The decision by NASA Administrator James E. Webb followed a comprehensive evaluation of five industry proposals by nearly 200 scientists and engineers representing both NASA and DOD. Webb had received the Source Evaluation Board findings on November 24. Although technical evaluations were very close, NAA had been selected on the basis of experience, technical competence, and cost. NAA would be responsible for the design and development of the command module and service module. NASA expected that a separate contract for the lunar landing system would be awarded within the next six months. The MIT Instrumentation Laboratory had previously been assigned the development of the Apollo spacecraft guidance and navigation system. Both the NAA and MIT contracts would be under the direction of MSC.

The Mercury-Atlas 5 launch from the Atlantic Missile Range placed a Mercury spacecraft carrying chimpanzee Enos into orbit. After a two-orbit flight of 3 hours and 21 minutes, the capsule reentered and was recovered 1 hour and 25 minutes later. Enos was reported in excellent condition. No additional unmanned or primate flights were considered necessary before attempting the manned orbital mission scheduled for early 1962.

On a visit to Marshall Space Flight Center by MIT Instrumentation Laboratory representatives, the possibility was discussed of emergency switchover from Saturn to Apollo guidance systems as backup for launch vehicle guidance.

PART III

Lunar Orbit Rendezvous: Mode and Module

December 1961 through November 7, 1962
PART III

The Key Events

1961

December 15: Selection of The Boeing Company for negotiations as the prime contractor for the first stage (S-IC) of the Saturn C-5, under the direction of Marshall Space Flight Center (MSFC).

December 20: Selection of the Douglas Aircraft Company to develop the S-IVB stage of the Saturn C-5, under the direction of MSFC.

December 21: Letter contract No. NAS 9-150 signed by NASA and North American Aviation, Inc. (NAA), authorizing work to begin on the Apollo spacecraft development program.

December 21: Decision by the Manned Space Flight Management Council on the Saturn C-5 configuration.

December 21: Four major subcontractors on the Apollo spacecraft systems chosen by NAA.

1962

January 15: Apollo Spacecraft Project Office established at the Manned Spacecraft Center (MSC).

February 20: First successful American orbital flight, by Astronaut John H. Glenn, Jr.

March 12: Primary activities for the Apollo program relocated at MSC, Houston, Tex.

April 11: Assignment by the President of DX (highest) priority to the Apollo program.

May 8: Three major associate contractors on the Apollo spacecraft guidance and navigation system selected by the Massachusetts Institute of Technology Instrumentation Laboratory.

May 11: General Dynamics/Convair awarded contract by NASA to design and manufacture the Little Joe II test launch vehicle.

July 11: Announcement by NASA that the Saturn C-IB launch vehicle would be developed to test the Apollo spacecraft in earth orbit missions.

July 11: Selection by NASA of the lunar orbit rendezvous mode for the manned lunar landing mission.

July 20: Announcement by NASA that the Mission Control Center would be located at MSC.

July 25: Invitations by NASA to 11 companies to bid on the lunar excursion module contract.

July: Hamilton Standard Division of United Aircraft Corporation selected by NASA to develop the Apollo space suit.

September 5: Nine industry proposals for the lunar excursion module contract received by NASA.

October 30: Contract signed by NASA with NAA for the development and production of the S-II (second) stage of the Saturn C-5, directed by MSFC.

November 7: Selection of the Grumman Aircraft Engineering Corporation by NASA to design and develop the lunar excursion module under MSC direction.
PART III

Lunar Orbit Rendezvous: Mode and Module

December 1961 through November 7, 1962

The Project Apollo Statement of Work for development of the Apollo spacecraft was completed. A draft letter based on this Statement of Work was presented to NAA for review. A prenegotiation conference on the development of the Apollo spacecraft was held at Langley Field, Va.

“Apollo Spacecraft Chronology,” p. 13.

NASA Associate Administrator Robert C. Seamans, Jr., commented to D. Brainerd Holmes, Director, Office of Manned Space Flight, on the report of the (Rosen) working group on launch vehicles, which had been submitted on November 20. Seamans expressed himself as essentially in accord with the group’s recommendations.


NASA negotiations with NAA on the Apollo spacecraft contract were held at Williamsburg, Va. Nine Technical Panels met on December 11 and 12 to review Part 3, Technical Approach, of the Statement of Work. These Panels reported their recommended changes and unresolved questions to the Technical Subcommittee for action. Later in the negotiations, NASA and NAA representatives agreed on changes intended to clarify the original Statement of Work. Among these was the addition of the boilerplate program. Two distinct types of boilerplates were to be fabricated: those of a simple cold-rolled steel construction for drop impact tests and the more complex models to be used with the Little Joe II and Saturn launch vehicles. The Little Joe II, originally conceived in June 1961, was a solid-fuel rocket booster which would be used to man-rate the launch escape system for the command module.

In addition, the Apollo Project Office, which had been part of the MSC Flight Systems Division, would now report directly to the MSC Director and would be responsible for planning and directing all activities associated with the completion of the Apollo spacecraft project. Primary functions to be performed by the Office would include:

- Monitor the work of the Apollo Principal Contractor (NAA) and Associate Contractors
- Resolve technical problems arising between the Principal Contractor and Associate Contractors which were not directly resolved between the parties involved
• Maintain close liaison with all Apollo contractors to keep fully and currently informed on the status of contract work, potential schedule delays, or technical problems which might impede progress.

[On January 15, 1962, the Apollo Spacecraft Project Office was established at MSC.]

Letter contract No. NAS 9–150, authorizing work on the Apollo development program to begin on January 1, 1962, was signed by NASA and NAA on December 21. Under this contract, NAA was assigned the design and development of the command and service modules, the spacecraft adapter, associated ground support equipment, and spacecraft integration. Formal signing of the contract followed on December 31.


D. Brainerd Holmes, NASA Director of Manned Space Flight, outlined the preliminary project development plan for the Mercury Mark II program in a memorandum to NASA Associate Administrator Robert C. Seamans, Jr. The primary objective of the program was to develop rendezvous techniques; important secondary objectives were long-duration flights, controlled land recovery, and astronaut training. The development of rendezvous capability, Holmes stated, was essential:

• It offered the possibility of accomplishing a manned lunar landing earlier than by direct ascent.
• The lunar landing maneuver would require the development of rendezvous techniques regardless of the operational mode selected for the lunar mission.
• Rendezvous and docking would be necessary to the Apollo orbiting laboratory missions planned for the 1965–1970 period.

The plan was approved by Seamans on December 7. [The Mercury Mark II program was renamed “Gemini” on January 3, 1962.]


Plans for the development of a two-man Mercury spacecraft were announced by Robert R. Gilruth, MSC Director. The two-man spacecraft, to be built by McDonnell Aircraft Corporation, would be similar in shape to the Mercury spacecraft but slightly larger and two to three times heavier. Its booster rocket would be a modified Air Force Titan II, scheduled for flight test in early 1962. One of the major objectives in the program would be a test of orbital rendezvous, in which the two-man spacecraft would be launched into orbit by the Titan II and attempt to rendezvous with an Agena stage launched by an Atlas rocket. The total cost
for a dozen two-man spacecraft plus boosters and other equipment was estimated at $500 million.


NASA Associate Administrator Robert C. Seamans, Jr., and DOD Deputy Director of Defense Research and Engineering John H. Rubel recommended to Secretary of Defense Robert S. McNamara and NASA Administrator James E. Webb that detailed arrangements for support of the Mercury Mark II spacecraft and the Atlas-Agena vehicle used in rendezvous experiments be planned directly between NASA’s Office of Manned Space Flight and the Air Force and other DOD organizations. NASA’s primary responsibilities would be the overall management and direction for the Mercury Mark II/Agena rendezvous development and experiments. The Air Force responsibilities would include acting as NASA contractor for the Titan II launch vehicle and for the Atlas-Agena vehicle to be used in rendezvous experiments. DOD’s responsibilities would include assistance in the provision and selection of astronauts and the provision of launch, range, and recovery support, as required by NASA.

Memorandum, Deputy Director of Defense Research and Engineering, DOD, and Associate Administrator, NASA, to The Secretary of Defense and the Administrator, NASA, “Recommendation Relative to the Division of Effort between the NASA and DOD in the Development of Space Rendezvous and Capabilities,” December 7, 1961.

NASA announced that The Boeing Company had been selected for negotiations as a possible prime contractor for the first stage (S–IC) of the advanced Saturn launch vehicle. The S–IC stage, powered by five F–1 engines, would be 35 feet in diameter and about 140 feet high. The $300-million contract, to run through 1966, called for the development, construction, and testing of 24 flight stages and one ground test stage. The booster would be assembled at the NASA Michoud Operations Plant near New Orleans, La., under the direction of the Marshall Space Flight Center.

*Saturn Illustrated Chronology*, pp. 49–50.

Fred T. Pearce, Jr., of MSC visited the MIT Instrumentation Laboratory to discuss the first design-study space sextant produced at the Laboratory. The instrument was intended to be used with the guidance computer. The working mockup was demonstrated and the problem of the effect of the vehicle motion on the sextant was discussed.

Memorandum, Pearce to Associate Director, STG, “Visits to Instrument Laboratory and Ames Research Center to Discuss the Apollo Navigational Instrument,” December 22, 1961.

The General Assembly of the United Nations unanimously adopted Resolution 1721 (XIV) on international cooperation in the peaceful uses of outer space.


The Douglas Aircraft Company was selected by NASA for negotiation of a contract to modify the Saturn S–IV stage by installing a single J–2 Rocketdyne engine of
200,000 pounds of thrust. The contract would be under the direction of the Marshall Space Flight Center.

*Saturn Illustrated Chronology*, p. 50.

D. Brainerd Holmes, Director of the NASA Office of Manned Space Flight, announced the formation of the Manned Space Flight Management Council. The Council, which was to meet at least once a month, was to identify and resolve difficulties and to coordinate the interface problems in the manned space flight program. Members of the Council, in addition to Holmes, were: from MSC, Robert R. Gilruth and Walter C. Williams, Director and Associate Director; from Marshall Space Flight Center, Wernher von Braun, Director, and Eberhard F. M. Rees, Deputy Director for Research and Development; from NASA Headquarters, George M. Low, Director of Spacecraft and Flight Missions; Milton W. Rosen, Director of Launch Vehicles and Propulsion; Charles H. Roadman, Director of Aerospace Medicine; William E. Lilly, Director of Program Review and Resources Management; and Joseph F. Shea, Deputy Director for Systems Engineering. Shea, formerly Space Programs Director for Space Technology Laboratories, Inc., Los Angeles, Calif., had recently joined NASA.


The Manned Space Flight Management Council decided at its first meeting that the Saturn C-5 launch vehicle would have a first stage configuration of five F-1 engines and a second stage configuration of five J-2 engines. The third stage would be the S-IVB with one J-2 engine. It recommended that the contractor for stage integration of the Saturn C-1 be Chrysler Corporation and that the contractor for stage integration of the Saturn C-5 be The Boeing Company. Contractor work on the Saturn C-5 should proceed immediately to provide a complete design study and a detailed development plan before letting final contracts and assigning large numbers of contractor personnel to Marshall Space Flight Center or Michoud.


NAA’s Space and Information Systems Division selected four companies as subcontractors to design and build four of the major Apollo spacecraft systems. The Collins Radio Company, Cedar Rapids, Iowa, received the telecommunications systems contract, worth more than $40 million; Minneapolis-Honeywell Regulator Company, Minneapolis, Minn., received the stabilization and control systems contract, $30 million; AiResearch Manufacturing Company, division of The Garrett Corporation, Los Angeles, Calif., was awarded the environmental control system contract, $10 million; and Radioplane Division of Northrop Corporation, Van Nuys, Calif., was selected for the parachute landing system contract, worth more than $1 million. The total cost for the initial phase of the NAA contract was expected to exceed $400 million.

NASA made public the drawings of the three-man Apollo spacecraft to be used in the lunar landing development program. On January 9, NASA announced its decision that the Saturn C-5 would be the lunar launch vehicle.


In his State of the Union message to the Congress, President John F. Kennedy said: “With the approval of this Congress, we have undertaken in the past year a great new effort in outer space. Our aim is not simply to be first on the moon, any more than Charles Lindbergh’s real aim was to be first to Paris. His aim was to develop the techniques and the authority of this country and other countries in the field of the air and the atmosphere, and our objective in making this effort, which we hope will place one of our citizens on the moon, is to develop in a new frontier of science, commerce and cooperation, the position of the United States and the free world. This nation belongs among the first to explore it. And among the first—if not the first—we shall be.”


The Apollo Spacecraft Project Office (ASPO) was established at MSC. Charles W. Frick was selected as Manager of the new Office, to assume his duties in February. Frick had been Chief of Technical Staff for General Dynamics/Convair. Robert O. Piland was appointed Deputy Manager of ASPO and would serve as Acting Manager until Frick’s arrival. ASPO would be responsible for the technical direction of NAA and other industrial contractors assigned to work on the Apollo spacecraft. All technical coordination with NAA or with other contractors on the Apollo project would be coordinated through this Office. The Manager of ASPO would be responsible for keeping the Director and Associate Director of MSC fully advised on the status of the program.


The first Apollo engineering order was issued to fabricate mockups of the Apollo command and service modules.

Oakley, Historical Summary, S&ID Apollo Program, p. 5.

Ranger III was launched toward the moon from the Atlantic Missile Range by an Atlas-Agena B booster. Because of a malfunction in the Agena guidance system, the spacecraft missed its target by 22,862 miles and eventually went into solar orbit. Of four scientific experiments only one was partially completed: gamma-ray readings of the lunar surface. Attempts to relay television pictures of the moon and to bounce radar signals off the moon at close range were unsuccessful.


NAA engineers began preliminary layouts to define the elements of the command module (CM) configuration. Additional requirements and limitations imposed...
The early 1962 concept of the configuration of the Apollo spacecraft for a circumlunar mission. The artist took seriously the requirement for a shirtsleeve atmosphere.

on the CM included reduction in diameter, paraglider compatibility, 250 pounds of radiation protection water, redundant propellant tankage for the attitude control system, and an increase in system weight and volume.

Layouts were also being prepared to identify equipment requirements in the CM aft compartment, while layouts depicting the position and orientation of the three crewmen during various phases of the lunar flight were complete.

Basic load paths for the CM inner structure, an access door through the outer structure, and the three side wall hatches for crew entrance and exit had been tentatively defined. The CM inner structure was currently of bonded aluminum honeycomb, the outer structure of high-temperature, brazed steel honeycomb.

Command module heatshield requirements, including heating versus time curves, were established by NAA for several design trajectories. A computer program method of analyzing the charring ablation process had been developed. By this means, it was possible to calculate the mass loss, surface char layer temperature, amount of heat conducted through the uncharred ablation material and insulation
PART III: LUNAR ORBIT RENDEZVOUS

into the cabin, and temperature profile through the ablator and insulation layers. In February, NAA determined that a new and more refined computer program would be needed.


The solid propellant called for in the original NAA proposal on the service module propulsion system was replaced by a storable, hypergolic propellant. Multitank configurations under study appeared to present offloading capabilities for alternative missions.


The Requests for Quotation on production contracts for major components of the Apollo spacecraft guidance and navigation system, comprising seven separate items, were released to industry by the MIT Instrumentation Laboratory. (The Source Evaluation Board, appointed on January 31, began its work during the week of March 5 and contractors were selected on May 8.)


The Grumman Aircraft Engineering Corporation developed a detailed, company-funded study on the lunar orbit rendezvous technique: characteristics of the system (relative cost of direct ascent, earth orbit rendezvous, and lunar orbit rendezvous); developmental problems (communications, propulsion); and elements of the system (tracking facilities, etc.). Joseph M. Gavin was appointed in the spring to head the effort, and Robert E. Mullaney was designated program manager.

Interview with Saul Ferdman, Director of Space Vehicle Development, Grumman Aircraft Engineering Corporation, May 2, 1966.

John C. Houbolt of Langley Research Center and Charles W. Mathews of MSC made a presentation of lunar orbit rendezvous versus earth orbit rendezvous to the Manned Space Flight Management Council.


At his regular press conference, President John F. Kennedy was asked for his “evaluation of our progress in space at this time” and whether the United States had changed its “timetable for landing a man on the moon.” He replied: “As I said from the beginning, we have been behind . . . and we are running into the difficulties which came from starting late. We, however, are going to proceed by making a maximum effort. As you know, the expenditures in our space program are enormous . . . the time schedule, at least our hope, has not been changed by the recent setbacks [Ranger failures].”

On the basis of a study by NAA, a single-engine configuration was chosen as the optimum approach for the service module propulsion subsystem. The results of the study were presented to MSC representatives and NAA was authorized to issue a work statement to begin procurement of an engine for this configuration. Agreement was also reached at this meeting on a vacuum thrust level of 20,000 pounds for the engine. This would maintain a thrust-to-weight ratio of 0.4 and allow a considerable increase in the lunar liftoff weight of the spacecraft.


Robert R. Gilruth, MSC Director, in a letter to NASA Headquarters, described the Ad Hoc Lunar Landing Module Working Group which was to be under the direction of the Apollo Spacecraft Project Office. The Group would determine what constraints on the design of the lunar landing module were applicable to the effort of the Lewis Research Center. Gilruth asked that Eldon W. Hall represent NASA Headquarters in this Working Group. [At this time, the lunar landing module was conceived as being that part of the spacecraft which would actually land on the moon and which would contain the propulsion system necessary for launch from the lunar surface and injection into transearth trajectory. Pending a decision on the lunar mission mode, the actual configuration of the module was not yet clearly defined.]


NASA announced that the General Electric Company had been selected for a major supporting role in the Apollo project, to provide integration analysis of the total space vehicle (including booster-spacecraft interface), ensure reliability of the entire space vehicle, and develop and operate a checkout system.


A contract for the escape rocket of the Apollo spacecraft launch escape system was awarded to the Lockheed Propulsion Company by NAA. The initial requirements were for a 200,000-pound-thrust solid-propellant rocket motor with an active thrust-vector-control subsystem. After extensive study, Lockheed was directed to remove the control subsystem. A letter contract change was subsequently made with Lockheed to develop and manufacture a pitch-control motor to replace the thrust-vector-control subsystem. In conjunction with the use of the pitch-control motor, the escape-motor thrust was reduced to 155,000 pounds.

*Apollo Quarterly Status Report No. 1*, p. 10; Oakley, *Historical Summary, S&ID Apollo Program*, p. 6; TWX, NAA to MSC, February 12, 1962.

A meeting on the technical aspects of earth orbit rendezvous was held at NASA Headquarters. Representatives from various NASA offices attended: Arthur L. Rudolph, Paul J. DeFries, Fred L. Digesu, Ludie G. Richard, John W. Hardin, Jr., Ernst D. Geissler, and Wilson B. Schramm of Marshall Space Flight Center (MSFC); James T. Rose of MSC; Friedrich O. Vonbun, Joseph W. Siry, and
James J. Donegan of Goddard Space Flight Center (GSFC); Douglas R. Lord, James E. O’Neill, Richard J. Hayes, Warren J. North, and Daniel D. McKee of the NASA Office of Manned Space Flight (OMSF). Joseph F. Shea, Deputy Director for Systems, OMSF, who had called the meeting, defined in general terms the goal of the meeting: to achieve agreement on the approach to be used in developing the earth orbit rendezvous technique. After two days of discussions and presentations, the Group approved conclusions and recommendations:

- Gemini rendezvous operations could and must provide substantial experience with rendezvous techniques pertinent to Apollo.
- Incorporation of the Saturn guidance equipment in a scaled-down docking module for the Agenas in the Gemini program was not required.
- Complete development of the technique and equipment for Apollo rendezvous and docking should be required before the availability of the Saturn C-5 launch vehicle.
- Full-scale docking equipment could profitably be developed by three-dimensional ground simulations. MSFC would prepare an outline of such a program.
- The Apollo rendezvous technique and actual hardware could be flight-tested with the Saturn C-1 launch vehicle. MSFC would prepare a proposed flight test program.
- The choice of connecting or tanking modes must be made in the near future. The MSFC Orbital Operations Study program should be used to provide data to make this decision.
- The rendezvous technique which evolved from this meeting would place heavy requirements on the ground tracking network. GSFC should provide data relating the impact of detailed trajectory considerations to ground tracking station requirements.

[This meeting was part of a continuing effort to select the lunar mission mode.]


NASA signed a contract with The Boeing Company for indoctrination, familiarization, and planning, expected to lead to a follow-on contract for design, development, manufacture, test, and launch operations of the first stage (S–IC) of the Saturn C–5 launch vehicle.

Senate Staff Report, Manned Space Flight Program, p. 205.

NASA announced Project Fire, a high-speed reentry heat research program to obtain data on materials, heating rates, and radio signal attenuation on spacecraft reentering the atmosphere at speeds of about 24,500 miles per hour. Information from the program would support technology for manned and unmanned reentry from lunar missions. Under the management of the Langley Research Center, Project Fire would use Atlas D boosters and the reentry package would be powered by an Antares solid-fuel motor (third stage of the Scout).

Astronautical and Aeronautical Events of 1962, p. 17.
The Mercury spacecraft *Friendship 7*, with Astronaut John H. Glenn, Jr., as pilot, was launched into orbit from the Atlantic Missile Range by an Atlas booster. After a three-orbit flight of 4 hours, 55 minutes, and 23 seconds, *Friendship 7* splashed down in the Atlantic Ocean about 800 miles southeast of Bermuda. The spacecraft was recovered within minutes, and Astronaut Glenn was reported to be in excellent condition. With this flight, the basic objectives of Project Mercury had been achieved.


The preparation of schedules based on the NASA Fiscal Year 1962 budget (including the proposed supplemental appropriation), the Fiscal Year 1963 budget as submitted to Congress, and Fiscal Year 1964 and subsequent funding was discussed at the Manned Space Flight Management Council meeting. Program assumptions as presented by Wernher von Braun, Director, Marshall Space Flight Center (MSFC), were approved for use in preparation of the schedules:

- The Saturn C–5 launch vehicle and earth orbital rendezvous were considered the primary mode for the lunar landing.
- Full-scale orbit operations development, including ground testing, would be accomplished, using S–1 boosters and orbital upper stages. This development would be planned so that upper stages and rendezvous techniques would be developed by the time the C–5 was operational. Planning would consider both connecting and fueling modes.
- The development of a two-stage Nova with liquid-propellant engines in both stages would be activated as early as realistically feasible. This would provide an alternative, direct flight mode carrying the same orbital launch vehicle as developed for the C–5.
- There would be no solid-propellant vehicle development.

Charles W. Frick of MSC and Hans H. Maus of MSFC would coordinate schedule assumptions between the Centers.

MSF Management Council Minutes, February 27, 1962, Erratum Sheet, Agenda Item 3.

A NASA Apollo Office was established at NAA's Space and Information Systems Division, under the direction of J. Thomas Markley of MSC. The Office would serve primarily as liaison between the prime contractor and the Apollo Spacecraft Project Office at MSC.


The command module crew couch was repositioned and redesigned because of numerous problems. In the new design, an adjustable hand controller, similar to that used on the X–15, would be attached to an adjustable arm rest. The head rest could be regulated for an approximate four-inch movement, while the side head support was limited in movement for couch-module clearance. The adjustable leg support included a foot controller which could be folded up.
The first resident Apollo Spacecraft Program Office (RASPO) manager, J. Thomas Markley, at the left, the day the office was opened at the North American plant in Downey, Calif. Others in the photo are MSC employees Henry P. Yschek, center, and Raymond R. Clemence.

The center couch, including the crewman parachute and survival kit, could be folded out to a sleep position and stowed under either remaining couch. Allowance was made for the crewman to turn over.

Principal problems remaining were the difficulty of removing the center couch and providing the clearances needed for the couch positions specified for various phases of the lunar mission.

*Apollo Monthly Progress Report, SID 62-300-2, p. 43.*

NASA wind tunnel data on the adaptation of the Project Mercury Little Joe booster to the Apollo launch escape system were analyzed. The booster fins were ineffective in maintaining the stability of the configuration and the project was canceled. The later Little Joe II depended on the inherent stability of the total vehicle to attain a successful ballistic trajectory to test altitude.


NASA Headquarters selected the Chance Vought Corporation of Ling-Temco-Vought, Inc., as a contractor to study spacecraft rendezvous. A primary part of the contract would be a flight simulation study exploring the capability of an astronaut to control an Apollo-type spacecraft.

*Astronautical and Aeronautical Events of 1962, p. 27.*
1962

March 2

The Marquardt Corporation was selected by NAA’s Space and Information Systems Division to design and build the reaction control rocket engines for the Apollo spacecraft. The contract was signed during April.


3

The Aerojet-General Corporation was named by NAA as a subcontractor for the Apollo service module propulsion system.


6

The organizational elements and staffing for the MSC Apollo Spacecraft Project Office was announced:

**Office of Project Manager**
- Charles W. Frick, Project Manager
- Robert O. Piland, Deputy Project Manager

**Command and Service Module**
- Caldwell C. Johnson, Chief
- William F. Rector, Special Assistant
- Calvin H. Perrine, Flight Technology
- Lee N. McMillion, Crew Systems
- David L. Winterhalter, Sr., Power Systems
- Wallace D. Graves, Mechanical Systems
- Milton C. Kingsley, Electrical Systems
  (Vacant), Ground Support Equipment

**Lunar Landing Module**
- Robert O. Piland, Acting Chief

**Guidance and Control Development**
- David W. Gilbert, Chief
- Jack Barnard, Apollo Office at MIT

**Systems Integration**
- Paul F. Weyers, Chief
  (Vacant), Reliability and Quality Control
- Emory F. Harris, Operations Requirements
- Robert P. Smith, Launch Vehicle Integration
- Owen G. Morris, Mission Engineering
- Marion R. Franklin, Ground Operational Support Systems

**Apollo Office at NAA**
- Herbert R. Ash, Acting Manager
- Alan B. Kehlet, Engineering
- Alan B. Kehlet, Acting Manager, Quality Control and Engineering
- Herbert R. Ash, Acting Manager, Business Administration

**Planning and Resources**
- Thomas F. Baker, Chief

MSC Announcement No. 30, Personnel Assignments for Apollo Spacecraft Project Office, March 6, 1962.
PART III: LUNAR ORBIT RENDEZVOUS

NAA awarded a development contract for the Apollo spacecraft fuel cell to Pratt & Whitney Aircraft Division of United Aircraft Corporation.


Primary MSC activities for the Apollo program were relocated from Langley Field, Va., to the Manned Spacecraft Center, Houston, Tex.

MSC Announcement No. 21, Relocation of MSC Headquarters, February 26, 1962.

A NASA Headquarters-MSC management meeting was held to discuss the general status of the Apollo project, Apollo Spacecraft Project Office organization, mission and engineering studies, and budgets and schedules. Participants at the meeting agreed that a staged lunar landing propulsion module would be studied.


James E. Webb, NASA Administrator, recommended to President John F. Kennedy that the Apollo program be given DX priority [highest priority in the procurement of critical materials]. He also sent a memorandum to Vice President Lyndon B. Johnson, Chairman of the National Aeronautics and Space Council, requesting that the Council consider advising the President to add the Apollo program to the DX priority list.


NASA and the Jet Propulsion Laboratory announced the selection of the Military Electronics Division of Motorola, Inc., as the contractor to manufacture and test radio equipment in the first two phases of a program to augment the Deep Space Instrumentation Facility (DSIF) by providing “S” band capability for stations at Goldstone, Calif., Woomera, Australia, and near Johannesburg, South Africa. With these stations located some 120° apart around the earth, DSIF would have a high-gain, narrow-beam-width, high-frequency system, with very little interference from cosmic noise and would provide much improved telemetering and tracking of satellites as far out as the moon and nearby planets.

_Astronautical and Aeronautical Events of 1962*, p. 35.

Charles W. Frick, Manager of the MSC Apollo Spacecraft Project Office, together with Maxime A. Faget, Charles W. Mathews, Christopher C. Kraft, Jr., John B. Lee, Owen E. Maynard, and Alan B. Kehlet of MSC and George M. Low of the NASA Office of Manned Space Flight, visited NAA at Downey, Calif. This was the first monthly meeting of the Apollo design and review team to survey NAA’s progress in various areas, including the Apollo spacecraft heatshield, fuel cells, and service module.

MSF Management Council Minutes, March 27, 1962, Agenda Item 4.
THE APOLLO SPACECRAFT: A CHRONOLOGY

1962
March
18

Marshall Space Flight Center’s latest schedule on the Saturn C-5 called for the first launch in the last quarter of 1965 and the first manned launch in the last quarter of 1967. If the C-5 could be man-rated on the eighth research and development flight in the second quarter of 1967, the spacecraft lead time would be substantially reduced.

MSFC Consolidated Program Schedules and Funding, M–CP–R2, March 18, 1962.

23

The Avco Corporation was selected by NAA to design and install the ablative material on the Apollo spacecraft outer surface.


23

Wind tunnel tests were completed at the Jet Propulsion Laboratory and at Langley Research Center on two early configurations of Apollo spacecraft models.

Oakley, Historical Summary, S&ID Apollo Program, p. 6.

25–31

NASA Headquarters approved plans for the development of the Little Joe II test launch vehicle. Prospective bidders were notified of a briefing to be held at MSC on April 6, at which time Requests for Proposals would be distributed.


29

Members of Langley Research Center briefed representatives of the Chance Vought Corporation of Ling-Temco-Vought, Inc., on the lunar orbit rendezvous method of accomplishing the lunar landing mission. The briefing was made in connection with the study contract on spacecraft rendezvous awarded by NASA Headquarters to Chance Vought on March 1.


29

NASA announced that a $5 million contract would be awarded to Republic Aviation Corporation for the construction of two experimental reentry spacecraft. Republic was selected from eight companies that submitted bids on March 12. The contract was part of Project Fire, to develop a spacecraft capable of withstanding reentry into the earth’s atmosphere from a lunar mission. Plans called for the spacecraft to be tested during the second half of 1963.


During the Month

A small group within the MSC Apollo Spacecraft Project Office developed a preliminary program schedule for three approaches to the lunar landing mission: earth orbit rendezvous, direct ascent, and lunar orbit rendezvous. The exercise established a number of ground rules:

• Establish realistic schedules that would “second guess” failures but provide for exploitation of early success.
• Schedule circumlunar, lunar orbit, and lunar landing missions at the earliest realistic dates.

144
These illustrations were used by D. Brainerd Holmes, Director, Manned Space Flight, NASA, in testimony before the House of Representatives Committee on Science and Astronautics, Subcommittee on Manned Space Flight, March 26, 1962.
Saturn launch vehicles that were under development or in planning stages during early 1962.

- Complete the flight development of spacecraft modules and operational techniques, using the Saturn C–1 and C–1B launch vehicles, prior to the time at which a “man-rated” C–5 launch vehicle would become available.
- Develop the spacecraft operational techniques in “buildup” missions that would progress generally from the simple to the complex.
- Use the spacecraft crew at the earliest time and to the maximum extent, commensurate with safety considerations, in the development of the spacecraft and its subsystems.

The exercise also provided a basis for proceeding with the development of definitive schedules and a program plan.


The Apollo guidance and navigation system was defined in more detail as more information from NASA–MIT studies was received on new requirements for the
PART III: LUNAR ORBIT RENDEZVOUS

system. As a result, the scope of the component development tasks given to all the guidance and navigation subcontractors was substantially increased.

Interview with Ralph Ragan, MIT Instrumentation Laboratory, April 27, 1966.

NAA was directed by the MSC Apollo Spacecraft Project Office to begin a study to define the configuration and design criteria of the service module which would make the lunar landing maneuver and touchdown.


A meeting to review the lunar orbit rendezvous (LOR) technique as a possible mission mode for Project Apollo was held at NASA Headquarters. Representatives from various NASA offices attended: Joseph F. Shea, Eldon W. Hall, William A. Lee, Douglas R. Lord, James E. O’Neill, James Turnock, Richard J. Hayes, Richard C. Henry, and Melvyn Savage of NASA Headquarters; Friedrich O. Vonbun of Goddard Space Flight Center (GSFC); Harris M. Schurmeier of Jet Propulsion Laboratory; Arthur V. Zimmerman of Lewis Research Center; Jack Funk, Charles W. Mathews, Owen E. Maynard, and William F. Rector of MSC; Paul J. DeFries, Ernst D. Geissler, and Helmut J. Horn of Marshall Space Flight Center (MSFC); Clinton E. Brown, John C. Houbolt, and William H. Michael, Jr., of Langley Research Center; and Merrill H. Mead of Ames Research Center. Each phase of the LOR mission was discussed separately.

The launch vehicle required was a single Saturn C-5, consisting of the S-IC, S-II, and S-IVB stages. To provide a maximum launch window, a low earth parking orbit was recommended. For greater reliability, the two-stage-to-orbit technique was recommended rather than requiring reignition of the S-IVB to escape from parking orbit.

The current concepts of the Apollo command and service modules would not be altered. The lunar excursion vehicle (LEV), under intensive study in 1961, would be aft of the service module and in front of the S-IVB stage. For crew safety, an escape tower would be used during launch. Access to the LEV would be provided while the entire vehicle was on the launch pad.

Both Apollo and Saturn guidance and control systems would be operating during the launch phase. The Saturn guidance and control system in the S-IVB would be “primary” for injection into the earth parking orbit and from earth orbit to escape. Provisions for takeover of the Saturn guidance and control system should be provided in the command module. Ground tracking was necessary during launch and establishment of the parking orbit. MSFC and GSFC would study the altitude and type of low earth orbit.

The LEV would be moved in front of the command module “early” in the trans-lunar trajectory. After the S-IVB was staged off the spacecraft following injection into the trans-lunar trajectory, the service module would be used for midcourse corrections. Current plans were for five such corrections. If possible, a symmetric configuration along the vertical center line of the vehicle would be considered for the
Four artist's concepts, prepared by artist David A. Willment at Langley Research Center in 1962, show the basic mission flight plan and three major phases of activity—separation of lander, takeoff from the moon, and rendezvous—proposed for accomplishing the lunar landing mission with lunar orbit rendezvous.
LEV. Ingress to the LEV from the command module should be possible during the translunar phase. The LEV would have a pressurized cabin capability during the translunar phase. A “hard dock” mechanism was considered, possibly using the support structure needed for the launch escape tower. The mechanism for relocation of the LEV to the top of the command module required further study. Two possibilities were discussed: mechanical linkage and rotating the command module by use of the attitude control system. The S-IVB could be used to stabilize the LEV during this maneuver.

The service module propulsion would be used to decelerate the spacecraft into a lunar orbit. Selection of the altitude and type of lunar orbit needed more study, although a 100-nautical-mile orbit seemed desirable for abort considerations.

The LEV would have a “point” landing (±1/2 mile) capability. The landing site, selected before liftoff, would previously have been examined by unmanned instrumented spacecraft. It was agreed that the LEV would have redundant guidance and control capability for each phase of the lunar maneuvers. Two types of LEV guidance and control systems were recommended for further analysis. These were an automatic system employing an inertial platform plus radio aids and a manually controlled system which could be used if the automatic system failed or as a primary system.

The service module would provide the prime propulsion for establishing the entire spacecraft in lunar orbit and for escape from the lunar orbit to earth trajectory. The LEV propulsion system was discussed and the general consensus was that this area would require further study. It was agreed that the propulsion system should have a hover capability near the lunar surface but that this requirement also needed more study.

It was recommended that two men be in the LEV, which would descend to the lunar surface, and that both men should be able to leave the LEV at the same time. It was agreed that the LEV should have a pressurized cabin which would have the capability for one week’s operation, even though a normal LOR mission would be 24 hours. The question of lunar stay time was discussed and it was agreed that Langley should continue to analyze the situation. Requirements for sterilization procedures were discussed and referred for further study. The time for lunar landing was not resolved.

In the discussion of rendezvous requirements, it was agreed that two systems be studied, one automatic and one providing for a degree of manual capability. A line of sight between the LEV and the orbiting spacecraft should exist before lunar takeoff. A question about hard-docking or soft-docking technique brought up the possibility of keeping the LEV attached to the spacecraft during the transearth phase. This procedure would provide some command module subsystem redundancy.
Two views of a preliminary mockup command module built by North American's Space and Information Systems Division.
Direct link communications from earth to the LEV and from earth to the spacecraft, except when it was in the shadow of the moon, was recommended. Voice communications should be provided from the earth to the lunar surface and the possibility of television coverage would be considered.

A number of problems associated with the proposed mission plan were outlined for NASA Center investigation. Work on most of the problems was already under way and the needed information was expected to be compiled in about one month.

[This meeting, like the one held February 13–15, was part of a continuing effort to select the lunar mission mode.]


A mockup of the Apollo command module, built by the Space and Information Systems Division of NAA, was made public for the first time during a visit to NAA by news media representatives.

Oakley, Historical Summary, S&ID Apollo Program, p. 6.

The X–15 was flown to a speed of 2830 miles per hour and to an altitude of 179,000 feet in a test of a new automatic control system to be used in the Dyna-Soar and Apollo spacecraft. NASA’s Neil A. Armstrong was the pilot. The previous electronic control system had been automatic only while the X–15 was in the atmosphere; the new system was automatic in space as well.

Baltimore Sun, April 6, 1962.

The Thiokol Chemical Corporation was selected by NAA to build the solid-fuel rocket motor to be used to jettison the Apollo launch escape tower following a launch abort or during a normal mission.

Oakley, Historical Summary, S&ID Apollo Program, p. 6.

The request for a proposal on the Little Joe II test launch vehicle was submitted to bidders by a letter from MSC, together with a Work Statement. Five launches, which were to test boilerplate models of the Apollo spacecraft command module in abort situations, were called for: three in 1963 and two in 1964. The first two launches in 1963 were to be max q abort tests and the third was to be a high-altitude atmospheric abort. The first launch in 1964 was to be a very-high-altitude abort and the final launch a confirming max q abort [max q—the point in the exit trajectory at which the launch vehicle and spacecraft are subjected to the severest aerodynamic load]. (Evaluation of the proposals took place from April 23 to 27, and the contractor was selected on May 11.)


President John F. Kennedy designated the Apollo program (including essential spacecraft, launch vehicles, and facilities) as being in the highest national priority
The first artist's conception of the Little Joe II solid-fuel launch vehicle, selected by Manned Spacecraft Center for testing Apollo spacecraft on unmanned suborbital flights. These flights were designed to test the launch escape system and the earth landing system. (General Dynamics/Convair photo)
category (DX) for research and development and for achieving operational capability.

National Security Action Memorandum No. 144, McGeorge Bundy to the Vice President (as Chairman, National Aeronautics and Space Council); The Secretary of Defense; the Secretary of Commerce; Administrator, NASA; Director, Bureau of the Budget; Director, Office of Emergency Planning, “Assignment of Highest National Priority to the APOLLO Manned Lunar Landing Program,” April 11, 1962.

Representatives of MSC made a formal presentation at Marshall Space Flight Center on the lunar orbit rendezvous technique for accomplishing the lunar mission.


Discussions at the monthly NAA–NASA Apollo spacecraft design review included:

- Results of an NAA study on environmental control system (ECS) heating capabilities for lunar night operations were presented. The study showed that the system could not provide enough heating and that the integration of ECS and the fuel cell coolant system was the most promising source for supplemental heating.

- The launch escape system configuration was approved. It embodied a 120-inch tower, symmetrical nose cone, jettison motor located forward of the launch escape motor, and an aerodynamic skirt covering the escape motor nozzles. This configuration change in the escape rocket nozzle cant angle was intended to prevent impingement of hot gases on the command module.

- MSC senior personnel directed NAA to study the technical penalties and scheduling effects of spacecraft design capabilities with direct lunar landing and lunar rendezvous techniques.


*Ranger IV* was launched by an Atlas-Agena B booster from the Atlantic Missile Range, attained a parking orbit, and was fired into the proper lunar trajectory by the restart of the Agena B engine. Failure of a timer in the spacecraft payload caused loss of both internal and ground control over the vehicle. The Goldstone Tracking Station maintained contact with the spacecraft until it passed behind the left edge of the moon on April 26. It impacted at a speed of 5963 miles per hour, the first American spacecraft to land on the lunar surface. The Agena B second stage passed to the right of the moon and later went into orbit around the sun. Lunar photography objectives were not achieved.


Milton W. Rosen, NASA Office of Manned Space Flight Director of Launch Vehicles and Propulsion, recommended that the S–IVB stage be designed specifically as the third stage of the Saturn C–5 and that the C–5 be designed specifically for the manned lunar landing using the lunar orbit rendezvous technique. The S–IVB stage would inject the spacecraft into a parking orbit and would be restarted in space to place the lunar mission payload into a translunar trajectory. Rosen also
PART III: LUNAR ORBIT RENDEZVOUS

recommended that the S–IVB stage be used as a flight test vehicle to exercise the command module (CM), service module (SM), and lunar excursion module (LEM) [previously referred to as the lunar excursion vehicle (LEV)] in earth orbit missions. The Saturn C–1 vehicle, in combination with the CM, SM, LEM, and S–IVB stage, would be used on the most realistic mission simulation possible. This combination would also permit the most nearly complete operational mating of the CM, SM, LEM, and S–IVB prior to actual mission flight.

MSC Associate Director Walter C. Williams reported to the Manned Space Flight Management Council that the lack of a decision on the lunar mission mode was causing delays in various areas of the Apollo spacecraft program, especially the requirements for the portions of the spacecraft being furnished by NAA.

The Manned Space Flight Management Council decided to delay the awarding of a Nova launch vehicle study contract until July 1 at the earliest to allow time for an in-house study of bids submitted and for further examination of the schedule for a manned lunar landing using the direct ascent technique.

The Saturn SA–2 first stage booster was launched successfully from Cape Canaveral. The rocket was blown up intentionally and on schedule about 2.5 minutes after liftoff at an altitude of 65 miles, dumping the water ballast from the dummy second and third stages into the upper atmosphere. The experiment, Project Highwater, produced a massive ice cloud and lightning-like effects. The eight clustered H–1 engines in the first stage produced 1.3 million pounds of thrust and the maximum speed attained by the booster was 3750 miles per hour. Modifications to decrease the slight fuel sloshing encountered near the end of the previous flight test were successful.

The contract for the Apollo service module propulsion engine was awarded by NAA to Aerojet-General Corporation. The estimated cost of the contract was $12 million. NAA had given Aerojet-General authority April 9 to begin work.

John C. Houbolt of Langley Research Center, writing in the April issue of Astronautics, outlined the advantages of lunar orbit rendezvous for a manned lunar landing as opposed to direct flight from earth or earth orbit rendezvous. Under this concept, an Apollo-type spacecraft would fly directly to the moon, go into lunar orbit, detach a small landing craft which would land on the moon and then return to the mother craft, which would then return to earth. The advantages would be the much smaller craft performing the difficult lunar landing and takeoff,
The second Saturn launch at Cape Canaveral, April 25, 1962.
PART III: LUNAR ORBIT RENDEZVOUS

the possibility of optimizing the smaller craft for this one function, the safe return of the mother craft in event of a landing accident, and even the possibility of using two of the small craft to provide a rescue capability.


The basic design configuration of the command module forward compartment was changed by the relocation of two attitude control engines from the lower to the upper compartment area, where less heat flux would be experienced during reentry.

Apollo Monthly Progress Report, SID 62–300–3, p. 79.

Three major changes were made by NAA in the Apollo space-suit circuit:

(1) The demand oxygen regulator was moved downstream of the crew to prevent a sudden drop of pressure when a crewman opened his face plate.

(2) The suit manifold would now have a pressure-controlled bypass to prevent variable flow to other crew members if one crewman increased or decreased oxygen flow. The manifold would also include a venturi in each suit-inlet connection to prevent a loss of oxygen flow to other crew members if the suit of one crewman should rupture. In this situation, the venturi would prevent the damaged suit flow out from exceeding the maximum flow of demand regulators.

(3) The circuit water evaporator and coolant loop heat exchanger of the suit were integrated into one by fluid exchange to make it smaller. A coolant-temperature control was also provided for sunlight operation on the moon.

In addition, a suit inlet-outlet was added to the command module sleeping quarters, and the cabin fan was shifted so that it would operate as an intake fan during the post-landing phase.


NAA developed a concept for shock attenuation along the command module Y–Y axis (see diagrams, p. 158) by the use of aluminum honeycomb material. Cylinders mounted on the outboard edge of the left and right couches would extend mechanically to bear against the side compartment walls.


NAA studies resulted in significant changes in the command module environmental control system (ECS).

(1) Among modifications in the ECS schematic were included:
   (a) Reduction in the cooling water capacity
   (b) Combining into one command module tank the potable water and cooling water needed during boost
   (c) Elimination of the water blanket for radiation protection.

(2) More water would be generated by the fuel cells than necessary and could be dumped to decrease lunar landing and lunar takeoff weight.
(3) Airlock valving requirements would permit two or more crewmen to perform extravehicular operation simultaneously. Area control of the space radiator to prevent coolant freezing was specified.

(4) A new concept to integrate heat rejection from the spacecraft power system and the ECS into one space radiator subsystem was developed. This subsystem would provide full versatility for both lunar night and lunar day conditions and would decrease weight and complexity.
PART III: LUNAR ORBIT RENDEZVOUS

(5) Because of the elimination of the lunar supplemental refrigeration system and deployable radiators, the water-glycol coolant system was modified:
   
   (a) Removal from the service module of the coolant loop regenerative heat exchanger
   (b) Replacement by a liquid valving arrangement of the gas-leak check provision at the radiator panels
   (c) Changeover to a completely cascaded system involving the suit-circuit heat exchanger, cabin heat exchanger, and electronic component coldplate.

In addition, a small, regenerative heat exchanger was added in the command module to preheat the water-glycol. A separate coolant branch to the inertial measurement unit section of the electronic system provided for the more critical cooling task required in that area.

_Apollo Monthly Progress Report, SID 62–300–3, pp. 15, 17, 21, 64–65._

NAA determined that preliminary inflight nuclear radiation instrumentation would consist of an onboard system to detect solar x-ray or ultraviolet radiation and a ground visual system for telemetering solar flare warning signals to the command module. The crew would have eight to ten minutes warning to take protective action before the arrival of solar flare proton radiation.

_Apollo Monthly Progress Report, SID 62–300–3, p. 22._

A presentation on the lunar orbit rendezvous technique was made to D. Brainerd Holmes, Director, NASA Office of Manned Space Flight, by representatives of the Apollo Spacecraft Project Office. A similar presentation to NASA Associate Administrator Robert C. Seamans, Jr., followed on May 31.

_Apollo Spacecraft Project Office, MSC, Monthly Activity Report, May 1–31, 1962._

The Source Evaluation Board for selecting Apollo navigation and guidance components subcontractors completed its evaluation of bids and technical proposals and submitted its findings to NASA Headquarters. Preliminary presentation of the Board’s findings had been made to NASA Administrator James E. Webb on April 5.


At the monthly Apollo spacecraft design review meeting at NAA, MSC representatives recommended that NAA and Avco Corporation prepare a comprehensive test plan for verifying the overall integrity of the heatshield including flight tests deemed necessary, without regard for anticipated launch vehicle availability.

_Apollo Spacecraft Project Office, MSC, Weekly Activity Report, June 3–9, 1962._

A preliminary Statement of Work for a proposed lunar excursion module was completed, although the mission mode had not yet been selected.

_MSC, Weekly Activity Report for the Office of the Director, Manned Space Flight, April 29–May 5, 1962, p. 12._
A purchase request was being prepared by NASA for wind tunnel support services from the Air Force’s Arnold Engineering Development Center in the amount of approximately $222,000. These wind tunnel tests were to provide design parameter data on static stability, dynamic stability, pressure stability, and heat transfer for the Apollo program. The funds were to cover tests during June and July 1962. Approximately $632,000 would be required in Fiscal Year 1963 to fund the tests scheduled to December 1962.


MSC processed a purchase request to increase NAA’s spacecraft letter contract from $32 million to $55 million to cover NAA’s costs to June 30, 1962. [Pending the execution of a definitive contract (signed August 14, 1963), actions of this type were necessary.]


NASA announced the selection of three companies for the negotiation of production contracts for major components of the Apollo spacecraft guidance and navigation system under development by the MIT Instrumentation Laboratory. The largest of the contracts, for $16 million, would be negotiated with AC Spark Plug Division of General Motors Corporation for fabrication of the inertial, gyroscope-stabilized platform of the Apollo spacecraft; for development and construction of ground support and checkout equipment; and for assembling and testing all parts of the system. The second contract, for $2 million, would be negotiated with the Raytheon Company to manufacture the digital computer aboard the spacecraft. Under the third contract, for about $2 million, Kollsman Instrument Corporation would build the optical subsystems, including a space sextant, sunfinders, and navigation display equipment.


NASA awarded a letter contract to General Dynamics/Convair to design and manufacture the Little Joe II test launch vehicle which would be used to boost the Apollo spacecraft on unmanned suborbital test flights. The Little Joe II would be powered by clustered solid-fuel engines. At the same time, a separate 30-day contract was awarded to Convair to study the control system requirements. White Sands Missile Range, N. Mex., had been selected for the Little Joe II max q abort and high-altitude abort missions.


The Aurora 7 spacecraft, with Astronaut M. Scott Carpenter as pilot, was launched successfully by an Atlas booster from Atlantic Missile Range. After a three-orbit flight, the spacecraft reentered the atmosphere. Yaw error and late retrofire caused the landing impact point to be over 200 miles beyond the intended
PART III: LUNAR ORBIT RENDEZVOUS

area and beyond radio range of the recovery forces. Landing occurred 4 hours and 56 minutes after liftoff. Astronaut Carpenter was later picked up safely by a helicopter.


D. Brainerd Holmes, NASA's Director of Manned Space Flight, requested the Directors of Launch Operations Center, Manned Spacecraft Center, and Marshall Space Flight Center (MSFC) to prepare supporting component schedules and cost breakdowns through Fiscal Year 1967 for each of the proposed lunar landing modes: earth orbit rendezvous, lunar orbit rendezvous, and direct ascent. For direct ascent, a Saturn C-8 launch vehicle was planned, using a configuration of eight F-1 engines, eight J-2 engines, and one J-2 engine. MSFC was also requested to submit a proposed schedule and summary of costs for the Nova launch vehicle, using the configuration of eight F-1 engines, two M-1 engines, and one J-2 engine. Each Center was asked to make an evaluation of the schedules as to possibilities of achievement, major problem areas, and recommendations for deviations.

Memorandum, Holmes to Director, Launch Operations Center; Director, Manned Spacecraft Center; and Director, Marshall Space Flight Center, "The Manned Lunar Landing Program," May 25, 1962.

The F-1 engine was first fired at full power (more than 1.5 million pounds of thrust) for 2.5 minutes at Edwards Rocket Site, Calif.

Rocketdyne *Skywritter*, June 1, 1962, p. 1.

A schedule for the letting of a contract for the development of a lunar excursion module was presented to the Manned Space Flight Management Council by MSC Director Robert R. Gilruth in anticipation of a possible decision to employ the lunar rendezvous technique in the lunar landing mission.


The Manned Space Flight Management Council approved the mobile launcher concept for the Saturn C-5 at Launch Complex 39, Merritt Island, Fla.


NAA completed a preliminary requirement outline for spacecraft docking. The outline specified that the two spacecraft be navigated to within a few feet of each other and held to a relative velocity of less than six inches per second and that they be steered to within a few inches of axial alignment and parallelism. The crewman in the airlock was assumed to be adequately protected against radiation and meteoric bombardment and to be able to grasp the docking spacecraft and maneuver it to the sealing faces for final clamp.


A feasibility study was completed by NAA on the ballistic (zero-lift) maneuver as a possible emergency flight mode for lunar mission reentry. Based upon single-
In May 1962, NASA's Apollo spacecraft in mockup form was instrumented and computerized at Honeywell's Aeronautical Division for use in designing equipment to stabilize and control the vehicle in flight. The mockup, at the left, is electronically linked to the bank of analog computers on the right. Honeywell disclosed that ten weeks after agreement with the prime contractor, North American Aviation, Inc., on the job to be done, a breadboard Apollo manual control and display system was in design operation. The company was selected for the assignment in December 1961. (Honeywell photo)
miles. Touchdown dispersions within the defined corridor exceeded 2500 nautical miles.

_Apollo Monthly Progress Report,_ SID 62–300–4, p. 17.

Telescope requirements for the spacecraft were modified after two study programs had been completed by NAA.

A study on the direct vision requirement for lunar landing showed that, to have a simultaneous direct view of the lunar landing point and the landing feet without changing the spacecraft configuration, a periscope with a large field of view integrated with a side window would be needed. A similar requirement on the general-purpose telescope could thus be eliminated, reducing the complexity of the telescope design.

Another study showed that, with an additional weight penalty of from five to ten pounds, an optical drift indicator for use after parachute deployment could easily be incorporated into the general-purpose telescope.


The first reliability prediction study for the Apollo spacecraft was completed by NAA. Assuming all systems as series elements and excluding consideration of alternative modes, redundancies, or inflight maintenance provisions, the study gave a reliability estimate of 0.731. This analysis provided a basis from which means of improving reliability would be evaluated and formulated.


Layouts of three command module observation window configurations were made by NAA. A study disclosed that sufficient direct vision for lunar landing was not feasible and that windows could not be uncovered during reentry.

_Apollo Monthly Progress Report,_ SID 62–300–4, p. 66.

NAA began compiling a list of command module materials to be classified selectively for potentially toxic properties. These materials would be investigated to determine location (related to possible venting of gases), fire resistance, exposure to excessive temperatures, gases resulting from thermal decomposition, and toxicity of gases released under normal and material-failure conditions. Although a complete examination of every material was not feasible, materials could be grouped according to chemical constituency and quantity of gases released.

_Apollo Monthly Progress Report,_ SID 62–300–4, p. 10.

The basic spacecraft adapter structure was defined as consisting of six aluminum honeycomb panels, six longerons, and forward and aft bulkheads. The design of the honeycomb panels for the test requirements program was complete.

_Apollo Monthly Progress Report,_ SID 62–300–4, p. 89.
1962

May

During the Month

NAA decided to retain the inward-opening pull-down concept for the spacecraft crew hatch, which would use plain through bolts for lower sill attachment and a manual jack-screw device to supply the force necessary to seat and unseat the hatch. Concurrently, a number of NAA latching concepts were in preparation for presentation to NASA, including that of an outward-opening, quick-opening crew door without an outer emergency panel. This design, however, had weight and complexity disadvantages, as well as requiring explosive charges.

*Apollo Monthly Progress Report, SID 62-300-4*, p. 68.

During the Month

The command module reaction control system (RCS) selected by NAA was a dual system without interconnections. Either would be sufficient for the entire mission. For the service module RCS, a quadruple arrangement was chosen which was basically similar to the command module RCS except that squib valves and burst discs were eliminated.

*Apollo Monthly Progress Report, SID 62-300-4*, p. 84.

During the Month

NAA evaluated the possibility of integrating the fuel cell and environmental control system heat rejection into one system. The integrated system proved to be unsatisfactory, being 300 pounds heavier and considerably more complex than the two separate systems. A preliminary design of separate fuel cell radiators, possibly located on the service module, was started by NAA.

*Apollo Monthly Progress Report, SID 62-300-4*, p. 82.

During the Month

NAA studies on the prototype crew couch included one on the use of the center couch for supporting a crewman at the astrosextant during lunar approach and another on the displacement of outboard couches for access to equipment areas.


During the Month

Two NAA analyses showed that the urine management system would prevent a rise in the command module humidity load and atmospheric contamination and that freeze-up of the line used for daily evacuation of urine to the vacuum of space could be prevented by proper orificing of the line.


June 7

Wernher von Braun, Director, Marshall Space Flight Center, recommended to the NASA Office of Manned Space Flight that the lunar orbit rendezvous mode be adopted for the lunar landing mission. He also recommended the development of an unmanned, fully automatic, one-way Saturn C-5 logistics vehicle in support of the lunar expedition; the acceleration of the Saturn C-1B program; the development of high-energy propulsion systems as a backup for the service module and possibly the lunar excursion module; and further development of the F-1 and J-2 engines to increase thrust or specific impulse.

“Concluding Remarks by Dr. Wernher von Braun about Mode Selection for the Lunar Landing Program Given to Dr. Joseph F. Shea, Deputy Director (Systems), Office of Manned Space Flight, June 7, 1962,” undated.

164
PART III: LUNAR ORBIT RENDEZVOUS

NAA was directed by the Apollo Spacecraft Project Office at the monthly design review meeting to design an earth landing system for a passive touchdown mode to include the command module cant angle limited to about five degrees and favoring offset center of gravity, no roll orientation control, no deployable heatshield, and depressurization of the reaction control system propellant prior to impact. At the same meeting, NAA was requested to use a single “kicker” rocket and a passive thrust-vector-control system for the spacecraft launch escape system.


NASA announced that the Apollo service module propulsion system would be tested at a new facility at White Sands Missile Range, N. Mex.

Oakley, Historical Summary, S&ID Apollo Program, p. 7.

Results of a preliminary investigation by NAA showed that a 100 percent oxygen atmosphere for the command module would save about 30 pounds in weight and reduce control complexity.


As the result of considerable joint engineering effort and discussion by NAA and MIT Instrumentation Laboratory, the location of the onboard space sextant in the command module was changed from the main instrument panel to the wall of the lower equipment bay. The instrument would penetrate the hull on the hot side during reentry and the navigator would have to leave his couch to make navigation sightings and to align the inertial measurement unit.

David G. Hoag, personal notes, June 18, 1962.

MSC Director Robert R. Gilruth reported to the Manned Space Flight Management Council that the selection of the ablative material for the Apollo spacecraft heatshield would be made by September 1. The leading contender for the forebody ablative material was an epoxy resin with silica fibers for improving char strength and phenolic microballoons for reducing density.

In addition, Gilruth noted that a reevaluation of the Saturn C–1 and C–1B launch capabilities appeared to indicate that neither vehicle would be able to test the complete Apollo spacecraft configuration, including the lunar excursion module. Complete spacecraft qualification would require the use of the Saturn C–5.

MSF Management Council Minutes, June 22, 1962, Agenda Item 2.

Joseph F. Shea, NASA Deputy Director of Manned Space Flight (Systems), presented to the Manned Space Flight Management Council the results of the study on lunar mission mode selection. The study included work by personnel in Shea’s office, MSC, and Marshall Space Flight Center. The criteria used in evaluating the direct ascent technique, earth orbit rendezvous connecting and fueling modes, and lunar orbit rendezvous were: the mission itself, weight margins, guidance accuracy, communications and tracking requirements, reliability (abort prob-
After an extended discussion, the Manned Space Flight Management Council unanimously decided:

- Lunar orbit rendezvous, using the Saturn C-5 launch vehicle, should be the mission mode for lunar exploration.
- The development of a lunar logistics vehicle, using the Saturn C-1B or the C-5 launch vehicle, should be started and a six-month study of this development should begin immediately.
- Time was too short and the expense too great to develop a parallel backup mode.
- Study of the Nova vehicle should continue with the expectation that its development would follow the C-5 by two or three years.
- The C-1B launch vehicle should be started immediately, looking toward the first two-stage flight in mid-1965.
- Development of a lunar excursion module should begin at once.

These decisions were to be presented to NASA Associate Administrator Robert C. Seamans, Jr., NASA Deputy Administrator Hugh L. Dryden, and NASA Administrator James E. Webb for approval.

A thermal coverall for use in extravehicular space suit design was completed in-house and would be shipped to Vought Astronautics for use in the MSC evaluation contract.

Five NASA scientists, dressed in pressure suits, completed an exploratory study at Rocketdyne Division of the feasibility of repairing, replacing, maintaining, and adjusting components of the J-2 rocket while in space. The scientific team also investigated the design of special maintenance tools and the effectiveness of different pressure suits in performing maintenance work in space.

NASA and MIT agreed that the Instrumentation Laboratory would use the microcircuit for the prototype Apollo onboard computer. The Fairchild Controls Corporation microcircuit was the only one available in the United States.

The delta V (rate of incremental change in velocity) requirements for the lunar landing mission were established and coordinated with NAA by the Apollo Spacecraft Project Office.
NASA awarded three contracts totaling an estimated $289 million to NAA's Rocketdyne Division for the further development and production of the F-1 and J-2 rocket engines.


The document entitled “Charter of the MSFC–STG Space Vehicle Board,” adopted on October 3, 1961, was revised to read “Spacecraft Launch Vehicle Coordination Charter for the Apollo Program MSFC–MSC.” The reasons for the revision were: to include the recently formed Management Council, to include the Electrical Systems Integration Panel and Instrumentation and Communications Panel responsibilities, and to establish Integration Offices within MSC and Marshall Space Flight Center (MSFC) to manage the Panels.


Employment at NAA's Space and Information Systems Division reached 14,119, an increase of 7000 in seven months.

Oakley, Historical Summary, S&ID Apollo Program, p. 7.

The first Apollo spacecraft mockup inspection was held at NAA's Space and Information Systems Division. In attendance were Robert R. Gilruth, Director, MSC; Charles W. Frick, Apollo Program Manager, MSC; and Astronaut Virgil I. Grissom.

Oakley, Historical Summary, S&ID Apollo Program, p. 7.

At the monthly Apollo spacecraft design review meeting with NAA, MSC officials directed NAA to design the spacecraft atmospheric system for 5 psia pure oxygen. From an engineering standpoint, the single-gas atmosphere offered advantages in minimizing weight and leakage, in system simplicity and reliability, and in the extravehicular suit interface. From the standpoint of physiological considerations, the mixed-gas atmosphere (3.5 psia oxygen, 3.5 psia nitrogen) had the advantages of offering protection against dysbarism and atelectasis, whereas the single-gas atmosphere afforded greater decompression protection. The atmosphere validation program demonstrated the known fire hazard of a pure oxygen atmosphere. Two fires occurred, one at the Air Force School of Aerospace Medicine, Brooks Air Force Base, Tex., on September 10 and the other at the U.S. Naval Air Engineering Center, Philadelphia, Penna., on November 17. The answer to this problem appeared to be one of diligent effort on the part of spacecraft designers to be aware of the fire hazard and to exercise strict control of potential ignition sources and material selection. The official authorization was issued to NAA by NASA on August 28.

Charles W. Frick, MSC Apollo Project Office Manager, assigned MIT Instrumentation Laboratory to report on a simulated lunar landing trainer using guidance and navigation equipment and other displays as necessary or proposed.


NASA officials announced at a Washington, D.C., press conference that the lunar orbit rendezvous (LOR) technique had been selected as the primary method of accomplishing the lunar landing mission. The launch vehicle would be the Saturn C-5, with the smaller two-stage Saturn C-1B (S-IVB as second stage) used in early earth orbital spacecraft qualification flights. Requests for industrial proposals would be issued immediately on the lunar excursion module. The reasons for the decision on lunar orbit rendezvous were explained:

- A higher probability of mission success with essentially equal mission safety was provided by this technique.
- The method promised mission success some months earlier than other modes.
- LOR costs would be ten to 15 percent less than other techniques.
- LOR would require the least amount of technical development beyond existing commitments while advancing significantly the national technology.

In addition, it was announced that:

- Studies would continue on the feasibility of using the Saturn C-5 to launch a two-man spacecraft in a direct ascent approach to the moon or in an earth orbit rendezvous mode.
- An in-depth study would be made on a lunar logistics vehicle.
- Investigations would continue on the development of the Nova launch vehicle.


Beech Aircraft Corporation was selected by NASA to build the spherical pressure vessels that would be used to store in the supercritical state the hydrogen-oxygen reactants for the spacecraft fuel cell power supply.


Joseph F. Shea, NASA Deputy Director of Manned Space Flight (Systems), told an American Rocket Society meeting in Cleveland, Ohio, that the first American astronauts to land on the moon would come down in an area within ten degrees on either side of the lunar equator and between longitudes 270 and 260 degrees. Shea said that the actual site would be chosen for its apparent scientific potential and that the Ranger and Surveyor programs would provide badly needed information on the lunar surface. Maps on the scale of two fifths of a mile to the inch would be required, based on photographs which would show lunar features down
NASA officials James E. Webb, Administrator; Dr. Robert C. Seamans, Jr., Associate Administrator; D. Brainerd Holmes, Director, Office of Manned Space Flight; and Joseph F. Shea, Deputy Director of Systems, Office of Manned Space Flight, used models extensively as they announced that the lunar orbit rendezvous mode had been selected and compared this mode with earth orbit rendezvous and direct ascent. Shown on preceding page and above are: (1) lunar landing of the lunar excursion module, with the command and service modules overhead in lunar orbit; (2) the lunar descent phase after braking, with the command, service, and lunar landing modules combined in the earth orbit rendezvous approach; (3) the lunar landing module landing gear extended following a lunar landing (direct ascent); (4) lunar takeoff and transearth flight configuration of the command and service modules (direct ascent); and (5) the reentry command module, virtually the same for any of the three modes.

to five or six feet in size. The smallest objects on the lunar surface yet identified by telescope were about the size of a football field.


In an address to the American Rocket Society lunar missions meeting in Cleveland, Ohio, James A. Van Allen, Chairman of the Department of Physics and Astronomy, State University of Iowa, said that protons of the inner radiation belt could be a serious hazard for extended manned space flight and that nuclear detonations might be able to clean out these inner belt protons, perhaps for a prolonged period, making possible manned orbits about 300 miles above the earth.

NASA Administrator James E. Webb announced that the Mission Control Center for future manned space flights would be located at MSC. The Center would be operational in time for Gemini rendezvous flights in 1964 and later Apollo lunar missions. The overriding factor in the choice of MSC was the existing location of the Apollo Spacecraft Project Office, the astronauts, and Flight Operations Division at Houston.


NASA announced plans for an advanced Saturn launch complex to be built on 80,000 acres northwest of Cape Canaveral. The new facility, Launch Complex 39, would include a building large enough for the vertical assembly of a complete Saturn launch vehicle and Apollo spacecraft.


The Statement of Work distributed to the prospective bidders described the contractor's responsibilities:

- Detail design and manufacture of the LEM and related test articles, mockups, and other hardware with the exception of certain government-furnished equip-
ment [navigation and guidance system (excepting the rendezvous radar and radar altimeter), flight research and development instrumentation system, scientific instrumentation system, and certain components of the crew equipment system (space suits, portable life support systems, and personal radiation dosimeters)]

Integration of government-furnished equipment into the LEM; development of specifications for equipment performance, interfaces, and design environment; and maintenance of interface control documentation in a state of validity and concurrence

Detailed trajectory analysis from lunar orbit separation until lunar orbit rendezvous directly related to the contractor's area of responsibility

Specification of the mission environment on the lunar surface and assessment of the effects of the spacecraft adapter environment on the LEM

Detail design of the LEM-mounted equipment for repositioning and mating the LEM to the command module (CM)

Design of the LEM-mounted equipment within the overall specification of the Principal Contractor (NAA)

Determination of the desirability of checkout or operation of the LEM during the translunar period of the flight

Identification of crew tasks related to the LEM before and during separation, whether actually performed in the LEM or CM

Design and manufacture of the ground support equipment directly associated with the hardware for which the contractor was responsible and assurance of compatibility of all ground support equipment involved with the LEM

Design and manufacture of certain LEM training equipment for flight or ground personnel as required by NASA

Prelaunch preparation and checkout of the LEM, working with the other contractors in the same manner as during systems testing

Coordination of all LEM activities with the overall spacecraft prelaunch requirements

Planning and implementation of a reliability and quality assurance program

Provision of adequate logistic support for the equipment furnished by the contractor

The mockups to be delivered by the contractor would include but not be limited to:

Complete LEM
Cabin interior arrangement
Cabin exterior equipment
Docking system
Environmental control system
Before the first translunar midcourse correction, the LEM would be transferred from its stowed position in the spacecraft adapter to a docked configuration with the command and service modules (CSM). At a later point in the mission, the two-man LEM crew would enter the LEM from the CSM by means of a hatch without being exposed to the environment of space. Another hatch would allow access to the LEM during countdown and egress into space while docked with the CSM.

The LEM systems were to operate at their normal design performance level for a mission of two days without resupply. Equipment normally operated in the pressurized LEM cabin environment would be designed to function for a minimum of two days in vacuum without failure. The LEM pressurization system would be capable of six complete cabin repressurizations and a continuous leak rate as high as 0.2 pound per hour. Provision would be made for a total of six recharges of the portable life support system which had a normal operating time without resupply of four hours. Under usual conditions in the LEM cabin, the crew would wear unpressurized space suits. Either crewman would be able, alone, to return the LEM to the CSM and successfully perform the rendezvous and docking maneuver. Of the overall crew safety goal of 0.999, the goal apportioned to the LEM was 0.995.

The LEM would be capable of independently performing the separation from the CSM, lunar descent, landing, ascent, rendezvous, and docking with the CSM. It would allow for crew exploration in the vicinity of lunar touchdown but would not be required to have lunar surface mobility.

Lunar landing would be attempted from a lunar orbit of 100 nautical miles. After separation, the LEM would transfer from the circular orbit to an equal-period elliptical orbit which would not intersect the lunar surface. The hovering, final touchdown maneuvers, and landing would be performed by the LEM from the elliptical orbit.

Normally there would not be a requirement to reposition the LEM attitude before lunar launch. To rendezvous and dock with the CSM, the LEM would transfer from an elliptical to a circular orbit after lunar launch.

The LEM would not be recoverable.

Included in the Statement of Work was a description of the major LEM systems:

**Guidance and control system**

- The navigation and guidance system would provide steering and thrust control signals for the stabilization and control system, reaction control system, and the lunar excursion propulsion system. Its basic components were:
  - Inertial measurement unit
  - Optical measurement unit
The stabilization and control system would meet the attitude stabilization and maneuver control requirements and would include:

- Attitude reference
- Rate sensors
- Control electronics assembly
- Manual controls
- Displays
- Power supplies

**Lunar excursion propulsion system**

The system would use storable hypergolic bipropellants and a pressurized propellant feed system. Variable thrust would be required from a propulsion system to be designed.

**Propellants**

The fuel would be monomethylhydrazine or a mixture of 50 percent hydrazine and 50 percent unsymmetrical dimethylhydrazine. Nitrogen tetroxide with nitrous oxide, added to depress the freezing point if necessary, would be used as oxidizer.

**Reaction control system**

The system comprised two independent, interconnectable, pulse-modulated subsystems, each capable of meeting the total torque and impulse requirements and providing two-directional control about all axes. The same propellant combination would be used as for the LEM propulsion system.

**Lunar touchdown system**

Attached to the LEM by hard points which would accommodate variations of landing gear geometries, the system would have load distribution capabilities compatible with anticipated landing gear loads and would include meteoroid protection and radiation protection inherent in its structure. Normally, the system would be deployed from within the spacecraft but could be operated manually by the crew in space suits outside the spacecraft.

**Crew systems**

The flight crew would consist of the Commander and Systems Engineer.

The crew equipment system would include an adjustable seat for each crewman, restraint system for each seat, food and water, first aid equipment, space
suits, portable life support systems for each crewman, and personal radiation
dosimeters.

Environmental control system

The following conditions would be provided:

- Total cabin pressure: Oxygen, 5±0.2 psia
- Relative humidity: 40 to 70 percent
- Carbon dioxide partial pressure (maximum): 7.6 mm Hg
- Temperature: 75°±5°F

Electrical power system

Selection of the source was still to be made and would depend largely on the
time contingency allowed for various mission events, especially during rendez­
vous maneuvers.

Instrumentation system

The operational instrumentation system would consist of a clock, tape re­
corder system, display and control system, sensors, calibration system, cameras,
and telescope.

The flight research and development instrumentation system would be made
up of telemetry systems (including transmitters), clock and tape recorder
system, sensors and signal conditioning, calibration system, power supply,
radar transponder, and antennas.

The scientific instrumentation system would comprise a lunar atmosphere
analyizer, gravimeter, magnetometer, radiation spectrometer, specimen
return container, rock and soil analysis equipment, seismographic equipment,
and soil temperature instrument.

NASA, Project Apollo Lunar Excursion Module Development Statement of Work (MSC,
July 24, 1962), pp. 2-5, A-89 to A-108; Astronautical and Aeronautical Events of
1962, p. 130.

Wesley F. Messing was designated as Acting Resident MSC Manager at White
Sands Missile Range, N. Mex., to coordinate MSC test programs at that site.

MSC Announcement No. 67, Establishment of Resident MSC Manager at White

As a result of an MSC in-house technical review, NAA was directed to investigate
the adaptation of the Gemini-type heatshield to the Apollo spacecraft.

Apollo Spacecraft Project Office, MSC, Weekly Activity Report.

The Office of Systems under NASA’s Office of Manned Space Flight summarized
its conclusions on the selection of a lunar mission mode based on NASA and
industry studies conducted in 1961 and 1962:

- There were no significant technical problems which would preclude the
  acceptance of any of the modes, if sufficient time and money were available. [The
modes considered were the C-5 direct ascent, C-5 earth orbit rendezvous (EOR), C-5 lunar orbit rendezvous (LOR), Nova direct ascent, and solid-fuel Nova direct ascent.]

- The C-5 direct ascent technique was characterized by high development risk and the least flexibility for further development.
- The C-5 EOR mode had the lowest probability of mission success and the greatest development complexity.
- The Nova direct ascent method would require the development of larger launch vehicles than the C-5. However, it would be the least complex from an operational and subsystem standpoint and had greater crew safety and initial mission capabilities than did LOR.
- The solid-fuel Nova direct flight mode would necessitate a launch vehicle development parallel to the C-5. Such a development could not be financed under current budget allotments.
- Only the LOR and EOR modes would make full use of the development of the C-5 launch vehicle and the command and service modules. Based on technical considerations, the LOR mode was distinctly preferable.
- The Directors of MSC and Marshall Space Flight Center had both expressed strong preference for the LOR mode.

On the basis of these conclusions, the LOR mode was recommended as most suitable for the manned lunar landing mission. [The studies summarized in this document were used by the Manned Space Flight Management Council in their mission mode decision on June 22.]


The Manned Space Flight Management Council decided that the Apollo spacecraft design criteria should be worked out under the guidance of the Office of Manned Space Flight (OMSF) Office of Systems. These criteria should be included in the systems specifications to be developed. A monthly exchange of information on spacecraft weight status should take place among the Centers and OMSF. Eldon W. Hall of the Office of Space Systems would be responsible for control of the detailed systems weights.

MSF Management Council Minutes, July 31, 1962, Agenda Item 16.

The Hamilton Standard Division of United Aircraft Corporation was selected by NASA as the prime contractor for the Apollo space suit assembly. Hamilton's principal subcontractor was International Latex Corporation, which would fabricate the pressure garment. The contract was signed on October 5.

Apollo Quarterly Status Report No. 1, p. 29.

The control layout of the command module aft compartment was released by NAA. This revised drawing incorporated the new umbilical locations in the lower heatshield, relocated the pitch-and-yaw engines symmetrically, eliminated the ground
PART III: LUNAR ORBIT RENDEZVOUS

support equipment tower umbilical, and showed the resulting repositioning of tanks and equipment.


NAA completed control layouts for all three command module windows, including heatshield windows and sightlines. Structural penalties were investigated, window-panes sized, and a weight-comparison chart prepared.


NAA's evaluation of the emergency blow-out hatch study showed that the linear-shaped explosive charge should be installed on the outside of the command module, with a backup structure and an epoxy-foam-filled annulus on the inside of the module to trap fragmentation and gases. Detail drawings of the crew hatch were prepared for fabrication of actual test sections.


After the determination of the basic design of the spacecraft sequencer schematic, the effect of the deployment of the forward heatshield before tower jettison was studied by NAA. The sequence of events of both the launch escape system and earth landing system would be affected, making necessary the selection of different sequences for normal flights and abort conditions. A schematic was prepared to provide for these sequencing alternatives.


NAA completed the analysis and design of the Fiberglas heatshield. It duplicated the stiffness of the aluminum heatshield and would be used on all boilerplate spacecraft.


Final design of the command module forward heatshield release mechanism was completed by NAA.


Air recirculation system components of the command module were rearranged to accommodate a disconnect fitting and lines for the center crewman's suit. To relieve an obstruction, the cabin pressure regulator was relocated and a design study drawing was completed.


A study was made by NAA to determine optimum location and configuration of the spacecraft transponder equipment. The study showed that, if a single deep space instrumentation facility transponder and power amplifier were carried in the command module instead of two complete systems in the service module, spacecraft weight would be reduced, the system would be simplified, and command and

177
service module interface problems would be minimized. Spares in excess of normal would be provided to ensure reliability.

_Apollo Monthly Progress Report, SID 62-300-5, p. 84._

A modified method of cooling crew and equipment before launch and during boost was tentatively selected by NAA. Chilled, ground-support-equipment-supplied water-glycol would be pumped through the spacecraft coolant system until 30 seconds before launch, when these lines would be disconnected. After umbilical separation the glycol, as it evaporated at the water boiler, would be chilled by Freon stored in the water tanks.

_Apollo Monthly Progress Report, SID 62-300-5, p. 75._

NAA selected the lunar landing radar and completed the block diagram for the spacecraft rendezvous radar. Preliminary design was in progress on both types of radar.

_Apollo Monthly Progress Report, SID 62-300-5, p. 57._

A 70-mm pulse camera was selected by NAA for mission photodocumentation. The camera was to be carried in the upper parachute compartment. Because of the lack of space and the need for a constant power supply for a 35-watt heating element, NAA was considering placing the camera behind the main display panel. The advantages of this arrangement were that the camera would require less power, be available for changing magazines, and could be removed for use outside the spacecraft.

One 16-mm camera was also planned for the spacecraft. This camera would be positioned level with the commander’s head and directed at the main display panel. It could be secured to the telescope for recording motion events in real time—such as rendezvous, docking, launch and recovery of a lunar excursion module, and earth landing; it could be hand-held for extravehicular activity.

_Apollo Monthly Progress Report, SID 62-300-5, p. 81._

NAA investigated several docking methods. These included extendable probes to draw the modules together; shock-strut arms on the lunar excursion module with ball locators to position the modules until the spring latch caught, fastening them together; and inflatable Mylar and polyethylene plastic tubing. Also considered was a system in which a crewman, secured by a lanyard, would transfer into the open lunar excursion module. Another crewman in the open command module airlock would then reel in the lanyard to bring the modules together.

_Apollo Monthly Progress Report, SID 62-300-5, p. 99._

Command module (CM) flotation studies were made by NAA, in which the heatshield was assumed to be upright with no flooding having occurred between the CM inner and outer walls. The spacecraft was found to have two stable attitudes: the desired upright position and an unacceptable on-the-side position 128 degrees from the vertical. Further studies were scheduled to determine how much lower
PART III: LUNAR ORBIT RENDEZVOUS

the CM center of gravity would have to be to eliminate the unacceptable stable condition and to measure the overall flotation stability when the CM heatshield was extended.

_Apollo Monthly Progress Report, SID 62-300-5, p. 27_.

A recent Russian article discussed various methods which the Soviet Union had been studying for sending a man to the moon during the decade. The earth orbital rendezvous method was reported the most reliable, but consideration also had been given to the direct ascent method, using the “Mastodon” rocket.

_Astronautical and Aeronautical Events of 1962, p. 136_.

At MSC, J. Thomas Markley was appointed Project Officer for the Apollo spacecraft command and service modules contract, and William F. Rector was named Project Officer for the lunar excursion module contract.

_MSC Space News Roundup, August 22, 1962, p. 1_.

NASA's Office of Manned Space Flight issued Requests for Proposals for a study of the lunar “bus” and studies for payloads which could be handled by the C-1B and C-5 launch vehicles. Contract awards were expected by September 1 and completion of the studies by December 1.

_MSF Management Council Minutes, July 31, 1962, Agenda Item 7_.

The Apollo spacecraft configuration changed radically from May 1960 to July 1962. These are the major configuration changes during that period. The inset reentry bodies indicate the shapes which received the greatest amount of study.

![Spacecraft Configuration Evolution Diagram](image-url)
1962

The heatshield for Apollo command module boilerplate model 1 was completed five days ahead of schedule.


**August**

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The MIT Instrumentation Laboratory ordered a Honeywell 1800 electronic computer from the Minneapolis-Honeywell Regulator Company’s Electronic Data Processing Division for work on the Apollo spacecraft navigation system. After installation in 1963, the computer would aid in circuitry design of the Apollo spacecraft computer and would also simulate full operation of a spaceborne computer during ground tests.


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The first completed boilerplate model of the Apollo command module, BP–25, was subjected to a one-fourth-scale impact test in the Pacific Ocean near the entrance to Los Angeles Harbor. Three additional tests were conducted on August 9.


8

NASA awarded a $141.1 million contract to the Douglas Aircraft Company for design, development, fabrication, and testing of the S–IVB stage, the third stage of the Saturn C–5 launch vehicle. The contract called for 11 S–IVB units, including three for ground tests, two for inert flight, and six for powered flight.


8

Representatives of the MSC Gemini Project Office and Facilities Division inspected the proposed hangar and office facilities to be refurbished at El Centro Naval Air Facility, Calif., for joint use in the Apollo and Gemini drop-test programs.


8

At a bidders’ conference held at NASA Headquarters, proposals were requested from Centers and industry for two lunar logistic studies: a spacecraft “bus” concept that could be adapted for use first on the Saturn C–1B and later on the Saturn C–5 launch vehicles and a variety of payloads which could be soft-landed near manned Apollo missions. The latter study would determine how a crew’s stay on the moon might be extended, how human capability for scientific investigation of the moon might be increased, and how man’s mobility on the moon might be facilitated.


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MSC requested the reprogramming of $100,000 of Fiscal Year 1963 funds for advance design on construction facilities. The funds would be transferred from Launch Operations Center to MSC for use on the Little Joe II program at White
PART III: LUNAR ORBIT RENDEZVOUS

Sands Missile Range, N. Mex., and would cover Army Corps of Engineers design work on the launch facility.


NASA selected the Aerojet-General Algol solid-propellant motor to power the Little Joe II booster, which would be used to flight-test the command and service modules of the Apollo spacecraft.

_Astronautical and Aeronautical Events of 1962_, p. 146.

A NASA program schedule for the Apollo spacecraft command and service modules through calendar year 1965 was established for financial planning purposes and distributed to the NASA Office of Manned Space Flight, Marshall Space Flight Center, and MSC. The key dates were: complete service module drawing release, May 1, 1963; complete command module drawing release, June 15, 1963; manufacture complete on the first spacecraft, February 1, 1964; first manned orbital flight, May 15, 1965. This tentative schedule depended on budget appropriations.


Of the 11 companies invited to bid on the lunar excursion module on July 25, eight planned to respond. NAA had notified MSC that it would not bid on the contract. No information had been received from the McDonnell Aircraft Corporation and it was questionable whether the Northrop Corporation would respond.


The Soviet Union launched _Vostok III_ into orbit at 11:30 a.m. Moscow time, the spacecraft piloted by Andrian G. Nikolayev. At 11:02 a.m. Moscow time the next day, the Soviet Union launched the _Vostok IV_ spacecraft into orbit with Pavel R. Popovich as pilot. Within about an hour, Cosmonaut Popovich, traveling in nearly the same orbit as _Vostok III_, made radio contact with Cosmonaut Nikolayev. Nikolayev reported shortly thereafter that he had sighted _Vostok IV_. In their official report, Nikolayev and Popovich said their spacecraft had been within a little over three miles of each other at their closest approach. This was the first launching of two manned spacecraft within a 24-hour period. Popovich and Nikolayev landed safely in Kazakhstan, U.S.S.R., on August 15.


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Ten Air Force pilots emerged from a simulated space cabin in which they had spent the previous month participating in a psychological test to determine how long a team of astronauts could work efficiently on a prolonged mission in space. Project

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Director Earl Allusii said the experiment had "far exceeded our expectations" and that the men could have stayed in the cabin for 40 days with no difficulty.


NAA suggested that the pitch, roll, and yaw rates required for the Apollo guidance and navigation system would permit reduction in the reaction control thrust.

*MSC–NAA Apollo Spacecraft Design Review No. 5, August 13–14, 1962, Downey, Calif., Item 5–6.*

The NAA spacecraft Statement of Work was revised to include the requirements for the lunar excursion module (LEM) as well as other modifications. The LEM requirements were identical with those given in the LEM Development Statement of Work of July 24.

The command module (CM) would now be required to provide the crew with a one-day habitable environment and a survival environment for one week after touching down on land or water. In case of a landing at sea, the CM should be able to recover from any attitude and float upright with egress hatches free of water.

The service propulsion system would now provide all major velocity increments required for translunar midcourse velocity corrections, for placing the spacecraft into a lunar orbit, for rendezvous of the command and service modules (CSM) with the LEM on a backup mode, for transfer of the CSM from lunar orbit into the transearth trajectory, and for transearth midcourse velocity corrections for lunar missions.

Three FIST-type drogue parachutes would replace the original two called for in the earth landing system.

The CM camera system was revised to require one for monitoring the crew, displays, and spacecraft interior; the other for lunar photography and stellar studies. The latter camera could be used in conjunction with the telescope or independently at the crew’s discretion.

A new communication concept was described in which all voice, telemetry, television, and ranging information for near-earth and lunar distances would be transmitted over a unified frequency system.

All references to the lunar landing module and space laboratory module were dropped. Among other deletions from the previous Statement of Work were:

- Parawing and other earth landing systems instead of parachutes
- The “skip” reentry technique
- HF beacon as recovery aid
- Radar altimeter from CSM communication system
- Crew recreational equipment
- Engineering and Development Test Plan

The first Apollo boilerplate command module, BP-25, was delivered to MSC for water recovery and handling tests. Flotation, water stability, and towing tests were conducted with good results. J. Thomas Markley of MSC described all spacecraft structural tests thus far as “successful.”


The second stage (S-IV) of the Saturn C-1 launch vehicle was successfully static-fired for the first time in a ten-second test at the Sacramento, Calif., facility by the Douglas Aircraft Company.

Astronautical and Aeronautical Events of 1962, p. 156.

Carl Sagan, University of California astronomer, warned scientists at a lunar exploration conference, Blacksburg, Va., of the need for sterilization of lunar spacecraft and decontamination of Apollo crewmen, pointing out that Lunik II and Ranger IV probably had deposited terrestrial microorganisms on the moon. Even more serious, he said, was the possibility that lunar microorganisms might be brought to earth where they could multiply explosively.


Responsibility for the design and manufacture of the reaction controls for the Apollo command module was shifted from The Marquardt Corporation to the Rocketdyne Division of NAA, with NASA concurrence.

Oakley, Historical Summary, S&ID Apollo Program, p. 7.

The length of the Apollo service module was increased from 11 feet 8 inches to 12 feet 11 inches to provide space for additional fuel.

Oakley, Historical Summary, S&ID Apollo Program, p. 7.

Robert R. Gilruth, Director of MSC, presented details of the Apollo spacecraft at the Institute of the Aerospace Sciences meeting in Seattle, Wash. During launch and reentry, the three-man crew would be seated in adjacent couches; during other phases of flight, the center couch would be stowed to permit more freedom of movement. The Apollo command module cabin would have 365 cubic feet of volume, with 22 cubic feet of free area available to the crew: “The small end of the command module may contain an airlock; when the lunar excursion module is not attached, the airlock would permit a pressure-suited crewman to exit to free space without decompressing the cabin. Crew ingress and egress while on earth will be through a hatch in the side of the command module.”


The first tests incorporating data acquisition in the Apollo test program were conducted at El Centro, Calif. They consisted of monitoring data returned by telemetry during a parachute dummy-load test.

Oakley, Historical Summary, S&ID Apollo Program, p. 7.
A prototype of the main engine of the Apollo service module test-fired at Aerojet-General Corporation's Azusa, Calif., plant in August 1962. The engine used storable liquid propellants and had an ablative thrust chamber assembly. (Aerojet-General photo)

The revised NAA Summary Definitions and Objectives Document was released. This revision incorporated the lunar orbit rendezvous concept, without lunar excursion module integration, and a revised master phasing schedule, reflecting the deletion of the second-stage service module. The NAA Apollo Mission Requirements and Apollo Requirements Specifications were also similarly reoriented and released.


The establishment of a basic command module (CM) airlock and docking design criteria were discussed by NAA and NASA representatives. While NASA preferred a closed-hatch, one-man airlock system, NAA had based its design on an open-hatch, two-man airlock operation.

Another closed-hatch configuration under consideration would entirely eliminate the CM airlock. Astronauts transferring to and from the lunar excursion module would be in a pressurized environment constantly.

Apollo Monthly Progress Report, SID 62-300-6, p. 97.

The launch escape thrust-vector-control system was replaced by a passive system using a "kicker" rocket as directed by NASA at the June 10–11 design review meeting. The rocket would be mounted at the top of the launch escape system tower and fired tangentially to impart the necessary pitchover motion during the initial phase.
PART III: LUNAR ORBIT RENDEZVOUS

of abort. The main motor thrust was revised downward from 180,000 to 155,000 pounds and aligned 2.8 degrees off the center line. A downrange abort direction was selected; during abort the spacecraft and astronauts would rotate in a heels over head movement.

_Apollo Monthly Progress Report, SID 62–300–6, p. 4._

A preliminary NAA report was completed on a literature search concerning fire hazards in 100 percent oxygen and oxygen-enriched atmospheres. This report showed that limited testing would be warranted.

_Apollo Monthly Progress Report, SID 62–300–6, p. 12._

A final decision was made by NAA to redesign the command module fuel cell radiator and associated tubing to accommodate a 30-psi maximum pressure drop. Pratt & Whitney Aircraft Division agreed to redesign their pump for this level.

_Apollo Monthly Progress Report, SID 62–300–6, p. 109._

Layouts of a command module (CM) telescope installation in the unpressurized upper parachute compartment were completed by NAA. The concept was for the telescope to extend ten inches from the left side of the spacecraft. The light path would enter the upper bulkhead through the main display panel to an eyepiece presentation on the commander’s side of the spacecraft. A static seal (one-half-inch-thick window) would be used to prevent leakage in the pressurized compartment. The installation was suitable for use in the lunar orbit rendezvous mission and would allow one man in the CM to accomplish docking with full visual control.

_Apollo Monthly Progress Report, SID 62–300–5, pp. 81, 83; Apollo Monthly Progress Report, SID 62–300–6, pp. 72–73._

NAA established design criteria for materials and processes used in food reconstruction bags. An order was placed for polypropylene material with a contoured mouthpiece. This material would be machined and then heat-fused to a thermoplastic bag.

_Apollo Monthly Progress Report, SID 62–300–6, p. 56._

Preliminary studies were made by NAA to determine radiation instrument location, feasibility of shadow-shielding, and methods of determining direction of incidence of radiation. Preliminary requirements were established for the number and location of detectors and for information display.

_Apollo Monthly Progress Report, SID 62–300–6, p. 72._

An NAA study indicated that the effects of crew motions on spacecraft attitude control would be negligible.

_Apollo Monthly Progress Report, SID 62–300–6, p. 53._

The command module waste management system analysis, including a new selection valve, revised tubing lengths, odor removal filter, and three check valves,
was completed by NAA for a 5 psia pressure. There was only a small change in the flow rates through the separate branches as a result of the change to 5 psia.  

_Apollo Monthly Progress Report, SID 62–300–6, p. 12._

During the Month

NAA completed attitude orientation studies, including one on the control of a tumbling command module (CM) following high-altitude abort above 125,000 feet. The studies indicated that the CM stabilization and control system would be adequate during the reentry phase with the CM in either of the two possible trim configurations.  

_Apollo Monthly Progress Report, SID 62–300–6, p. 5._

NAA finished structural requirements for a lunar excursion module adapter mating the 154-inch diameter service module to the 260-inch diameter S–IVB stage.  

_Apollo Monthly Progress Report, SID 62–300–6, p. 107._

September 4

An interim Apollo flight operation plan for Fiscal Year 1963, dated August 28, calling for funding of $489.9 million, was transmitted to NASA Headquarters from MSC. System requirements were under study to determine the feasibility of cost reduction to avoid schedule slippage.  

_MSC, Weekly Activity Report for the Office of the Director, Manned Space Flight, September 2–8, 1962, p. 4._

Nine industry proposals for the lunar excursion module were received from The Boeing Company, Douglas Aircraft Company, General Dynamics Corporation, Grumman Aircraft Engineering Corporation, Ling-Temco-Vought, Inc., Lockheed Aircraft Corporation, Martin-Marietta Corporation, Northrop Corporation, and Republic Aviation Corporation. NASA evaluation began the next day. Industry presentations would be held on September 13 and 14 at Ellington Air Force Base, Tex. One-day visits to company sites by evaluation teams would be made September 17–19. After evaluation of the proposals, NASA planned to award the contract within six to eight weeks.  

_Apollo Spacecraft Project Office, MSC, Weekly Activity Report, September 2–8, 1962; Wall Street Journal, September 6, 1962._

Two three-month studies of an unmanned logistic system to aid astronauts on a lunar landing mission would be negotiated with three companies, NASA announced. Under a $150,000 contract, Space Technology Laboratories, Inc., would look into the feasibility of developing a general-purpose spacecraft into which varieties of payloads could be fitted. Under two $75,000 contracts, Northrop Space Laboratories and Grumman Aircraft Engineering Corporation would study the possible cargoes that such a spacecraft might carry. NASA Centers simultaneously would study lunar logistic trajectories, launch vehicle adaptation, lunar landing touchdown dynamics, scheduling, and use of roving vehicles on the lunar surface.  

PART III: LUNAR ORBIT RENDEZVOUS

Apollo Spacecraft Project Office requested NAA to perform a study of command module-lunar excursion module (CM–LEM) docking and crew transfer operations and recommend a preferred mode, establish docking design criteria, and define the CM–LEM interface. Both translunar and lunar orbital docking maneuvers were to be considered. The docking concept finally selected would satisfy the requirements of minimum weight, design and functional simplicity, maximum docking reliability, minimum docking time, and maximum visibility.

The mission constraints to be used for this study were:

- The first docking maneuver would take place as soon after S–IVB burnout as possible and hard docking would be within 30 minutes after burnout.
- The docking methods to be investigated would include but not be limited to free fly-around, tethered fly-around, and mechanical repositioning.
- The S–IVB would be stabilized for four hours after injection.
- There would be no CM airlock. Extravehicular access techniques through the LEM would be evaluated to determine the usefulness of a LEM airlock.
- A crewman would not be stationed in the tunnel during docking unless it could be shown that his field of vision, maneuverability, and communication capability would substantially contribute to the ease and reliability of the docking maneuver.
- An open-hatch, unpressurized CM docking approach would not be considered.
- The relative merit of using the CM environmental control system to provide initial pressurization of the LEM instead of the LEM environmental control system would be investigated.


NASA deleted five Apollo mockups, three boilerplate spacecraft, and several ground support equipment items from the NAA contract because of funding limitations.

Oakley, Historical Summary, S&ID Apollo Program, p. 7.

Apollo command module boilerplate model BP–1 was accepted by NASA and delivered to the NAA Engineering Development Laboratory for land and water impact tests. On September 25, BP–1 was drop-tested with good results. Earth-impact attenuation and crew shock absorption data were obtained.

Oakley, Historical Summary, S&ID Apollo Program, p. 7; Apollo Quarterly Status Report No. 1, p. 41.

Apollo command module boilerplate model BP–3, showing the arrangement of the cabin interior, was shipped to MSC.

Oakley, Historical Summary, S&ID Apollo Program, p. 7.
Fire broke out in a simulated space cabin at the Air Force School of Aerospace Medicine, Brooks Air Force Base, Tex., on the 13th day of a 14-day experiment to determine the effects of breathing pure oxygen in a long-duration space flight. One of the two Air Force officers was seriously injured. The cause of the fire was not immediately determined. The experiment was part of a NASA program to validate the use of a 5 psia pure oxygen atmosphere for the Gemini and Apollo spacecraft.

Washington Evening Star, September 10, 1962; Michel et al., Gaseous Environment Considerations and Evaluation Programs Leading to Spacecraft Atmosphere Selection, pp. 5-6.

MSC reported that it had received a completed wooden mockup of the interior arrangement of the Apollo command module (CM). An identical mockup was retained at NAA for design control. Seven additional CM and service module (SM) mockups were planned: a partial SM and partial adapter interface, CM for exterior cabin equipment, complete SM, spacecraft for handling and transportation (two), crew support system, and complete CSM's. A mockup of the navigation and guidance equipment had been completed. A wooden mockup of the lunar excursion module exterior configuration was fabricated by NAA as part of an early study of spacecraft compatibility requirements.

Apollo Quarterly Status Report No. 1, p. 41.

J. Thomas Markley, command and service module Project Officer at MSC, announced details of the space facility to be established by NASA at White Sands Missile Range (WSMR). To be used in testing the Apollo spacecraft’s propulsion and abort systems, the WSMR site facilities would include two static-test-firing stands, a control center blockhouse, various storage and other utility buildings, and an administrative services area.

MSC Fact Sheet No. 97, Apollo at White Sands, September 11, 1962.

President John F. Kennedy spoke at Rice University, Houston, Tex., where he said:

"Man, in his quest for knowledge and progress, is determined and cannot be deterred. The exploration of space will go ahead, whether we join in it or not, and it is one of the great adventures of all time, and no nation which expects to be the leader of other nations can expect to stay behind in this race for space . . . .

"We choose to go to the moon in this decade and do the other things, not because they are easy, but because they are hard, because that goal will serve to organize and measure the best of our energies and skills, because that challenge is one that we are willing to accept, one we are unwilling to postpone, and one which we intend to win, and the others, too.

"It is for these reasons that I regard the decision last year to shift our efforts in space from low to high gear as among the most important decisions that will be made during my incumbency in the office of the Presidency . . . ."

The above model of the Apollo lunar landing module was on display at Manned Spacecraft Center and was seen by President John F. Kennedy during his trip to Houston, Tex., September 12, 1962. The model was constructed by NAA.

NASA's nine new astronauts were named in Houston, Tex., by Robert R. Gilruth, MSC Director. Chosen from 253 applicants, the former test pilots who would join the original seven Mercury astronauts in training for Projects Gemini and Apollo were: Neil A. Armstrong, NASA civilian test pilot; Maj. Frank Borman, Air Force; Lt. Charles Conrad, Jr., Navy; Lt. Cdr. James A. Lovell, Jr., Navy; Capt. James A. McDivitt, Air Force; Elliot M. See, Jr., civilian test pilot for the General Electric Company; Capt. Thomas P. Stafford, Air Force; Capt. Edward H. White II, Air Force; and Lt. Cdr. John W. Young, Navy.


NASA contracted with the Armour Research Foundation for an investigation of conditions likely to be found on the lunar surface. Research would concentrate first on evaluating the effects of landing velocity, size of the landing area, and shape of the landing object with regard to properties of the lunar soils. Earlier studies by
Armour had indicated that the lunar surface might be composed of very strong material. Armour reported its findings during the first week of November.  
_Astronautical and Aeronautical Events of 1962_, p. 196.

Deletion of non-critical equipment and improvement of existing systems reduced the weight of the command and service modules by 1239 pounds, with a target reduction of 1500 pounds.

Among the items deleted from the command module (CM) were exercise and recreation equipment, personal parachutes and parachute containers located in the couches, individual survival kits, solar radiation garments, and eight-ball displays. A telescope, cameras and magazines considered scientific equipment, and a television monitor were deleted from the CM instrumentation system.

_Apollo Spacecraft Project Office, MSC, Activity Report for the Period September 23–October 6, 1962._

General Dynamics/Convair recommended and obtained NASA's concurrence that the first Little Joe II launch vehicle be used for qualification, employing a dummy payload.


NASA announced that it had completed preliminary plans for the development of the $500-million Mississippi Test Facility. The first phase of a three-phase construction program would begin in 1962 and would include four test stands for static-firing the Saturn C-5 S–IC and S–II stages; about 20 support and service buildings would be built in the first phase. A water transportation system had been selected, calling for improvement of about 15 miles of river channel and construction of about 15 miles of canals at the facility. Sverdrup and Parcel Company of St. Louis, Mo., was preparing design criteria; the Army Corps of Engineers was acquiring land for NASA in cooperation with the Lands Division of the Justice Department. The 13,500-acre facility in southwestern Mississippi was 35 miles from NASA Michoud Operations, where Saturn stages were fabricated.


MSC reported that the reliability goal for design purposes in the spacecraft Statement of Work for the Apollo mission was 0.9. The probability that the crew would not be subjected to conditions in excess of the stated limits was 0.9, and the probability that the crew would not be subjected to emergency limits was 0.999. The initial Work Statement apportionment for the lunar excursion module was 0.984 for mission success and 0.9995 for crew safety. Other major system elements would require reapportionment to reflect the lunar orbit mission.

_Apollo Quarterly Status Report No. 1, p. 37._

Release of the structural design of the Apollo command module was 65 percent complete; 100 percent release was scheduled for January 1963.

_Apollo Quarterly Status Report No. 1, p. 11._
PART III: LUNAR ORBIT RENDEZVOUS

The lunar excursion module was defined as consisting of 12 principal systems: guidance and navigation, stabilization and control, propulsion, reaction control, lunar touchdown, structure including landing and docking systems, crew, environmental control, electrical power, communications, instrumentation, and experimental instrumentation. A consideration of prime importance to practically all systems was the possibility of using components from Project Mercury or those under development for Project Gemini.

_Apollo Quarterly Status Report No. 1, p. 26._

MSC reported that renovation of available buildings at the El Centro Joint Service Parachute Facility was required to support the Apollo earth recovery tests. The Air Force’s commitment of a C-133A aircraft to support the qualification tests had been obtained.

_Apollo Quarterly Status Report No. 1, p. 52._

MSC reported that Arnold Engineering Development Center facilities at Tullahoma, Tenn., were being scheduled for use in the development of the Apollo reaction control and propulsion systems. The use of the Mark I altitude chamber for environmental tests of the command and service modules was also planned.

_Apollo Quarterly Status Report No. 1, p. 52._

MIT’s Lincoln Laboratory began a study program to define Apollo data processing requirements and to examine the problems associated with the unified telecommunications system. The system would permit the use of the lunar mission transponder during near-earth operations and eliminate the general transmitters required by the current spacecraft concept, thus reducing weight, complexity, and cost of the spacecraft system.

_Apollo Quarterly Status Report No. 1, p. 47._

MSC reported that Apollo training requirements planning was 40 percent complete. The preparation of specific materials would begin during the first quarter of 1964. The crew training equipment included earth launch and reentry, orbital and rendezvous, and navigation and trajectory control part-task trainers, which were special-purpose simulators. An early delivery would allow extensive practice for the crew in those mission functions where crew activity was time-critical and required development of particular skills. The mission simulators had complete mission capability, providing visual as well as instrument environments. Mission simulators would be located at MSC and at Cape Canaveral.

_Apollo Quarterly Status Report No. 1, p. 45._

The Apollo wind tunnel program was in its eighth month. To date, 2800 hours of time had been used in 30 government and private facilities.

_Apollo Quarterly Status Report No. 1, p. 35._
During the Month

The external natural environment of the Apollo spacecraft as defined in the December 18, 1961, Statement of Work had been used in the early Apollo design work. The micrometeoroid, solar proton radiation, and lunar surface characteristics were found to be most critical to the spacecraft design.

*Apollo Quarterly Status Report No. 1, p. 32.*

During the Month

The freeze-dried food that would be used in the Gemini program would also be provided for the Apollo program. Forty-two pounds of food would be necessary for a 14-day lunar landing mission. Potable water would be supplied by the fuel cells and processed by the environmental control system. A one-day water supply of six pounds per man would be provided at launch as an emergency ration if needed before the fuel cells were fully operative.

*Apollo Quarterly Status Report No. 1, p. 13.*

During the Month

The Apollo spacecraft weights had been apportioned within an assumed 90,000-pound limit. This weight was termed a “design allowable.” A lower target weight for each module had been assigned. Achievement of the target weight would allow for increased fuel loading and therefore greater operational flexibility and mission reliability. The design allowable for the command module was 9500 pounds; the target weight was 8500 pounds. The service module design allowable was 11,500 pounds; the target weight was 11,000 pounds. The S–IVB adapter design allowable and target weight was 3200 pounds. The amount of service module useful propellant was 40,300 pounds design allowable; the target weight was 37,120 pounds. The lunar excursion module design allowable was 25,500 pounds; the target weight was 24,500 pounds.

*Apollo Quarterly Status Report No. 1, p. 31.*

During the Month

MSC reported that the lunar excursion module guidance system was expected to use as many components as possible identical to those in the command and service modules. Studies at the MIT Instrumentation Laboratory indicated that the changes required would simplify the computer and continue the use of the same inertial measurement unit and scanning telescope.

*Apollo Quarterly Status Report No. 1, p. 27.*

During the Month

MSC reported that the three liquid-hydrogen—liquid-oxygen fuel cells would supply the main and emergency power through the Apollo mission except for the earth reentry phase. Two of the fuel cells would carry normal electrical loads and one would supply emergency power. Performance predictions had been met and exceeded in single-cell tests. Complete module tests would begin during the next quarter. The liquid-hydrogen—liquid-oxygen reactants for the fuel cell power supply were stored in the supercritical state in spherical pressure vessels. A recent decision had been made to provide heat input to the storage vessels with electrical heaters rather than the water-glycol loop. Three zinc-silver oxide batteries would supply power for all the electrical loads during reentry and during the brief periods of peak loads. One of the batteries was reserved exclusively for the postlanding
phase. Eagle Picher Company, Joplin, Mo., had been selected in August as subcontractor for the batteries.

*Apollo Quarterly Status Report No. 1, p. 23.*

MSC reported that meteoroid tests and ballistic ranges had been established at the Ames Research Center, Langley Research Center, and NAA. These facilities could achieve only about one half of the expected velocity of 75,000 feet per second for the critical-sized meteoroid. A measured improvement in the capability to predict penetration would come from a test program being negotiated by NAA with General Motors Corporation, whose facility was capable of achieving particle velocities of 75,000 feet per second.

*Apollo Quarterly Status Report No. 1, p. 32.*

MSC outlined a tentative Apollo flight plan:

1. Pad abort: Two tests to simulate an abort on the pad. The purpose of these tests was to qualify the launch escape system and its associated sequencing.

2. Suborbital (Little Joe II test launch vehicle): Three suborbital tests with the objective of development and qualification of the launch escape system and qualification of the command module structure. Test conditions would include maximum dynamic pressure for the launch escape system and module structure testing and high atmospheric altitudes for launch escape system testing. The latter test requirement was being reviewed.

3. Saturn C-1: Current Apollo requirements for the Saturn developmental flights were to determine launch exit environment on SA-6 with SA-8 as backup. Requirements on launch vehicles SA-7, SA-9, and SA-10 were to flight-test components of or the complete emergency detection system.

4. Saturn C-1B: Four launch vehicle development flights prior to the manned flight. Flight test objectives for the unmanned flights were one launch environment flight with a spare and two launch vehicle emergency detection system flights.

5. Saturn C-5: Six unmanned Saturn C-5 launch vehicle development flights. Flight test objectives were two launch vehicle emergency detection system flights, one spacecraft launch environment flight, and three reentry qualification flights. Preliminary objectives of manned flights were completion of the lunar excursion module qualification, lunar reconnaissance, and lunar exploration. Although the first C-5 manned flight was scheduled as the seventh C-5, a spacecraft suitable for manned flight would be available for use on the sixth C-5 to take advantage of possible earlier development success.

*Apollo Quarterly Status Report No. 1, p. 48.*

The pad abort boilerplate command module, BP-6, to qualify the launch escape system, was scheduled for delivery to White Sands Missile Range by mid-April 1963. A pad abort test of BP-6 was scheduled for May 15, 1963.

*Apollo Quarterly Status Report No. 1, p. 42.*
The Sigma 7 spacecraft with Astronaut Walter M. Schirra, Jr., as pilot was launched into orbit by a Mercury-Atlas vehicle from Atlantic Missile Range. In the most successful American manned space flight to date, Schirra traveled nearly six orbits, returning to earth at a predetermined point in the Pacific Ocean 9 hours, 13 minutes after liftoff. Within 40 minutes after landing, he and his spacecraft were safely aboard the aircraft carrier U.S.S. Kearsarge.


Rocketdyne Division successfully completed the first full-duration (250-seconds) static firing of the J-2 engine.

Rocketdyne Skywriter, October 12, 1962.

NASA signed a $1.55-million contract with Hamilton Standard Division of United Aircraft Corporation and International Latex Corporation for the development of a space suit for the Apollo crewmen. As the prime contractor, Hamilton Standard would have management responsibility for the overall program and would develop a life-support, backpack system to be worn by crewmen during lunar expeditions. International Latex Corporation as subcontractor would fabricate the suit, with Republic Aviation Corporation furnishing human factors information and environmental testing. The suit would allow a crewman greater mobility than previous space suits, enabling him to walk, climb, and bend with relative ease.


The Minneapolis-Honeywell Regulator Company letter subcontract for the Apollo stabilization and control system was suspended by NAA and amended in accordance with the current design concepts.

Apollo Quarterly Status Report No. 2, p. 16.

The analysis of scientific measurements made by the Ranger III lunar probe showed that gamma-ray intensity in interplanetary space was ten times greater than expected, NASA reported. Measurements were taken by gamma-ray spectrometers on Ranger III after it was launched on January 26. NASA scientists, however, did not believe that gamma-ray intensity was "great enough to require any changes in the design of radiation shielding for manned spacecraft."


NASA announced that five additional Ranger spacecraft would be added to the lunar exploration program, raising the total to 14 to be launched through 1964.

NASA announced the selection of the International Business Machines Corporation to provide a ground-based computer system for Projects Gemini and Apollo. The computer complex would be part of the mission control center at MSC.

_Astronautical and Aeronautical Events of 1962_, p. 216.

The _Ranger V_ lunar probe was launched from Atlantic Missile Range by an Atlas-Agena B launch vehicle. The Agena B stage attained parking orbit and 25 minutes later reignited to send _Ranger V_ toward the moon. The spacecraft’s solar cells did not provide power, making reception of the flight-path correction signal impossible and rendering its television cameras useless. _Ranger V_ was to have relayed television pictures of the lunar surface and rough-landed an instrumented capsule containing a seismometer. The spacecraft was tracked for 8 hours, 44 minutes, before its small reserve battery went dead.

On October 29, Homer E. Newell, NASA Director of the Office of Space Sciences, established a Board of Inquiry to review the entire Ranger program. The Board, headed by Albert J. Kelley of NASA Headquarters, submitted its report on December 4 and found that, while the _Ranger_ design concept was basically sound, improvements could be made to increase flight reliability.


The Lunar and Planetary Laboratory of the University of Arizona, directed by Gerard P. Kuiper, reported that its analysis of lunar photographs taken by _Lunik III_ differed from that announced by Soviet scientists. The most extensive feature of the moon’s far side, photographed in 1959, had been named “The Soviet Mountains”; this feature was identified by the Arizona laboratory as an elongated area of bright patches and rays, possibly flat. Another feature, named the “Joliot-Curie Crater” by Soviet scientists, was re-identified by the Arizona laboratory as Mare Novum (New Sea), first identified by German astronomer Julius Franz near the turn of the century.


At the request of NASA, about 300 pieces of Gemini ground support equipment were examined by NAA engineers. It appeared that about 190 items would be usable on the Apollo program.

_Oakley, Historical Summary, S&ID Apollo Program_, p. 7.

The Office of Systems under NASA’s Office of Manned Space Flight completed a manned lunar landing mode comparison embodying the most recent studies by contractors and NASA Centers. The report was the outgrowth of the decision announced by NASA on July 11 to continue studies on lunar landing modes while basing planning and procurement primarily on the lunar orbit rendezvous (LOR) technique. The results of the comparison between the LOR technique, a
A three-man moon vehicle, which could be driven by a new power system designed at Martin Company's Space Systems Division in Baltimore, prepares ground for a lunar base in this artist's concept. The new system would provide electrical power for motors to drive the vehicle's tracks. Exhausters of the system would be regenerated by a nuclear reactor and reused by the vehicle. The primary source of power would be a turbine-generator driven by hydrogen gas under pressure. This photo was released October 18, 1962. (Martin Company photo)

two-man C-5 direct flight, and a two-man earth orbit rendezvous (EOR) mode were:

• The C-5 direct flight mode required cryogenic fuels and was marginal, even with a two-man spacecraft.
• Both the LOR and EOR modes were feasible.
• The reliability differences between LOR and EOR could not be demonstrated conclusively by analysis at this time. LOR appeared to have a higher probability of mission success at less risk to the astronauts.
• Designing the lunar excursion module specifically for the lunar landing and performing the mission with a single C-5 launch vehicle were important advantages of the LOR mode, offsetting the problems connected with LOR rendezvous.
• Human factors considerations were not significant in the mode selections; the addition of rendezvous to the requirement for lunar landing and reentry did
not add appreciably to crew stress or fatigue or to the overall hazards of the mission.

- Both LOR and EOR provided the basis for projected national space requirements before the development of Nova-class launch vehicles. The C-5 launch vehicle capability met estimated payload requirements. LOR provided experience in personnel transfer between spacecraft as contrasted with fuel transfer in EOR.

- The lunar landing mission could be accomplished at least one year and probably 18 months sooner by using LOR rather than EOR.

- The LOR mode was 10 to 15 percent less expensive than EOR.

- The LOR mode provided the cleanest management structure within the NASA organization.

In conclusion, the LOR mode offered the best opportunity of meeting the goal of an American manned lunar landing within the decade of the sixties.


Republic Aviation Corporation selected the Radio Corporation of America to design and build the data acquisition and communications subsystem for Project Fire.

_Astronautical and Aeronautical Events of 1962_, p. 222.

Flight missions of the Apollo spacecraft were to be numerically identified in the future according to the following scheme:

- Pad aborts: PA-1, PA-2, etc.
- Missions using Little Joe II launch vehicles: A-001, A-002, etc.
- Missions using Saturn C-1 launch vehicles: A-101, A-102, etc.
- Missions using Saturn C-1B launch vehicles: A-201, A-202, etc.

The A denoted Apollo, the first digit stood for launch vehicle type or series, and the last two digits designated the order of Apollo spacecraft flights within a vehicle series.

_Memorandum, Charles W. Frick, Manager, Apollo Spacecraft Project Office, to Distribution, "Designations for Apollo Missions," October 26, 1962._

NASA announced the realignment of functions under Associate Administrator Robert C. Seamans, Jr. D. Brainerd Holmes assumed new duties as a Deputy Associate Administrator while retaining his responsibilities as Director of the Office of Manned Space Flight. NASA field installations engaged principally in manned space flight projects (Marshall Space Flight Center, Manned Spacecraft Center, and Launch Operations Center) would report to Holmes; installations engaged principally in other projects (Ames, Langley, Lewis, and Flight Research Centers, Goddard Space Flight Center, Jet Propulsion Laboratory, and Wallops Station) would report to Thomas F. Dixon, Deputy Associate Administrator for
the past year. Previously most field center directors had reported directly to Seams on institutional matters beyond program and contractual administration.


30

MSC Director Robert R. Gilruth reported to the Manned Space Flight Management Council that the Apollo drogue parachutes would be tested in the Langley Research Center wind tunnels.

MSF Management Council Minutes, October 30, 1962, Agenda Item 1.

30

NASA announced the signing of a contract with the Space and Information Systems Division of NAA for the development and production of the second stage (S–II) of the Saturn C–5 launch vehicle. The $319.9-million contract, under the direction of Marshall Space Flight Center, covered the production of nine live flight stages, one inert flight stage, and several ground-test units for the advanced Saturn launch vehicle. NAA had been selected on September 11, 1961, to develop the S–II.


31

NAA completed the firm-cost proposal for the definitive Apollo program and submitted it to NASA. MSC had reviewed the contract package and negotiated a program plan position with NAA.

Oakley, Historical Summary, S&ID Apollo Program, p. 7; Apollo Quarterly Status Report No. 2, pp. 5, 6.

31

NASA announced that the Douglas Aircraft Company had been awarded a $2.25-million contract to modify the S–IVB stage for use in the Saturn C–1B program.


Proposed designs for viewport covers on the crew-hatch window, docking ports, and earth landing windows were prepared by NAA. Design planning called for these port covers to be removed solely in the space environment. [Crew members would not use such windows during launch and reentry phases.]


Elimination of the requirement for personal parachutes nullified consideration of a command module (CM) blowout emergency escape hatch. A set of quick-acting latches for the inward-opening crew hatch would be needed, however, to provide a means of egress following a forced landing. The latches would be operable from outside as well as inside the pressure vessel. Outside hardware for securing the ablative panel over the crew door would be required as well as a method of releasing the panel from inside the CM.

Apollo Monthly Progress Report, SID 62–300–7, p. 70.

An NAA study on the shift of the command module center of gravity during reentry proposed moving the crew and couches about ten inches toward the aft equipment bay and then repositioning them for landing impact.
PART III: LUNAR ORBIT RENDEZVOUS

A review of body angles used for the current couch geometry disclosed that the thigh-to-torso angle could be closed sufficiently for a brief period during reentry to shorten the overall couch length by the required travel along the Z-Z axis. [See diagrams on page 158.] The more acute angle was desirable for high g conditions. This change in the couch adjustment range, as well as a revision in the lower leg angle to gain structure clearance, would necessitate considerable couch redesign.


Incandescent lamps would be used for floodlighting the command module because they weighed less than fluorescent lamps and took up less space while increasing reliability and reducing system complexity. A 28-volt lamp was most desirable because of its compatibility with the spacecraft 28-volt dc power system. Laboratory tests with a 28-volt incandescent lamp showed that heat dissipation would not be a problem in the vacuum environment but that a filament or shock mount would have to be developed to withstand vibration. An incandescent quartz lamp was studied because of its small size and high concentration of light.


The feasibility of using the Gemini fuel cell for the lunar excursion module was studied by NAA. However, because of modifications to meet Apollo control and auxiliary requirements, the much lighter Gemini system would ultimately weigh about as much as the Apollo fuel cell. In addition, the Gemini fuel cell schedule would slip if the system had to be adapted to the Apollo mission.


The valves of the command module (CM) environmental control system were modified to meet the 5.0 psia oxygen operating requirements. All oxygen partial pressure controls were deleted from the system and the relief pressure setting of 7±0.2 psia was changed to 6±0.2 psia. The CM now could be repressurized from 0 to 5.0 psia in one hour.


The revised NAA recommendation for a personal communications system consisted of a duplex capability with a simplex backup. Simultaneous transmission of voice and biomedical data with a break-in capability would be possible. Two changes in spacecraft VHF equipment would be needed: a dual-channel in place of a single-channel receiver, and a diplexer for use during duplex operation.


NAA completed a preliminary design for the deployment of the spacecraft deep space instrumentation facility antenna to the Y axis [see diagrams on page 158]. The antenna would be shifted into the deployed position by actuation of a spring-loaded swing-out arm.

*Apollo Monthly Progress Report*, SID 62–300–7, p. 82.
An NAA digital computer program for calculating command module heatshield and couch system loads and landing stability was successful. Results showed that a five-degree negative-pitch attitude was preferable for landings.

_Apollo Monthly Progress Report, SID 62-300-7, p. 14._

NAA completed a study of reentry temperatures. Without additional cooling, space suit inlet temperatures were expected to increase from 50°F at 100,000 feet to 90°F at spacecraft parachute deployment. The average heat of the command module inner wall was predicted not to exceed 75°F at parachute deployment and 95°F on landing, but then to rise to nearly 150°F.

_Apollo Monthly Progress Report, SID 62-300-7, p. 26._

A new launch escape tower configuration with an internal structure that would clear the launch escape motor exhaust plume at 30,000 feet was designed and analyzed by NAA. Exhaust impingement was avoided by slanting the diagonal members in the upper bay toward the interior of the tower and attaching them to a ring.

_Apollo Monthly Progress Report, SID 62-300-7, p. 26._

The technique tentatively selected by NAA for separating the command and service modules from lower stages during an abort consisted of firing four 2000-pound-thrust posigrade rockets mounted on the service module adapter. With this technique, no retrorockets would be needed on the S-IV or S-IVB stages. Normal separation from the S-IVB would be accomplished with the service module reaction control system.

_Apollo Monthly Progress Report, SID 62-300-7, p. 17._

NAA completed the release of the layout and preliminary design of command module crew accessories and survival equipment.

_NAA, Apollo Monthly Progress Report, SID 62-300-8, November 1962, p. 34._

The Armour Research Foundation reported to NASA that the surface of the moon might not be covered with layers of dust. The first Armour studies showed that dust particles become harder and denser in a higher vacuum environment such as that of the moon, but the studies had not proved that particles eventually become bonded together in a rocket substance as the vacuum increases.

_Astronautical and Aeronautical Events of 1962, p. 234._

Four “hot spots” on the moon were reported to have been discovered by Bruce C. Murray and Robert L. Wildey of California Institute of Technology, using a new telescope with a heat-sensitive, gold-plated mirror to detect infrared radiation. The two space scientists speculated that hot spots could indicate large areas of bare rock exposed on the lunar surface. The spots were discovered during a survey of the moon which also revealed that the lunar surface became colder at night than previously believed, −270°F compared to −243°F recorded by earlier heat-
PART III: LUNAR ORBIT RENDEZVOUS

measuring devices. Murray said the new evidence could mean that there were prominences of heat-retaining rock protruding through a thick dust layer on the lunar surface.


William L. Gill, Chief of Crew Systems Division's Radiation Branch, MSC, said that the walls of the Apollo spacecraft would provide most of the radiation shielding required for the crew. Astronauts would have special shielding devices only for their eyes.


NASA announced that the Grumman Aircraft Engineering Corporation had been selected to build the lunar excursion module of the three-man Apollo spacecraft under the direction of MSC. The contract, still to be negotiated, was expected to be worth about $350 million, with estimates as high as $1 billion by the time the project would be completed. NASA Administrator James E. Webb, in announcing the selection, remarked: “We are affirming our tentative decision of last July” [in

A model of the lunar excursion module proposed by Grumman Aircraft Engineering Corporation. The figure at the left demonstrates the relative size of an astronaut. Grumman was selected by NASA to build the module November 7, 1962.
favor of the lunar orbit rendezvous approach]. D. Brainerd Holmes, NASA Director of the Office of Manned Space Flight, noted that more than one million man-hours of some 700 outstanding scientists, engineers, and researchers had gone into studies of the Apollo mission during the past year. "The results of these studies," he said, "added up to the conclusion that lunar orbit rendezvous is the preferable mode to take." With this award, the last major part of the Apollo program had been placed under contract.

New York Times, November 8, 1962; TWX, NASA Headquarters to MSC; Marshall Space Flight Center; Launch Operations Center; Ames, Langley, Lewis, and Flight Research Centers; Goddard Space Flight Center; Jet Propulsion Laboratory; Wallops Station; and Western Operations Office, November 7, 1962.
APPENDIXES
APPENDIX 1—GLOSSARY OF ABBREVIATIONS

DOD
MIT
MSC
NAA
NACA
NASA
STG
U.S.
U.S.S.R.

Department of Defense
Massachusetts Institute of Technology
Manned Spacecraft Center
North American Aviation, Inc.
National Advisory Committee for Aeronautics
National Aeronautics and Space Administration
Space Task Group
United States of America
Union of Soviet Socialist Republics
APPENDIX 2—COMMITTEES

Special Committee on Space Technology (Stever Committee)

Date of organization: January 12, 1958
Date of first meeting: February 13, 1958

H. Guyford Stever, Chairman
Norman C. Appold
Abraham Hyatt
Wernher von Braun
Hugh L. Dryden
Robert R. Gilruth
H. Julian Allen
Abe Silverstein
H. W. Bode

Milton U. Clauser
Dale R. Corson
James R. Dempsey
Samuel K. Hoffman
W. Randolph Lovelace II
William H. Pickering
Louis N. Ridenour
James A. Van Allen
Carl B. Palmer, Secretary

Working Group on Space Research Objectives

James A. Van Allen, Chairman
Dale R. Corson
Norman C. Appold
Robert Cornag

Robert P. Haviland
John R. Pierce
Lyman Spitzer, Jr.
Ernest O. Pearson, Jr., Secretary

Working Group on Vehicular Program

Wernher von Braun, Chairman
Samuel K. Hoffman
Norman C. Appold
Abraham Hyatt
Louis N. Ridenour
Abe Silverstein

Krafft A. Ehricke
M. W. Hunter
C. C. Ross
Homer J. Stewart
George S. Trimble, Jr.
William H. Woodward, Secretary

Working Group on Reentry

Milton U. Clauser, Chairman
H. Julian Allen
Mac C. Adams
Alfred J. Eggers, Jr.
Maxime A. Faget
Alexander H. Flax
Lester Lees

Harlowe J. Longfelder
J. C. McDonald
S. A. Schaaf
John P. Stapp
R. Fabian Gornason, Secretary
Harvey H. Brown, Secretary
THE APOLLO SPACECRAFT: A CHRONOLOGY

Working Group on Range, Launch, and Tracking Facilities

James R. Dempsey, Chairman
Robert R. Gilruth
Paul T. Cooper
L. G. deBey
Carl E. Duckett

Robert F. Freitag
J. Allen Hynek
John T. Mengel
Grayson Merrill
Carl B. Palmer, Secretary

Working Group on Instrumentation

William H. Pickering, Chairman
Louis N. Ridenour
H. W. Bode
Robert W. Buchheim
Harry J. Goett

Albert C. Hall
Eberhardt Rechtin
William T. Russell
Robert C. Seamans, Jr.
Bernard Maggin, Secretary

Working Group on Space Surveillance

H. W. Bode, Chairman
William H. Pickering
Wilbur B. Davenport, Jr.
W. B. Hebenstreit
Richard D. Leghorn

K. G. Macleish
William B. McLean
Alan H. Shapley
Fred L. Whipple
Carl B. Palmer, Secretary

Working Group on Human Factors and Training

W. Randolph Lovelace II, Chairman
A. Scott Crossfield
Hubert M. Drake
Don D. Flickinger
Edward B. Giller

James D. Hardy
Wright Haskell Langham
Ulrich C. Luft
Boyd C. Myers II, Secretary

Working Group on Lunar Exploration

Date of formation: February 5, 1959

First meeting attended by representatives of NASA, Jet Propulsion Laboratory, California Institute of Technology, and the University of California (names of representatives are currently unavailable).

DOD–NASA Saturn Ad Hoc Committee

Date of formation: March 17, 1959

Research Steering Committee on Manned Space Flight (Goett Committee)

Date of formation: April 1–8, 1959
Date of first meeting: May 25–26,1959
Date of last meeting: December 8–9, 1959

Harry J. Goett, Chairman
Alfred J. Eggers, Jr.
Bruce T. Lundin
Laurence K. Loftin, Jr.
De E. Beeler

Harris M. Schurmeier
Maxime A. Faget
George M. Low
Milton B. Ames, Jr. (part time)
Booster Evaluation Committee

Date of organization: April 15, 1959
Dates of first meetings: September 16–18, 1959
Herbert F. York and Hugh L. Dryden, Co-chairmen
Abe Silverstein
Richard E. Horner
Joseph V. Charyk
And a representative of the United States Army

New Projects Panel of the Space Task Group

Date of organization: Early July, 1959
Date of first meeting: July 12, 1959
H. Kurt Strass, Chairman
Alan B. Kehlet
William S. Augerson
Jack Funk
Caldwell C. Johnson
Harry H. Ricker, Jr.
Robert G. Chilton
Stanley C. White

Saturn Vehicle Team (Silverstein Committee)

Date of formation: November 27, 1959
Recommendations submitted to NASA: December 15, 1959
Abe Silverstein, Chairman
(Names of committee members are unavailable.)

Space Exploration Program Council

Date of organization: January 1960
Date of first meeting: February 10–11, 1960
Date of fifth meeting: January 5–6, 1961
Harry J. Goett
Wernher von Braun
William H. Pickering
Ira H. Abbott
Abe Silverstein
Don R. Ostrander
Albert F. Siebert
Richard E. Horner, Chairman
Robert L. King, Secretary (succeeded by John I. Cumberland)

Other officials, including T. Keith Glennan, Hugh L. Dryden, Abraham Hyatt, Robert C. Seamans, Jr., Aaron Rosenthal, and Donald H. Heaton, attended from time to time.

Advanced Vehicle Team (of Space Task Group)

Date of formation: May 25, 1960
Robert O. Piland, Head
H. Kurt Strass
Robert G. Chilton
Jack Funk
Alan B. Kehlet
R. Bryan Erb
Owen E. Maynard
Richard B. Ferguson
Alfred B. Eickmeier
THE APOLLO SPACECRAFT: A CHRONOLOGY

Integration of the Saturn and Saturn Application Programs Study Group

Date of formation: September 2, 1960
Lloyd Wood
Richard B. Canright
Alfred M. Nelson
John L. Sloop
Oran W. Nicks
Fred D. Kochendorfer
George M. Low

Evaluation Board (to consider industry proposals for Apollo spacecraft feasibility studies)

Date of appointment: October 4, 1960
Recommendations submitted to Robert R. Gilruth, Director, STG: October 24, 1960
Charles J. Donlan, Chairman
Maxime A. Faget
Robert O. Piland
John H. Disher
Alvin Seiff
John V. Becker
H. H. Koelle
Harry J. Goett, ex officio
Robert R. Gilruth, ex officio

Working Group on the Manned Lunar Landing Program

Date of organization: October 17, 1960
George M. Low
Eldon W. Hall
Oran W. Nicks
John H. Disher

Apollo Technical Liaison Groups

Date of organization: November 22, 1960
First meetings of the groups: January 6, 11, and 12, 1961
Joint meeting of the groups: April 10, 1961
Second meetings of the groups: April 10–14, 1961

Group for Configurations and Aerodynamics

Alan B. Kehlet, Chairman, STG
Hubert M. Drake, Flight Research Center (FRC)
Edward L. Linsley, Marshall Space Flight Center (MSFC)
Eugene S. Love, Langley Research Center (LaRC)
Edwin Pounder, Jet Propulsion Laboratory (JPL)
Clarence A. Syvertson, Ames Research Center (ARC)
William W. Petynia, Secretary, STG
Euclid C. Holleman, FRC
Helmut A. Kuehnel, STG
G. Allen Smith, ARC
Wilbur G. Thornton, MSFC
James P. Nolan, Jr., Secretary, STG
APPENDIX 2

Group on Heating

Kenneth C. Weston, Chairman, STG
Harvey A. Connell, MSFC
Thomas V. Cooney, FRC
Werner K. Dahm, MSFC
Glen Goodwin, ARC
John W. Lucas, JPL
Robert L. Trimpi, LaRC
Leo T. Chauvin, Secretary, STG

Group on Human Factors

Richard S. Johnston, Chairman, STG
David Adamson, LaRC
Bruce A. Aikenhead, STG
C. Patrick Laughlin, STG
Robert F. Seldon, Lewis Research Center (LRC)
Harald A. Smedel, ARC
G. Dale Smith, NASA Hq.
Milton O. Thompson, FRC
Lee N. McMillion, Secretary, STG

Group for Instrumentation and Communications

Ralph S. Sawyer, Chairman, STG
Dennis E. Fielder, STG
Heinz W. Kampmeier, MSFC
Eberhardt Rechtin, JPL
Kenneth C. Sanderson, FRC
Wilford E. Sivertson, LaRC
Robert E. Tozier, LRC
Friedrich O. Vonbun, GSFC
J. Thomas Markley, Secretary, STG

Group for Mechanical Systems

Richard B. Ferguson, Chairman, STG
Peter J. Armitage, STG
Herman F. Beduerftig, MSFC
Robert R. Godman, LRC
Joseph M. Hallissy, Jr., LaRC
Perry V. Row, FRC
John B. Lee, Secretary, STG

Group for Onboard Propulsion

Maxime A. Faget, Chairman, STG
Henry Burlage, Jr., NASA Hq.
William Cohen, NASA Hq.
Norman E. DeMar, FRC
Duane F. Dipprey, JPL
David M. Hammock, MSFC
Edmund R. Jonash, LRC
Alexander A. McCool, MSFC
Joseph G. Thibodaux, Jr., LaRC
Robert H. Rollins, Secretary, STG

Group on Structures and Materials

Robert O. Piland, Chairman, STG
Roger A. Anderson, LaRC
William J. Carley, JPL
Jack B. Esgar, LRC
Erich E. Goerner, MSFC
Charles A. Hermach, ARC
Robert E. Vale, STG
Herbert G. Patterson, Secretary, STG

Group on Trajectory Analysis

Jack Funk, Chairman, STG
Donald R. Bellman, FRC
Victor C. Clarke, Jr., JPL
James F. Dalby, STG
Seymour C. Himmel, LRC
Rudolph F. Hoelker, MSFC
William H. Michael, Jr., LaRC
Stanley F. Schmidt, ARC
Kenneth R. Squires, GSFC
Donald C. Cheatham, Secretary, STG
THE APOLLO SPACECRAFT: A CHRONOLOGY

Manned Lunar Landing Task Group (Low Committee)

Date of organization: January 5–6, 1961
Date of first meeting: January 9, 1961
Date of second meeting: January 16, 1961

George M. Low, Chairman
Eldon W. Hall
A. M. Mayo
Ernest O. Pearson, Jr.
Oran W. Nicks
Maxime A. Faget
H. H. Koelle

Ad Hoc Committee on Space (Wiesner Committee)

Report submitted to President-elect John F. Kennedy: January 10, 1961

Jerome B. Wiesner, Chairman
Kenneth BeLieu
Trevor Gardner
Donald F. Hornig
Edwin H. Land
Max Lehrer
Edward H. Purcell
Bruno B. Rossi
Harry J. Watters

Ad Hoc Task Group for a Manned Lunar Landing Study (Fleming Committee)

Date of formation: May 2, 1961
Report submitted to Robert C. Seamans, Jr., NASA Associate Administrator: June 16, 1961

William A. Fleming, Chairman
Addison M. Rothrock, Deputy Chairman
Albert J. Kelley
Berg Paragramian
Walter W. Haase

Spacecraft

John H. Disher
Merle G. Waugh
Kenneth S. Kleinknecht
Alan B. Kehlet

Launch Vehicles

Eldon W. Hall
Melvyn Savage
H. H. Koelle
Norman Rafel
Alfred M. Nelson

Facilities

Samuel Snyder
Secrest L. Berry
Robert D. Briskman

Life Sciences

James P. Nolan, Jr.
A. H. Schwichtenberg

Advanced Technology

Ernest O. Pearson, Jr.

Space Sciences

William Shipley
Robert Fellows

212
APPENDIX 2

Lundin Committee

Date of formation: May 25, 1961
Study completed and submitted to Robert C. Seamans, Jr., NASA Associate Administrator: June 10, 1961

Bruce T. Lundin, Chairman
Walter J. Downhower
Alfred J. Eggers, Jr.
George W. S. Johnson

Laurence K. Loftin, Jr.
Harry O. Ruppe
William J. D. Escher, Secretary
Ralph W. May, Jr., Secretary

Ad Hoc Task Group for Study of Manned Lunar Landing by Rendezvous Techniques
(Heaton Committee)

Date of organization: June 1961
Report submitted to Robert C. Seamans, Jr., NASA Associate Administrator: August 1961

Donald H. Heaton, Chairman
Richard B. Canright
L. E. Baird

Norman Rafel
Joseph E. McGolrick

Launch Vehicle Performance and Logistics

Wilson B. Schramm
L. H. Glassman

John L. Hammersmith
R. Voss

Guidance and Control

Paul J. DeFries
Robert D. Briskman

William H. Phillips
J. Yolles

Orbital Launch Operations

John C. Houbolt
Hubert M. Drake
H. H. Koelle

James P. Nolan, Jr.
Warren J. North
Harry O. Ruppe

Advanced Technology

William H. Woodward

Manned Lunar Landing Coordination Group

Date of first meeting: July 6, 1961

Robert C. Seamans, Jr.
Ira H. Abbott
Don R. Ostrander
Charles H. Roadman
William A. Fleming

DeMarquis D. Wyatt (part time)
George M. Low (attended first meeting in place of Silverstein)
Abe Silverstein
THE APOLLO SPACECRAFT: A CHRONOLOGY

DOD–NASA Large Launch Vehicle Planning Group (Golovin Committee)

Date of organization: July 20, 1961
Nicholas E. Golovin, Director
Lawrence L. Kavanau
Warren Amster
Edward J. Barlow
Aleck C. Bond
David L. Carter
Matthew R. Collins, Jr.
Otto J. Glasser
Eldon W. Hall
Harvey Hall
Milton W. Rosen (served until August 18, 1961)
Wilson B. Schramm
Levering Smith
Lewis J. Stecher, Jr. (appointed August 29, 1961)
Kurt R. Stehling
H. J. Weigand
Francis L. Williams
William W. Wolman

Source Evaluation Board (for evaluation of contractors’ proposals for the Apollo spacecraft)

Date of appointment: July 28, 1961
Walter C. Williams, Chairman
Robert O. Piland
Wesley L. Hjornevik
Maxime A. Faget
James A. Chamberlin
Charles W. Mathews
Dave W. Lang
Oswald H. Lange
Nonvoting members: George M. Low, James T. Koppenhaver, Brooks C. Preacher

Technical Subcommittee

Date of appointment: August 7, 1961
Evaluation of proposals began: October 9, 1961
Reported submitted to Source Evaluation Board: November 1, 1961
Robert O. Piland, Chairman, STG
Robert G. Chilton, STG
Caldwell C. Johnson, STG
Kenneth S. Kleinknecht, STG
Christopher C. Kraft, Jr., STG
Andre J. Meyer, Jr., STG
Stanley C. White, STG
Alvin Sciff, ARC
John V. Becker, LaRC
William A. Mrazek, MSFC

Technical Subpanels

Report submitted to Technical Subcommittee: October 25, 1961

Systems Integration

Caldwell C. Johnson, Chairman, STG
William M. Bland, STG
John D. Hodge, STG
Alan B. Kehlet, STG
Owen E. Maynard, STG
Alan B. Shepard, Jr., STG
Hubert M. Drake, FRC
Stanley R. Reinartz, MSFC
John J. Williams, STG

214
APPENDIX 2

Propulsion

David M. Hammock, Chairman, STG
Arthur M. Busch, STG
Robert H. Rollins, STG
Robert R. Brashears, JPL
Robert G. Chilton, Chairman, STG
Joseph G. Thibodaux, Jr., LaRC
Edmund R. Jonash, LRC
John W. Conlon, STG

Flight Mechanics

Alan B. Kehlet, Group Leader, STG
Clarence A. Syvertson, ARC
Edward L. Linsley, MSFC
Eugene S. Love, LaRC
Bruce G. Jackson, STG
Warren J. North, NASA Hq.

(Aerodynamics)

Jack Funk, Group Leader, STG
John P. Mayer, STG
Luigi Cicolani, ARC
Kenneth R. Squires, GSFC
Tecwyn Roberts, STG

(Trajectory Analysis)

Robert G. Chilton, Group Leader, STG
Morris V. Jenkins, STG
Richard R. Carley, STG
John M. Eggleston, LaRC
Euclid C. Holleman, FRC
Thomas V. Chambers, STG
Welby T. Risler, STG

(Guidance and Control)

Structures, Materials, and Heating

Robert E. Vale, Chairman, STG
Kenneth C. Weston, STG
Glen Goodwin, ARC
Roger A. Anderson, LaRC
Harry L. Runyan, Jr., LaRC
Richard H. Kemp, LRC
George J. Vetko, MSFC

Human Factors

Richard S. Johnston, Chairman, STG

(Crew Considerations)

Richard S. Johnston, Group Leader, STG
C. Patrick Laughlin, STG
Gerard J. Pesman, STG
Walter M. Schirra, Jr., STG
Harald A. Smedal, ARC
Lee N. McMillion, STG

(Training and Crew Participation)

Robert B. Voas, Group Leader, STG
Virgil I. Grissom, STG
Harold I. Johnson, STG
Richard F. Day, FRC
Milton O. Thompson, FRC

215
THE APOLLO SPACECRAFT: A CHRONOLOGY

(Radiation)
David Adamson, Group Leader, LaRC
Francis W. Casey, Jr., STG
C. Patrick Laughlin, STG
William L. Gill, STG

Instrumentation and Communications
Ralph S. Sawyer, Chairman, STG

(Instrumentation)
Alfred B. Eickmeier, Group Leader, STG
Jacob C. Moser, STG
Kenneth C. Sanderson, FRC
Harvey Golden, MSFC
Marion R. Franklin, Jr., STG
John A. Dodgen, LaRC

(Communications)
Ralph S. Sawyer, Group Leader, STG
Dennis E. Fielder, STG
Richard Z. Toukdarian, JPL
Robert E. Tozier, LRC
William R. Stelges, STG

Onboard Systems
Richard B. Ferguson, Chairman, STG

(Auxiliary Power Supplies)
Richard B. Ferguson, Group Leader, STG
Preston T. Maxwell, STG
Robert N. Parker, STG
Joseph M. Hallissy, Jr., LaRC
Thomas Williams, STG

(Environmental Control Systems)
Richard B. Ferguson, Group Leader, STG
James R. Hiers, STG
Frank H. Samonski, Jr., STG
Walter M. Schirra, Jr., STG
Edward L. Hays, STG
James F. Saunders, STG

(Landing and Recovery Systems)
John W. Kiker, Group Leader, STG
Peter J. Armitage, STG
M. Scott Carpenter, STG
James K. Hinson, STG
Rodney G. Rose, STG
Samuel T. Beddingfield, STG

(Mechanical Systems)
Richard F. Smith, STG
John Janokaitis, STG
Perry V. Row, FRC
Herman F. Beduerftig, MSFC
Walter J. Kapryan, STG

216
# APPENDIX 2

## Ground Operational Support Systems and Operations

Christopher C. Kraft, Jr., Chairman, STG

**Ground Operational Support Systems**

<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert D. Harrington</td>
<td>Group Leader, STG</td>
</tr>
<tr>
<td>Howard C. Kyle</td>
<td>STG</td>
</tr>
<tr>
<td>John W. Small, Jr.</td>
<td>STG</td>
</tr>
<tr>
<td>Friedrich O. Vonbun</td>
<td>GSFC</td>
</tr>
<tr>
<td>Gerald W. Brewer</td>
<td>STG</td>
</tr>
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<td>Robert B. Voas</td>
<td>STG</td>
</tr>
</tbody>
</table>

**Operations**

<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Christopher C. Kraft, Jr.</td>
<td>STG</td>
</tr>
<tr>
<td>Sigurd A. Sjoberg</td>
<td>STG</td>
</tr>
<tr>
<td>B. Porter Brown</td>
<td>STG</td>
</tr>
<tr>
<td>L. Gordon Cooper</td>
<td>STG</td>
</tr>
<tr>
<td>Philip R. Maloney</td>
<td>STG</td>
</tr>
<tr>
<td>Robert F. Thompson</td>
<td>STG</td>
</tr>
<tr>
<td>Paul C. Donnelly</td>
<td>STG</td>
</tr>
<tr>
<td>Emil P. Bertram</td>
<td>MSFC</td>
</tr>
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## Technical Development Plan

<table>
<thead>
<tr>
<th>Name</th>
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</thead>
<tbody>
<tr>
<td>Kenneth S. Kleinknecht</td>
<td>Chairman, STG</td>
</tr>
<tr>
<td>Alan B. Kehlet</td>
<td>STG</td>
</tr>
<tr>
<td>Donald C. Cheatham</td>
<td>STG</td>
</tr>
<tr>
<td>Donald K. Slayton</td>
<td>STG</td>
</tr>
<tr>
<td>H. Kurt Strass</td>
<td>STG</td>
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<tr>
<td>John H. Disher</td>
<td>NASA Hq.</td>
</tr>
</tbody>
</table>

## Reliability

<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>F. John Bailey</td>
<td>STG</td>
</tr>
<tr>
<td>John C. French</td>
<td>STG</td>
</tr>
<tr>
<td>Edward H. Olling</td>
<td>STG</td>
</tr>
<tr>
<td>Harold D. Toy</td>
<td>STG</td>
</tr>
<tr>
<td>K. Fred Okano</td>
<td>NASA Hq.</td>
</tr>
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</table>

## Manufacturing

<table>
<thead>
<tr>
<th>Name</th>
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<tbody>
<tr>
<td>Joseph V. Piland</td>
<td>Chairman, STG</td>
</tr>
<tr>
<td>Jack Kinzler</td>
<td>STG</td>
</tr>
<tr>
<td>William J. Nesbitt</td>
<td>STG</td>
</tr>
<tr>
<td>T. Schaus</td>
<td>Air Force Systems Command</td>
</tr>
<tr>
<td>Clyde Thiele</td>
<td>LaRC</td>
</tr>
<tr>
<td>Norman Levine</td>
<td>MSFC</td>
</tr>
<tr>
<td>Frank M. Crichton</td>
<td>STG</td>
</tr>
<tr>
<td>Archibald E. Morse, Jr.</td>
<td>STG</td>
</tr>
</tbody>
</table>

## Business Subcommittee

Date of organization: August 16, 1961
Evaluation of proposals began: October 9, 1961
Report submitted to the Source Evaluation Board: November 3, 1961

<table>
<thead>
<tr>
<th>Name</th>
<th>Organization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Glenn F. Bailey</td>
<td>Chairman, STG</td>
</tr>
<tr>
<td>Phillip H. Whitbeck</td>
<td>STG</td>
</tr>
<tr>
<td>John D. Young</td>
<td>NASA Hq.</td>
</tr>
<tr>
<td>Douglas E. Hendrickson</td>
<td>STG</td>
</tr>
<tr>
<td>George F. MacDougall, Jr.</td>
<td>STG</td>
</tr>
<tr>
<td>John M. Curran</td>
<td>NASA Hq.</td>
</tr>
<tr>
<td>Wilbur H. Gray</td>
<td>STG</td>
</tr>
<tr>
<td>John H. Glenn, Jr.</td>
<td>STG</td>
</tr>
<tr>
<td>Thomas F. Baker</td>
<td>STG</td>
</tr>
</tbody>
</table>
THE APOLLO SPACECRAFT: A CHRONOLOGY

Business Assessment Panels

Organization and Management

Thomas W. Briggs, Chairman, STG
J. B. Trenholm, Jr., Air Force Systems Command
Henry P. Yschek, STG
Pinkney McGathy, STG
Allen L. Granfield, STG
James A. Bennett, STG
Bryant L. Johnson, STG

Dan Jevs, STG
J. Thomas Markley, STG
Dugald O. Black, STG
Walter W. Haase, NASA Hq.
Ralph E. Cushman, NASA Hq.
Earl E. McGinty, NASA Hq.
Don Hardin, MSFC
Peter F. Korycinski, LaRC

Lawrence Jacobson, Chairman, NASA Hq.
Paul H. Kloezer, STG
Richard F. Baillie, STG

Walter D. Wolhart, STG
A. Martin Eiband, STG

Subcontract Administration

Harry L. Watkins, STG
Wayne W. Corbett, STG
John B. Lee, STG

James S. Evans, Western Operations Office
Eldon W. Kaser, ARC

Cost

Charles J. Finegan, Chairman, NASA Hq.
A. E. Hyatt, STG
J. Howard Allison, STG
Lester A. Stewart, STG

James H. Sumpter, Jr., Army Audit Agency
Irving J. Sandler, AF Auditor General’s Office
Adaron B. Jordan, AF Systems Command

MSFC–MSC–LOC Coordination Panels (originally designated MSFC–MSC Coordination Panels); also called Apollo-Saturn Coordination Panels

Date of establishment: October 3, 1961
Date of first meeting: November 8, 1961

Panels reported to: Space Vehicle Review Board (MSFC–MSC–LOC Space Vehicle Review Board), which consisted of the Directors of the three Centers (Wernher von Braun, Robert R. Gilruth, and Kurt H. Debus); division directors and other key technical personnel; NASA Headquarters representatives; observers; specialists; panel representatives invited to attend by the Directors of MSFC, MSC, and LOC.

218
APPENDIX 2

Electrical Systems Integration Panel

MSC
Milton G. Kingsley, Co-chairman
Lyndon Robinson
R. C. Irvin, Co-secretary
Robert E. Munford
W. E. Williams

LOC
Daniel D. Collins

MSFC
Hans J. Fichtner, Co-chairman
Richard G. Smith
Robert M. Aden
David B. Gardiner, Jr., Co-secretary
James Vann

Instrumentation and Communication Panel

MSC
Alfred B. Eickmeier, Co-chairman
Clyde Whittaker, Co-secretary
Robert F. Thompson
James L. Strickland
Howard C. Kyle
Gordon Woosley
William R. Stelges

LOC
Daniel D. Collins

MSFC
Otto A. Hoberg, Co-chairman
Harvey Golden, Co-secretary
Heinz W. Kampmeier
Herman F. Kurtz
James Vann

Mechanical Integration Panel

MSC
Lyle M. Jenkins, Co-chairman
Robert P. Smith, Co-secretary
Percy Hurt
Robert E. Vale
Samuel T. Beddingfield

LOC
Andrew J. Pickett
Robert Moore

MSFC
Hans R. Palaoro, Co-chairman
Robert O. Barraza, Co-secretary
Jack H. Furman
Tom Isbell
Earl M. Butler
Wallace Kistler
Desmond Beck
Fred G. Edwards
THE APOLLO SPACECRAFT: A CHRONOLOGY

*Flight Mechanics, Dynamics, Guidance, and Control Panel*

**MSC**
- Calvin H. Perrine, Jr., Co-chairman
- Robert J. Ward, Co-secretary
- Robert G. Chilton
- Aaron Cohen
- John P. Mayer

**LOC**
- A. H. Knothe

**Launch Operations Panel**

**MSC**
- John J. Williams
- Melvin Dell
- Philip R. Maloney
- Paul C. Donnelly

**LOC**
- Rocco A. Petrone, Chairman
- Emil P. Bertram, Secretary
- Robert E. Gorman

**Mission Control Operations Panel**

**MSC**
- John D. Hodge, Co-chairman
- Dennis E. Fielder, Co-secretary
- Howard C. Kyle
- Tecwyn Roberts
- Gordon Woosley
- Eugene F. Kranz

**LOC**
- Rudolf H. Bruns
- Emil P. Bertram
- Walter W. Kavanaugh

**MSFC**
- R. F. Hoelker, Co-chairman
- Lewis L. McNair, Co-secretary
- Thomas G. Reed
- Hans H. Hosenthien
- F. Brooks Moore
- John W. Massey

- Robert E. Moser
- Joachim P. Kuettner

- Fridjof A. Speer, Co-chairman
- Ernest B. Nathan, Co-secretary
- James T. Felder
- Wallace Kistler
- E. W. King
- Ludie G. Richard
- Grady Williams

220
APPENDIX 2

Crew Safety Panel

MSC

Alfred Mardel, Co-chairman
Art White, Co-secretary
Donald K. Slayton
Sigurd A. Sjoberg
Warren J. North
C. K. Anderson

LOC

Emil P. Bertram

MSFC

Joachim P. Kuettner, Co-chairman
E. W. King, Co-secretary
James Powell
Friedrich W. Brandner
Jerry L. Mack
George Butler, Jr.
Wallace Kistler
Robert M. Hunt
James P. Lindberg, Jr.
Frank Bryan

MSFC–MSC Advanced Program Coordination Board

Date of first meeting: October 20, 1961
Attended first meeting:

MSC

Robert R. Gilruth
Walter C. Williams
Aleck C. Bond
Maxime A. Faget
Kenneth S. Kleinknecht
J. Thomas Markley
Charles W. Mathews
Robert O. Piland
G. Merritt Preston
Paul E. Purser
James A. Chamberlin
Alan B. Shepard, Jr.

MSFC

Wernher von Braun
Paul J. DeFries
Fred E. Digesu
Ernst D. Geissler
Joachim P. Kuettner
Charles A. Lundquist
Jerry C. McCall
William A. Mrazek
J. Unger
H. H. Koelle

Rosen Working Group

Date of organization: November 6, 1961
Recommendations submitted to D. Brainerd Holmes, Director, Office of Manned Space Flight:
   November 20, 1961

Milton W. Rosen, Chairman
Richard B. Canright
Eldon W. Hall
Elliott Mitchell
Norman Rafel
Melvyn Savage

Adelbert O. Tischler
William A. Mrazek
Hans H. Maus
James B. Bramlet
John H. Disher
David M. Hammock
THE APOLLO SPACECRAFT: A CHRONOLOGY

Manned Space Flight Management Council

Date of formation and first meeting: December 21, 1961

D. Brainerd Holmes
Robert R. Gilruth
Walter C. Williams
Wernher von Braun
Eberhard F. M. Rees

George M. Low
Milton W. Rosen
Charles H. Roadman
William E. Lilly
Joseph F. Shea
# APPENDIX 3—MAJOR SPACECRAFT CONTRACTORS

August 9, 1961, through November 7, 1962

<table>
<thead>
<tr>
<th>Company</th>
<th>System</th>
<th>Potential Value of Contract (in millions)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Principal Contractor—Spacecraft</strong></td>
<td>Command and service modules</td>
<td>$900</td>
</tr>
<tr>
<td>North American Aviation, Inc., Space and Information Systems Division</td>
<td>Service module propulsion motor</td>
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<td>Ablative heatshield</td>
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<td>Communications and data</td>
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<td>Launch escape and pitch control motors</td>
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<td>Reaction control motors (service module)</td>
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<td>Stabilization and flight control</td>
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<td>Escape system jettison motors</td>
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<td>Fuel cell</td>
<td>$43.531</td>
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<td>Management of guidance and navigation development</td>
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<td></td>
<td>Inertial platform and associated ground support equipment</td>
<td>$44.545</td>
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<td>Optical subsystems</td>
<td>$10</td>
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<td>Onboard guidance computer</td>
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<td>Accelerometers</td>
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<tr>
<td></td>
<td>Lunar excursion module</td>
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**Subcontractors**
- Aerojet-General Corp.
- Avco Corp.
- Beech Aircraft Corp.
- Collins Radio Co.
- Lockheed Propulsion Co.
- Marquardt Corp.
- Minneapolis-Honeywell Regulator Co.
- Northrop Corp., Ventura Division
- Thiokol Chemical Corp., Hunter-Bristol Division
- United Aircraft Corp., Hamilton Standard Division
- United Aircraft Corp., Pratt & Whitney Aircraft Division

**Guidance and Navigation**
- Massachusetts Institute of Technology, Instrumentation Laboratory
- General Motors Corp., AC Spark Plug Division
- Kollsman Instrument Co.
- Raytheon Co.
- Sperry Rand Corp., Sperry Gyroscope Division

**Lunar Excursion Module**
- Grumman Aircraft Engineering Corp.
APPENDIX 4—FLIGHT SUMMARY*

[August 17, 1958, through November 7, 1962]

<table>
<thead>
<tr>
<th>Date</th>
<th>Name</th>
<th>General Mission</th>
<th>Launch Vehicle (site)</th>
<th>Performance‡</th>
</tr>
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<tbody>
<tr>
<td></td>
<td></td>
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<td>Vehicle</td>
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<td>U</td>
</tr>
</tbody>
</table>

*APPENDIX 4—FLIGHT SUMMARY*

**Table:**
- **Date:** The date when the mission was launched.
- **Name:** The name of the spacecraft or mission.
- **General Mission:** The type of mission, e.g., Scientific lunar probe.
- **Launch Vehicle (site):** The launch vehicle and additional information.
- **Performance‡:** The vehicle, payload, and mission results.

**Notes:**
- (AMR) indicates American Rocket.
- U.S.S.R. indicates the Soviet Union.
- P, S, and U represent specific performance metrics or results.
<table>
<thead>
<tr>
<th>Date</th>
<th>Event Description</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>May 9</td>
<td>Mercury abort test</td>
<td>Capsule escape rocket test, unmanned</td>
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<tr>
<td>May 15</td>
<td>Korabl Sputnik I</td>
<td>Unmanned orbital spacecraft flight</td>
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<tr>
<td>July 29</td>
<td>Mercury-Atlas 1 (MA-1)</td>
<td>Unmanned suborbital spacecraft flight</td>
</tr>
<tr>
<td>Aug 19</td>
<td>Korabl Sputnik II</td>
<td>Unmanned orbital spacecraft flight</td>
</tr>
<tr>
<td>Sept 25</td>
<td>Pioneer</td>
<td>Lunar orbiter</td>
</tr>
<tr>
<td>Nov 8</td>
<td>Little Joe 5 (LJ-5)</td>
<td>Unmanned max q Mercury spacecraft abort test</td>
</tr>
<tr>
<td>Nov 21</td>
<td>Mercury-Redstone 1 (MR-1)</td>
<td>Unmanned suborbital spacecraft flight</td>
</tr>
<tr>
<td>Dec 1</td>
<td>Korabl Sputnik III</td>
<td>Unmanned orbital spacecraft flight</td>
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<tr>
<td>Dec 15</td>
<td>Pioneer</td>
<td>Scientific lunar probe</td>
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<tr>
<td>Dec 19</td>
<td>Mercury-Redstone 1A (MR-1A)</td>
<td>Unmanned suborbital spacecraft flight</td>
</tr>
<tr>
<td>1961</td>
<td></td>
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<tr>
<td>Jan 31</td>
<td>Mercury-Redstone 2 (MR-2)</td>
<td>Unmanned suborbital spacecraft flight</td>
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<td>Feb 21</td>
<td>Mercury-Atlas 2 (MA-2)</td>
<td>Unmanned suborbital spacecraft flight</td>
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<td>March 9</td>
<td>Korabl Sputnik IV</td>
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**Launch escape rocket**

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<tr>
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<td>P</td>
</tr>
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<td>July 29</td>
<td>Launch escape rocket (AMR)</td>
<td>U</td>
</tr>
<tr>
<td>Aug 19</td>
<td>Launch escape rocket (AMR)</td>
<td>U</td>
</tr>
<tr>
<td>Sept 25</td>
<td>Launch escape rocket (AMR)</td>
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</tr>
<tr>
<td>Nov 8</td>
<td>Launch escape rocket (AMR)</td>
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</tr>
<tr>
<td>Nov 21</td>
<td>Launch escape rocket (AMR)</td>
<td>P</td>
</tr>
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<td>Dec 1</td>
<td>Launch escape rocket (AMR)</td>
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<td>Dec 15</td>
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<td>Dec 19</td>
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<tr>
<td>1961</td>
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### APPENDIX 4—FLIGHT SUMMARY*—Continued

[August 17, 1958, through November 7, 1962]

<table>
<thead>
<tr>
<th>Date</th>
<th>Name</th>
<th>General Mission</th>
<th>Launch Vehicle (site)</th>
<th>Performance‡</th>
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<td>1961</td>
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<tr>
<td>March 18</td>
<td><em>Little Joe 5A (LJ–5A)</em></td>
<td>Unmanned max q Mercury spacecraft abort test</td>
<td>Little Joe (Wallops Isl.)</td>
<td>P</td>
</tr>
<tr>
<td>March 25</td>
<td><em>Korabl Sputnik V</em></td>
<td>Unmanned orbital spacecraft flight</td>
<td>Unknown (U.S.S.R.)</td>
<td>S</td>
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<tr>
<td>April 12</td>
<td><em>Vostok I</em></td>
<td>Manned orbital spacecraft flight</td>
<td>Unknown (U.S.S.R.)</td>
<td>S</td>
</tr>
<tr>
<td>April 25</td>
<td><em>Mercury-Atlas 3 (MA–3)</em></td>
<td>Unmanned orbital spacecraft flight</td>
<td>Atlas (AMR)</td>
<td>U</td>
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<tr>
<td>April 28</td>
<td><em>Little Joe 5B (LJ–5B)</em></td>
<td>Unmanned max q Mercury spacecraft abort test</td>
<td>Little Joe (Wallops Isl.)</td>
<td>P</td>
</tr>
<tr>
<td>May 5</td>
<td><em>Freedom 7 (MR–3)</em></td>
<td>Suborbital manned spacecraft flight</td>
<td>Redstone (AMR)</td>
<td>S</td>
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<tr>
<td>July 21</td>
<td><em>Liberty Bell 7 (MR–4)</em></td>
<td>Suborbital manned spacecraft flight</td>
<td>Redstone (AMR)</td>
<td>S</td>
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<tr>
<td>Aug 6</td>
<td><em>Vostok II</em></td>
<td>Manned orbital spacecraft flight</td>
<td>Unknown (U.S.S.R.)</td>
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<tr>
<td>Aug 23</td>
<td><em>Ranger I</em></td>
<td>Scientific lunar probe</td>
<td>Atlas-Agena B (AMR)</td>
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<tr>
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<td>Launch vehicle development test</td>
<td>Saturn C–1 (AMR)</td>
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<td>Date</td>
<td>Mission</td>
<td>Type</td>
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<td>Status</td>
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<tr>
<td>Nov 18</td>
<td>Ranger II</td>
<td>Scientific lunar probe</td>
<td>Atlas-Agena B (AMR)</td>
<td>U</td>
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<tr>
<td>Nov 29</td>
<td>Mercury-Atlas 5</td>
<td>Unmanned orbital spacecraft flight</td>
<td>Atlas (AMR)</td>
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<tr>
<td>*1962</td>
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<tr>
<td>Jan 26</td>
<td>Ranger III</td>
<td>Scientific lunar lander</td>
<td>Atlas-Agena B (AMR)</td>
<td>U</td>
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<tr>
<td>Feb 20</td>
<td>Friendship 7</td>
<td>Manned orbital spacecraft flight</td>
<td>Atlas (AMR)</td>
<td>S</td>
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<tr>
<td>April 23</td>
<td>Ranger IV</td>
<td>Scientific lunar lander</td>
<td>Atlas-Agena B (AMR)</td>
<td>S</td>
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<tr>
<td>April 25</td>
<td>Saturn (SA-2)</td>
<td>Launch vehicle development test</td>
<td>Saturn C-1 (AMR)</td>
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<td>May 24</td>
<td>Aurora 7</td>
<td>Manned orbital spacecraft flight</td>
<td>Atlas (AMR)</td>
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<td>Aug 11–12</td>
<td>Vostok III-Vostok IV</td>
<td>Manned orbital spacecraft flights</td>
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<td>Oct 3</td>
<td>Sigma 7</td>
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<tr>
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<td>Ranger V</td>
<td>Scientific lunar lander</td>
<td>Atlas-Agena B (AMR)</td>
<td>S</td>
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</table>

*The launches described in this table include only those related to the exploration of the moon: unmanned lunar probes, unmanned tests of spacecraft designed for later manned missions, and manned spacecraft flights. The table is not intended as a comprehensive summary of all American and Soviet space flights.

†AMR—Atlantic Missile Range.

‡S—Successful.
P—Partially successful.
U—Unsuccessful.
Unknown—Launch vehicle malfunctions did not give the payload a chance to exercise its main experiments.
## APPENDIX 5—FUNDING

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<th>Fiscal Year</th>
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<tr>
<td>1960</td>
<td>NASA: $523,575,000</td>
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<td>Advanced technical development studies: $100,000</td>
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<td>1961</td>
<td>NASA: $964,000,000</td>
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<td>Advanced technical development studies: $1,000,000</td>
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<td>1962 (Original budget request)</td>
<td>NASA: $1,109,630,000</td>
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<td>Apollo: $29,500,000</td>
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<tr>
<td>1962 (Revised budget request, March 17, 1961)</td>
<td>NASA: $1,417,821,000</td>
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<td>Apollo: $72,100,000</td>
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<td>NASA: $1,235,300,000</td>
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<td>Apollo: $29,500,000</td>
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APPENDIX 6—ORGANIZATION CHARTS

SPACE TASK GROUP

[September 26, 1960]
APPENDIX 7—APOLLO LAUNCH VEHICLE FAMILY

Little Joe II

Configuration:
Single stage test vehicle powered by Algol solid-propellant motors. Recruit rocket motors were used as booster motors, to supplement liftoff thrust.

Mission:
The Little Joe II test launch vehicle, under construction during the period of this volume, was to be used to man-rate the launch escape system for the command module.

Saturn C–1 (renamed Saturn I)

Configuration:
S–I booster (eight H–1 engines, clustered, producing 1.5 million pounds of thrust); S–IV second stage (four engines using liquid-hydrogen and liquid-oxygen propellants and producing 80,000 pounds of thrust); and S–V third stage (two engines of the type used in the S–IV stage, producing 40,000 pounds of thrust). The LR–119 engine (17,500 pounds of thrust), an upgraded version of the LR–115 engine (15,000 pounds of thrust), was selected to be used in the S–IV and S–V stages. On March 29, 1961, NASA approved a change to six LR–115 engines on the S–IV stage. On June 1, 1961, NASA announced that the S–V had been dropped from the configuration.

Mission:
Two successful launches of the Saturn C–1 took place during the period covered by this volume. Later launches would test boilerplate Apollo command and service modules under flight conditions.

Saturn C–1B (renamed Saturn IB or Uprated Saturn I)

Configuration:
S–IB booster (eight uprated H–1 engines, clustered, producing 1.6 million pounds of thrust); and S–IVB second stage (one J–2 engine, producing 200,000 pounds of thrust).

Mission:
On July 11, 1962, NASA announced that the Saturn C–1B would be used to launch unmanned and manned Apollo spacecraft into earth orbit.

Saturn C–2

Four-stage configuration:
S–I booster (same as booster stage of the Saturn C–1); S–II second stage (not defined); S–IV third stage (same as Saturn C–1 second stage); and S–V fourth stage (same as Saturn C–1 third stage).

Three-stage configuration:
S–I booster (same as booster stage of the Saturn C–1); S–II second stage (not defined); and S–IV third stage (same as Saturn C–1 second stage).

History:
Plans for the Saturn C–2 were canceled in June 1961 in favor of the proposed Saturn C–3.
Saturn C-3

Configuration:
Booster stage (two F-1 engines, producing 3 million pounds of thrust); second stage (four J-2 engines, producing 800,000 pounds of thrust); and S-IV third stage (same as Saturn C-1 second stage).

History:
Plans for the Saturn C-3 were canceled in favor of a more powerful launch vehicle.

Saturn C-4

Configuration:
Booster stage (four F-1 engines, clustered, producing 6 million pounds of thrust); second stage (four J-2 engines, producing 800,000 pounds of thrust).

History:
The Saturn C-4 was briefly considered in planning for the advanced Saturn launch vehicle but was rejected in favor of the Saturn C-5.

Saturn C-5 (renamed Saturn V)

Configuration:
S-IC booster (five F-1 engines, clustered, producing 7.5 million pounds of thrust); S-II second stage (five J-2 engines, producing 1 million pounds of thrust); and the S-IVB third stage (one J-2 engine, producing 200,000 pounds of thrust).

Mission:
The Saturn C-5 was selected by NASA in December 1961 as the launch vehicle to be used in accomplishing the lunar landing mission.

Saturn C-8

Configuration:
First stage (eight F-1 engines, clustered, producing 12 million pounds of thrust); second stage (eight J-2 engines, producing 1.6 million pounds of thrust); and third stage (one J-2 engine, producing 200,000 pounds of thrust).

History:
The Saturn C-8 was briefly considered for the direct ascent lunar landing mission during the selection of the lunar landing mode. It was rejected in favor of the Saturn C-5 which would be used in the lunar orbit rendezvous mission.

Nova

Configuration:
Several configurations were proposed during the period of this volume. All were based on the use of the F-1 engine in the first stage. One typical configuration was: first stage (eight F-1 engines, clustered, producing 12 million pounds of thrust); second stage (four liquid-hydrogen M-1 engines, producing 4.8 million pounds of thrust); third stage (one J-2 engine, producing 200,000 pounds of thrust). Nuclear upper stages were also proposed.

Mission:
The Nova was intended for use in a direct ascent lunar landing mission.
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INDEX

A

Abbott, Ira H., 22, 67, 98, 111, 209, 213
Ablating materials, 165
Avco Corp. named by NAA to design and install on spacecraft surface, 144
research, 27
Ablation techniques, 27
charring, 27
surface char layer temperature, 136
ABMA. See Army Ballistic Missile Agency.
Abort, 188
high-altitude, 152, 160, 186
launch, 152
max-q, 152, 160, 192
study, 56
Acord, James D., 64, 210
Acoustics, 80
AC Spark Plug Division, 160
contract for guidance and navigation system components, 160
Adams, Mac C., 207
Adamson, David, 64, 211, 216
Aden, Robert M., 219
Ad Hoc Committee on Space (Wiesner Committee), 69, 212
report to John F. Kennedy, 69
Ad Hoc Committee on Space Technology. See Air Force Scientific Advisory Board.
Ad Hoc Lunar Landing Module Working Group, 138
to determine design constraints, 138
under direction of ASPO, 138
Ad Hoc Saturn Study Committee, 20, 55
Ad Hoc Task Group for Manned Lunar Landing Study (Fleming Committee), 91, 212
established, 85
guidelines, 86
alternative approaches, 87
flight test program, 87
manned lunar landing target date—1967, 86, 95
mission plan, 86
reliability requirements, 95
pacing items, 50, 95
facilities for launching and testing, 95
first stage of launch vehicle, 95
report submitted, 95
See also Fleming Committee.
Ad Hoc Task Group for Study of Manned Lunar Landing by Rendezvous Techniques (Heaton Committee), 213
established, 95
guidelines, 95
operating methods, 95
report submitted, 108
See also Heaton Committee.
Advanced design concepts
earth orbital missions, 27
lunar missions, 27
Advanced manned space flight missions, 2
Advanced manned space flight program, 2, 38, 47, 48
Advanced manned space program, 19
Advanced manned spacecraft program, 2, 23, 31, 38, 39, 40-45, 53, 54, 87
guidelines, 38-42
14-day flight time, 39, 40
auxiliary propulsion, 39, 40
compatibility with C-1 or C-2 boosters, 39, 40
earth orbital missions, 39
expanded communications facilities, 39, 41, 42
expanded tracking facilities, 39
flight time, 39
ground and water landing, 39, 40
manned lunar reconnaissance, 39, 40
missions, 39, 40, 101
onboard command, 41
point landing, 39
propulsion, 39, 44
radiation protection, 39, 41
safe recovery from abort, 39-40
“shirtsleeve” environment, 39, 41
three-man crew, 31, 39, 41
weight constraints, 31, 39, 40
presented to NASA organizations, 39, 40
spacecraft development proposal, 76
study contracts, 53
Statement of Work, 87, 88
incorporated in-house and contractor feasibility study results, 88
“Advanced manned spacecraft and system,” 38
preliminary guidelines, 38
Advanced mission study, iii
Advanced multiman spacecraft, 3, 40, 45
preliminary design studies, 3, 45
Advanced Program Coordination Board, 112, 113
Sub-Board, 112
members, 112
responsibilities, 112
Advanced recovery capsule, 28
Advanced Research Projects Agency (ARPA), 2, 10, 12, 15, 18, 20, 27, 29, 32
Advanced Saturn launch vehicle, 109, 110, 133
invitations to bid, 110
Advanced spacecraft
mission analysis studies, 31
exit corridor, 31
reentry corridor, 31
planning, 31
programs, 44
systems, 31
Advanced Vehicle Team, 45, 46, 209
formed, 45
See also Space Task Group.
Advisory Committee on Government Organization, 10
Aerodynamics, 45, 68, 74
INDEX

Aerodyne Corporation, 20, 181, 184
Algon motor selected to power Little Joe II, 181
contract for Apollo service module propulsion engine, 155
named by NAA as subcontractor for service module propulsion system, 142
Aeronautical Division, 162
designed stabilization and control system, 162
See also Minneapolis-Honeywell Regulator Company
Aeronautical Division
named to build instrumented lunar-landing capsule ("Ranger"), 43
Aerospace Corporation, 100, 110
Aikenhead, Bruce A., 211
Air Force, 32
programs, 7, 10, 13, 14, 20
descent from orbit, 59
lunar base studies, 59
orbital rendezvous, 59
reentry methods, 59
refueling, 59
rendezvous by satellite interceptor, 59
Air Force Aeronautical Chart and Information Center, 13, 69
Air Force Missile Test Center, 96, 99, 105, 108
Air Force School of Aerospace Medicine, 167, 188
simulated space cabin, 167, 188
fire, 167, 188
Air Force School of Aviation Medicine, 46
Air Force Scientific Advisory Board, 6
Ad Hoc Committee on Space Technology, 8
Aircraft
c–133A, 191
X–15, 140, 152
ARResearch Manufacturing Company
selected by NAA to design and build environmental control system, 134
Airlock, 161, 187
and docking (command module) design criteria, 161, 184, 187
configurations, 183, 187
Airport landing technique, 22
Akens, David S., 27
Alexander, Charles C., 7
Allison, J. Howard, 218
Alluisi, Earl, 182
Allyn, Charles F., xiv
American Marietta Corporation, Guardite Division, 57
American Rocket Society, 8, 168, 170
Ames, Milton B., Jr., 7, 20, 22, 208
Ames Research Center, 18, 20, 24, 25, 43, 56, 62, 68, 70, 78, 94, 147, 197
ballistic range established, 193
flight simulation, 43
heating and aerodynamic investigations on lifting capsule configurations, 43
meteoroid tests established, 193
potential reentry heating experiments at near escape velocity, 43
studies
aerodynamic configuration for reentry from lunar trajectory, 43
guidance and control requirements, 43
pilot display and navigation, 43
AMR, See Atlantic Missile Range.
Amster, Warren, 100, 214
Anderson, C. K., 221
Anderson, Roger A., 64, 211, 215
Antarctic Treaty, 32
Antares
solid-fuel, 139
Antenna, 109
AOMC. See Army Ordnance Missile Command.
Apollo, 48, 54
program name approved, 47
program name suggested, 56
Apollo Applications Program, iii
"Apollo Egress Criteria," 118
ground rules, 118
operations and control procedures criteria, 118
requirements for implementation of emergency egress systems, 118
space vehicle design criteria, 118
Apollo Egress Working Group, 118
formed, 118
prepared "Apollo Egress Criteria," 118
Apollo engineering order, first issued, 135
to fabricate command module mockup, 135
to fabricate service module mockup, 135
Apollo launch vehicle (Saturn), 50
See also Boosters; Appendix 4, 224–227; and Appendix 7, 234–235.
Apollo program, xi, 3, 54, 62, 66, 78, 84
DX priority assigned, 130, 152, 154
flight operation plan for Fiscal Year 1963, 186
flight plan outline, 193
mission objectives, 112
primary responsibilities relocated at Houston, 130, 143
schedule established by NASA Hq, 113, 186
STG responsibilities, 113
Apollo Project Office, 131, 132
formed, 50
responsible to MSC Director, 131
functions
maintain liaison with contractors, 132
monitor contractor work, 131
resolve technical problems, 131
Apollo Project Office Manager, iii
Apollo Rendezvous Phases (ARP), 82
Apollo-Saturn Coordination Panels, 218
See also MSFC–ARP, 82
See also MSFC–MSC Coordination Panels and MSFC–MSC–LOC Coordination Panels.
Apollo space suit, 123, 194
circuit, 157
Hamilton Standard Division of United Aircraft Corporation selected to develop, 130, 194
International Latex Corporation to fabricate pressure garment, 194
Apollo spacecraft, iii, 50, 152, 154, 160
adapter, 101
airlock, 118
boilerplates proposed, 46, 131
concept, xiii, 65
configuration, 74, 136, 147, 165, 179
contractor selected, 51, 106, 128
design, xiii, 73, 136, 176
development program, xiii, 57, 130, 131, 132
DX priority, 152, 154
feasibility studies, xi, 50, 54, 56, 64, 66, 68, 73, 89, 98
ground support equipment, 101
guidance and navigation system study, v, 50, 65, 160
in-house design study, 55
invitation to bid, 50, 101
mockup, 162, 167, 186
computerized, 162
instrumented, 162
pitch and yaw inertia, 118
prenegotiation conference, 131
proposals submitted, 50, 113
reliability, 113
estimate, 163
prediction study, 163
Request for Proposal, 107
roll inertia, 118
Source Evaluation Board, 104
specifications, 50, 79, 80, 87, 100, 163
Statement of Work, 87, 98, 101, 104, 122, 123, 124, 125, 126, 137, 190, 192
completed, 131
engineering and development test plan, 126
deleted, 182
expanded, 120
ground operational support system, 101, 126
mission control center, 126
lunar landing module, 104, 126
Phases A, 101
Phases B, 101
Phases C, 101
revised to include LEM requirements, 182
space laboratory module, 104, 126
deleted, 182
subcontractors selected, 130, 134, 138, 142, 143, 144, 152, 160
systems, 59
communication and instrumentation, 66, 103, 125, 126, 190
crew, 103, 140, 141, 164
earth landing, 103, 165, 177
electrical power, 103, 124, 125, 192
environmental control, 103, 124, 157, 164, 167
guidance and control, 102
launch escape, 103, 138, 141, 165, 177
mission propulsion, 121, 142, 165
reaction control, 102, 142, 164, 176
structural, 103, 163
vernier propulsion, 102, 121
See also Spacecraft, Command module, Service module, Lunar excursions module, Lunar excursions vehicle, and Spacecraft adapter.
Apollo spacecraft contract
negotiations with NAA, 130, 131
changes to original Statement of Work, 131
Technical Panels, 131
Technical Subcommittees, 131
Apollo Spacecraft Program
Apollo Spacecraft Project Office (ASPO), xiii, xiv, 69, 135, 140, 147, 159, 166, 171, 187
budgets and schedules, 143, 181
developed preliminary program schedule for three approaches to lunar landing mission, 144
direct ascent, 144
earth orbit rendezvous, 144
lunar orbit rendezvous, 144
directed Ad Hoc Lunar Landing Module Working Group, 138
directed NAA to design earth landing system, 165
command module cant angle, 165
depressurization of reaction control system propellants, 165
no deployable heatshield, 165
no roll orientation control, 165
offset center of gravity, 165
directed NAA to design spacecraft atmosphere for 5 psia pure oxygen, 167
established at MSC, 130, 132, 135
mission and engineering studies, 143
monthly design review meeting, 143, 159, 165, 167
organization, 142, 143, 232
Apollo Technical Liaison Groups, 62, 63, 64, 66, 68, 70, 71, 73, 76–80, 113, 210
Group for Configurations and Aerodynamics, 61–64, 70, 71, 78, 210
Group for Guidance and Control, 61–64, 71, 73, 80, 210
Group on Heating, 61–64, 68, 69, 78, 211
Group on Human Factors, 61–64, 68, 69, 78, 79, 211
Group for Instrumentation and Communications, 61, 63, 64, 66, 79, 211
Group for Mechanical Systems, 61, 63, 64, 66, 80, 211
Group for Navigation, Guidance and Control, 70, 71, 80
Group for Onboard Propulsion, 60, 61, 63, 64, 66, 79, 211
Group for Structures and Materials, 61–64, 70, 80, 211
Group on Trajectory Analysis, 61–64, 68, 80, 211
plan formulated by MSC, 60
objectives and scope, 60–61
to coordinate NASA inter-Center information exchange, 50
Apollo test program, 183, 193
boilerplate, 131
data acquisition, 183
Appold, Norman C., 207
Argentina, 32
Armitage, Peter J., 211, 216
Armour Research Foundation, 190, 200
contract for lunar surface conditions investigation, 189
Armstrong, Neil A., 152, 189
Army Ballistic Missile Agency (ABMA), 2, 8, 9, 12, 15, 17, 20, 21, 25, 26, 29, 31–34, 36, 37
Development Operations Division, 31, 38
See also United States Army.
Army Corps of Engineers, 181, 190
Army Ordnance Missile Command (AOMC), 12, 14, 16, 20, 21, 24, 27, 32
Arnold Engineering Development Center, 160, 191
Mark I altitude chamber, 191
environmental tests, 191
propulsion system development tests, 191
reaction control development tests, 191
wind tunnel tests for Apollo data, 160
dynamic stability, 160
heat transfer, 160
pressure stability, 160
static stability, 160
See also United States Air Force.
ARP. See Apollo Rendezvous Phases.
ARPA. See Advanced Research Projects Agency.
ARPA–NASA Large Booster Review Committee, 16
Ash, Herbert R., 142
ASPO. See Apollo Spacecraft Project Office.
Assembly operations in earth orbit, 24, 25
Astro-Electronics Division, 100
contract for television system, Ranger program, 100
See also Radio Corporation of America.
Astronaut simulator, 110
Mercury-Atlas 4, 110
Astronaut training. See Crew training.
Astronautics, 155
Astronauts, 6
selected, first group, 2
selected, second group, 189
Astronomers
Soviet Union, 31
University of California, 183
Astronomical constants, 80
Astrosextant, 164
INDEX

Atlantic Missile Range (AMR), 14, 17, 32, 48, 61, 65, 74, 75, 79, 84, 87, 99, 100, 105, 107, 110, 118, 120, 128, 135, 140, 154, 160, 194
Atlantic Ocean, 140
Atlas, 7, 18, 132, 140, 160
Atlas-Able, 32, 55, 65
Atlas-Agena, 132, 133
reentry tests, 94
Atlas-Agena B, 35, 36, 42, 43
launched Ranger spacecraft, 107, 120, 135, 154, 160, 220, 221
lunar mission, 36, 42, 135, 154
Atlas-Centaur, 35, 115
Atlas D, use in Project Fire, 139
Atmosphere, 41
100 percent oxygen in spacecraft, 165, 188
30-pound weight saving, 165
advantages, 167
fire hazard, 167
reduced control complexity, 165
validation program, 106, 167, 188
earth's, 30
spacecraft, 41, 58, 167
Attitude control, 41, 58, 102, 136, 185
by control jets, 58
by thrust vector, 58
crew motion effects negligible, 185
engines relocated, 157
propulsion, 44
Attitude orientation studies, 178, 186
completed by NAA, 186
Augerson, William S., 28, 209

Aurora 7
launch, 160
recovery, 161
See also Spacecraft, U.S.

Australia, 32, 41
Austrian Imperial Army, 5
Automatic checkout system for launch vehicle programs, 114
Saturn C–1 through Nova, 114
“Automatic Interplanetary Station,” 29
Auxiliary power, 40
system, 22
Auxiliary propulsion, 40
for guidance maneuvers, 40
Avco Corporation, 71, 74, 158
participated in Apollo spacecraft bid, 114
selected by NAA to design and install ablative material on spacecraft surface, 144
Automatic Interplanetary Station, 29
Aviation Writers Association, 44
Azusa, Calif., 184

B
Bailey, F. John, 217
Bailey, Glenn F., 217
Baillie, Richard F., 218
Baird, L. E., 213
Baker, Thomas F., 142, 146, 217
Ballistic Missile Division, 11, 21, 32, 59
Ballistic probes, 22
Ballistic trajectory, 60
Baltimore, Md., 64, 73
Barlow, Edward J., 100, 214
Barnard, Jack, 119, 142
Barraza, Robert O., 219
Batteries, 192, 193
Battin, Richard H., 112
Bays, Jean K., xiv
“Beach abort” test, 44

Beech Aircraft Corporation, selected to build hydrogen-oxygen storage tanks, 168
Bee, De E., 20, 22, 208
Behavioral sciences, 37
Belgium, 32
Bel Lieu, Kenneth, 212
Belka, 53
See also Dogs
Bell Aircraft Company, 7
Bell Aircraft Corporation, 37
Bell Dyna-Soar, See Spacecraft configurations.
Bellman, Donald R., 63, 211
Bennett, James A., 218
Bermuda, 140
Berry, Secrest L., 212
Bertram, Emil P., 217, 220, 221
Bikle, Paul F., 56, 63
Bioinstrumentation, 41, 53
blood pressure, 53
breathing, 53
heart, 53
Biological investigations, 37
specimens, 53
Biomedical flight program, 94
Biotechnology, 94
Bird, John D., 34, 36, 65, 81, 86, 91, 115, 144
Black, Dugald O., 218
Blacksburg, Va., 183
lunar exploration conference, 183
Blake, John, 69
Bland, William M., 214
Blaw Knox Company, 109
antenna feasibility and design studies, 109
Blunted cone (RVX). See Spacecraft configurations.
Bode, H. W., 207, 208
Boeing Airplane Company, The, 37, 101
bid on feasibility study, 57
bid on LEM, 186
invited to bid on LEM, 171
Boeing Company, The, 134
contract from NASA for S–1C stage, 130, 133, 139
familiarization, 139
indoctrination, 139
planning, 139
selection as prime contractor, 139
follow-on contract design, 139
development, 139
launch operations, 139
manufacture, 139
test, 139
contractor for stage integration of Saturn C–5, 134
Boilerplate (BP) 1
accepted by NASA, 187
delivered to NAA Engineering Development Laboratory for land and water impact tests, 187
heatshield, 180
Boilerplate (BP) 3
accepted by NASA, 187
cabin interior arrangement, 187
shipped to MSC, 187
Boilerplate (BP) 6
shipped to MSC for tests, 183
flotation, 183
handling, 183
towing, 183
water recovery, 183
water stability, 183
Boilerplate program, 131, 152, 177
Bond, Alec C., 100, 214, 221
Bondestell, Chesley, 6
Booster Evaluation Committee, 20, 29, 209

240
INDEX

Boosters
Atlas, 7, 132, 140, 160
Atlas-Able, 65
Atlas-Agena B, 35, 135, 154
Atlas-Contour, 35
Atlas D, 139
clustered engine, 2, 8, 12, 13
1.5 million pounds of thrust, 2, 8, 9
Juno V, 2, 12, 16
Jupiter-C, 9
Little Joe, 141
Little Joe II, 131, 141
Little Joe Senior, 94
Nova, 14, 22, 25, 47, 96, 98, 99, 105, 106, 155, 176
Saturn, 10, 12, 16, 22, 24, 26, 46, 47, 54
development, 31
Scout, 35, 139
ing single-engine, 13
Thor-Able, 12, 13, 14
Thor-Delta, 35
Titan, 20
Titan II (modified), 132
Titan-C, 20, 29
See also names of each; Appendix 4, 224-227;
and Appendix 7, 234-235.

Borman, Frank, 189
Braham, H., 110
Braham, H., 110
Bramlet, James B., 118, 221
Brandner, Friedrich W., 221
Brashears, Robert R., 215
Brewer, Gerald W., 217
Brewer, Gerald W., 217
Briskman, Robert D., 212, 213
Brissenden, Roy F., 115
British Interplanetary Society, 6
Brooks Air Force Base, Tex., 167
Brown, B. Porter, 217
Brown, Clinton E., 65, 68, 98, 147
Brown, Harvey H., 207
Brownsville, Tex., 105
Brucker, Wilber M., 14, 32, 53
Bruns, Rudolph H., 220
Bryan, Frank, 221
Buckheim, Robert W., 208
Bundy, McGeorge, 124
Burlage, Henry, Jr., 211
Busch, Arthur M., 215
Business Assessment Panels, 218
for evaluation of proposals for Apollo spacecraft,
107
members appointed, 107
Business Subcommittee, 217
for evaluation of proposals for Apollo spacecraft,
107, 114
members appointed, 107
Butler, Earl M., 219
Butler, George, Jr., 221

C
C–133A, 191
Camp Irwin, Calif., 14
Canoga Park, Calif., 15
Canright, Richard B. Jr., 54, 80, 118, 210, 213, 221
Cape Canaveral, Fla., 94, 115, 116, 155, 156, 171, 191
Cape Canaveral, off-shore, 65, 105
Cape Canaveral, on-shore, 105
facilities extended, 23, 77, 108
possible direct ascent launch site, 105
Capsule, 32
size, 24
weight, 24, 32
Capsule-laboratory spacecraft, 32, 33
weight, 33
Carbon dioxide, 41
Carley, Richard R., 210, 215
Carley, William J., 64
Carpenter, M. Scott, 19, 160, 161, 216
Carter, David L., 100, 214
Case Institute of Technology, 12
Casey, Francis W., Jr., 216
Cedar Rapids, Ia., 134
Centaur, 16, 26, 29
assembly in earth orbit, 24
modified, 32
Chamberlain Hotel, 114
Chamberlin, James A., 23, 31, 44, 93, 104, 105, 109, 214, 221
Chambers, Thomas V., 215
Chance Vought Corporation, 27, 38, 73
awarded contract by MSFC to study launching of
manned exploratory expedition from earth orbit,
73
bid on feasibility study, 57
company-funded study (MALLAR), 36, 44
participated in Apollo spacecraft bid, 101, 114
selected by NASA Hq to study spacecraft rendez-
vous, 141, 144
brieﬁed by Langley Research Center person­
nel on lunar orbit rendezvous, 144
See also Ling-Temco-Vought, Inc.
Charyk, Joseph V., 75, 209
Chauvin, Leo T., 18, 211
Cheatham, Donald C., 211, 217
Chemical analysis equipment, 73
Chinese, 32
Chilton, Robert G., 41, 45, 62, 65, 69, 105, 118, 209, 214,
215, 220
Christmas Island, Paciﬁc Ocean, 105
Chrysler Corporation, 37
contractor for stage integration of Saturn C–1, 134
selected to build 20 first stage boosters, 119
Cicolani, Luigi, 215
Circumnavigation, lunar, 7
Circumnavigation, lunar, 62
Cislunar flight, 38
Cislunar space, 41, 45
Clarke, Robert G., 41, 45, 62, 65, 69, 105, 118, 209, 214,
215, 220
Cleveland, O., 168, 170
C.M. See Command module.
Cohen, Aaron, 220
Cohen, Jack, 63
Cohen, William, 211
Collins, Daniel D., 219
Collins, Matthew R., Jr., 100, 214
Collins Radio Company, selected by NAA for Apollo
spacecraft telecommunications system, 134

241
Command module (CM), 93, 101, 102, 103, 128, 147, 152, 170, 179, 183, 184, 185, 199
   aft compartment, 176, 198
camera system, 182
center of gravity, 179, 198
configuration design work, 135, 157
crew couches, 41, 122, 140, 164, 198, 200
design configuration change, 157, 179
   forward compartment, 157
design selected, 50
earth landing system, 103, 122
   environmental control system, 157, 187
   changes, 157, 199
flotation studies, 178
hatches, side wall, 136, 164, 183, 198
heat exchanger, 103, 159
heatshield, 136, 176–179, 200
   requirements, 136, 177
humidity, 103, 164
increase in system weight and volume, 136, 183
interface problems, 177, 178
launch escape system, 103
mockup, 152, 162
   first public showing, 152
   ordered, 135
   received by MSC (interior arrangement), 188
paraglider compatibility, 136
   preliminary mockup, 151
reaction control, 183
reduction in diameter, 136
redundant propellant tankage, 136
reentry, 179
shirtsleeve atmosphere, 136
   specifications, iv
structure, 103, 122, 136, 161, 190
survival environment, 182
weight, 55, 56, 82, 157, 165, 176, 177, 190, 192
See also Apollo spacecraft and Spacecraft.
Command module-lunar excursion module (CM–LEM), 172
docking and crew transfer operations study, 187
Committee on Aerodynamics, 7
   See also National Advisory Committee for Aeronautics.
   Committee on the Peaceful Uses of Outer Space, 33, 133
   Committees. See Appendix 2, 207–222.
Communications, 5, 41
direct link, 152
   earth to lunar excursion vehicle, 152
   earth to spacecraft, 152
ground tracking network, 41
telemetry, 41, 182
   television, 41, 152, 182
   voice, 41, 152, 182
Communications and instrumentation system, 66, 103, 125, 126
   communications subsystems, 103, 126, 199
   alimeter and rendezvous radar, 104, 126
   deleted, 182
   antennas, 104, 126
   C-band transponder, 104
deep-space communications, 103
   HF/VHF recovery subsystem, 104
   inercommunication system, 103
   minitrack beacon, 104
   near-field transceiver, 104
   radio recovery aid, 126, 182
telemetry, 103, 126
   television, 104, 126
   tracking transponder, 126
VHF transmitter and receiver, 103, 199
   voice communications, 126
   instrumentation subsystems, 104, 126
   auxiliary instrumentation
      calibration, 126
      cameras, 104, 126
      clock, 104, 126
telescope, 104, 126
data disposition, 104, 126
   onboard recorders, 104, 126
telemetry, 104
   panel display indicators, 126
   sensors, 104, 126
Communications satellite, 35
worldwide, 91
Complex 34, 23, 94
Complex 39, 161, 171
Computers, 58, 119, 195
digital, 79, 160, 200
   displays and interfaces, 119
   guidance, 41, 119, 133, 180, 192
logic design, 119
programming, 119
Honeywell 1800 electronic, 104
   onboard, 79, 166, 180
microcircuit, 166
Configurations, 45, 68, 74
Congress, xi, 2, 11, 38, 47, 50, 67, 77, 88, 135
Conlon, John W., 215
Connell, Harvey A., 64, 211
Conrad, Charles, Jr., 189
Control, 58, 68, 73, 152
Controlled land recovery, Mercury Mark II objective, 132
Controls and displays, 182
Convair/Astronautics Division, 37, 68, 71, 72, 74, 76, 77, 98, 99
bid on feasibility study, xi, 57
   final report submitted, 77, 88
   first technical review, 65
   selected for Apollo spacecraft feasibility study, 50, 59
See also General Dynamics Corporation.
Cooney, Thomas V., 63, 211
Cooper, L. Gordon, Jr., 19, 217
Cooper, Paul T., 208
Corbett, Wayne W., 218
Cornage, Robert, 207
Cornell Aeronautical Laboratory, Inc., bid on feasibility study, 57
Corson, Dale R., 207
Cosmic noise, 143
Cosmic rays, 46
   influence on living beings, 46, 76
Couch, 123, 140, 164
   design, 41, 140
   position, 140, 164
Crane, Robert M., 22
Crew environment, 167
Crew systems
   couches, 103, 140, 157, 164
   emergency equipment, 123
   personal parachutes, 123, 141, 190, 198
   postlanding, 123
   first aid supplies, 123
   food, 123
   location aids, 123
   three-day water supply, 123
   three-man life raft, 123
   exercise equipment, 123, 190
   lightweight cap, 123
   medical instrumentation, 123
   sanitation area, 103
   "shirtsleeve" garments, 123
shock mitigation devices, 103
support and restraint systems, 103
Crew Systems Division, 201
Radiation Branch, 201
See also Manned Spacecraft Center.
Crew training, 93
equipment, 191
mission simulators, 191
part-task trainers, 191
special purpose simulators, 191
Mercury Mark II objective, 132
Crichton, Frank M., 217
Crossfield, A. Scott, 208
Crowley, John W., Jr., 7, 18, 20
Cryogenic fuels, 67
storage in space, 5, 24, 27, 33, 79
absorptivity, 27
emissivity, 27
Cumberland, John I., 209
Cumberland Island, Ga., 105
Cummings, Clifford J., 44
Curran, John M., 215
decay, 107
Department of Defense (DOD), 9, 13, 16, 17, 91, 120
Director of Defense Research and Engineering, 32, 100
Deputy, 99, 100, 133
Mercury Mark II responsibilities, 133
Development and test plan, 127
design information and development tests, 127, 192
flight missions, 127, 192
major development flight tests, 127, 192
major ground tests, 127
quality, reliability, and integration tests, 127
Development Operations Division, 31, 38
transferred to NASA, 38
See also Army Ballistic Missile Agency.
Digosu, Fred E., 138, 221
Dipprey, Duane F., 64, 211
Direct ascent, iv, 6, 16, 25, 26, 28, 33, 50, 51, 66, 67, 68, 74, 76, 107-110, 120, 132, 144, 168, 170, 176
launch vehicles, 105, 155, 168, 176, 196
Nova configurations, 103, 120, 155
Saturn C-8 proposal, 161
Discoverer XVII, 60
launched into polar orbit, 60
Disher, John H., 22, 25, 42-44, 46, 56, 57, 60, 80, 93, 118, 210, 212, 217, 221
Displays, 41
Dixon, Thomas F., 197
Docking, 198
methods, 150, 187
lunar orbital, 187
translunar, 187
requirements, 161, 187
design and functional simplicity, 187
maximum docking reliability, 187
maximum visibility, 187
minimum docking time, 187
minimum weight, 187
DOD. See Department of Defense.
DOD–NASA Saturn Ad Hoc Committee, 208
Dodgen, John A., 81, 115, 216
Dogs, 76, 77
Belka, 53
Strelka, 53
Dolan, Thomas E., 27, 36, 44
Donegan, James J., 139
Donlan, Charles J., 23, 31, 36, 56, 60, 62, 63, 64, 69, 70, 98, 210
Donnelly, Paul C., 217, 220
Douglas Aircraft Company, Inc., 37, 73, 133, 183
awarded contract by MSFC on manned exploratory expedition launched from earth orbit, 73
bid on Apollo spacecraft feasibility study, 37
bid on lunar excursion module, 186
contract to modify S–IVB stage for Saturn C–1B
program, 113
invited to bid on lunar excursion module, 171
participated in Apollo spacecraft bid, 101, 114
reported air transport of S–IV stage feasible, 85
selected to build Saturn C–1 S–IV stage, 43
selected to develop S–IVB stage of Saturn C–5, 130, 180
Douglas, James H., 32
Downey, Calif., 141, 143
Downhower, Walter J., 213
Drake, Hubert M., 63, 208, 210, 213, 214
Draper, C. Stark, 27, 43, 108
Drill, to sample lunar soil, 73
Dryden, Hugh L., 12, 13, 17, 48, 74, 75, 108, 166, 207, 209
Ducander, Charles F., 75
Duckett, Carl E., 208
Dynamic pressure, Little Joe 5B, 85
Dyna-Soar program, 20, 22, 75, 152
planned MSFC participation, 113
post-Dyna-Soar program, 75
Eagle Picher Company, 193
selected as subcontractor for zinc-silver oxide batteries, 193
Earth landing system, 103, 153
3 landing parachutes, 103
FIST-type drogue parachutes, 122, 182
parachute risers, 103
ribbon drogue parachute, 103, 198
Earth-moon trajectory, 17

243
INDEX

Earth orbit, 5, 24, 33, 48, 147
qualification flights, 39, 168
schedule, 39
Earth orbit rendezvous, iv, v, 6, 24, 33, 36, 50, 65, 66, 74, 82, 86, 120, 137, 140, 144, 168, 170, 176, 179, 196, 197
Lundin Committee preference, 95
meeting at NASA HQ, 138, 139
MSFC to study, 107
multiple launchings of Saturn C–2 required, 74, 82
Earth orbital assembly, 25, 33
operational problems, 96
Earth orbital missions, 39
low-altitude, unmanned reentry flights from superorbital velocities, 101, 147
spacecraft weight, 39
to test Apollo spacecraft, 130
Earth parking orbit, 120, 147
Earth satellite mission, 31
Eastman Kodak Company, 21
Eccentric earth orbit, 29, 73
Edwards Air Force Base, Calif., 75, 78
Edwards, Fred G., 219
Edwards Rocket Site, Calif., 161
F–1 engine firing, 161
Eggers, Alfred J., Jr., 20, 22, 25, 26, 207, 208, 213
Eggleston, John M., 64, 81, 210, 215
Egress, crew, 30, 182, 183
See also Hatches.
Ehricke, Krafft A., 207
Eiband, A. Martin, 218
Eickmeier, Alfred B., 45, 209, 216, 219
Eisenhower Administration, 77
Eisenhower, President Dwight D., 11, 12, 14, 31, 32, 35
El Centro Naval Air Facility, Calif., 180, 183, 191
Apollo drop-test program, 180
Gemini drop-test program, 180
Electrical power, 192
primary source, 84, 192
Electrical power system, 103, 124, 125
display and control panel, 103, 124
fuel-cell modules, 103, 124, 125, 192
fuel equipment
control, 103, 124
distribution, 124
heat exchangers, 124
radiators, 124
silver-zinc batteries, 103, 124, 125, 192, 193
requirements, 103, 124
Electronic Data Processing Division, 180
furnished Honeywell 1800 electronic computer to MIT Instrumentation Laboratory, 180
See also Minneapolis-Honeywell Regulator Company.
Ellington Air Force Base, Tex., 186
Elliptical cone vehicle, 71
Emergency detection system, 192
Enderson, Lawrence W., Jr., 27
Engineering satellite, 33
Engines
F–1, 2, 75, 120, 161, 164
H–1, 46, 76, 155
J–2, 46, 109, 113, 120, 161, 164
LR–113 (Centaur), 77, 113
LR–119, 76
liquid-hydrogen and liquid-oxygen, 32, 46, 99, 109, 127
lunar takeoff, 24
M–1, 120, 161
main, service module, 184
rocket, liquid-fueled, 2
variable thrust (descent), 27
See also names of each.
England, 6
Entry corridor, 27
Entry vehicle, 57
Environmental control system, 103, 124, 125, 154, 164, 199
AiResearch Manufacturing Company named to design and build, 134
to provide shirtsleeve environment, 103
cabin atmosphere, 103, 167
carbon dioxide removal, 41, 103, 124
heat rejection, 158, 168
humidity control, 103, 124
pressure control, 103, 124
temperature control, 103, 124
toxic gas removal, 41
Environmental satellite, 22, 28
Erb, R. Bryan, 45, 209
Escape rocket motor
200,000-pound-thrust, 138
contract to Lockheed Propulsion Company, 138
solid-propellant motor, 138
Escape system, 94, 95
Little Joe 3B, 85
Escape velocity, 13, 14, 68
Escher, William J. D., 213
Espar, Jack B., 63, 211
Evaluation Board (spacecraft feasibility studies), 56, 210
findings, 59
members, 56
recommendations, 59
Evans, James S., 218
Executive Committee. See National Advisory Committee for Aeronautics.
Experiments, 123
chemical, 5
Mercury follow-on, 29
physical, 5
scientific, 80
Exploration of solar system, 67
Exploration of space, 88, 188
Explorer I, launched, 2, 9
Extraterrestrial life forms, 37
Extravehicular activity, 5, 123
Extravehicular space suit design, 166
shipped to Vought Astronautics, 166
thermal coverall, 166

F
F–1 engine, 28, 120, 133, 134, 161
accelerated funding proposed, 99
contract awarded to Rocketdyne, 2, 167
design, 2
development, 2, 47, 164
fired at full power, 17, 161
thrust chamber
static test at Edwards, 75, 78, 161
Facilities Division, 180
See also Manned Spacecraft Center.
Fairchild Controls Corporation, 166
microcircuit manufacturer, 166
Feasibility study (spacecraft), 56, 59, 64, 65, 66, 68, 70–74, 77, 89, 90
bidders briefing, 54
contractor proposals, 57
contractors selected, 59
final reports submitted, 87
midterm review, 76
objectives announced, 54
Request for Proposal, 54
timetable, 54
Felder, James T., 220

244
INDEX

Fellows, Robert, 212
Feltz, Charles H., 127
Ferdman, Saul, 65, 137
Ferguson, Richard B., 43, 209, 211, 216
Ferry rocket, 42
Fichtner, Hans J., 219
Fielder, Dennis E., 211, 216, 220
Finegan, Charles J., 218
Fire hazards, 185
First Symposium on Space Flight, 6
Fiscal Year 1960, 19, 23, 32, 35
Fiscal Year 1961, 35
Fiscal Year 1962, 35, 55, 67, 84, 140
budget presentation to Congress, 91
Fiscal Year 1963, 84, 140, 160, 180, 186
Fiscal Year 1964, 140, 161
Fiscal Year 1965, 161
Fiscal Year 1966, 113, 161
Fiscal Year 1967, 161
Fiscal Year 1968, 159
Flat-bottomed lifting vehicle, 71, 72
Flat-face cone, 71
Flax, Alexander H., 207
Flax, Alexander H., 207
Flying Committee, 50, 85, 91, 118, 212
report submitted, 95
Funding.
Funding.
Funding.
See also Ad Hoc Task Group for a Manned Lunar Landing Study.
Fleming, William A., 80, 85, 98, 212, 213
Flickinger, Don D., 208
Flight Mechanics Panel. See Technical Assessment Panels.
Flight path control, 102, 121
Flight research and development instrumentation system, 172
lunar excursion module, 172
Flight Research Center, 18, 20, 43, 45, 56, 62, 63, 78, 197
Flight simulators, 13
Flight summary. See Appendix 4, 224–227.
Flight Systems Division
Apollo Project Office formed, 50
fix design constraints for Apollo spacecraft, 55, 57
in-house design study, 57
Flight Vehicles Integration Branch, 94
Organization chart, 231
See also Space Task Group.
Flight tests, 159
Little Joe II, 153, 160
program, 181
suborbital, 153, 160
SA–1, 46
SA–2, 155, 156
Flight Vehicles Integration Branch. See Flight Systems Division.
Food, 123
dehydrated, 123
freeze-dried, 123, 192
reconstitution bags, 185
design criteria, 185
Ford Motor Company, 43
Aeronutronic Division, 43
Fort Davis, Tex., 10
Foster, Ross J., 70
France, 10, 32
Franklin, Marion R., Jr., 142, 216
Franz, Julius, 195
Freedom 7, 87,
first U.S. manned space flight, 87
launched, 87
recovery, 87
See also Spacecraft, U.S.

Freitag, Robert F., 208
Freiwirth, Paul K., 27
French, John C., 217
Fron, 178
Frick, Charles W., 135, 140, 142, 167, 168, 197
Friendship 7, 140
first U.S. manned orbital flight, 140
launch, 140
recovery, 140
See also Spacecraft, U.S.
Fuel cell, 40, 85, 103, 123, 143, 154, 168, 185, 192, 199
contract for development to Pratt & Whitney, 84, 143
Gemini, 199
heat rejection, 164
liquid-hydrogen, liquid-oxygen, 84, 168, 192
potable water, 192
progress reviewed, 143
radiators, 164, 185
Funding. See Appendix 5, 228–229.
Funk, Jack, 28, 45, 147, 209, 211, 215
Furman, Jack H., 219

G
Gagarin, Yuri A. (cosmonaut, Vostok 1), xi, 50, 81
Gantry, 94
Gardiner, David B., Jr., 219
Gardner, Trevor, 212
Garrett Corporation, AiResearch Manufacturing Company, 134
Gas-jet pistol, 7
Gates, Sally D., xiv
Gavin, Joseph M., 137
Geissler, Ernst D., 138, 147, 221
Gemini Program, iii, xiii, 192
rendezvous operations, 139, 171
to provide Apollo related experience, 139
Gemini Project Office, 180
See also Manned Spacecraft Center.
General Dynamics/Astronautics, participated in Apollo spacecraft bid, 113
General Dynamics/Convair, 101, 135, 160, 190
awarded contract to design and manufacture Little Joe II, 130, 160
General Dynamics Corporation, 57
bid on lunar excursion module, 186
Convair/Astronautics Division, 71, 76, 99
invited to bid on lunar excursion module, 171
General Electric Company, 64, 71, 72, 76, 98, 99
bid on spacecraft feasibility study, xi, 57, 89, 90
final report submitted, 87, 88
Missile and Space Vehicle Department, 64, 89, 90, 114
invited to bid on Apollo spacecraft bid, 101, 114
selected for Apollo spacecraft feasibility study, 50, 59
selected
to develop and operate a checkout system, 138
to ensure reliability of the total space vehicle, 138
to provide integration analysis of total space vehicle, 138

General Motors Corporation, AC Spark Plug Division, 160
Gilbert, David W., 142
Gill, William L., 201, 216
Giller, Edward B., 208
Glasser, Otto J., 100, 214
Glassman, L. H., 213

245
INDEX

Glenn, John H., Jr., xi, 19, 130, 140, 217
Glennan, T. Keith, 12, 14, 15, 19, 29, 32, 35, 42, 47, 54, 209
Glossary of Abbreviations. See Appendix 1, 205.
Goddard Space Flight Center, 21, 34, 36, 45, 47, 48, 53, 61, 139, 147, 197
industry briefing, 48, 50, 53
Godman, Robert R., 211
Goerner, Erich E., 64, 211
Goett Committee, iii, xi, 2, 208
Golden, Harvey, 216, 219
Golovin Committee (DOD-NASA Large Launch Vehicle Planning Group), 100, 107–108, 110, 115, 118, 214
established, 99, 100
responsibilities
  guidance and control, 100
  instrumentation, 100
  large launch vehicle systems, 100
  launch vehicle configurations, 100
  propulsion elements, 100
Golovin, Nicholas E., 36, 100, 214
Goodman, Robert R., 63
Goodwin, Glen, 62, 211, 215
Goodyear Aircraft Corporation, 101
bid on spacecraft feasibility study, 57
Gorman, Robert E., 220
Gornason, R. Fabian, 207
Government-furnished equipment, 171, 172
Grana, David C., 27
Granfield, Allen L., 218
Graves, Wallace D., 142
Gray, Wilbur H., 217
Great Britain, 32
Grimwood, James M., xiv, 7, 60
Grissom, Virgil I., 19, 100, 167, 215
Ground operational support system, 101
Group for Configurations and Aerodynamics, 71, 78
considered NASA Center studies, 66
auxiliary power systems, 66, 80
chemical, 67
environmental control system, 67, 80
landing and recovery systems, 80
mechanical elements, 66
reaction control systems, 66, 80
Group for Navigation, Guidance and Control, 79
considered preparation of Apollo spacecraft specification, 79
reviewed feasibility study work on
  bipropellant spacecraft propellant system, 67
  consideration of all-solid fuel propulsion for
  circumlunar flight, 67
  determination of abort propulsion system, 67
  determination of midcourse propulsion system, 67
  solid-propellant rocket motors, 67
  thrust vector control, 67
See also Apollo Technical Liaison Groups.
Group for Structures and Materials, 70, 80
considered reports on activities of NASA Centers
  acoustics, 80
  heat protection, 80
  low-level cooling system in reentry module, 70
  meteoroid damage studies, 70
  meteoroid protection, 70, 80
  radiation effects, 80
  reentry module shapes, 70
  temperature control of spacecraft, 70
  vibration, 80
reviewed contractors' progress, 70
See also Apollo Technical Liaison Groups.

study of guidance and navigation system
  hardware drift-error, 71
See also Apollo Technical Liaison Groups.
Group on Heating, 68, 78
heat protection system, 78
investigation of radiant heat inputs and effects on
  heatshield, 68
See also Apollo Technical Liaison Groups.
Group on Human Factors, 69, 78, 79
recommended
  experiment suggestions from scientific community, 69, 78
  radiation dosage design limit, 79
reviewed investigations at NASA Centers, 69
See also Apollo Technical Liaison Groups.
Group for Instrumentation and Communications, 79
discussed material for Apollo spacecraft specifications, 79
discussed working guidelines
  antenna pointing information, 79
deep-space communications requirements, 66
digital computer, 79
instrumentation requirements, 79
reentry communications, 79
spacecraft instrumentation and communications, 66
television, 79
temperature environment, 79
tracking considerations, 79
vehicle reentry and recovery, 79
See also Apollo Technical Liaison Groups.
Group for Mechanical Systems, 80
considered NASA Center studies, 66
auxiliary power systems, 66, 80
chemical, 67
environmental control system, 67, 80
landing and recovery systems, 80
mechanical elements, 66
reaction control systems, 66, 80
See also Apollo Technical Liaison Groups.
Group for Navigation, Guidance and Control
  definitions established
  control, 80
  guidance, 80
  navigation, 80
See also Apollo Technical Liaison Groups.
Group for Onboard Propulsion, 67, 79
considered preparation of Apollo spacecraft
  specification, 79
reviewed feasibility study work on
  bipropellant spacecraft propellant system, 67
  consideration of all-solid fuel propulsion for
  circumlunar flight, 67
  determination of abort propulsion system, 67
  determination of midcourse propulsion system, 67
  solid-propellant rocket motors, 67
  thrust vector control, 67
See also Apollo Technical Liaison Groups.
Group on Structures and Materials, 70, 80
considered reports on activities of NASA Centers
  acoustics, 80
  heat protection, 80
  low-level cooling system in reentry module, 70
  meteoroid damage studies, 70
  meteoroid protection, 70, 80
  radiation effects, 80
  reentry module shapes, 70
  temperature control of spacecraft, 70
  vibration, 80
reviewed contractors' progress, 70
See also Apollo Technical Liaison Groups.
Group for Trajectory Analysis, 68, 80
changed name to Mission Analysis, 80
recommendations, 80
Van Allen radiation belt model required, 68
See also Apollo Technical Liaison Groups.

Grumman Aircraft Engineering Corporation, 37, 44, 137, 201
began company-funded lunar orbit rendezvous feasibility study, 65
bid on Apollo spacecraft feasibility study, 57
bid on lunar excursion module, 186
developed company-funded study on lunar orbit rendezvous technique, 137
invited to bid on lunar excursion module, 171
participated in Apollo spacecraft bid, 101, 114
selected to build lunar excursion module, xi, 130, 201
to study unmanned logistic system study, 186

Guardian Division, 57
bid on Apollo spacecraft feasibility study, 57

Guidance, 68, 73, 119
Guidance and control system, 19, 68, 102, 147, 159
design study, 45
MSFC-STG relationships and responsibilities, 69, 99
Guidance and navigation system, 65, 130, 137, 159, 160
development, 109
further defined, 146, 147
MIT selected to develop, 106
work statements completed, 106
NAA suggested pitch, yaw, and roll rates would permit reduction in reaction control thrust, 182
onboard hardware, 41
Requests for Quotation, 137
released to industry by MIT Instrumentation Laboratory, 137
Source Evaluation Board appointed by NASA Hq, 137

Guidance corridor, 27, 161, 162
lunar mission reentry, 161
zero-lift maneuver, 161

Guidance system studies, 25, 27, 128
Apollo guidance requirements, 69
retrothrust programming, 27
terminal guidance system, 27

Gyro, 113

H-1 engine, 115, 155
arrived at ABMA, 21
long-duration firing, 21
static-fired, 38, 39, 42, 43, 46
test-fired, 3, 15, 21
See also Engines.

Haase, Walter W., 212, 218
Haber, Heinz, 6
Habib, Edmund J., 210
Hagan, Phyllis R., xiv
Hagen, John P., 15

Half-cone configuration, 71
Hall, Albert C., 87, 208
Hall, Eldon W., 57, 66, 80, 100, 118, 138, 147, 176, 210, 212, 214, 221
Hall, Harvey, 100, 108, 110, 214
Hallisy, Joseph M., Jr., 211, 216

Ham (chimpanze), passenger on Mercury-Redstone 2, 74

Hamilton Standard Division, 130
selected as prime contractor for Apollo space suit assembly, 176, 194
International Latex Corporation to fabricate pressure garment, 176, 194
See also United Aircraft Corporation.

Hammersmith, John L., 213
Hammock, David M., 118, 211, 215, 221
Hardin, Don, 218
Hardin, John W., Jr., 138
Hardy, James D., 208
Harrington, Robert D., 217
Harris, Emory F., 142
Hartebeesthoek, South Africa, 109
deep-space tracking station, 109
completed, 109
dedicated, 109

Hatches, 173, 187
detail drawings prepared, 176
gress, 164, 182, 183
ingress, 164
emergency, study results, 164, 177, 198
inward-opening, pull-down concept, 164
outward-opening, quick-opening, 164
disadvantages
complexity, 164
required explosive charges, 164, 176
weight, 164
side wall, 136

Haviland, Robert P., 207
Hayden Planetarium, 6
Hayes, Richard J., 139, 147
Hays, Edward L., 216
Heat, 160, 164
exchanger, 103
protection, 80, 101

Heating, 45, 58, 68, 74
Heaton Committee, 50, 95, 98, 108, 118, 213
established, 95
report submitted, 50, 108
See also Ad Hoc Task Group for Study of Manned Lunar Landing by Rendezvous Techniques.

Heaton, Donald H., 54, 59, 95, 108, 209, 213
Heatshield, 38, 143, 159, 165, 175, 177, 178, 179
ablative material, 69, 122, 144, 165
aluminum, 177
Fiberglas, 177
forward, 177
overall, 57
progress reviewed, 143, 165
Heatshield test, 159
at Ames Research Center, 178
full-scale Mercury spacecraft, 18
lunar reentry speeds, 18
modified for experiments, 29

Heat sink, cold space, 99
Heat transfer, 25
tests at Langley Research Center, 78

Heberlig, Jack C., xiv
Hебенstreit, W. B., 208
Helicopter, 161

recovery of MA-7, 161
Hendrickson, Douglas R., 217
Henry, Richard C., 147
Hermach, Charles A., 62, 211
Hiers, James R., 216
High Speed Flight Station (HSFS), 18, 20, 25, 26, 27
Himmell, Seymour C., 63, 211
Hinson, James K., 216
Hjornevik, Wesley L., 104, 106, 214
Hoag, David G., 108, 118, 128
Hoberg, Otto A., 219
Hodge, John D., 31, 214, 220
Hoecker, Rudolph F., 64, 211, 220
Hoffman, Samuel K., 207
Hollemann, Euclid C., 63, 210, 215
Holtmes, D. Brainerd, 111, 118-120, 131, 132, 134, 145, 159, 161, 170, 197, 202, 221, 222

247
INDEX

Horizon sensor, 119
Horng, Donald F., 212
Hornig, Donald F., 212
Hosenthien, Hans H., 220
Houbolt, John C., 42, 65, 66, 68, 81, 93, 109, 115, 119, 137, 147, 153, 213
House of Representatives Committee on Science and Astronautics, 2, 17, 19, 35, 47, 75, 81, 145
House of Representatives Committee on Science and Astronautics asked manned lunar expedition, 47
Subcommittee on Manned Space Flight, 145
Select Committee on Astronautics and Space Exploration, 15
Houston, Tex., 111, 130, 143, 171, 188, 199
selected as site for MSC, 111
selected as site for MCC, 171
HSFS. See High Speed Flight Station.
Huber, W. G., 8
Hughes Aircraft Company participated in Apollo spacecraft bid, 114
selected to build Surveyor spacecraft, 73
Human factors, 41, 68, 73, 194, 196
guidelines, 41, 196
safe radiation dose, 41
“shirtsleeve” environment, 41
three-man crew, 41
Human Factors Panel. See Technical Assessment Panels.
Hunt, Robert M., 221
Hunter, M. W., 207
Huntsville, Ala., 12
Hurt, Percy, 219
Hyatt, A. E., 218
Hyatt, Abraham, 36, 98, 207, 209
Hydrogen-oxygen systems, 22, 168
Hydrag configuration (Avco Corporation), 71
Hynek, J. Allen, 208

IGY. See International Geophysical Year.
Impact attenuation, 103
Inertial guidance system, 84
Inertial measurement unit, 113, 159, 165, 192
Inertial platform, 41, 160
Ingress, crew, 183
Institute of Aerospace Sciences, 183
Instrument package, 8, 21
soft landing on moon, 11
with penetration spike, 7
Instrumentation, 41
monitoring, 41
research and development, 27, 101
scientific, 101
Instrumentation and Communications Panel. See Technical Assessment Panels.
Instrumentation Laboratory, 27, 62
selected for six-month study of navigation and guidance system for Apollo spacecraft, 50, 61
selected to develop guidance and navigation system for Apollo spacecraft, 61, 106
See also Massachusetts Institute of Technology.
Instrumented capsule, 44
to crash-land on moon, 44
with animals, 11
Integration of the Saturn and Saturn Application Programs Study Group, 210
Intercontinental ballistic missile
137, Titan, 9
Interface control documentation, 172
International Business Machines Corporation, 195
selected to provide ground-based computer system, 195
International Geophysical Year (IGY), 9, 14, 17

International Latex Corporation principal subcontractor to Hamilton Standard Division for Apollo space suit, 176, 194
Interplanetary flight, 17
Interplanetary rocket, 5
Interplanetary travel, 5
Irvin, R. C., 219
Isbell, Tom, 219

J
J–2 engine, 109, 113, 118, 161, 164, 166, 194
200,000-pound-thrust, 3, 46, 109, 133
accelerated funding proposed, 99
C–5 upper stage use, 46, 120, 134
Rocketdyne selected to develop, 3, 46, 54, 167
See also Engines.
Jackson, Bruce G., 215
Jacobson, Lawrence, 218
Janokaitis, John 21 B
Jenkins, Lyle M., 219
Jenkins, Morris V., 215
Jenkins, T. E., 21
Jet Propulsion Laboratory (JPL), 9, 17, 18, 20, 32, 34, 36, 43–45, 48, 56, 62, 64, 66, 67, 78, 84, 107, 109, 110, 143, 147, 197
announced construction of first large space simulator, 99
transferred to NASA jurisdiction, 14
wind tunnel tests, 144
Jevas, Nickolas, 218
Johannesburg, South Africa, 55, 143
Johns, Bryant L., 218
John’s, Lawrence, 218
Johnson, Caldwell C., 31, 58, 142, 209, 214
Johnson, George W. S., 213
Johnson, Harold I., 215
Johnson, Vice President Lyndon B., 143
Johnson, Roy W., 10, 12, 16, 17, 18, 20
Johnson, W. Kemble, 23
Johnston, Richard S., 167, 211, 215
“Joliot-Curie Crater,” 195
Jonash, Edmund R., 63, 211, 215
Joplin, Mo., 192
Jordan, Adaron B., 218
JPL. See Jet Propulsion Laboratory.
Juno II, 17
launched Pioneer III, 141
Juno V, 2, 12, 16
authority, 12
initial funding, 12
renamed Saturn, 12
Jupiter–C, 9
Justice Department, 190
Landa Division, 190

K
Kampmeier, Heinz W., 64, 211, 219
Kaplan, Joseph, 6
Kapryan, Walter J., 216
Kaser, Eldon W., 218
Kavanau, Lawrence L., 100, 214
Kavanau, Walter W., 220
Kazakhstan, U.S.S.R., 118
Keesee, Alan B., 26, 29, 45, 142, 143, 209, 210, 212, 214, 215, 217
Kelley, Albert J., 195, 212
Kemp, John M., 8
Kemp, Richard H., 215
Kennedy Administration, 69
Kennedy, President John F., iv, 69 74, 77, 81, 88, 137, 143, 188, 189, 212
assigned DX priority to Apollo program, 130, 152, 154
INDEX

proposal to Congress, iv, xi, 50
State of the Union message, 135
Kiker, John W., 216
King, E. W., 220, 221
King, Robert L., 36, 42, 55, 209
Kingsley, Milton G., 142, 219
Kindler, Jack, 217
Kistler, Wallace, 219, 220, 221
Kleinknecht, Kenneth S., 105, 212, 214, 217, 221
Kloezer, Paul H., 218
Knotho, A. H., 220
Knutson, Roy K., 15
Kochendorfer, Fred D., 54, 210
Koelle, H. H., 8, 33, 63, 112, 210, 212, 213, 221
Kollman Instrument Corporation, 160
Kloetzer, Paul H., 218
Knothe, A. H., 220
Knutsen, Roy K., 15
Korabl Sputnik I (Sputnik IV), 45
dummy astronaut, 45
guidance system flaw, 45
launched, 45
pressurized space cabin, 45
weight, 45
See also Spacecraft, U.S.S.R.
Korabl Sputnik II (Sputnik V), 53
animals, 53
communications system, 53
launched, 53
recovery, 53
reentry, 53
television camera, 53
See also Spacecraft, U.S.S.R.
Korabl Sputnik III (Sputnik VI), 63
animals, 63
disintegrated and burned, 63
dogs, 63
See also Spacecraft, U.S.S.R.
Korabl Sputnik IV (Sputnik IX), 76
launched, 76
recovered, 76
See also Spacecraft, U.S.S.R.
Korabl Sputnik VII (Sputnik X), 77
launched, 77
recovered, 77
See also Spacecraft, U.S.S.R.
Korycinski, Peter F., 218
Kraft, Christopher C., Jr., 143, 214, 217
Kranz, Eugene F., 220
Kragersdorp, South Africa, 55
deep-space tracking facility, 55
Kuehnel, Helmut A., 210
Kuetttner, Joachim P., 220, 221, 222
Kuiper, Gerard P., 10, 42, 195
Kurbjun, Max C., 65, 81, 115
Kurtz, Herman F., 219
Kyle, Howard C., 217, 219, 220

L-
L-2C. See Spacecraft configurations.
Lamps for command module, 199
incandescent, 199
quartz, 199
fluorescent, 199
Land acquisition requirements, 190
Land, Edwin H., 212
Landing
and recovery systems, 73

maneuver
earth orbit, 25
graze and orbit, 25-26
reentry approach over pole to lessen radiation exposure, 26
point control experiments, 25
techniques, 96
Lang, Dave W., 104, 214
Lang, H. A., 8
Lange, Oswald H., 104, 214
Langham, Wright H., 208
Langley Aeronautical Laboratory, 7
Langley Research Center (LaRC), iii, iv, 14, 18, 20, 25, 32, 34, 42, 56, 56, 60, 60, 70, 76, 78, 81, 83, 86, 91, 93, 94, 98, 107, 109, 110, 115, 117, 119, 137, 139, 144, 147, 148, 155, 197
ballistic range established, 192
Lunar Mission Steering Group, 34
meteoroid test established, 192
simulated spacecraft flight, 105
space station subcommittee on rendezvous, 81
Theoretical Mechanics Division, 34
wind tunnel tests, 144, 198
Large Launch Vehicle Planning Group. See Golovin Committee.
Large launch vehicle program, 99, 118
Laughlin, C. Patrick, 211, 215, 216
Launch Complex 34, 23, 94
Launch Complex 39, 161, 171
Launch escape rocket, 44, 138
Launch escape system, 102, 103, 121, 141, 177, 184, 185, 192
ASPO requested, 165
passive thrust-vector-control system, 165, 184
single "kicker" rocket, 165, 184
configuration approved, 154
120-inch tower, 154
aerodynamic skirt, 154
escape rocket nozzle, 154
jettison motor, 154
launch escape motor, 154, 185
symmetrical nose cone, 154
escape rocket, 44, 138
contract to Lockheed Propulsion Company, 138
flight tests, 153, 192
propulsion system, 103
solid-fuel rocket motor, 103
motors, 138, 200
tower, 152, 177, 184, 200
jettison motor, 152
Launch facilities, 108, 180
Launch Operations Center (LOC), 161, 180, 197
Launch Operations Directorate, 99, 118
Launch sites, 105
considered for direct ascent missions, 105
Brownsville, Tex., 105
Cape Canaveral (off-shore), 105
Cape Canaveral (on-shore), 105
Christmas Island, Pacific Ocean, 105
Cumberland Island, Ga., 105
Mayaguana Island (AMR downrange), 105
South Point, Hawaii, 105
White Sands Missile Range, N. Mex., 105
Launch vehicle studies, 15, 93
capability, 68
3-million-pound-thrust Nova, 68
6-million-pound-thrust Nova, 68
pilot control studies, 43
analytical, 43
simulator, 43
requirements, 33

249
INDEX

Launch vehicle systems
guidance system, 128
emergency switchover from Saturn to
Apollo, 128

Launch vehicles
Atlas, 18
Atlas-Agena B, 135
Atlas-Centaur, 35, 115
Centaur, 16
Juno V, 16
Little Joe, 141
Little Joe II, 130, 131, 141, 144, 152, 160
Little Joe Senior, 94
Nova, 16, 47, 74-75, 96, 119
Redstone, 87
Saturn, 16, 131
Saturn C-1, 96, 119
Saturn C-1B, 193
Saturn C-2, 74, 95
Saturn C-3, 95, 96, 119
Saturn C-4, 119
Saturn C-5, 95, 96, 119
Saturn C-6, 74, 95, 96, 119
Titan, 18
Titan II, 189, 133
Titan III, 119
Vega, 16

See also names of each; Appendix 4, 224-227;
Appendix 7, 234---235.

Lee, John B., 50, 73, 143, 211, 218
Lee, William A., 147
Lees, Lester, 207
Leghorn, Richard D., 208
Lehrer, Max, 212
LEM. See Lunar excursion module.
Lenticular configuration, 29, 71, 72, 77, 78
LEV. See Lunar excursion vehicle.
Levine, Norman, 217
Lewis Aeronautical Laboratory, 10
Lewis Research Center (LRC), 18, 20, 24, 25, 26, 33,
44, 45, 56, 62, 63, 66, 67, 70, 84, 85, 138, 147, 197
Ley, Willy, 6
Liberty Bell 7, 100
astronaut recovery, 100
launched, 100
spacecraft lost, 100
See also Spacecraft, U.S.
Lick Observatory, 10
Lifeline, 7
Life sciences, 38
research center, 38
Life support, 81
Lift over drag, 40, 58
considerations, 25, 57
low lift over drag configurations, 40, 43
landing capability studies, 40, 43
Lifting Mercury, 45
Lilly, William E., 134, 222
Lincoln Laboratory. See Massachusetts Institute of
Technology.
Lindberg, James P., Jr., 221
Lindbergh, Charles A., 135
Ling-Temco-Vought, Inc., 114, 141
bid on lunar excursion module, 186
Chance Vought Corporation, 144
invited to bid on lunar excursion module, 171
Linsley, Edward L., 64, 210, 215
Liquid-hydrogen, liquid-oxygen engine, 32, 46, 99, 109,
127
See also Engines.
Liquid-hydrogen, liquid-oxygen fuel cell, 16, 24
Lithium hydroxide, 103
Little Joe 5, 60
launched, 60

Little Joe 5B, 85
launched, 85
payload, 85
Little Joe II, 95, 141, 152, 180
first vehicle used for qualification, 131, 190
General Dynamics/Convair awarded contract, 130, 160
NASA HQ approved development plan, 144
solid-fuel launch vehicle, 131, 153, 160
See also Boosters and Launch Vehicles.
Little Joe Senior, 94
fin-stabilized solid-fuel rocket booster, 94
for flight tests of Apollo reentry vehicle and launch
escape system, 94
later named Little Joe II, 95
See also Boosters and Launch Vehicles.
Living organisms
effects of planetary environment, 37
effects of space environment, 37
Lockheed Aircraft Corporation, 74
awarded contract by MSFC to study feasibility of
refueling spacecraft in orbit, 74
bid on Apollo space vehicle feasibility study, 57
bid on lunar excursion module, 186
invited to bid on lunar excursion module, 171
participated in Apollo space vehicle bid, 101, 114
Lockheed Propulsion Company, awarded contract for
launch escape system escape rocket, 138
Loftin, Laurence K., Jr., 20, 22, 25, 98, 208, 213
London, England, 28, 30
Long duration, xiii, 132, 188
mission, 41
Longfielder, Harlowe J., 207
Long-range planning, 18
Lord, Douglas R., 139, 147
LOR. See Lunar orbit rendezvous.
Los Angeles, Calif., 44, 59, 134
Los Angeles Harbor, 180
Love, Eugene S., 64, 210, 215
Love, W. Randolph, II, 207, 208
Lovell, James A., Jr., 189
Low Committee, 66, 73, 74, 212
final report, 50, 74
NASA position paper, 67
See also Manned Lunar Landing Task Group.
Low, George M., 20, 22, 23, 25, 45, 48, 54, 56, 57, 60,
66, 73, 75, 93, 98, 104, 134, 143, 207, 210, 212, 213,
222
LR-115 engine, 113
15,000-pound-thrust, 113
replaced in S-IVB stage, 113
See also Engines.
LR-119, 77, 113
See also Engines.
Lucas, John W., 64, 211
Lucht, Ulrich C., 208
Lunar and Planetary Laboratory, 195
analysis of Lunik III photos, 195
Lunar
approach, 164
base, 110, 196
permanent, 8
base supply, 33
unmanned, 33
“bus,” 179, 180
charts, 13, 42
published by Air Force, 42
circumnavigation, 33
manned, 17
Lunar Analysis and Mapping Program (Project LAMP),
15
Lunar-Earth Return Vehicle, 37
<table>
<thead>
<tr>
<th>Lunar excursion module (LEM), 154, 161, 163, 165, 168, 172, 179, 181, 184, 196</th>
</tr>
</thead>
<tbody>
<tr>
<td>cabin environment, 173</td>
</tr>
<tr>
<td>crew exploration in vicinity of touchdown, 173</td>
</tr>
<tr>
<td>flight configuration, 163, 173, 184</td>
</tr>
<tr>
<td>docked, 173</td>
</tr>
<tr>
<td>stowed in adapter, 173</td>
</tr>
<tr>
<td>Grumman selected to design and develop, 130</td>
</tr>
<tr>
<td>industry proposals received, 130, 186</td>
</tr>
<tr>
<td>invitations to bid issued, 130, 186</td>
</tr>
<tr>
<td>maneuver capabilities</td>
</tr>
<tr>
<td>ascent, 172, 173</td>
</tr>
<tr>
<td>docking, 172, 173, 187</td>
</tr>
<tr>
<td>landing, 172, 173</td>
</tr>
<tr>
<td>lunar descent, 172, 173</td>
</tr>
<tr>
<td>rendezvous, 172, 173</td>
</tr>
<tr>
<td>separation from command and service modules, 172, 173</td>
</tr>
<tr>
<td>mockups, 172–173, 188</td>
</tr>
<tr>
<td>antenna radiation pattern, 173</td>
</tr>
<tr>
<td>cabin exterior equipment, 172</td>
</tr>
<tr>
<td>cabin interior arrangement, 172</td>
</tr>
<tr>
<td>complete lunar excursion module, 83, 172</td>
</tr>
<tr>
<td>crew support system, 173</td>
</tr>
<tr>
<td>docking system, 172</td>
</tr>
<tr>
<td>environmental control system, 172</td>
</tr>
<tr>
<td>handling and transportation, 173</td>
</tr>
<tr>
<td>module interfaces, 173</td>
</tr>
<tr>
<td>model, Grumman proposal, 201</td>
</tr>
<tr>
<td>portable life support system, 173</td>
</tr>
<tr>
<td>preliminary Statement of Work completed, 159</td>
</tr>
<tr>
<td>pressurization system, 173</td>
</tr>
<tr>
<td>research and development proposal invitations, 171</td>
</tr>
<tr>
<td>Statement of Work, 171, 173</td>
</tr>
<tr>
<td>contractor responsibilities, 171</td>
</tr>
</tbody>
</table>

*See also* Apollo spacecraft, Spacecraft, and Lunar excursion vehicle.

**Lunar excursion module systems, v, 191**

**communications systems, 191**

**crew equipment system, 174, 175, 191**

**crew equipment system, 174, 175**

<table>
<thead>
<tr>
<th>adjustable seats, 174</th>
</tr>
</thead>
<tbody>
<tr>
<td>food, 174</td>
</tr>
<tr>
<td>personal radiation dosimeters, 175</td>
</tr>
<tr>
<td>portable life support systems, 173, 175</td>
</tr>
<tr>
<td>restraint systems, 174</td>
</tr>
<tr>
<td>space suits, 174, 175</td>
</tr>
<tr>
<td>water, 174</td>
</tr>
<tr>
<td>flight crew, 174</td>
</tr>
<tr>
<td>commander, 174</td>
</tr>
<tr>
<td>systems engineer, 174</td>
</tr>
</tbody>
</table>

**electrical power system, 173, 191, 199**

**environmental control system, 175, 186, 191**

**cabin pressure, 175**

**humidity, 175**

**temperature, 175**

**experimental instrumentation system, 191**

**guidance and control, 173, 174, 191, 192**

**navigational and guidance system, 172, 173, 174, 191**

<table>
<thead>
<tr>
<th>cabling and junction box, 174</th>
</tr>
</thead>
<tbody>
<tr>
<td>chart book and star catalog, 174</td>
</tr>
<tr>
<td>computer, 174, 192</td>
</tr>
<tr>
<td>control and display unit, 174</td>
</tr>
<tr>
<td>displays and controls, 174</td>
</tr>
<tr>
<td>inertial measurement unit, 173, 192</td>
</tr>
<tr>
<td>optical measurement unit, 173</td>
</tr>
<tr>
<td>power and servo assembly, 174</td>
</tr>
<tr>
<td>rendezvous radar and radar altimeter, 172, 174</td>
</tr>
<tr>
<td>reticle, 174</td>
</tr>
</tbody>
</table>

**stabilization and control system, 173, 174, 191**

**attitude reference, 174**

**control electronics assembly, 174**

**display, 174**

**manual controls, 174**

**power supplies, 174**

**rate sensors, 174**

**instrumentation system, 175, 191**

**flight research and development instrumentation system, 175**

**antennas, 175**

**calibration system, 175**

**clock and tape record system, 175**

**power supply, 175**

**radar transponder, 175, 191**

**sensors and signal conditioning, 175**

**telemetry system (including transmitters), 175**

**operational instrumentation system, 175**

**calibration system, 175**

**cameras, 175**

**clock, 175**

**display and control system, 175**

**sensors, 175**

**tape recorder system, 175**

**telescope, 163, 175, 192**

**scientific instrumentation system, 175**

**gravimeter, 175**

**lunar atmosphere analyzer, 175**

**magnetometer, 175**

**radiation spectrometer, 175**

**rock and soil analysis equipment, 175**

**soil temperature instrument, 175**

**specimen return container, 175**

**lunar touchdown system, 174, 191**

**load distribution capabilities, 174**

**meteoroid protection, 174**

**radiation protection, 174**

**propellants**

<table>
<thead>
<tr>
<th>fuel, 174</th>
</tr>
</thead>
<tbody>
<tr>
<td>oxidizer, 174</td>
</tr>
</tbody>
</table>

**propulsion system, 164, 173, 174, 191**

**storable hypergolic bipropellants, 174**

**variable thrust, 174**

**reaction control system, 164, 173, 191**

**structural system, 191**

**Lunar excursion vehicle (LEV), 147, 150**

**direct link communications, 152**

**guidance and control systems, 147, 150**

<table>
<thead>
<tr>
<th>automatic, 150</th>
</tr>
</thead>
<tbody>
<tr>
<td>manual, 150</td>
</tr>
</tbody>
</table>

**landing site, 150**

**location in configuration, 147**

**lunar stay time, 150**

**“point” landing, 150, 163**

**pressurized cabin, 150**

**two-man, 150**

**propulsion system, 150**

**redesignated lunar excursion module, 155**

*See also* Lunar excursion module.

**Lunar expedition, 164**

**supported by Saturn C–5 logistics vehicle, 164**

**Lunar exploration conference, 183**

**Blacksburg, Va., 183**

**Lunar exploration program, 101, 119, 123, 194**

**unmanned, 75**

<table>
<thead>
<tr>
<th>Ranger, 75, 194</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surveyor, 75</td>
</tr>
</tbody>
</table>

**Lunar flights, 31, 41**

**Lunar geology, 60**

**Lunar gravity, 110**

**Lunar impact vehicle, 24, 35**
INDEX

M
M-1 lifting body configuration, 71, 77
M-1 engine, 120, 161
See also Engines.
M-1 lifting body configuration, 71, 72
McCall, Jerry C., 221
McCool, Alexander A., 64, 211
McDavitt, James A., 189
McDonald, J. C., 207
McDonald Observatory, 10
 McDonnell Aircraft Corporation, 29, 37, 132, 181
awarded Surveyor design study, 47
invited to bid on lunar excursion module, 171
participated in Apollo spacecraft bid, 101, 114
McGathy, Pinkney, 218
McGinty, Earl E., 218
McGolrick, Joseph E., 56, 63
McKee, Daniel D., 139
McLean, William B., 208
McMillian, Lee N., 142, 211, 215
McNair, Lewis L., 220
McNamara, Robert S., 99, 133
MacDougall, George F., Jr., 217
Mace, William D., 81, 115
Mack, Jerry L., 221
MacLeish, K. G., 208
Magnetic tape, 21
Main engine, service module, 184
ablative thrust chamber assembly, 184
storable liquid propellants, 184
See also Engines.
Major spacecraft contractors. See Appendix 3, 223.
MALLAR (manned lunar landing and return), 36
14-day lunar landing and return, 36
cassette vehicle, 6600 pounds, 36
lunar landing module, 27,000 pounds, 36
mission module, 9000 pounds, 36
MALLIR (Manned Lunar Landing Involving Rendezvous), 82, 83
booster requirements, 82, 83
Maloney, Philip R., 217, 220
Manchester, England, 13, 44
Maneuverable manned satellite, 22, 28
Maneuverable Recoverable Space Vehicle (MRS. V), 27
Manganiello, Eugene J., 56, 63
Man-in-space problems, 22
“Man-in-Space Soonest,” proposed Air Force program, 11
“Man-in-Space Sophisticated,” proposed Air Force program, 11
Manned circumlunar flight, 39, 55, 86
reconnaissance, 39
vehicle, 33
Manned exploration of space, xiii
Manned interplanetary exploration, 19, 22
Manned lunar exploration, 68
Manned lunar landing, ii, 36, 48, 50, 62, 66, 67, 81
by direct ascent, 33
by rendezvous, 63, 109, 120, 155
launch vehicle requirements, 96, 120, 155
methods, 25, 33, 67, 96, 120, 132, 161, 195, 196
procedures, 96, 155
preparation, 23, 27, 50, 86
“Manned Lunar Landing and Return,” proposed Air Force program, 11
Manned lunar landing and return, xiii, 11, 15, 35, 67, 101
intermediate steps, 24, 35
mission study by NASA Centers, 22
guidance, 22
propulsion, 22
structure, 22
vehicle configuration, 22
Manned Lunar Landing Coordination Group, 98, 213
Manned lunar landing mission, iv, 6, 50, 57, 59, 74, 95, 98, 108, 111, 171
early, 92, 96
guidelines proposed, 92, 114
modes, 6, 120, 130, 155, 161, 176
propulsion requirement, 92, 161
national objective, iv
pacing items, 95
within 10 years, 27, 28, 74
Manned Lunar Landing Task Group (Low Committee), 66, 67, 73, 75, 212
submitted draft report, 73
submitted final report, 74
See also Low Committee.
“Manned Lunar Landing through use of Lunar-Orbit Rendezvous,” 115
Manned lunar outpost, 18, 23
Manned lunar reconnaissance, 39
Manned lunar transport, 84
Manned military space systems program, 75
Manned orbital flight, xi, 130
first successful, xi, 50, 81
Manned orbital laboratory, 33, 54
Manned orbiting space station, 6
Manned satellite project, 2, 14
Manned space flight, 18, 22
Manned space flight laboratory, 22
Manned Space Flight Management Council, 140, 154, 161, 165, 166, 167, 176, 198, 222
Apollo spacecraft design criteria, 176
decision for lunar orbit rendezvous as mission mode, 166
development of LEM, 166
lunar logistics vehicle study, 166
Nova study, 166
Saturn C-1B, 166
Saturn C-5, 166
decision on Saturn C-5 configuration, 130, 134
delayed awarding Nova study contract, 155
formed, 134
members, 134
purposes, 134
results of studies on lunar mission mode selection, 165, 166, 195, 196
criteria, 165–166
communications and tracking requirements, 165
costs, 166, 196
development complexity, 166
flexibility, 166
growth potential, 166
guidance accuracy, 165
military implication, 166
mission, 165
reliability, 165
schedules, 166, 196
weight margins, 165
modes
direct ascent, 165, 196
earth orbit rendezvous, 137, 165, 196
connecting mode, 165
fueling mode, 165
lunar orbit rendezvous, 137, 165, 196

253
Manned space flight priorities
ballistic probes, 22
environmental satellite, 22
lunar landing, 22
lunar reconnaissance satellite, 22
maneuverable manned satellite, 22
Mars-Venus landing, 22
Mars-Venus reconnaissance, 22
Project Mercury, 22
See also names of each.
Manned space flight program, 2, 66, 112, 120
extended scope anticipated, 85
Manned space flight research center (later designated Manned Spacecraft Center), 111
Manned spacecraft, 59, 109
Mann ted Spacecraft Center (MSC), v, xiii, 107, 111, 130, 138, 140, 147, 152, 153, 161, 181, 189, 191, 197
Apollo Spacecraft Project Office established, 130, 132
Crew Systems Division, 201
designation, 50, 118
Facilities Division, 180
Flight Operations Division, 171
Gemini Project Office, 180
Integration Office established, 167
Mission Control Center, 171
location announced, 130, 171
move to Houston, v, 143
Office of Engineering and Development, xiv
organization chart, 233
responsibilities, 111
site selection announced, 111
Technical Information Preparation Branch, xiv
Manned spacecraft development center, 85
proposed by STG, 85
Manned suborbital flight, iv, xi, 87
Manufacturing Panel. See Technical Assessment Panels.
Mardel, Alfred, 221
Marshall (George C.) Space Flight Center (MSFC), iv, v, xiii, 107, 111, 130, 138, 140, 147, 152, 153, 161, 181, 189, 191, 197
Mark II configuration, 71
Markley, J. Thomas, 85, 54, 62, 69, 115, 140, 141, 179, 183, 188, 211, 218, 221
Marquardt Corporation, The, selected to design and build reaction control rocket engine, 142
Marshall, W. H., 78
Mars (planet), 35
probe, 35
unmanned reconnaissance, 35, 55
Marshall (George C.) Space Flight Center (MSFC), iv, v, xiii, 38, 44-46, 48, 52, 62, 63, 66, 67, 69, 73, 74, 76-78, 87, 93, 94, 98, 104, 107, 110, 112-114, 118, 119, 128, 130, 133, 154, 158, 144, 147, 154, 156, 161, 164, 181, 197, 198
awarded contract to study feasibility of refueling spacecraft in orbit, 74
awarded contracts for study of exploratory expeditions launched from earth orbit, 73
Integration Office established, 167
named, 38
static test facility for large vehicle stages, 99, 115
Mars-Venus landing, 22
Mars-Venus reconnaissance, 22
Martin Company, The, 20, 37, 71, 72, 76, 87, 98, 99, 196
bid on Apollo spacecraft, 101, 114
bid on Apollo spacecraft feasibility study, 57
final report submitted, 88
selected for Apollo spacecraft feasibility study, xi, 50, 59
Space Systems Division, 196
study progress reviewed, 9, 64, 73

Martin-Marietta Company
bid on LEM, 186
invited to bid on LEM, 171
Massachusetts Institute of Technology (MIT), v, 9, 65, 69, 75
selected to develop guidance and navigation system, xi, 50, 106, 128
study contract for Apollo guidance and navigation support, 50, 61
Lincoln Laboratory, 63, 66
studies on ground instrumentation system for Apollo, 63, 66
Massey, John W., 220
"Mastodon" 179
Materials, 45
Mathews, Charles W., 23, 31, 104, 131, 143, 147, 214, 221
Maus, Hans H., 118, 140, 221
Maxwell, Preston T., 85, 216
May, Ralph W., Jr., 215
Mayaguez Island (AMR downrange), 105
Mayer, John P., 196
Maynard, Owen E., 68, 143, 147, 209, 214
Mayo, A. M., 66, 80, 212
Mead, Merrill H., 147
"Mechanical astronaut," on Mercury-Atlas 3, 84
Mechta ("Dream"), 15
Medaris, John B., 12, 16, 18
Medical sciences, 37
Mengel, John T., 208
Mercury-Atlas, 81, 194
Mercury-Atlas 1 (MA-1)
exploded, 48
launched, 48
spacecraft destroyed on impact, 48
Mercury-Atlas 2 (MA-2)
launched, 75
maximum heating test, 75
Mercury-Atlas 3 (MA-3)
destroyed, 84
launched, 84
"mechanical astronaut," 84
Mercury-Atlas 4 (MA-4)
astronaut simulator, 110
launched, 110
recovered, 110
Mercury-Atlas 5 (MA-5)
chimpanzee, Enos, passenger, 128
recovery, 128
reentry, 128
two orbits, 128
Mercury-Atlas Program Panels, 113
Mercury Mark II program, 109, 132, 133
project development plan, 132
astronaut training, 132
controlled land recovery, 132
rendezvous techniques development, 132
long-duration flight, 132
renamed "Gemini," 132
spacecraft, 133
Mercury Mark II/Agena, 133
experiments, 135
rendezvous development, 133
Mercury Program, iii, xiii, 22, 85
astronauts selected, 19
follow-on experiments, 29
post-Mercury program, 23, 26, 32, 33
Mercury-Redstone 1 (MR-1)
launched escape tower, 61
INDEX

Mercury-Redstone IA (MR-IA)
launched from AMR, 65

Mercury-Redstone 2 (MR-2)
chimpanzee, Ham, passenger, 74
launched, 74
recovered, 74

Mercury-Redstone Panels, 113

Mercury spacecraft, 44, 45, 115, 140
advanced version recommendations, 23, 94
first earth orbital test, 110
first production spacecraft in test, 44
improved, 105
proposed for lunar mission, 105
scaled-up, 87
two-man, 132
booster, 132
plans announced, 132
shape, 132
to be built by McDonnell, 132

Merrill, Grayson, 208
Merritt Island, Fla.
Launch Complex 39, 161, 171

Messing, Wesley F., 175

Meteorites, 60
Meteoroid
damage studies, 70
protection, 80
Meteorological satellite, 35
Meyer, Andre J., Jr., 214
Michael, William H., Jr., 64, 115, 147, 211
Michel, Edward L., 167
Michoud Ordnance Plant, 109, 115
named for fabrication and assembly of C-3 first stage, 109

Micrometeoroids, 26, 192
Microorganisms, 41

Midcourse
guidance theory, 61
propulsion, 44, 182
velocity corrections, 182

Military Electronics Division
selected to manufacture and test radio equipment, 143

Military reconnaissance, 5
Military space mission, 19
Minimum space and reentry vehicle (manned), 33

Minneapolis-Honeywell Regulator Company, 180, 194
Aeronautical Division, 162
Electronic Data Processing Division, 180
named to design and build Apollo stabilization and control system, 134

Minneapolis, Minn., 134

Missile and Space Vehicle Department
See General Electric Company.

Mission Control Center, 127, 171, 195
overall control of Apollo support elements, 127
site selection announced by NASA, 130, 171
See also Manned Spacecraft Center.

Mission flight plan, 149

Mission mode, 107, 159, 175, 176
C-5 direct ascent, 176, 196
C-5 earth orbit rendezvous, 176, 196
c-5 lunar orbit rendezvous, 176, 196
direct ascent, 108, 161, 170, 176
earth orbit rendezvous, 107, 161, 170, 176
lunar orbit rendezvous, 107, 161, 170, 176, 195
Nova direct ascent, 161, 176
solid-fuel Nova direct ascent, 176

Mission propulsion system
lunar launch velocity increment, 102
lunar orbit injection, 102
lunar orbit rejection, 102
translunar abort, 102

Mississippi Test Facility, 190
plans, 190
test stands, 190
water transportation system, 190

MIT. See Massachusetts Institute of Technology.
Mitchell, Elliott, 60, 118, 221

Mockups
command module, 161, 188
lunar excursion module, 83, 171, 172–173, 188
service module, 188

Modified flapped Mercury configuration, 71, 72
Modular concept, 47, 57, 65
Moffett Field, Calif., 43
Molybdenum coating, 27
Monterey, Calif., 38
Moore, F. Brooks, 220
Moore, Robert, 219

MORAD (Manned Orbital Rendezvous and Docking), 81, 82
See also Scout.
Morris, Owen G., 142
Morse, Archibald E., Jr., 217
Moser, Jacob C., 216
Moser, Robert E., 220
Motorola, Inc., 143

Military Electronics Division, 143

Motors
Algod, 181
Antares, 139
See also names of each.
Mount Hamilton, Calif., 10
Mount Wilson, Calif., 10
Mount Wilson-Palomar Observatory, 10
Mrazek, William A., 118, 214, 221
MRS. V. See Maneuverable Recoverable Space Vehicle.
MSC. See Manned Spacecraft Center.
MSC–MSFC Coordination Panels, 50, 119
Electrical and Electronics Design Panel, 119
modified, 119
Electrical Systems Integration Panel created, 119, 167
Instrumentation and Communications Panel created, 119, 167

MSFC. See Marshall Space Flight Center.

MSFC–MSC Advanced Program Coordination Board, 113, 114, 221

MSFC–MSC Coordination Panels, 218
See also MSFC–MSC–LOC Coordination Panels and Apollo-Saturn Coordination Panels.

MSFC–MSC–LOC Coordination Panels, 218, 219, 220, 221
Crew Safety Panel, 221
Electrical Systems Integration Panel, 219
Flight Mechanics, Dynamics, Guidance, and Control Panel, 220
Instrumentation and Communication Panel, 219
Launch Operations Panel, 220
Mechanical Integration Panel, 219
Mission Control Operations Panel, 220
See also MSFC–MSC Coordination Panels and Apollo-Saturn Coordination Panels.

MSFC Coordination Panels, 113, 114, 221

MSFC Coordination Panels, 113, 114, 221

MSFC–STG Apollo-Saturn program, 112

MSFC–STG Space Vehicle Board, 112, 113, 167
Charter, 112, 167
purpose, 112
responsibilities, 112
Sub-Board, 112, 113
membership, 112
responsibilities, 112, 113

See also Saturn-Apollo Coordination Panels.
Mullaney, Robert E., 137

Multimane crews, 41

Multimane orbital satellites, 86

255
INDEX

Multimanned reentry capsule, 31, 40
Munford, Robert E., 219
Murray, Bruce C., 200
Myers, Boyd C., II, 208

N

NAA. See North American Aviation, Inc.
NAA–NASA Apollo spacecraft design review, 154
environmental control system, 154
fuel cell, 154
launch escape system configuration approved, 154
monthly, 154
NACA. See National Advisory Committee for Aeronautics.
NAA. See National Aeronautics and Space Administration.

NASA Headquarters, v, 14, 18, 20, 22, 23, 25, 36, 42, 46,
53–56, 59, 66, 76–78, 80, 84, 91, 93, 98, 104, 106, 112,
138, 141, 147, 159, 179, 180, 195
announced launch site study, 106
major reorganization, 111, 197
program offices
Office of Advanced Research and Technology, 111
Office of Advanced Research Programs, 67,
91, 94, 95
Office of Aeronautical and Space Research,
18, 20, 22, 67, 91, 94, 95
Office of Applications, 111
Office of Launch Vehicle Programs, 34, 47,
69, 91, 95, 107
Office of Launch Vehicles and Propulsion,
118, 120
Office of Life Sciences Programs, 37, 46,
94, 95
Office of Manned Space Flight, 51, 111,
118, 120, 131–134, 139, 143, 145, 154,
159, 164, 170, 175, 176, 179, 181, 195,
197, 202
Office of Program Planning and Evaluation,
35
Office of Space Flight Development, 18, 19,
20, 26, 31, 34
Office of Space Flight Programs, 36, 53, 57,
66, 67, 87, 94, 95
Office of Space Sciences, 111, 195
Office of Spacecraft and Flight Missions, 118

NASA Historical Office, xiv
NASA–Industry Apollo Technical Conference, 99, 100
results of Apollo feasibility studies, 99
Washington, D.C., 99

NASA–Industry Program Plans Conference, 47, 48
launch vehicles, 48
life sciences, 48
long-range planning, 48
manned space flight, 48
structure and materials research, 48
NASA Launch Operations Directorate, 96, 105
NASA Michoud Operations Plant, 119, 134, 190
S–IC stage assembly area, 133

NASA Staff Conference, 38
Monterey, Calif., 38
Williamsburg, Va., 19
NASA ten-year plan, 2, 3, 47
presented to Congress, 35
Nathan, Ernest B., 220
National Academy of Sciences, 9, 77
Space Science Board, 77
National Advisory Committee for Aeronautics (NACA),
10, 12
abolished, 11, 13
Committee on Aerodynamics, 7

Executive Committee, 7
Special Committee on Space Technology (Stever Committee), 9, 13, 207
National Aeronautics and Space Act of 1958, 2, 12
Public Law 85–568, 12
signed, 12
National Aeronautics and Space Administration (NASA),
2, 3, 16, 17, 24, 32, 47, 50, 59, 73, 91, 99, 115, 130,
132, 133, 180, 181, 189
Administrator, 14, 19, 23, 29, 32, 35, 42, 47, 54,
74, 99, 108, 111, 128, 133, 145, 159, 166, 170,
171, 201
announced C–1B to be developed, 168
announced MSC as location for Mission Control Center, 130
announced selection of Saturn C–5 as lunar launch vehicle, 135, 168
announced selection of spacecraft contractor, 128
Associate Administrator, 34, 35, 55, 65, 67, 73, 74,
80, 81, 85, 87, 91, 95, 96, 98, 99, 104, 105, 108,
111, 119, 131, 132, 133, 166, 170, 197
bidders’ conference for two lunar logistic studies, 180
constituted, xi, 2
Deputy Administrator, 48, 74, 75, 108, 166
established, 2, 11, 12
long-range objectives, 59
manned lunar landing, 28
organized, 13
selected Hamilton Standard Division to develop
Apollo space suit, 130, 176, 194
selected lunar orbit rendezvous for manned lunar
landing mission, 130, 168
See also NASA Headquarters.
National Aeronautics and Space Agency, proposed, 11
National Aeronautics and Space Board, 11
National Aeronautics and Space Council, 69, 143
deficiencies outlined, 119
National Science Foundation, 9
National Space Establishment, 8
National space program, 13, 65, 69
development of large launch vehicles, 99
National space vehicle program formulated by NASA, 16
Navigation, sightings, 165
Navigation and guidance system, v, 43, 101, 102, 119
components, 159
associated electronics, 102, 121
cabling, 102
computer, 102, 121, 180
displays and controls, 102, 121, 190
inertial platform, 121
periscope, 102
radar altimeter, 102
range or velocity measuring equipment, 121
secondary inertial elements, 102
space sextant, 102, 115, 121, 165
stable platform, 102
star and chart catalog, 121
sun trackers, 102
draft work statement
midcourse guidance, 113
equipment, 110
formal proposal, 65
MIT selected, 50
Statement of Work expanded, 110, 120, 121
control of launch from lunar surface, 121
control of translunar injection, 120
data and computation for abort capability, 121
guidance for establishing lunar orbit, 121
re rendezvous in earth orbit, 121
study, 75

256
INDEX

Navigation equipment, 168
   concepts, 112
   onboard computer, 180
Nelson, Alfred M., 54, 210, 212
NERV configurations, 71
Nesbitt, William J., 217
New Orleans, La., 109, 110, 115, 119, 133
New Projects Panel, 2, 28, 29, 209
See also Space Task Group.
New York City, 6
New Zealand, 32
Newell, Homer E., 15, 111, 195
Nikolayev, Andrian G., 181
Noise, in spacecraft, 41
Nolan, James P., Jr., 210, 212, 213
North American Aviation, Inc. (NAA), 2, 37, 127, 128, 131, 143, 147, 152, 155, 159, 162, 165, 175, 181, 189
   assigned design and development
   associated ground support equipment, 132
   command module, 132
   service module, 132
   spacecraft adapter, 132
   spacecraft integration, 132
   ballistic range, 192
   bid on Apollo spacecraft, 101, 114
   bid on Apollo spacecraft feasibility study, 57
   contract signed for development and production of S-II stage of C-5, 198
   Corporate Space Committee, 15
   directed to redesign S-II stage, 118
   directed to study penalties and scheduling effects of spacecraft design capabilities with direct ascent and LOR, 154
   invited to bid on LEM, 171
   letter contract for spacecraft development signed, 130, 132
   meteoroid test established, 192
   RASPO established, 140, 141
   revised Apollo Mission Requirements, 184
   revised Apollo Requirements Specifications, 184
   revised Summary Definitions and Objectives Document, 184
   Rocketdyne Division, 7, 11, 54
   selected as principal contractor for Apollo spacecraft, xi, 51, 128
   selected to develop S-II stage, 130, 198
   Space and Information Systems Division, 127, 128, 134, 140, 141, 142
   subcontractors, 134
North, Warren J., 22, 93, 139, 213, 215, 221
Northrop Corporation, 181
   bid on lunar excursion module, 186
   invited to bid on lunar excursion module, 171
   Radioplane Division, 134
Northrop Space Laboratories
   unmanned logistic system study, 186
Norway, 32
Nova, 14, 16, 22, 25, 47, 74-75, 96, 98, 99, 105, 106, 119, 153, 176
   3-million-pound-thrust, 68
   6-million-pound-thrust, 68
   configurations, 86, 120, 161
   design and development, 74, 75, 168
   first-stage specifications, 99, 120
   launch facility and test stand designs, 99, 108
   lunar landing mission plan, 86, 161
   systems integration studies, 98
   two-stage Nova planned, 140
   alternative direct flight mode, 140, 176
   liquid-propellant engines, 140
Nuclear rocket propulsion, 22, 47, 55
Nutrition, 41
Oakley, Ralph B., 54
Oberth, Hermann, 5
Observatory in space, 5
Office of Advanced Research and Technology (NASA), 111
   formed, 111
Office of Aeronautical and Space Research (NASA), 18, 20, 22, 67, 91, 94, 95
Office of Applications (NASA), 111
   formed, 111
Office of Engineering and Development. See Manned Spacecraft Center.
Office of Launch Vehicle Programs (NASA), 94, 47, 69, 91, 95, 107
Office of Launch Vehicles and Propulsion (NASA), 118, 120
Office of Life Sciences Programs (NASA), 37, 46, 94, 95
   established, 37
Office of Manned Space Flight (OMSF, NASA), 51, 118, 120, 131-134, 139, 143, 145, 154, 159, 164, 170, 176, 179, 181, 195, 197, 202
   formed, 111
   Office of Systems, 175
   lunar mission mode conclusions, 175
   Office of Program Planning and Evaluation (NASA), 35
   Office of Space Flight Development (NASA), 18, 20, 26, 31, 34
   Office of Space Flight Programs (NASA), 36, 47, 53, 57, 66, 67, 87, 94, 95
   Office of Space Sciences (NASA), 111, 195
   formed, 111
   Office of Spacecraft and Flight Missions, 118
   Office of Systems (in Office of Manned Space Flight, NASA), 175
   Office of Space Systems, 176
   Apollo spacecraft design criteria, 176
   control of detailed system weights, 176
   See also Office of Manned Space Flight.
O'Kane, K. Fred, 217
Old Point Comfort, Va., 114
Olling, Edward H., 217
OMSF. See Office of Manned Space Flight.
Onboard guidance computer, 62, 112, 166
Onboard guidance system, 43, 56
   computer, 27, 58
   inertial reference, 58
   star sight system, 58
Onboard propulsion system, 44, 56
   analysis and preliminary development, 44, 60
   solid propellant system, 57
Onboard Systems Panel. See Technical Assessment Panels.
O'Neal, Robert L., 27, 68, 94
O'Neil, James E., 139, 147
Operational techniques
   flight, 101
   ground, 101
Optical devices, 41, 163
Optical subsystems, 160
Orbital launch operations, 115
   complexity, 115
   connector technique, 115
   refueling technique, 115
   studies, 115
Orbital manned space flight, 35
Orbital rendezvous, 59, 119
in Mercury Mark II, 59
Orbital return capsule, 33
Orbital station, 110
Orbiting astronomical laboratory, 35, 80
Orbiting astronomical observatory, 6
Orbiting Geophysical Observatory, 61, 62

257
Orbiting space observatory, 5
Ordway, Frederick I., III, 5
Ostrander, Don R., 34, 36, 69, 98, 209, 213
Oxygen, 167, 188
Pacific Ocean, 180, 194
Pad abort, 193
Pal, George, 6
Palma, Hans R., 219
Palmer, Carl B., 207, 208
Parachute, 43, 58, 198
deployment, 163, 200
dummy-load test, 183
earth landing configuration, 122
landing systems, 78
Radioplane Division selected as contractor, 134
recovery for an earth landing, 28
steerable system, 78
studied for touchdown mode, 22
Paraghamian, Berg, 212
Paraglider
Rogallo wing, 74
Paris, France, 135
Parker, Robert N., 216
Parking orbit, 102
earth, 147
Patterson, Herbert G., 211
Paup, John W., 127
Payload, 32, 43, 68, 81, 105, 180
instrumented, 13
scientific, 14, 180
weight, 24
Peaceful uses of outer space, 23, 133
Pearce, Fred T., Jr., 133
Pearl River site (southwestern Mississippi), 115
static-test facility for Saturn and Nova-class launch vehicles, 115
Pearson, Ernest O., Jr., 45, 66, 207, 212
Periscope, 163
Perrine, Calvin H., Jr., 142, 220
Pesman, Gerard J., 215
Petrona, Rocco A., 220
Petynia, William W., 54, 68, 74, 77, 106, 113, 119, 210
Philadelphia, Penna., 106, 167
Phillips, W. Hewitt, 81
Phillips, William H., 213
Photographs, 60
by vehicle orbiting moon, 21, 29
Physiographic lunar regions, 52
Pic-du-Midi Observatory, France, 10, 13, 44
40-inch reflector telescope, 44
Pickering, John E., 44
Pickering, William H., 20, 34, 36, 207, 208, 209
Pickett, Andrew J., 219
Pierce, John R., 207
Piland, Joseph V., 217
Piland, Robert O., 31, 39, 45, 46, 54, 56, 69, 93, 104, 105, 112, 118, 133, 142, 209, 210, 211, 214, 221
Pioneer, launch attempt failed, 55, 65
Pioneer I, 13
Pioneer II, 14
Pioneer III, 14
Pioneer IV, 17
Pitch rates, 182
Pittsburgh, Penna., 109
Planetary atmospheres, 78
exploration program, 109
landing, 39
probes, 54
Polaris guidance and navigation program, 105, 106
Popovich, Pavel R. (cosmonaut, Vostok IV), 181
Portable life support systems, 172
Potočnik, Capt., 5
Pounder, Edwin, 64, 210
Powell, James, 221
Power sources, 192
auxiliary, 24, 40
hydrogen-oxygen systems, 84, 168, 192
requirements, 84
turbine-generator, 196
Power supplies, 73, 192
Powers, John A., 59
Pratt & Whitney Aircraft Division, 185
contract for fuel cell development, 84, 143
See also United Aircraft Corporation.
Preacher, Brooks C., 104
Preoxygenation, 107
Pressure suit, 41, 103, 123, 166, 176, 183, 194
quick donning, 41
See also space suit.
Pressurized cabin, 41
Preston, G. Merritt, 221
Project Apollo, xiii, 48, 63, 93, 99, 147, 195
feasibility study, 59, 88
named, 48
Statement of Work, 131
See also Apollo Program.
Project Boomerang, 18
Project Fire, 139, 197
experimental reentry spacecraft contract to Republic Aviation Corporation, 144
high-speed reentry heat research program, 139, 144
heating rates, 139
materials, 139
radio signal attenuation, 139
reentry package powered by Antares solid-fuel motor, 139
Project Gemini, 191, 195
Project Highwater, 155
Project Horizon, 18
Phase I report, 23
Project LAMP (Lunar Analysis and Mapping Program), 15
Project MALLIR, 82, 83
Project Mercury, 14, 19, 22, 35, 66, 140, 191
Little Joe booster, 141
Propellants, 127
earth-storable, hypergolic, 121, 137
high-energy system, 13
high-performance, storable, 24
leakage, 79
storable, liquid, 27
utilization and measurement system, 79
Propulsion, 30, 31, 40, 73, 79, 121, 164, 188, 191
abort, 121
auxiliary for guidance maneuvers, 121
lunar landing system, 24, 93
nuclear rocket, 47, 55
onboard system, 57, 93
service module, 121, 137, 138, 142, 165, 182
system temperature control, 79
Propulsion Panel. See Technical Assessment Panels.
Prospector program, 84
automatic roving vehicle, 84
cargo-carrying ability, 84
schedule, 84
soft-landing on lunar surface, 84
spacecraft, 84
Public Law 85-568, 2, 12
Purcell, Edward H., 212
Purser, Paul E., 23, 31, 43, 44, 45, 98, 221
Putnam, William D., xiv
Quality assurance program, 172
Queijo, Manuel J., 68, 105, 115

258
INDEX

R

R-3 (Bell Dyna-Soar) configuration, 72

Radar
lunar landing, 178
spacecraft rendezvous, 178

Radiation, 46, 159, 170
dosage on Discoverer XVII, 60
dosimeter, 123, 172
effects, 46, 80
environment, 41
experiments, 33
lunar, 26
polar, 26
problems, 45, 56
protection, 39, 161
shielding, 40, 122, 201
trajectories, 41

Radiation belt, 10, 14, 25, 170
probes carrying biological specimens, 28

Radio altimeter, 21

Radio astronomical laboratory, 35

Radio Corporation of America, 111
Astro-Electronics Division, 100

Ranger contract, 100

Major Defense Systems Division, 111
selected to design and build Project Fire data acquisition and communication subsystem, 197

Radioplan Division
selected to design and build Apollo spacecraft parachute landing system, 134
See also Northrop Corporation.

Rafel, Norman, 110, 118, 212, 213, 221

Ragan, Ralph, 105, 106, 108, 137, 147, 166, 168

RAND Corporation, The, 7, 55
awarded contract to evaluate missions with nuclear propulsion desirable, 55

Randolph Air Force Base, Tex., 7

Randt, Clark T., 37

Range safety officer
destroyed Mercury-Atlas 3, 84

Ranger I, 107
675-pound spacecraft, 107
Agena B misfired, 107
launched by Atlas-Agena B, 107
reentered, 107

Ranger II, 120
Agena engine failed, 120
launched, 120

Ranger III
launched, 135
scientific experiments
analysis of results, 135, 194
gamma-ray spectrometer, 135, 194

Ranger IV
attained parking orbit, 154
contamination of moon, 183
impacted on moon, 154
launched, 154
payload, 154
timer failure, 154

Ranger V
failed, 195
launched, 195
lunar probe, 195
mission, 195

Ranger program, 43, 75, 100, 168
basis, 34, 168
failures, 137, 195
named, 43
program expanded, 108, 194
spacecraft, 43, 44, 99, 108, 194

launchings increased from 5 to 9, 108
television system, 44, 100, 108

spacecraft contractor, 43

RASPO. See Resident Apollo Spacecraft Program Office.

Raytheon Company, contract to manufacture digital computer for spacecraft, 160

Reaction control system, 122, 191
command module, 102, 122, 164
fuel, 102, 122
oxidizer, 122
rocket engines, 122
The Marquardt Corporation to design and build, 122
design and manufacture of rocket engines shifted from The Marquardt Corporation to Rocketdyne Division, 183

service module, 102, 164
thrust reduction suggested, 182
attitude control, 102
minor velocity corrections, 102
stabilization, 102

ullage for vernier propulsion system, 102

Rechtin, Eberhardt, 208, 211

"Recoverable Interplanetary Space Probe," 27

Recovery tests, 191

Rector, William F., III, 142, 147, 168

Redstone, 87, 100

Redstone Arsenal, Ala., 8, 12, 38, 39, 42, 43

Redstone Scientific Information Center, xiii

Reed, Thomas G., 220

Reentry, 74
at near lunar return velocity, 25, 28, 144
capsule, 33, 108
second generation, 28
weight, 108
configuration, 78
from lunar missions, 29, 33
manned, 29
guidance, 61, 102, 119
heating, 56, 144
hyperbolic, 26
parabolic, 101
systems design, 62
techniques
"skip," 182
deleted from Statement of Work, 182
temperatures, 200

Reentry vehicle, 30
configuration, 59, 70, 78
lifting, 13
See also Entry vehicle.

Rees, Eberhard F. M., 112, 134, 222

Refueling in earth orbit, 6, 33, 110

Reinartz, Stanley R., 214

Reliability, 36, 40, 113, 163, 190
lunar excursion module, 172
vehicle system, 36, 40, 87, 110

Reliability Panel. See Technical Assessment Panels.

Rendezvous, iv, 26, 45, 63, 67, 109
and docking, 5, 109, 132, 139, 173
technique and equipment, 139
capability, 132
earth orbit, 24, 95, 107
experiments, 133
flight test program, 45
in orbit, 6, 117
in space, 6, 19, 42, 45
lunar excursion vehicle requirements, 173
lunar orbit, 95, 107, 109, 110
lunar surface, 95, 107

techniques, 6, 43, 95, 109, 132, 139, 140

Mercury Mark II objective, 132

259
Republic Aviation Corporation, 101, 194, 197
awarded contract for Project Fire spacecraft, 144
bid on Apollo spacecraft feasibility study, 57
bid on lunar excursion module, 186
invited to bid on lunar excursion module, 171
Research and Development Command. See United States Air Force.
Research Steering Committee on Manned Space Flight, xi, 2, 18, 20, 22, 24, 25, 26, 27, 32, 33, 35, 208
See also Goett Committee.
Resident Apollo Spacecraft Program Office (RASPO), 140, 141
Resolution XII (United Nations), 8
Resolution XIV (United Nations), established Committee on the Peaceful Uses of Outer Space, 33, 133
Rice University, 188
Richard, Ludie G., 138, 220
Richter, Henry L., Jr., 8
Ricker, Harry H., Jr., 209
Ridley, Donald R., 105
Rilson, Robert H., 211, 215
Rose, James T., 105, 138
Rose, Rodney G., 216
Rosen, Milton W., 21, 22, 28, 30, 60, 100, 118, 119, 120, 134, 134, 214, 221, 222
Rosen Working Group, 118, 119, 120, 221
Rolling, Robert H., 211, 215
Rose, James T., 105, 138
Rose, Rodney G., 216
Rosen, Milton W., 21, 22, 28, 30, 60, 100, 118, 119, 120, 134, 134, 214, 221, 222
Saturn (booster), 10, 12, 16, 22, 24, 26, 46, 47, 54
first-generation, 31
nuclear upper stages, 47
second-generation, 31
See also Boosters and Launch vehicles.
Saturn (launch vehicle), 32, 106, 108, 146, 171
aborted studies, 192
development schedule, 55, 74
guidance system, 56, 69, 139
new configuration, 18, 31, 32, 74, 100, 147
study of S–I stage recovery, 74
two-stage, 35, 74, 147
upper-stage configuration, 16, 18, 20, 31, 32
vehicle assignments, 46, 56, 192
See also Boosters and Launch vehicles.
Saturn-Apollo Coordination Panels, 112
established, 113
Electrical and Electronics Design, 113
Flight Mechanics, Dynamics, and Control, 113
Launch Operations, 113
Mechanical Design, 113
Saturn C
payload, 33
85,000 pounds in earth orbit, 33
Saturn C–1, 29, 33, 39, 43, 76, 91, 96, 101, 114, 115, 134, 146, 193
adequacy to qualify spacecraft questioned, 55
Apollo boilerplates proposed, 46
configuration, 34, 76
configuration approved, 2
configuration change announced, 93, 100
configuration change proposed, 74, 77
first flight, xi, 50
first stage, 3, 43, 46
engines static-fired, 3, 38, 39, 42, 43, 46
H–I engines, 38, 42, 43, 46, 120
S–IV stage air transport feasible, 85
S–IV stage static-fired, 183
second stage, 3, 93, 120, 183
to test Apollo rendezvous technique and hardware, 139, 165
Saturn C–1B, 146, 179, 180, 193, 198
acceleration recommended, 164
to test Apollo spacecraft in earth orbit, 130, 165, 168
Saturn C–2, 39, 74, 77, 82, 86, 95
1-million-pound-thrust second stage, 25
2-million-pound-thrust first stage, 25
200,000-pound-thrust third stage, 25
configuration, 76, 100
configuration reevaluated, 55, 93

INDEX

Ryan Aeronautical Corporation, study on feasibility of S–I stage recovery, 74

Sacramento, Calif., 183
Sagan, Carl, 183
Samonski, Frank H., Jr., 216
San Antonio, Tex., 7
Sanderson, Kenneth C., 63, 211, 216
San Diego, Calif., 65
Sandler, Irving J., 218
Santa Susana Air Force-Rocketdyne Propulsion Laboratory, 17

Satellites
Discoverer XVII, 60
Explorer I, 2, 9
Lunik I, 15
Lunik II, 2, 29, 183
Pioneer, 55, 63
Sputnik I, xi, 2, 8
See also names of each.

Rolling, Robert H., 211
Rosholt, Robert L., 10
Ross, C. C., 207
Ross, H. E., 6
Rossi, Bruno B., 212
Rothrock, Addison M., 80, 212
Rotors, 58
Rover (nuclear rocket), 91
Row, Perry V., 63, 211, 216
Rowell, Billie D., xiv
Rubel, John H., 133
Rudolph, Arthur L., 138
Runyan, Harry L., Jr., 215
Ruppe, Harry O., 213
Russell, William T., 208
RVX (blunted cone) configuration, 71
development accelerated, 47, 77
development schedule, 55
engineering design work discontinued, 97
payload limitation, 56
Saturn C–3, 96, 109, 119
Apollo support capability studied, 105
configuration, 98, 100
first-stage specifications, 99
first stage to be built and assembled at Michoud, 109
launch facility and test stand design, 99
production engines, 99
recommended for manned lunar landing mission, 50, 95, 101
systems integration studies, 98
Saturn C–4, 119
recommended for manned lunar landing mission, 50, 104, 105
Saturn C–5, iv, v, 46, 119, 130, 140, 164, 168, 176, 179, 190, 193, 196, 198
announced as lunar launch vehicle, 135
availability, 139, 146
configuration approved, 130, 134
configuration proposed, 120, 147
launch schedule, 147
recommended launch vehicle for manned lunar landing by LOR, 154, 168
required for qualification of complete spacecraft, 165
S–IVB stage to be third stage, 154, 180
Saturn C–8
configuration, 161
planned for direct ascent, 161
Saturn/Centaur launches, 24, 32
Saturn development program, 2, 31, 55, 81
approved by NASA Hq, 2
Saturn flight schedule, 59
Saturn Guidance Committee, 69
formed, 69
objectives, 69
Saturn guidance equipment, 139, 147
Saturn launch area
Complex 34, 23, 94
Complex 39, 161, 171
Saturn program, 32, 38, 54, 62
research and development, 77
transferred to NASA, 38
transferred to NASA cognizance, 2
Saturn Program Requirements Committee, 80
established, 80
Saturn reentry tests, 94
preliminary development plan, 94
spacecraft systems, 94
Saturn S–I stage, 34, 76, 93, 140
1.5-million-pound thrust, 34
Chrysler Corporation selected to build, 119
eight H–1 engines, 34
feasibility study for stage recovery, 74
redesign proposed, 77
Saturn S–IB stage
3-million-pound thrust, 100
Saturn S–IG stage, 190
configuration, 133
first stage of Saturn C–5, 130, 133, 147
The Boeing Company selected as contractor, 130, 133
Saturn S–II stage, 55, 77, 109, 118, 190
configuration, 76, 100, 109, 147
five J–2 engines, 118
four J–2 engines, 109, 118
NAA selected to develop and produce, 130, 198
Saturn S–IV stage, 32, 33, 34, 37, 76, 100, 200
154-inch-diameter adapter, 87
80,000-pound thrust, 32, 34
air transport feasible, 85
Douglas Aircraft Company to build, 3, 43
two engines, 34
Saturn second stage, 37, 93, 168, 183
static-fired, 183
Saturn S–IVB stage, 113, 147, 200
adapter, 186
development plan, 120
Douglas Aircraft Company selected for development, 130, 180
modification by Douglas Aircraft Company, 113, 198
recommended as flight test vehicle, 113, 134, 154
six LR–115 engines, 113
replaced by single J–2 engine, 113, 134
Saturn S–V stage, 32, 34, 74, 76
40,000-pound thrust, 32, 34
two engines, 32, 34
Saturn SA–1, 46
assembly, 46
flight qualification test, 85
installed on static test stand, 76
launch, xi, 50, 115, 116
Saturn SA–2, 155
launch, 155, 156
Project Highwater, 155
Saturn SA–3, 113
Saturn SA–6, 56, 113, 193
tentative flight plan, 56, 193
Saturn SA–7, 113, 193
S–IV adapter approved for Apollo missions, 87
trajectories, 119
Saturn SA–8, 56, 87, 113, 193
tentative flight plan, 56
trajectories, 119
Saturn SA–9, 56, 87, 113, 193
Saturn SA–10, 56, 87, 113, 193
Saturn SA–T (test booster), 38
SAT–01 test, 38
static firing, 27
"Saturn System Study," 18, 20
1375 possible configurations, 18, 20
Saturn Vehicle Team (Silverstein Committee), 32, 34, 209
Saunders, James F., 216
Savage, Melvyn, 66, 118, 147, 212, 221
Sawyer, Ralph S., 211, 216
Schaaf, S. A., 207
Schachter, Oscar, 6
Schaus, T., 217
Schirra, Walter M., Jr., 19, 215, 216
Schmidt, Stanley F., 62, 211
Schramm, Wilson B., 100, 138, 213, 214
Schriever, Bernard A., 21
Schurmeier, Harris M., 20, 22, 147, 208
Schwenk, F. Carl, 28, 30
Schwichtenberg, A. H., 212
Scientific equipment, 104
experiments, 194
exploration of space, 9, 77
lunar base, 68
Scout, 26, 35, 82, 139
MORAD, 81, 82
payload, 82
Seamans, Robert C., Jr., 55, 65, 67, 73, 74, 80, 81, 85, 87, 91, 95, 96, 98, 104, 105, 108, 119, 131, 132, 159, 166, 170, 171, 197, 198, 208, 209, 213
Seattle, Wash., 183
INDEX

Seaton, Fred A., 53
"Second-generation" space capsule, 28
advanced abort devices, 28
advanced recovery techniques, 28
potential for near lunar return velocity, 28
space and atmospheric maneuverability, 28
three-man capacity, 28

Second International Congress on Astronautics, 6
Secretary of Defense, 12, 23, 99, 133
Secretary of the Air Force, 32
Secretary of the Army, 23, 32, 53
Secretary of the Interior, 53
See, Elliot M., Jr., 189
Seiff, Alvin, 56, 210, 214
Seismometer, 43, 195
lunar, 34, 43, 73, 195
Seldon, Robert F., 63, 211
Senate, 12, 74
Committee on Aeronautical and Space Sciences, 17, 21, 33
Senior Steering Group, 36, 42

See also Space Exploration Program Council.
Service module (SM), 101, 124, 128, 147, 150, 170, 179, 190
adapter, 186, 200
fuel cell radiators, 164
interface problems, 178
length increased, 183
mockup ordered, 135
progress reviewed, 143
propulsion system, 102, 137, 150, 155, 164, 165, 192, 200
ground tests, 165
reaction control system, 164
specifications, iv
structure, 103, 122
Shapley, Alan H., 208
Shea, Joseph F., 134, 139, 147, 150, 168, 170, 222
Shepard, Alan B., Jr., iv, xi, 19, 50, 87, 214, 221
Shipley, William, 212
Shock attenuation, 157
NAA concept, 157
Sidick, Rose, xiii
Siepert, Albert F., 209
Sigma 7
launch, 194
manned, 194
mission, 194
recovered, 194
Silverstein, Abe, 10, 15, 20, 31, 32, 34, 36, 42, 43, 44, 47, 53, 57, 60, 62, 67, 87, 93, 98, 207, 209, 213
Silverstein Committee, 32, 209
Saturn Vehicle Team, 32, 34, 209
Simulators, mission, 191
complete mission capability, 191
instrument environment, 191
visual environment, 191
Siry, Joseph W., 138
Siverton, Wilford E., Jr., 64, 211
Sjoberg, Sigurd A., 217, 221
Slayton, Donald K., 19, 217, 221
Sloop, John L., 54, 80, 210
SM. See Service module.
Small, John W., Jr., 217
Smedal, Harold A., 62, 211, 215
Smith, Francis B., 19
Smith, G. Allen, 62, 210
Smith, G. Dale, 211
Smith, George B., Jr., 167
Smith, Levering, 100, 214
Smith, R. A., 7
Smith, Richard F., 216
Smith, Richard G., 219
Smith, Robert P., 142, 219
Snyder, Samuel, 212
Society of Automotive Engineers, 42
National Aeronautical Meeting, 42
Solar batteries, 40
Solar cells, 195
Solar flares, 41, 95, 159
Solar satellite, 15
Source Evaluation Board, 104, 114, 128, 159, 214
South Africa, 19, 32, 41, 53
South Point, Hawaii, 105
Sovereignty of outer space, 6
Soviet Union, xi, 2, 8, 15, 29, 32, 45, 53, 62, 76, 77, 81, 106, 179, 181
Space and Information Systems Division, 128, 151, 152, 198
employment increase, 167
first spacecraft mockup inspection, 167
named subcontractors, 130, 134, 138, 142, 143
NASA Apollo Office established, 140
selected to design and build Apollo spacecraft, 128
See also North American Aviation, Inc.
Space cabin, 80, 167, 181, 188
fire, 188
sealing, 80
simulated, 181, 188
environment, 13, 19, 67, 85, 101, 173
physical reactions to, 101
psychological reactions to, 101, 167, 181
exploration, 9
ferry, 43, 115
flight, 5
flight research, cost, 10
goal, 10, 77, 88
laboratory, 25, 31, 40, 102
module, 102, 104, 123, 127
temporary (manned), 33
medicine, first symposium, 7
mirror, 5
platforms, 28
probes, unmanned, 26
radiator, 159
sextant, 110, 160, 165
first design study, 133
visibility problem, 110
station, 5, 7, 17, 19, 35, 42, 45
in earth orbit, 39, 40
suit, 157, 172, 176, 194, 200
development, 27, 130, 166, 176, 194
See also Apollo space suit.
vehicle, problems, 112
design studies, 112
operations, 112
planning, 112
refueling in earth orbit, 112
research and development tests, 112
schedules, 112
weight, 112
Space Exploration Program Council, 34, 36, 42, 47, 55, 66, 67, 209
Senior Steering Group, 36, 42
Space rendezvous, xiii, 45
NASA inter-Center meeting, 45
Space Science Board (National Academy of Sciences), 77
Space Sciences Steering Committee, 94
Lunar Sciences Subcommittee, 94
Space Task Group (STG), ill, iv, v, xi, 21, 32, 39, 40, 41–45, 56, 60, 61, 66, 68–70, 73, 74, 76, 78, 84, 87, 93, 98, 104, 105, 107, 110, 112, 113
Advanced Vehicle Team, 3, 35, 209
Apollo Project Office formed, 54
Flight Systems Division, 50, 54, 55, 94
formulated guidelines for advanced manned spacecraft, 38
New Projects Panel, 2, 209

262
INDEX

Organization chart, 230
organized, 14
proposed a manned spacecraft development center, 85
redesignated, v, 50, 118
responsibilities with prime contract, 93, 94
responsibility for lunar spacecraft specifications, 94
transferred to Goddard Space Flight Center, 21

Spacecraft, U.S.S.R.
Korabl Sputnik I (Sputnik IV), 29, 45
Korabl Sputnik II (Sputnik V), 53
Korabl Sputnik III (Sputnik VI), 63
Korabl Sputnik VI (Sputnik IX), 76
Korabl Sputnik VII (Sputnik X), 77

Lunik I, 15
Lunik II, 2, 29, 183
Lunik III, 2, 29, 195
Sputnik IV, 45
Sputnik V, 53
Sputnik VI, 63
Sputnik IX, 76
Sputnik X, 77
Vostok I, 81
Vostok II, 106
Vostok III, 181
Vostok IV, 181

See also names of each.

Special Committee on Space Technology (Stever Committee), 9, 13, 207–208

Stever Committee, 9, 13, 207
Stever, H. Guyford, 9, 207
Stewart, Homer J., 35, 207
Stewart, Lester A., 219

STG. See Space Task Group.
STG-Lincoln Laboratory Work Statement, 66
St. Louis, Mo., 190

Sputnik J, xi, 2, 8
Sputnik IV, 29, 45
Sputnik V, 53
Sputnik VI, 63
Sputnik IX, 76
Sputnik X, 77

States, 170

Steffen, Kurt R., 100, 214
Stewart, Homer J., 35, 207
Stewart, Lester A., 219

Storage batteries, 40, 125
Storms, Harrison A., 127
Strass, H. Kurt, 18, 22, 27, 28, 31, 32, 33, 44, 45, 46, 54, 55, 56, 58, 68, 94, 209, 217

Strelka, 53

See also Dogs.

Strickland, James L., 219
Strategic planning, 25, 48, 103
protection, 103
meteoroid, 103
passive heat, 103
radiation, 103

Structural configuration, 45, 73
command module, 190

Structures, Materials and Heating Panel. See Technical Assessment Panels.

Structures and materials, 68

Sparks, Brian O., 56, 64
Spencer, John, 207
Spitzer, Lyman, Jr., 207

See also names of each.

Stark, Thomas P., 189
Stapp, John P., 207

State University of Iowa, 170

Stehr, Lewis J., Jr., 100, 214

Stevens, Kurt R., 100, 214

STG-Lincoln Laboratory Work Statement, 66

Streeter, Kenneth R., 211, 215
Stover, John P., 207
Stone, Ralph W., Jr., 65, 68, 115
Storage batteries, 40, 125

Streilka, 53

See also Dogs.

Strickland, James L., 219
Structural system, 25, 48, 103
protection, 103
meteoroid, 103
passive heat, 103
radiation, 103

Structures, 45, 73
command module, 190

Structures, Materials and Heating Panel. See Technical Assessment Panels.

Structures and materials, 68

263
INDEX

Sturm, Thomas A., 9
Suborbital flight, 35, 192
   manned, 35, 50
Sumpter, James H., Jr., 218
Sun, 134
Super booster program, 35
Surveyor, 73, 75
   contract award, 47
   instrumentation, 73
   program, 168
   schedule, 73
   soft-lunar landing, 47
   spacecraft, 47, 73
Survival kit, 141, 190
Sverdrup & Parcel Company, 190
Swenson, Lloyd S., Jr., 7
Sword, C. D., 167
Systems Integration Panel. See Technical Assessment Panels.
Syvertson, Clarence A., 62, 210, 215

T

Technical Assessment Panels, 56, 57, 106, 114
   findings, 59
   Panels, 214, 215, 216, 217
   Flight Mechanics, 114, 215
   Ground Operational Support Systems and Operations, 114, 217
   Human Factors, 114, 215
   Instrumentation and Communications, 114, 216
   Manufacturing, 114, 217
   Onboard Systems, 114, 216
   Propulsion, 114, 215
   Reliability, 114, 217
   Structures, Materials and Heating, 114, 214
   Systems Integration, 114, 214
   Technical Development Plan, 114, 217
   proposal evaluation, 57, 114
Technical Development Plan Panel. See Technical Assessment Panels.
Technical Information Preparation Branch, xiv
   See also Manned Spacecraft Center.
Technical Subcommittee, 106, 114, 131, 214
Technology development, 67
Tekites, 60
Telecommunications system, Collins Radio Company selected to build, 134
Telemetry, 143, 182
   data, 79, 183
Telescope, 5, 170, 182, 185, 190, 200
   requirements for spacecraft, 163, 185
   scanning, 192
Television, 81, 182, 195
   camera, 11, 44, 73, 108
   direct, 21
   monitor, 190
   system, 21, 44
Temperature recorder, 43
   lunar, 43
Tenth International Astronautical Congress, 28, 30
Terrestrial crater, 60
Theoretical Mechanics Division, 34
   lunar trajectory group, 34
   See also Langley Research Center.
Thibodaux, Joseph G., Jr., 64, 211, 215
Thiele, Clyde, 217
Thiokol Chemical Corporation, selected to build launch escape tower jettison motor, 152
Thompson, Floyd L., 14, 45, 56, 64
Thompson, Milton O., 63, 211, 215
   Thompson, Robert F., 217, 219
   Thor-Able, 12, 13, 14
   Thor-Delta, 26, 35
   Thornton, Wilbur G., 64, 210
   Three-man advanced spacecraft, xi, 135
   Thrust requirements, 25
   Thrust chamber assembly, ablative, 184
   Tischler, Adelbert O., 118, 221
   Titan, 18, 20
      first stage, 20
      hardware procurement, 20
      second stage of Saturn, 20
   Titan II, 9, 132, 133
      proposed for lunar landing program, 87
   Titan III, 119
      NASA had no requirement, 120
   Titan-C, 20, 29
   Titov, Gherman S. (pilot, Vostok II), 106
   Tobias, Cornelius A., 46
   Tolson, Robert H., 115
   Topographical research, 13
   Toukadian, Richard Z., 216
   Toxic gases, 41
   Toy, Harold D., 217
   Tozier, Robert E., 63, 211, 216
   Tracking requirements, 41, 42, 66
      circumlunar, 41
      midcourse, 41, 42
      reentry, 42
   Tracking stations
      deep-space stations, 14, 66
   Tracking systems
      DOD–NASA coordination, 19
   Trageser, Milton B., 43, 61, 62, 63, 105, 110
   Trainers
      part-task, 191
      simulated lunar landing, 168
   Trajectory analysis, 44, 68, 172
   lunar excursion module, 172
   Transearth trajectory, 6, 102, 182
   Translunar injection, 147
   Translunar trajectory, 6, 102, 147, 150, 154, 182
   Transponder, 177
   Trenholm, J. B., Jr., 218
   Trimble, George S., Jr., 207
   Trimpi, Robert L., 64, 211
   Tullahoma, Tenn., 191
   Turnock, James, 147

U

Unger, J., 221
United Aircraft Corporation, 37, 84, 143
   Hamilton Standard Division, 130, 176, 194
   Pratt & Whitney Aircraft Division, 84, 143
United Nations, General Assembly
   adopted Resolution XII, 8
   adopted Resolution XIV, 33, 133
United States, 32, 55
United States Air Force
   Arnold Engineering Development Center, 160, 191
   Ballistic Missile Division, 11, 21, 32, 59
   Research and Development Command, 59
   Scientific Advisory Board, 8
   sponsored space medicine symposium, 7
United States Army
   Ballistic Missile Agency, 2, 8, 9, 12, 15, 17, 20, 21, 25, 26, 29, 31–34, 36, 37
      Chief of Ordnance, 10
      Chief of Staff, 23
United States Navy, 44
   Air Crew Equipment Laboratory, 106
   Naval Air Engineering Center, 167
   University of Arizona, 195
   Lunar and Planetary Laboratory, 195
   University of California, 17, 46

264
INDEX

University of Chicago, 10, 42
University of Houston, xiv
University of Manchester, 13, 44
University of Minnesota, 46
Unmanned logistic system studies, feasibility of developing
general-purpose spacecraft, 8
Upper Atmosphere Rocket Research Panel, 8
Urine management system, 164
U.S. Army Map Service, 15
U.S. Geological Survey, 15, 53, 60
U.S.S. Kearsege, 194

V

V-2 Upper Atmosphere Research Panel, 8
Vacuum, environmental approach, 99
Vale, Robert E., 211, 215, 219
Van Allen, James A., 10, 170, 207
Van Allen radiation belts, 46, 68
inner belt, 46
outer belt, 46
Vandenberg Air Force Base, Calif., 60
Vanguard, 9
Vann, James, 219
Van Nuys, Calif., 134
Variable-thrust engines for lunar landing, 24
Vega, 16, 21, 26, 31
Velocity requirements, 25, 102
Venus (planet), 78
orbiter, 55
probe, 35
unmanned reconnaissance, 35
Vernier propulsion system, 102
Vetko, George J., 215
Vibration, 41, 80, 123
attenuation, 123
crew loads, 123
in spacecraft, 41, 123
Voas, Robert B., 215, 217
Vogelek, Arthur W., 81, 98, 115
von Braun, 23
Von Braun team, 23
von Braun, Wernher, 5, 6, 14, 15, 36, 38, 44, 56, 62, 66,
74, 87, 98, 112, 113, 134, 140, 164, 207, 209, 218, 221,
222
Vonbun, Friedrich O., 138, 147, 211, 217
Voss, R., 213
Vostok I
launch, 81
payload, 81
reentry, 81
Vostok II
launch, 106
manned, 106
payload, 106
reentry, 106
weight, 106
Vostok III
launch, 181
manned, 181
recovery, 181
renendezvous with Vostok IV, 181
Vostok IV
launch, 181
manned, 181
recovery, 181
renendezvous with Vostok III, 181
Vought Astronautics
MSC space suit evaluation contract, 166

W

W-1 configuration, 72
Wallops Island, Va., 44, 60, 85
Wallops Station, Va., 43, 197
Ward, Robert J., 219
Washington, D.C., iv, xiv, 19, 36, 46, 47, 53, 55, 99, 115,
118, 168
Waste disposal, 41
Water boiler, 178
Water tanks, 178
Water vapor, 41
Water-glycol, 159, 178, 192
Watkins, Harry L., 218
Watson, Fletcher G., 10
Watters, Harry J., 212
WAugh, Merle G., 212
Weather observation, 5
Weather satellite system, 91
Webb, James E., 74, 99, 108, 128, 133, 143, 159, 166, 170,
171, 201
Weeks, L. M., 110
Weigand, H. J., 100, 214
Weight, 31, 68, 163, 176, 190
Weightlessness, 5
Wells, Helen T., 27
Weston, Kenneth C., 211, 215
Weyers, Paul F., 142
Whipple, Fred L., 6, 208
Whitbeck, Philip H., 217
White, Art, 221
White, Edward H., II, 189
White, Stanley C., 41, 46, 209, 214
White Sands Missile Range (WSMR), N. Mex., 105,
165, 175, 188, 193
facilities, 165, 180, 181, 188
MSC test programs, 165, 175
potential direct ascent launch site, 105
selected as Little Joe II launch site, 160
Whittaker, Clyde, 219
Wiesner Committee (Ad Hoc Committee on Space), 69,
212
Wiesner, Jerome B., 69, 212
Wildey, Robert L., 200
Williams Bay, Wisc., 10
Williams, Francis L., 8, 100, 214
Williams, Grady, 221
Williams, John J., 214, 220
Williams, Thomas, 216
Williams, Walter C., 93, 104–107, 112, 118, 134, 155,
214, 221, 222
Williams, W. E., 219
Williamsburg, Va., 131
Willment, David A., 149
Wilson, Charles H., 94
Winckler, John R., 46
Wind tunnel
program, 141, 191
tests, 69, 144
Windows, 163
spacecraft, 163, 177, 198
Winged-glide configuration, 88
Winterhalter, David L., Sr., 142
Wolhart, Walter D., 218
Wolman, William W., 100, 214
Wood, Lloyd, 210
Woods, Robert J., 7
Woodward, William H., 207, 213
Woomera, Australia, 19, 75, 109, 143
Woolesy, Gordon, 219, 220
Working Group on Human Factors and Training (Stever
Committee), 208
Working Group on Instrumentation (Stever Committee),
208
Working Group on Lunar Exploration, 17, 208
Working Group on Manned Lunar Landing Program,
57, 210
formed by George Low, 57
purposes, 57

265
INDEX

Working Group on Range, Launch and Tracking Facilities (Stever Committee), 208
Working Group on Reentry (Stever Committee), 207
Working Group on Space Research Objectives (Stever Committee), 207
Working Group on Space Surveillance (Stever Committee), 208
Working Group on Vehicle Program (Stever Committee), 207
World War II, 5
WSMR. See White Sands Missile Range.
Wyatt, DeMarquis D., 17, 19, 98, 213

X

X-15, 140, 152

Yaw rates, 182
Yerkes Observatory, 10, 42
Yolles, J., 213
York, Herbert P., 17, 20, 29, 209
Young, John D., 217
Young, John W., 189
Yschek, Henry P., 141, 218

Z

Zavasky, Raymond L., 23
Zimmerman, Arthur V., 147
Zimmerman, Charles H., 23
Zwicky, F., 5

266
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