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PRELIMINARY ANALYSIS OF HUB AND SPOKE
AIR FREIGHT DISTRIBUTION SYSTEM

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PRELIMINARY ANALYSIS OF HUB AND SPOKE AIR
FREIGHT DISTRIBUTION SYSTEM

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SUMMARY

A brief analysis is made of the hub and spoke air freight distribution system which would employ less than 15 hub centers worldwide with very large advanced distributed-load freighters providing the line-haul delivery between hubs. This system is compared to a more conventional network using conventionally-designed long-haul freighters which travel between numerous major airports (typical of today's 747-F operation). Both trucks and short-haul, "feeder" aircraft are used to deliver cargo to the airports. The analysis calculates all of the transportation costs, including handling charges and pickup and delivery costs. The results show that the economics of the hub/spoke system are severely compromised by the extensive use of feeder aircraft to deliver cargo into and from the large freighter terminals. Not only are the higher costs for the smaller feeder airplane disadvantageous, but their use implies an additional exchange of cargo between modes compared to truck delivery. The conventional system uses far fewer feeder airplanes, and in many cases, none at all. When feeder aircraft are eliminated from the hub/spoke system, however, that system is universally more economical than any conventional system employing smaller line-haul aircraft.

INTRODUCTION

NASA has recently sponsored several studies of large dedicated cargo aircraft (refs. 1-7) which have the potential of offering significant improvements in productivity and efficiency over current wide-body freighters. These aircraft vary in design payload from 0.27 Gg (600,000 lb) to 0.64 Gg (1,400,000 lb) compared to a maximum payload for the 747-F of 0.12 Gg (250,000 lb). All of these advanced designs locate a substantial part, if not all, of the payload and fuel within the wing so that a close match is obtained between aerodynamic and inertial loading. By thus eliminating the major source of in-flight bending moments, the structural weight can be reduced. As the analysis of reference 6 indicates, the distributed-load freighter (DLF) is generally not cost competitive with more conventional, fuselage-loaded designs until the payload exceeds about 0.25 Gg (550,000 lb). Thus, for the design conditions imposed in these studies (8x8 containers, 160 kg/m^3 payload density), the minimum gross weight distributed-load aircraft must be at least twice the gross weight of the 747-F.
The current air cargo market volume, the existing terminal facilities, the route network and the supporting infrastructure preclude the application of these huge aircraft in today's environment. These large freighters would be used almost entirely in intercontinental airfreight operations and the most likely systems design would employ a relatively small number of worldwide hub cities. Practical networks may be operational and economically feasible with as few as ten worldwide hub terminals (ref. 3). In this hub and spoke concept, the cargo is delivered to the hub by surface mode or by a short-haul airplane. Boeing estimates the cost for widening existing runways to accept the distributed-load freighter at ten hubs to be quite modest, representing less than 1-percent of the operating costs. This surcharge would impose a negligible impact on total system economics.

The purpose of this report is to present the results of a brief analysis of the hub-spoke distribution system that could support the application of the very large freighters. Total transportation costs are estimated, including transfer costs between modes as well as costs generated by the line-haul, short-haul and surface vehicles. The paper compares the hub-spoke system utilizing the very large distributed-load airplanes to the current network operation incorporating either current wide-body freighters or new airplanes that follow conventional design concepts. This analysis indicates the conditions under which the hub/spoke and large freighter combination could be economically more favorable.

**NOMENCLATURE**

- **AIC**: Aircraft investment costs
- **B₁**: Mean delivery radius for feeder aircraft into hub terminal
- **B₂**: Mean delivery radius for feeder aircraft into conventional line-haul terminal
- **B₃**: Mean delivery radius for trucks into hub terminal
- **B₄**: Mean delivery radius for trucks into conventional line-haul terminal
- **B₅**: Mean delivery radius for trucks into feeder aircraft terminals in hub/spoke system
- **B₆**: Mean delivery radius for trucks into feeder aircraft terminals in conventional system
- **B₇**: Delivery radius (range) for DLF
- **B₈**: Average delivery radius (range) for conventional long-haul airplane
C  ratio of total costs in hub/spoke system to total costs in conventional system

$C_s$  value of total cost ratio ($C$) for standard case values (Table I)

$D_C$  $AIC + DOC$ for conventionally-designed long-haul airplane

$D_D$  $AIC + DOC$ for DLF

$D_F$  $AIC + DOC$ for feeder aircraft

$D_T$  $DOC$ for trucks

DLF  distributed-load freighter

DOC  direct operating costs

$H_C$  terminal and cargo-handling costs per unit payload weight for long-haul airplane at conventional system terminal

$H_D$  terminal and cargo-handling costs per unit payload weight for DLF at hub terminal

$H_F$  terminal and cargo-handling costs per unit payload weight for feeder aircraft at feeder terminal

$N_C$  number of conventional terminals in system

$N_F$  number of feeder aircraft terminals in system

$R_1$  traffic radius for DLF

$R_2$  traffic radius for conventional long-haul airplane

$R_3$  traffic radius for trucks into hub terminal

$R_4$  traffic radius for trucks into conventional system terminal

$R_5$  traffic radius for feeder airplanes into hub terminal
DESCRIPTION OF MODEL

A description of the model employed in this study is facilitated by reference to figure 1(a). There are two systems to be compared, the hub/spoke system using very large distributed-load freighters (DLF) and the more conventional operation employing more conventional long-haul airplanes (either advanced designs or current wide-bodies). A prescribed cargo load is assumed to be delivered between two hubs, and the DLF is then sized to accept that load as its payload, that is

\[ T = T_D = W_D \]  

(1)

The number of conventional aircraft and consequently the number of conventional line-haul terminals is determined by the assumed payload capacity of the conventional airplane,

\[ N_C = T/W_C \]  

(2)
The cargo load through each conventional line-haul terminal is then

\[ T_C = \frac{T}{N_C} \]  

(3)

All aircraft are assumed to operate with a 100 percent load factor; as a result, the calculation accepts a nonintegral number of conventional aircraft (the excess payload past the last integral number can be assumed to define a single smaller payload airplane). Only one aircraft is assumed to depart from each terminal in either system.

To provide retail delivery of the cargo into and from the line-haul terminals, truck and short haul or "feeder" airplanes are employed. Thus in the hub/spoke system,

\[ T_D = T_{F_D} + T_{T_D} \]  

(4)

and, in the conventional system,

\[ T_C = T_{F_C} + T_{T_C} \]  

(5)

Trucks are also used to provide delivery into the feeder aircraft terminals.

The modeling is constructed on the assumption that cargo traffic generated for a given terminal is proportional to the area of a circle prescribed by the radial distance measured from the terminal center. Only the traffic-gathering radius for the DLF (R1) and the truck traffic radius into the hub terminal (R3) are prescribed; all other traffic radii in figure 1(b) are determined by the calculation. The calculated traffic radius of the traffic in the conventional system (R4) can be less than but not exceed the input value of the truck traffic radius in the hub/spoke system (R3).

The traffic generated beyond the range of the truck in either system is delivered by feeder aircraft into the respective line-haul terminal. The traffic radii for the feeder airplanes (R5 and R6) are determined by the prescribed feeder airplane characteristics and the remaining traffic area beyond the truck range. Thus, in the hub/spoke system,

\[ R_5 = \sqrt{\frac{R_1^2 - R_3^2}{T_{F_D}/W_F}} \]  

(6)

and, in the conventional system,

\[ R_6 = \sqrt{\frac{R_2^2 - R_4^2}{T_{F_C}/W_F}} \]  

(7)
In the sample layout of figure 1(b), the DLF payload was three times that of the conventional aircraft. Thus the sum of the three areas in the conventional distribution system is equal to the area of the circle of the radius $R_1$ in the hub/spoke system. The conventional airplane traffic radius is given by

$$R_2 = R_1 \sqrt{\frac{W_D}{W_C}}$$ (8)

In determining the transportation costs, operating costs are assigned to each vehicle in the system ($D_1$, $D_2$, and $D_3$). Costs generated by truck delivery into the feeder terminals are also included in the transportation cost summation. In calculating these costs, it is necessary to define effective delivery radii for each transportation mode (fig. 1(c)). Within each prescribed delivery area, it is assumed that the effective delivery radius divides the delivery zone into two equal areas. Thus, the mean delivery radius for the truck into the hub terminal becomes

$$B_3 = \frac{R_3}{\sqrt{2}}$$ (9)

and the mean delivery radius for feeder aircraft into the conventional line-haul terminal is

$$B_2 = \frac{\sqrt{R_2^2 + R_4^2}}{2}$$ (10)

The remaining delivery radii are calculated in a similar manner. The total transportation cost for each system is then calculated by adding the combined terminal and handling charges to the total transportation costs for all vehicles used in the door-to-door delivery.

Transportation costs are of course predicated on trip distance, and a problem arises in the determination of a general expression for the average distance between long-haul terminals in the conventional system once the hub-to-hub spacing (equivalent to DLF range) has been selected. The conventionally-designed aircraft are deployed from $N_c$ terminals and arrive at a like number of terminals at the completion of the long-haul delivery. A method for determining average long-haul delivery radius for the conventional aircraft ($B_g$) can be described by reference to figure 2. Four different conventional distribution networks are represented in this figure, with the DLF delivery radius ($B_7$) being equivalent to the spacing between hubs (A to B, A to C). The problem for a given network is to determine and then average all possible trip combinations for the conventional aircraft departing from and arriving at the conventional terminals. The variables in this problem are the number of conventional terminals, the distance of the terminals from the hub, the hub spacing ($B_7$), and the orientation of the origin terminal system with respect to the destination terminal system. It is assumed that the terminals are equidistant from the hub and that the spacing between centers is uniform. The four cases depicted in figure 2 were chosen to exercise the four variables and to determine the possible range of values for the ratio of the average delivery radius for the conventional long-haul airplane ($B_g$) to the DLF.
radius \( (B_7) \). It was found that for hub spacing \( (B_7) \) greater than about 4500 km (2430 n. mi.), the aforementioned ratio for the four systems of figure 2 varied from 1.003 to 1.012. For simplification and without causing significant influence in the study results,

\[
B_8 = 1.01 B_7
\]  

(11)

STANDARD CASE

A "standard case" is defined to provide a reasonable representation of both hub/spoke and conventional freight distribution systems. Later evaluation of the influence of the system variables will depend in part on the use of the standard case as a reference. Table I lists both the dependent and independent variables and their values for the standard case. The rationale for the selection of the independent variables which define the standard case is given in the paragraphs to follow.

The long-haul aircraft selected for each system have recently been studied so that their economic performance is well documented. The characteristics of the DLF \( (D_9 \text{ and } W_9) \) were obtained from reference 4. The conventional airplane design used in the standard case is an advanced, fuselage-loaded airplane also obtained from the Boeing study (ref. 4); this design was used in that study as a reference in the comparison with the DLF. Figure 3 shows both of these long-haul (or line-haul) aircraft. The aircraft cost factors \( (D_C, D_D, D_F) \) are represented by the sum of the direct operating cost and aircraft investment cost. The investment cost is added because DOC does not adequately represent the influence of airplane first cost in an economic comparison between aircraft configurations (ref. 3). The costs for the feeder aircraft \( (D_F) \) were determined by a consideration of data from reference 8 and a nonreferenceable industry source. The truck cost input was obtained from reference 9. All cost data are based on 1976 dollars.

The literature containing data or projections on terminal and cargo handling costs exhibits a wide variation in values. From reference 9 through 11 and six nonreferenceable sources, these costs vary from about 18 to 40 $/Mg for a typical wide-body operation using 8x8 containers. The values assigned to the terminal and handling costs \( (H_C, H_D, H_F) \) in Table I are a function of aircraft size and are a best estimate from these available sources. The sensitivity of these handling costs in the analysis will be shown later.

The traffic-gathering radius for the DLF \( (R_1) \) is an input variable and is selected from an examination of the traffic-gathering areas for current wide-body freighters. The value of 555 km for the truck traffic radius into the hub terminal \( (R_3) \) is based on the typical six to eight hour delivery time for trucks that is compatible with the proposed delivery system. All other traffic and delivery radii shown in figure 4(a) are calculated in the analysis.
RESULTS AND DISCUSSION

Discussion of Standard Case

An analysis and evaluation of the standard case is made in figure 4(b). On the left of the figure, the truck is shown to carry the bulk of the cargo into the conventional terminals (70 percent), whereas the feeder airplanes provide the major service to the DLF terminal in the hub/spoke system (75 percent). When all of the system costs are combined, the conventional system costs are marginally lower than for the hub/spoke system ($145K vs $149K respectively). The cost breakdown on the right of figure 4(b) shows how the costs are generated in each system. Even though the line haul costs of the DLF are significantly lower than for a smaller, more conventional airplane, the requirement to move a substantial tonnage into the DLF terminal by feeder aircraft is a great cost disadvantage. These small airplanes have operational costs 2 1/2 times that for the truck. A further cost is incurred when feeder airplanes are used in the system in that the cargo must change vehicles at both feeder and line-haul terminals. Thereby incurring an additional terminal and handling charge. It should be noted that the truck costs in figure 4(b) include the delivery charges for moving cargo both into the line-haul and feeder terminals.

This evaluation suggests that the hub/spoke system could show a greater advantage when fewer feeder aircraft are employed. That observation is clearly demonstrated in the analysis that follows.

Influence of DLF and Truck Traffic Radii

Both the DLF traffic radius (R₁) and the truck traffic radius into the hub terminal (R₃) will influence the percent of traffic carried by feeder aircraft in the two systems under evaluation. If the truck traffic radius (R₃) is held constant, then an increasingly greater share of feeder aircraft traffic will be generated as the DLF traffic radius (R₁) is extended beyond R₃ (of course when R₁ = R₃, all traffic is delivered to the line-haul terminals by trucks). This result is shown in figure 5(a) where the percent tonnage by feeder aircraft increases rapidly for the hub/spoke system as R₁ increases beyond R₃. The use of feeders in the conventional system does not initiate until R₁ reaches about 960 km (518 n.mi.), then there is a rapid increase in tons carried by feeder aircraft. The vertical arrow on the abscissa on this and following figures indicates the standard case values of the variable. All variables have been assigned their standard case value except for the variable assigned to the abscissa. Except where noted differently, this format has been followed in figures 5 through 9.

The total transportation cost variation with the DLF traffic radius (R₁) is given in figure 5(b) where the influence of the feeder aircraft is clearly shown. The costs for the conventional system are relatively constant until feeder aircraft are introduced in that system, at which point the costs escalate. The hub/spoke systems shows a continuous cost increase with R₁ as an increasingly
larger percent of cargo into the DLF terminal is conveyed by feeder aircraft. The crossing point of these two curves where the costs for the two systems are equal occurs near \( R_1 = 830 \text{ km} \) (450 n.mi.).

A similar result is found for the effect of the DLF truck traffic radius \( R_3 \) on total costs. The total cost variation with \( R_3 \) is shown in figures 6(a) and 6(b) for the standard conventional aircraft payload \( \omega_c \) and for \( \omega_c = 258 \text{ Mg} \). The percent tons by feeder airplane into the line-haul terminal are indicated in figure 6(c) as a function of \( R_3 \). By comparing 6(c) with either 6(a) or 6(b), the observation is made that the discontinuity in the conventional system cost curve occurs when the truck traffic radius has been increased sufficiently to carry all traffic into the conventional system terminal. This break point occurs when \( R_3 \) equals \( R_2 \), the radius of the conventional aircraft traffic radius as indicated in figure 6. Fewer feeder aircraft are used in the hub/spoke system as \( R_3 \) increases, and the costs for that system consequently show a continuous decline with \( R_3 \). The result in figure 6(a) then shows that the hub/spoke system is more cost-effective for low and high values of \( R_3 \), with the middle range \( (490 \text{ km} < R_3 < 865 \text{ km}) \) indicating a cost benefit to the conventional system. When a larger design payload for the conventional aircraft is used in the calculation (fig. 6(a)), the hub/spoke system is more cost advantageous for all values of \( R_3 \). (The full influence of \( \omega_c \) will be examined in later figures.) Figure 6(c) shows that as \( \omega_c \) is increased at a given value of \( R_3 \), the conventional system with the larger payload aircraft requires a greater use of feeder aircraft. This result accounts for the cost disadvantage of the conventional system found in figure 6(a).

Influence of Design Payload Variation

Changing either DLF design payload \( \omega_d \) or the conventional airplane design payload \( \omega_c \) will alter the cost comparison between the hub/spoke and conventional systems. The variation of the DLF payload gives the cost relationship shown in figure 7. The hub/spoke system is economically more favorable for \( \omega_d < 450 \text{ Mg} \), but the largest cost differential between the two systems in figure 7 is only about 8 percent.

The influence of the conventional aircraft design payload \( \omega_c \) has a more significant impact as seen in figure 8. Figure 8(a) shows the results of design studies by Boeing (refs. 3 and 4) which indicate a bucket in the cost-payload curve. The minimum cost was selected as the design point. The total variation with \( \omega_c \) is shown in figure 8(b) for both the standard case (upper pair of curves) and for a condition in which no feeder aircraft are used in either system (lower pair of curves). Feeder aircraft have been eliminated by setting \( R_1 = R_2 \), which permits the trucks to deliver all cargo to the line-haul terminals. For this case, the hub/spoke operations shows substantial total cost advantages over the conventional system (the minimum cost differential still shows a 20 percent benefit to the hub/spoke system). Furthermore, the minimum aircraft cost (fig. 8(a)) and the minimum total transportation cost (fig. 8(b)) occur at approximately the same value of \( \omega_c \).
In the standard case with feeder aircraft involved, the minimum total transportation cost occurs at a much lower payload value ($W_C = 110$ Mg) than the value of $W_C$ which defines the minimum aircraft cost ($W_C = 135$ Mg). This result suggests that the total transportation system and operating environment should be considered in selecting design values for future cargo transports. As the percent of tons conveyed by feeder aircraft (fig. 8(d)) increase with $W_C$, the conventional system total transportation costs rise and finally exceed the hub/spoke costs (upper pair of curves in fig. 8(b)).

Aircraft Costs

The values assumed for aircraft costs ($D_D$, $D_C$, $D_F$) can be expected to greatly influence the transportation system evaluation. In figure 9, the conventional aircraft costs are seen to be a major determinant as to which system is more economical. The standard case value of the conventional aircraft costs ($D_C$) is seen to be quite near the intersection of the two curves defining the economic equivalence of the two systems.

Transportation Cost Sensitivity

The five primary variables examined so far in this study ($W_C$, $W_D$, $D_C$, $R_3$ and $R_4$) are compared in figure 10 along with the ratio of terminal handling costs ($H_D/H_C$) to determine individual variable influence on the ratio of hub/spoke costs to conventional system costs. Both cost and variable value of the normalized by standard case values in this presentation. For any value of the ordinate about -2.3 percent (obtained by setting $C = 1$, the hub/spoke system is more costly than the conventional system. The conventional airplane cost ($D_C$) has the highest leverage on the total cost comparison.

Effect of Line-Haul Range

The final cost comparison will be made on the basis of line-haul range. In this part of the analysis, two more line-haul aircraft are considered for the conventional distribution system (the Boeing double-lobe design of figure 3 has served as the line-haul vehicle in the study to this point). The first is the current 747-F (data obtained from ref. 5). The second addition is a twin-fuselage airplane obtained from a preliminary design analysis reported in reference 12. The aircraft acquisition costs on this design were kept low by using existing fuselages and wings from the 747. The design payload is 2.88 times that of the 747, yet the direct operating costs are 38 percent lower than for the existing wide-body. The three conventionally-designed aircraft are evaluated as candidate aircraft in the conventional system and compared to the hub/spoke operation in figure 11.

The distance between line-haul terminals (range) is presented in figure 11 as the line-haul distance from Chicago to several major international airports (fig. 12). Chicago is an appropriate choice since that airport already serves as a hub (see fig. 13), drawing traffic from a 650 km (350 n.mi.) radius which
includes the cities of St. Louis, Cincinnati, and Minneapolis. Even the Chicago to Tokyo distance of 10,450 km (6540 n.m.) is not an unreasonable nonstop stage length. Pan American currently flies the 747-SP nonstop from New York to Tokyo, a distance of 11,200 km (6040 n.m.).

The results in figure 11(a) are obtained assuming standard case values (Table I) for the DLF and Boeing double-lobe design. For ranges below about 7500 km, there is little advantage to the hub/spoke system in comparison with the conventional system with either the Boeing double-lobe or the twin body derivative of the 747 serving as the line-haul vehicle. The current 747-F is the most costly alternative for all ranges. For higher ranges (in excess of 9000 km), the hub/spoke system with the DLF airplane is economically more favorable. Even for the flight from Chicago to Buenos Aires, however, there is only a 7.5% advantage for the hub/spoke system with the DLF over the Boeing double-lobe airplane in the conventional system.

Since the analysis thus far has indicated that the hub/spoke operation without feeder aircraft is far superior in total transportation costs to be conventional system, a final range comparison is made in figure 11(b) assuming only truck delivery to the line-haul terminals. These results clearly show the superiority of the hub/spoke system for all ranges. Even for the shortest flight (Chicago to Anchorage) there is a 39% cost advantage for the hub/spoke and DLF over the conventional system using the Boeing double-lobe airplane.

CONCLUDING REMARKS

An elementary analysis of the hub/spoke air freight system has been made in this study. This system would employ less than 15 hub centers worldwide and feeder aircraft terminals distributed along radial spokes from the hubs. The very large distributed-load freighter aircraft provide delivery between the hub terminals. This system is compared to a more conventional distribution system which can accept current wide-body or advanced, conventionally designed long-haul freighters.

This study indicates the following conclusions:

1. The economics of the hub/spoke system are severely comprised by extensive use of feeder aircraft to delivery cargo into and from the large, distributed-load freighter terminals. The conventional system uses far fewer feeder airplanes, and in many cases, none at all. This results occurs because the traffic-gathering area for the large capacity aircraft is much greater than for the smaller, conventional line-haul airplanes. The pickup and delivery radius of the truck is quickly exceeded in the hub/spoke system with all traffic beyond that limit gathered by feeder aircraft. Not only are the higher costs for the smaller feeder airplane disadvantageous, but their use requires an additional exchange of the cargo between modes compared to the truck delivery.

2. When feeder aircraft are eliminated from the hub/spoke system, that system is universally more economical than any conventional system employing smaller, conventionally-designed airplanes.

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3. In selecting values for the parameters to initiate cargo transport design, the total transportation system in which that vehicle will operate could influence the selection process. For example, in this study the payload value defining the minimum operating cost for the conventional line-haul airplane does not coincide with the payload value providing the minimum total transportation cost.
REFERENCES


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TABLE I. - STANDARD CASE
(1976 Dollars)

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<td>$D_D$ = 2.95 cents/Mg-km</td>
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(b) Definition of traffic radii

Fig. 1: Continued

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(c) Definition of effective delivery radii

Fig. 1. Concluded.
Fig. 2. - Determination of average distance between Conventional airport terminals.

(a) Two 4-terminal systems

(b) Two 3-terminal systems
(b) Evaluation of freight tonnage to terminals and cost breakdown (Standard Case - Table I)

Figure 4. - Concluded.
Fig. 5.- Effect of DLF traffic radius ($R_1$).

(a) Fraction of cargo transported by feeder aircraft into line-haul terminal

(b) Total cost
Fig. 6.- Effect of truck traffic radius, $R_3$

(a) Total cost variation for $W_C = 258$ Mg (285 tons)

(b) Total cost variation for standard case
HUB/SPOKE Standard Case

CONVENTIONAL

CONVENTIONAL except \( W_c = 258 \text{ Mg (285 tons)} \)

\[
\begin{align*}
\text{CARGO FRACTION} & = \frac{T_F}{T_F + T_T} \\
0 & \quad 600 \quad 1200 \text{ km} \\
0 & \quad 300 \quad 600 \text{ n. mi.}
\end{align*}
\]

\( R_3 \), TRUCK TRAFFIC RADIUS

(c) Fraction of cargo transported by feeder aircraft into line-haul terminal

Fig. 6.- Concluded.
Fig. 7.- Effect of DLF payload, $W_D$. 

$W_D$, DLF Payload

TOTAL COST ($K$)

HUB/SPoke

CONVENTIONAL
(a) Conventional aircraft cost variation with payload (refs. 3 and 4)

(b) Total cost

Fig. 8.- Effect of conventional aircraft payload, $W_C$
(c) Number of conventional aircraft terminals. Standard Case

(d) Fraction of cargo transported by feeder aircraft into line-haul terminal. Standard Case.

Fig. 8.- Concluded.
Fig. 9.- Effect of conventional aircraft economics
Fig. 10. - Transportation cost ratio sensitivity.
Fig. 11.- Effect of line-haul range on total cost comparison.

(a) Standard case with feeder aircraft
Fig. 11.— Concluded.
Fig. 13.- Major cities providing delivery to and from Chicago within 555 km (350 n. mi.)
A brief analysis is made of the hub and spoke air freight distribution system which would employ less than 15 hub centers worldwide with very large advanced distributed-load freighters providing the line-haul delivery between hubs. This system is compared to a more conventional network using conventionally-designed long-haul freighters which travel between numerous major airports (typical of today's 747-F operation). Both trucks and short haul, "feeder" aircraft are used to deliver cargo to the airports. The analysis calculates all of the transportation costs, including handling charges and pickup and delivery costs. The results show that the economics of the hub/spoke system are severely compromised by the extensive use of feeder aircraft to deliver cargo into and from the large freighter terminals. Not only are the higher costs for the smaller feeder airplanes disadvantageous, but their use implies an additional exchange of cargo between modes compared to truck delivery. The conventional system uses far fewer feeder airplanes, and in many cases, none at all. When feeder aircraft are eliminated from the hub/spoke system, however, that system is universally more economical than any conventional system employing smaller line-haul aircraft.