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APPENDIX A DOCUMENTATION RECEIVED FROM NASA
APPENDIX B PROJECT SCHEDULE
1.0 INTRODUCTION

The National Aeronautics and Space Administration (NASA) Marshall Space Flight Center (MSFC) is implementing an Automated Procurement System (APS) to streamline its business activities that are used to procure goods and services.

The implementation is being performed in compliance with MSFC Manual, MM 2410.13, "MSFC General-Purpose Software Development and Management Requirements Manual."

As part of this development, a contract was awarded to the Procurement Automation Institute (PAI), on August 1, 1994. The contract number is NAS8-39897. The contracting officer is Jane Maples. The contract calls for a commercial off-the-shelf (CTOS) system, customized to MSFC's requirements, and integrated with MSFC administrative applications.

This Project Management Plan (PMP) is the governing document throughout the implementation process and is identified as the APS Project Management Plan (DS-03). The project plan includes the schedules and tasks necessary to proceed through implementation. Since the basis of APS is an existing COTS system, the implementation process is revised from the standard systems development life cycle.

The requirements validation phase has resulted in extensive and significant changes to the design of APS. This Version (2.0) reflects the project plan after completion of the requirements validation.

1.2 PURPOSE

The purpose of the PMP is to provide the framework for the implementation process. It discusses the roles and responsibilities of the NASA project staff, the functions to be performed by the APS Development Contractor (PAI), and the support required of the MSFC Computer Support Contractor (CSC). To be successful, these three organizations must work together as a team, working towards the goals established in this Project Plan.

The Project Plan includes a description of the proposed system, describes the work to be done, establishes a schedule of deliverables, and discusses the major standards and procedures to be followed.

1.3 SCOPE

The APS system has been classified by MSFC as a Software Development Category C: medium-scale support application, average development effort, non-complex hardware and software environment, conducted within a self-
contained organization, does not involve complicated interactions with other projects, and is not on the critical path for any other development effort.

As a result, production of the following documents are considered mandatory:

- DS-03  Project Management Plan
- DS-04  Requirement Specification

Production of the following documents, however, have also been included in the Project Plan, since these documents are considered important to the effective management of the project:

- DS-05  Configuration Management Plan
- DS-08  Design Specification
- DS-09  Test Plan and Procedures
- DS-11  Training Plan and Procedures
- DS-12  System Implementation Plan

In addition, the following reviews are considered mandatory under the directive:

- SRR System Requirement Review
- CDR Critical Design Review
- ORR Operations Readiness Review

In addition, a Test Readiness Review (TRR) is included for effective management of the project.

2.0  SYSTEM OVERVIEW

2.1  BACKGROUND

Improving the way the Government does business is imperative in today's world of declining budgets. Currently, MSFC has several automated systems, which are somewhat integrated, and perform various business functions. MSFC is implementing, through APS, a system that performs the "cradle-to-grave" procurement of goods and services and integrates it with existing systems, thereby making an end-to-end system. The proposed system also implements electronic

1A predecessor project resulted in the development of a preliminary requirements specifications, and is used as the starting point for this project. The reports from the predecessor project are entitled:  APRS Phase II - Requirements Specifications: Document Specification - 04 (DS-04), June 1993, and Automated Bulletin Board Service Requirements Specification (DS-04), May 1993.
commerce, a major initiative of the Federal Government as a whole. MSFC's goal is to have a complete functioning system through a combination of modification, integration, and new development in minimum time.

Users of the APS system will use a variety of hardware and software platforms including PC networks using MS Windows and Macintosh workstations connected to various local area networks throughout the site. The system will be used by both MSFC staff and by its various support contractors. The system must operate effectively in this multi-platform environment. APS must also interface within the center's legacy administrative systems (accounting, supply management, equipment management, etc.).

These legacy systems are resident on IBM 3090 hardware and are written in ADABAS Natural. Other database systems are utilized throughout the Center for various administrative systems. These are predominately written in Oracle. The standards used for wordprocessing, spreadsheet, database, and electronic mail as used in the Center are as follows:

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The APS system must operate within this environment, interfacing with legacy systems and applications developed in the above environments.

2.2 OVERVIEW OF REQUIREMENTS

The APS system is a cradle-to-grave procurement system containing the following components:

2.2.1 Requisitioning

Requisitioning includes the capability to initiate requests for supplies, equipment, services, studies and grants throughout MSFC. The ability to include any attachments necessary to the procurement document (such as specifications or justifications) created in wordprocessing software compatible with existing Center standards is also required. Non-automated attachments must also be handled.

2.2.2 Routing for Review/Approval

Routing for review/approval includes a capability to electronically route requests for review and approval to any system user. Routing is accomplished by integrating the APS with the Center's existing electronic mail system. Interface with applicable existing MSFC systems must also be allowed to determine availability of
goods from MSFC stock, other government stock (using Fedstrip, Milstrip purchase), or excess government supplies or equipment.

2.2.3 **Fund Certification**

Fund certification includes the capability to interface APS with MSFC's existing accounting system on a **realtime** basis to validate accounting codes and to verify and record the availability of funds.

2.2.4 **Buying Activity**

Buying activity functions include capabilities to process an approved procurement request from receipt to award of a purchase order, contract, cooperative agreement, or grant. This allows APS to pass data to and receive data from the applicable existing MSFC systems. Access is also required to FACNET to meet the requirements for public dissemination of opportunities using electronic commerce. ANSI ASC X12 standards must be used for electronic commerce applications, where available.

2.2.5 **Recording of Obligation**

Recording of obligation includes the interface to record obligations in the MSFC accounting system subsequent to award by the buying activity.

2.2.6 **Receiving Activity**

Receiving activity functions include the interface necessary to accommodate recording of receipt of supplies or equipment and sharing data with existing systems (i.e., NASA Supply Management System (NSMS), and MARTS).

2.2.7 **Recording Cost**

Recording includes an interface to record cost in the accounting system upon receipt of goods or services. This data will have been gathered in the receiving process and will need to be passed to the MSFC accounting system (MARTS).

2.2.8 **Recording Disbursement**

Recording disbursement includes an interface to obtain information on disbursements made by the MSFC accounting system. All disbursement activity is handled within the accounting system, so data will be passed from MARTS to APS for use in maintaining the status of the procurement.
2.2.9 Final Close-Out

Final close-out includes tracking the status of a procurement request from initiation through final close-out.

2.2.10 Reporting

Reporting includes capabilities to issue reports from data gathered in any and all of the preceding processes. This will include, but not be limited to, reports of: status, initiations by organization, initiations by document reference number, and initiations by various elements of the accounting code. The creation of ad-hoc reports by the user in a powerful, easy to use manner is also an important element of the system.

2.3 SCOPE OF SYSTEM

The system is designed to support the procurement process from beginning to end.

2.3.1 Requisitioning

Requisitions are initiated by any organization within MSFC and by its support contractor and are routed through a review and approval process which varies by funding organization, dollar threshold, commodity, etc. The overall standard for this approval process is set forth in MMI 5101.5G, Approval and Routing of Procurement Requests.

The system must support the initial preparation of the procurement process, including routing and approval. The system must also include funds certification through a real-time interface to MARTS.

The users of the requisitioning component may be any organization throughout MSFC, who may access the system through PC or Macintosh workstations.

Routing will be achieved through ccMail and the APS system will pass messages to and from the electronic mail system.

Electronic signatures will be used to signify approval, and must be handled in a secure manner, consistent with NASA data security policies.

A central database must be maintained describing the status of each requisition throughout its life: this includes during the approval process; during the buying process; and during the receiving process. Ad-hoc query and retrieval capabilities on this database should be available throughout the center.
It is anticipated that some 11,000 requisitions will be handled annually.

2.3.2 Cataloging

The first stop for an approved requisition in the procurement cycle for goods outside the requisitioning office, is the cataloging function within the Property Management Office (PMD). Here, required sources of supply are checked to determine whether one of these sources can be used to meet the need.

An interface is required with NSMS to check the availability of any item from stock. If it is determined that the item can be acquired using MILSTRIP/FEDSTRIP procedures from an established Government source (e.g., GSA), then an interface with NSMS is required to place the order by this route.

Status throughout the cataloguing process must be updated in the requisition tracking database.

Requisitions may be split during the requisitioning process and each new requisition related automatically back to the originating source.

2.3.3 Buying

If purchase is required from a commercial firm than the procurement request will be automatically sent to the Procurement Office. Here, the procurement request will initiate a procurement action and may be processed using:

- Small purchase procedures;
- Government ordering procedures;
- MidRange procurement procedures;
- Large contracts procedures including contracts and cooperative agreements with for-profit organizations; and
- Grants procedures and procedures for cooperative agreements with non-profit organizations.

A single requisition may result in one procurement action, may be consolidated with others into a single procurement action, or may be split into various procurement actions. The system must keep track of each requisition throughout the buying process and pass status information back to the requisition tracking database.

APS will track the procurement request from receipt in the Procurement Office through award. Milestones will be established, in compliance
with NASA-standards (for update in AMS) and to meet local MSFC requirements. Standard documents will be generated as required by the procurement process being used, including forms, solicitations, contracts, grants, etc. A list of the NASA and MSFC specific forms to be produced by APS is given in Appendix A.

Relevant procurement information will be updated in PROMIS, which will continue to be the historical archive for reporting purposes.

If electronic commerce is selected for the procurement action, ANSI ASC X12 ECAT-compliant transactions will be generated and transmitted, when available. Other forms of electronic transmission will be used where X12 EDI standards do not exist, e.g., for large or MidRange contracts. If the procurement is subject to open competition, the solicitation document will be posted to FACNET where it can be accessed by vendors. Bids will be accepted electronically and orders placed electronically. All implementations of electronic commerce will be in full compliance with the Federal Government ECAT requirements.

For those procurement actions which require a synopsis to be published in the CBD, the system will generate the notice and place it in a centralized location for further processing by MSFC.

A similar process will be used to provide solicitation and award information for posting on Internet.

At the time of award, an obligation will require to be recorded through an interface with the MSFC accounting system (MARTS).

FPDS reporting information will be transferred to NASA HQ through an interface with AMS.

2.3.4 Receiving

The system provides for an interface with NSMS to handle the receiving of goods and the reporting of receipt to the supply system. An interface to MARTS is also required to show the recording of costs. An interface to NEMS is required for all items that requiring tagging.

2.3.5 Cost Disbursements

A further interface is required from MARTS to APS to show payments that are made to vendors, including final payment.

2.3.6 Contract and Grant Administration

In addition to receiving and payment, the APS system will facilitate the many other processes associated with contract and grant administration including
contract closeout. Such functions include generation of COTR appointment letters, generation and issuance of modifications, renewing options, handling terminations, and closing out contracts. The system will generate MSFC specific forms and documents, as required, and manage information on the current status of individual contracts.

2.4 HIGH LEVEL TECHNICAL AND PERFORMANCE REQUIREMENTS

2.4.1 Technical Requirements

High level technical requirements include:

- Be compatible with hardware, software and database environments at MSFC, including PC and Macintosh workstations; and
- Maximize the utilization of current ADP technology, taking advantage of third-party products whenever practical.

2.4.2 Performance Requirements

High-level performance requirements include:

- Automate the process not the form;
- User-friendly interaction; and
- Traceability to the requirements established in the definition phase of the systems development life cycle.

3.0 SYSTEM DEVELOPMENT APPROACH

3.1 DEVELOPMENT OVERVIEW

The development of APS will be conducted in the following phases:

- Planning;
- Interface Definition;
- Demonstration;
- Configuration Management;
- Acceptance and Testing;
Validation;
Prototype;
Customization;
Enhancement;
Interface;
Data Conversion;
Documentation;
System Testing;
Implementation;
Training; and
Maintenance.

These phases are different from the standard NASA system development life cycle processes because of the acquisition of a COTS system as the starting point for the development of APS.

3.2 DEVELOPMENT METHODOLOGY

Since the time that the requirements analysis was prepared and the lengthy projected implementation, approximately two years, an extensive requirements validation is essential. In this two year period, there have been several changes in the procurement process (e.g., the introduction of MidRange procedures) and these are obviously not covered in the original requirements analysis.

The extent of this revalidation was not anticipated in the initial project plan, but has been added in Version 2.0.

The APS will be developed using a modified version of the AIM Standards and Rapid Application Development (RAD) Methodology. End user participation will be encouraged to the maximum extent possible given the short timeframe for implementation. End users are identified as those who perform the daily business activities to be incorporated into the APS, i.e., initiators, approvers, buyers, catalogers, warehousers, contract specialists, etc. They are represented on the APS Team.
3.3 DEVELOPMENT APPROACH

The development and implementation approach will be defined by the project schedule which identifies the tasks to be completed. The project schedule, Appendix B, will serve as the baseline and may change as the project develops. The schedule has been developed using MS-Project which will be used to update and maintain the schedule on a monthly basis. Upon completion of testing and acceptance by MSFC, the system will be implemented for production.

4.0 ORGANIZATION

4.1 ORGANIZATION PLAN

The project management structure is identified in the following chart:

Executive Steering Committee

Representatives on the Executive Steering Committee include:

Chairman - Center Comptroller
Director - FMO
Assistant Director Mgt. - S&E
Director - MOO
Director - Procurement
Deputy Director - ISSO
Working Group

Members of the Working Group as of April 28, 1995 are:

Gerald Cucarola, FMO
William Vaughn, FMO
John Puett, MOO
Regina Pettis, S&E
Jonathan Pettus, ISSO
Byron Butler, Procurement

Additional functional/technical experts on the working group are:

Neil Rodgers, ISSO
Jim Bradford, Procurement
Lydia Butler, Procurement

APS Team

The APS team as of April 28, 1995 includes the following:

Pat Waye, MOO
Peggy Dunnigan, MOO
Mark McCutcheon, MOO
Tina Potts, MOO
Annie Lankford, MOO
Sandra Marshall, MOO

Regina Pettis, S&E
Brenda Poe, S&E
Patricia Johnson, S&E
Jeffrey Hamilton, S&E

Jonathan Pettus, ISSO
Katie Mann, ISSO
Elizabeth Woeber, ISSO

Gerald Cucarola, Comptroller
Kathy Shockley, Comptroller
William Vaughn, Comptroller
Glenn Alexander, Comptroller
Kenneth King, Comptroller

Sue Depew, Procurement
Jane Maples, Procurement
Richard Robbins, Procurement
Earl Pendley, Procurement
Jim Bradford, Procurement
Steve Morris, Procurement
Lydia Butler, Procurement
Mellina Hudgins, Procurement
Marena McClure, Procurement
Joyce Mallory, Procurement
Lisa Prince, Procurement
Sandy Presnell, Procurement
Rick Glover, Procurement

Dwight Clark, DIS
Kate Redmon, DIS

Procurement Representative GP15
Lydia Butler

Contractor Project Manager
Dr. Diane Murphy, President, PAI

Contractor System Development Manager
David Marrow, Director System Development, PAI

Implementation Manager
Valeri McGuire, PAI

NASA/MSFC Computer Support Contractor
Todd Lucas, Computer Sciences Corporation

4.2 RESPONSIBILITIES

Overall responsibilities for each of the organizational units involved in the project include:

- The Executive Steering Committee will provide overall vision and resources during the life cycle of the project.

- The APS Working Group will provide dedicated personnel necessary to validate the system requirements set forth in the contract specifications. The Group will provide oversight for the
development team, ensure that the requirements are satisfied, conduct periodic reviews to ensure compliance with the software development schedule, and provide timely briefings to the Executive Steering Committee.

- The APS Team will provide detailed requirements necessary for software development and provide end-user advocacy for APS.

- The Contractor Project Manager is responsible for all interfaces between the contractor and NASA MSFC and will ensure the timely delivery of quality products, within budget.

- The Contractor Software Development Manager is responsible for the implementation of high quality software which performs effectively within the NASA information systems environment.

- The Implementation Manager is responsible for the timely delivery of all software, its implementation at the MSFC site and the development of interfaces between APS and the MSFC Legacy ADABAS Natural applications.

- The MSFC Computer Support Contractor is responsible for supporting the APS development program and ensuring its integration with other center system development efforts.

4.3 CONTRACTUAL RELATIONSHIPS

While it is important to the success of this project, that the organization work as a team, the contractual relationship between MSFC and PAI must always be respected.

The MSFC contractual responsibilities, as of April 28, 1994 are as follows:

- Contracting Officer, Jane Maples;
- COTR, William Vaughn; and
- Alternate COTR, Jonathon Pettus.

PAI’s Project Manager, Dr. Murphy is responsible for all contractual activities, including those of its subcontractor, Software AG.
5.0 PROJECT DETAILS

5.1 SCHEDULE

The project schedule will be reviewed and updated as needed throughout the development life cycle, particularly prior to each formal review, using MS-Project. The current version of the project schedule GANTT chart is included as Appendix B of this document. The following paragraphs describes the tasks to be accomplished with critical review points.

5.2 PLANNING PHASE

The first phase of the project is the planning phase, which culminates in the review and approval of this project plan.

The planning phase began with award of the contract to PAI on August 1, 1994. The contract calls for delivery of the APS software eight months after award, and training by nine months after award. The completion date for implementation and training was scheduled to be on April 30, 1995.

Because of the additional time required for requirements validation, a 4-month extension to the delivery schedule was authorized by modification to the contract. This requires implementation of the system by July, 1995 and training by August 30, 1995.

Other milestones and deliverables identified in the contract's statement of work include:

- Project plan;
- Acceptance test plan;
- Software;
- User and training manuals and publications;
- Support documentation; and
- Object and source codes.

This plan incorporates production of all of these items.

A kick-off meeting was held at MSFC on August 11/12, 1994 and the planning process was initiated.
An initial data collection task began with a view to collecting data to be used as the baseline information. Sources of information were identified, and a data collection methodology established to collect the required data.

A date of August 26, 1994 was established as the date for collection of initial data. However, data collection continued through April 26, 1995. The information collected as of this date is shown in Appendix A. Additional data will be added as it is obtained, and a list of missing data will be given in the monthly project status report.

The second task was to develop the Project Plan. This plan takes into account the work already done on APRS Phase II, the technology concerns about the proposed solutions, and the existing functionality of the COTS software. An initial project plan was prepared in September, 1994. After the extent of the revalidation was identified, a second project plan was prepared on May 3, 1995.

This revised project plan is subject to review and approval by MSFC by May 15, 1995.

5.3 INTERFACE DEFINITION PHASE

An essential part of the design process is the definition of the various interfaces which are required to integrate APS with existing MSFC legacy business systems.

The major interface requirements identified are with:

- MARTS;
- NSMS (supply management);
- NEMS (equipment management); and
- MICS (CSC procurement).

These interfaces are dependent on the full definition of the system requirements, and as such will be included in the revised “Design Documentation.”

While PAI, as the APS contractor, is required to implement the interface from the APS perspective, CSC is responsible for the development of the interfaces from the legacy systems perspective. Cooperation between the two organizations is essential in the interface development and implementation process.

5.4 DEMONSTRATION PHASE

The purpose of the demonstration phase is to confirm PAI’s ability to make its COTS products, PAI*IREQ and PAI*IPRO, work within the MSFC environment, including the seamless interface with the mainframe-based legacy systems.
The demonstration was divided into two phases, because of the lack of the early availability of a MacIntosh forms management package.

A successful demonstration of the PC/Windows solution was made in December 1994. A demonstration of the MacIntosh solution is scheduled for early June, 1995.

5.5 CONFIGURATION MANAGEMENT PLAN PHASE

MSFC developed the initial Configuration Management Plan (DS-05) December 4, 1994.

The plan will be updated by PAI on June 30, 1995.

5.6 ACCEPTANCE TEST PLAN PHASE

The Acceptance Test Plan (DS-09) is closely related to the Design Document (DS-08). An initial version was delivered to MSFC on December 5, 1994. A revised plan will be delivered with the revised Design Document on May 15, 1995.

5.7 VALIDATION PHASE

The purpose of the validation phase is to test the technological basis of the proposed solution, to validate and update the requirements specifications, and to analyze and review the COTS solution to identify those features which need to be modified, developed, or are the subject of an interface development. This validation phase, covered in Task 1 and Task 2 of the contract's statement of work, resulted in a design review on December 6, 1994. This design review coincides with the contract's decision point, and further work could not continue until the design was approved in writing by the MSFC COTR.

The first task in the validation phase is for PAI to research and develop a proof of concept demonstration that meets the following critical elements:

- Presentation of functional understanding of each interface requirement including files, data elements, and edits required to be updated;
- Demonstration of updating a procurement request from within PAI's application by making a call to a MARTS test database (i.e., specific repeating field) from both a PC and MacIntosh;
- Presentation of PAI's plan on how the application meets the performance requirements, including an updated Acceptance Test Plan; and
Identification of the location (i.e., server, workstation) of each component or piece of the APS within the MSFC architecture.

The results of this task (a presentation and demonstration) was presented to MSFC as a proof of concept review on December 5-6, 1994. The presentation included flowcharts showing files and data element relationships between APS and the other MSFC administrative systems. A demonstration was conducted on the PC showing the required interfaces.

At the same time, PAI continued to analyze the requirements as specified in the APRS and APBBS DS-04 documents (see Appendix A) and to update these specifications to the current environment (e.g., ECAT compliance). PAI documented which requirements were met by the COTS software and which require customization enhancement, or interface development. This process was performed by a combination of interviews with MSFC personnel, review of existing requirements document, knowledge of the procurement process, and experience with the functions and capabilities of the COTS solution. The result of this was the development of an updated Requirements Specification (DS-04) and its presentation to MSFC on December 5, 1994. MSFC was given a two-week period to review and approve the Requirements Specification. This was to conclude work on Task 1 of the SOW.

The next task was to analyze and document the implementation approach and provide a design document describing the technical architecture of the solution across the MSFC multi-platform environment. The Design Document (DS-08) was delivered on December 5, 1994 and subject to a detailed design review. This was to conclude work on Task 2 of the SOW.

Work on the requirements definition phase was extended because of the changing nature of the MSFC environment and the identification of new or changed requirements. The initial DS-08 was delivered and presented on December 5, 1994 and at this time, it was identified that there were several omissions in the original DS-04 document and that additional data collection, design and analysis were required.

A series of meetings and discussions were held between PAI and the various MSFC organizational units involved in APS resulting in a revised DS-08 being scheduled for delivery on May 15, 1995. This will be subject to review and approval by MSFC by May 30, 1995.

5.8 PROTOTYPE PHASE

The prototype phase is designed to allow MSFC to experiment with the system and to interact directly with the PAI development staff as the customization and enhancement processes are completed.
A prototype system (PC-Windows only) will be installed every two (2) weeks from May 15 through June 30, 1995. MSFC will test and evaluate the system, and provide feedback to PAI. PAI will analyze the lessons learned from the prototype and ensure that all changes are made in the final system.

5.9 CUSTOMIZATION PHASE

While PAI recognizes that it must receive approval of Task 1 and Task 2, before proceeding with Task 3, it also recognizes that to meet the short development cycle, time is of the essence. As such, our Project Plan requires PAI to begin work, at our own risk, on Task 3 prior to formal acceptance of Task 1 and Task 2.

Much of the work to meet the requirements of MSFC will be achieved through database customization, i.e., using the PAI*IPRO core software with a database designed specifically to meet NASA MSFC requirements.

The customization phase begins with data element definition, the structuring of the requirements into procurement actions, milestones, triggers, etc. Subsequent tasks include the development of all pre-printed forms and the development of all documents (solicitation, contracts, grants, etc.).

These tasks will be completed by May 30, 1995 and will be subject to a review by NASA for a 30-day period using the prototype systems developed in the previous tasks. Once reviewed and accepted, these will become the system baseline. PAI will develop and deliver an updated Configuration Management Plan on June 30, 1995 to document the procedures for handling updates to this baseline system.

5.10 ENHANCEMENT PHASE

During the enhancement phase, any software changes (modifications or additions) which were identified during the validation phase, excluding ADABAS interfaces, will be developed and tested.

The development and unit testing will be performed at PAI's Software Development Laboratory and will be fully tested in PC-Windows and Macintosh. Unit testing will be completed by June 30, 1995.

5.11 INTERFACE IMPLEMENTATION PHASE

During the interface phase, all interfaces with ADABAS Natural mainframe legacy systems will be developed and tested. Interfaces with the following systems will be included:

- MARS;
Testing will occur, to the maximum extent possible using Software AG computer resources. NASA will provide test systems for each of these applications for use in this interface development process. All interfaces will be completed and unit tested by August 31, 1995 subject to availability of software on the mainframe.

5.12 DATA CONVERSION PHASE

The purpose of the data conversion phase is to provide the capability, at the time of implementation, to migrate data from the existing APRS to APS, thereby, providing "one-source" for procurement request information. The contract does not call for PAI to perform the actual conversions. Beginning in June 1, 1995, PAI will define the conversion requirements, develop appropriate conversion programs, and test the conversion programs using test data provided by MSFC. These test data will then be available for use in the final system test.

5.13 DOCUMENTATION PHASE

The first task, and most important task, in the documentation phase is the development of the on-line HELP features of the system. These will be developed concurrently with the customization and enhancement phases and are scheduled for completion by August 31, 1995.

Other documentation to be developed and delivered with the system on August 31, 1995 include:

- User Documentation;
- Technical Specifications;
- Training Manuals; and
- System Documentation.

5.14 SYSTEMS TESTING PHASE

After MSFC acceptance of the Design Specifications, PAI will develop a detailed final test and acceptance plan (DS-09). This plan will be submitted by June 15, 1995 and will define all acceptance requirements and criteria to determine the acceptability of APS. This plan will outline a series of tests to be performed to verify that APS meets functional, technical, and performance requirements as
specified in the design document approved after Tasks 1 and 2. The Test and Acceptance Plan should be reviewed by MSFC on or before July 16, 1995.

Integration testing will be performed on each of the platforms (PC- Windows and Macintosh), and a full multi-platform test will be conducted. A Test Readiness Review will be conducted at the end of July, 1995.

5.15 IMPLEMENTATION PHASE

During the implementation phase, the system will be fully implemented in the MSFC environment. A System Implementation Plan (DS-12) will be developed by June 28, 1995. Production software will be installed in the period July 10, 1995 through July 25, 1995.

5.16 TRAINING PHASE

The contract's Task 4 is the on-site training of the Center's representatives in the use of APS. The contract requires a minimum of 25 and a maximum of 50 MSFC employees to be trained. The employees will include system users, system administrators, database administrators, and training personnel to subsequently train and support other MSFC personnel.

Understanding the true training needs should be left to a later point in the project. As a result, PAI proposes that a Training Plan be developed during June, 1995. The Training Plan will be delivered to MSFC on July 3, 1995 with a view to the actual training sessions being conducted in the last two weeks of August, 1995.

5.17 MAINTENANCE PHASE

At the option of the Government, maintenance will begin on October 1, 1995 and end on September 30, 1999. (Task 5 of the contract).

6.0 PROJECT RISKS

6.1 GENERAL

It is important to minimize risks to avoid business, technical, performance and schedule issues.

Business risks include:

- Adherence to MSFC's standards/policies for operating business;
- Understanding of the NEMS, NSMS, MARTS, and AMS interface requirements; and
• Changing of requirements after requirements have been defined.

Technical risks include:

• Implementation of solution which allows the system to be upgraded with changes in technology;

• Government-wide initiatives (e.g., Electronic Commerce);

• Availability and capacity of equipment to support APS; and

• Additional system risks identified as the project life cycle evolves.

Schedule risks include:

• Availability of software on multiple platforms; and

• Availability of interfaces.

PAI will take all precautions to minimize risks.

These steps include:

• Ensuring that the requirements are fully understood and validated by MSFC before implementation begins;

• Ensuring that all technical components of the system, including third-party packages are fully tested prior to implementation of the COTS solution;

• Ensuring that PAI staff are fully conversant with the overall Government electronic commerce initiatives;

• Maintenance of full and complete documentation on the project, including the monthly status report; and

• An honest approach to the technical issues which are an essential part of the solution.

6.2 REMOTE CONTRACTOR

PAI and its subcontractor are both located remotely to MSFC.

Regular visits by PAI are required to ensure the MSFC environment is fully reflected in the delivered product.
7.0 TEST AND ACCEPTANCE

7.1 UNIT TEST

Unit testing will be performed by PAI during all parts of the project. Each lowest level software component will be tested by the software developers to ensure the detail requirements have been satisfied.

7.2 INTEGRATION TEST

Integration test will be performed by PAI at the end of the development phase. Components will be logically, then functionally grouped for integration testing. The test results will be traceable to the requirements established in the definition phase of the project life cycle. This test will be a coordinated effort with agency-wide and MSFC applications.

7.3 GOVERNMENT TEST

This test will be formally performed by the Government end-user. The system's operational capabilities and requirements will be validated and formally accepted. The acceptance concept should cover:

- Assurance that all organizations requirements have been met;
- Compatibility with operational environment;
- Demonstration of all user screens;
- Demonstration ergonomic compatibility;
- Verify security provisions, operational procedures, performance; and
- Demonstration of support ability provisions.
APPENDIX A
DOCUMENTATION RECEIVED FROM NASA
APPENDIX A
DOCUMENTATION RECEIVED FROM NASA

1. Standards and Requirements Documents
   1.1 MMI 5101.5G, Approval and Routing of Procurement Requests
   1.2 MMI 2410.13, MSFC General-Purpose Software Development and Management Requirements Manual
   1.3 APRS Phase II - Requirements Specifications: Document Specification-04 (DS-04), June 1993
   1.4 Automated Bulletin Board Service Requirements Specification (DS-04), May 1993

2. Procurement Office Organizational Issuances
   2.1 1400, Administrative Management Programs
       2.1.1 GP 1410.01B, Procurement Office Organizational Issuances (03/06/87)
   2.2 2400, Automatic Data Processing (ADP)
       2.2.1 GP 2410.03E, Procurement Management Information System, (PROMIS), (12/09/93)
   2.3 5100, Procurement
       2.3.1 GP 5101.011, Procurement Review, (03/04/94)
       2.3.3 GP 5101.10H, Records of Negotiation (02/12/93)
       2.3.4 GP 5101.16P, Contracting Officer's Approval and Signature Authorities, (06/01/94)
       2.3.5 GP 5101.17D, Precontract Costs (03/06/92)
       2.3.6 GP 5101.23, MSFC Generated Solicitation/Contract Clauses, Provisions and Forms (07/19/88)
       2.3.7 GP 5103.05I, Cost/Price Negotiation Policies and Technique, (11/08/93)
       2.3.8 GP 5113.01B, MidRange Pilot Test Program, (01/25/95)
2.3.9 GP 5150.10D, Utilization of Vendor Source System, (08/19/94)

2.3.10 GP 5151.05N, Delegations - Contract Administration and Field Support Services, (06/09/93)

2.3.11 GP 5151.14H, Closing Physically Completed Contracts and Grants, (10/03/94)

2.4 Financial Management

2.4.1 GP 9090, Collections, (05/04/88)

3. Procurement Reminders

3.1 86-1, Screening of Purchase Requests for Security Requirements, (01/16-86)

3.2 86-3, Standard RFP Packages (Mandatory Use), (02/18/86)

3.3 86-4A, Procedural Changes Related to FACS System Reporting, (02/09/87)

3.4 86-5G, Processing of Justifications for other than Full and Open Competition (JOFOCs), (09/06/94)

3.5 86-6A, Routing of Preaward and Award Documents within MSFC, (03/23/95)

3.6 87-3C, Master Buy Plan Submission, (03/23/92)

3.7 87-6A, Material Inspection and Receiving Report, DD Form 250, (03/25/92)

3.8 87-7, Consent to Subcontracts, (02/26/87)

3.9 87-9, Posting RFP's, RFQ's, and IFB's (02/26/87)

3.10 87-12E, Contracting Officer Technical Representative (COTR) Delegations, (03/23/95)

3.11 87-14B, Analysis and Documentation of Bid/Proposal Response, (12/31/91)


3.13 88-6, Inclusion of Mission Suitability Factor and Subfactor Weights in Solicitation Documents, (09/29/88)

3.14 89-2B, Preparation of Procurement Plans Requiring Approval at Installation Level (03/25/92)
3.15  89-5, Review of Source Evaluation Board/Source Evaluation Committee Documentation, (01/19/89)

3.16  89-6A, Furnishing Subcontractor Audit Reports to Prime Contractors, (09/27/93)

3.17  90-1, Use of Source Evaluation Committees for Evaluation of Certain Negotiated Competitive Proposals, (11/30/89)

3.18  90-4, Delegation of Approval of Wage Rates (07/23/90)

3.19  90-5, Consolidation of Source Evaluation and Performance Files with Physically Completed Official Contract Files Prior to Closeout

3.20  91-1A, Engineering Change Proposals, (11/19/93)

3.21  91-2, Interagency Procurements Under the Economy Act, Placed with Tennessee Valley Authority (TVA) Pursuant to the TVA Technology Brokering Program, (05/09/91)

3.22  91-3A, Proposal Preparation Instructions for Program Stretchouts and Program Realignments (09/20/93)

3.23  91-4, Notification of Local Office of Inspector General of Requests for Execution of Novation Agreements, (05/22/91)

3.24  91-5, NASA Research Announcements (NRA's)

3.25  92-3, Dispositioning of IPO Copy of SEMO Review Form 4184, (09/17/92)

3.26  92-4, Procurement Management Information System (PROMIS) Enhancement, (11/24/92)

3.27  93-1, Numbering of NASA Research Announcements (NRA's), (07/15/93)

3.28  93-2, Award Fee Findings and Determination, (08/04/93)

3.29  94-1, Contract Change Policy, (10/01/93)

3.30  94-3, Approval for Use of Cost-Plus-Award-Fee Contracts

3.31  94-4A, MidRange Procurement Procedures, (01/25/95)

3.32  94-5, Delegations of Authority, (02/10/94)

3.33  94-8A, Cancellation of Procurement Reminders 87-5 and 87-8, (11/04/94)

3.34  94-9, MidRange Procurement Procedures, (05/18/94)
3.35 94-10, Pen-and-Ink Changes to Procurement Office Organizational Issuances

3.36 95-1, Simplified Acquisition Interim Authorization, (03/27/95)

4. APRS

4.1 Detailed Listing - Alphabetically All Data Element Entries - Entity Relationships

4.2 User and Operations Guide

5. PROMIS

5.1 PROMIS Documentation

5.2 Design of the Procurement Management Information System (PROMIS) for shuttle

6. MARTS


6.2 User and Operations Guides:

- Labor Cost System
- Manpower Manpower Information Systems (MMIS)
- Authority Control Module (ACS)
- Contracts Module
- Disbursement Module
- FEDSTRIP/MILSTRIP System (FEDMIL)
- FMS Adjustments Module
- FMS Distribution System (FMS)
- Government Bill of Lading (GBL) Module
- General Ledger Module
- Industrial Property Module
- Inventory Module
- Letter of Credit Module
- Edit Module
- Tables System
- Personal Property Module
- Property Transfer Module
- Real Property Module
- Reimbursables Module
- Returnable Containee Module
- Transaction Accounting Module
- Travel Module
- 224 Module
- 3935 Module
- Cost System
- Lapsing Appropriations Module

6.3 MARTS-FMO Users Manual
7. **NSMS**

7.1 System/Software Detailed Design Specification May 1991


7.3 Module Specifications: Maintain and Report Catalog Items

8. **MSFC Forms**

8.1 MSFC Form Letter 21, Contractor Equal Opportunity Compliance Determination

8.2 MSFC Form 35, Tally Control

8.3 MSFC Form 46, Inbound Discrepancy Report (IDR)

8.4 MSFC Form 47, Inspection Rejection Report

8.5 MSFC Form 55, Purchase Order

8.6 MSFC Form 55, Request for Issue, Procurement, Transfer or Turn-in

8.7 MSFC Form 55-1, Continuation Sheet for MSFC Form 55

8.8 MSFC Form 63, Purchase Request Summary

8.9 MSFC Form 67, Proposal Summary/Abstract of Bids

8.10 MSFC Form 404, Procurement Request

8.11 MSFC Form 424, Project/Institutional Requirements Sheet

8.12 MSFC Form 450, MSFC Small Business, Minority Business, and Labor Surplus Area Coordination Form and Memo for File

8.13 MSFC Form 523, NASA Defense Procurement Request

8.14 MSFC Form 578, Records Transfer List

8.15 MSFC Form 1007, Request for Fund Increases

8.16 MSFC 1048-1, Inspection and Acceptance Request

8.17 MSFC Form 1407, Concurrence Sheet

8.18 MSFC Form 1575, Certification of Performance for Payment of Bills

8.19 MSFC Form 1850-1, PROMIS Input Form
8.20 MSFC Form 2642, Sub-Contract Consent
8.21 MSFC Form 2656, Subcontract Review
8.22 MSFC Form 3075, Delivery Order, Proposal and Acceptance
8.23 MSFC Form 3143, Statement of Price or Cost Analysis
8.24 MSFC Form 3409, Request for Technical Evaluation
8.25 MSFC Form 3411-1, Managers Checklist
8.26 MSFC Form 3988, Order for Supplies or Services
8.27 MSFC Form 3988-1, Order for Supplies and Services (Continuation Sheet)
8.28 MSFC Form 4032, Request for Cost/Price Analysis
8.29 MSFC Form 4063, Route Sheet, Award Document
8.30 MSFC Form 4179, Contracting Officer Special Instruction Sheet (COSIS)
8.31 MSFC Form 4184, SEMO Review/Response Record
8.32 MSFC Form 4199, Property File Close-Out Request
8.33 MSFC Form 4235, Credit Card Purchase Record
8.34 MSFC Form 4235-1, Credit Card Purchase Log
8.35 MSFC Form 4236-1, Justification for Acceptance of an Unsolicited Proposal
8.36 MSFC Legal Review
8.37 FIRMR Applicability and Procurement Authority Certification
8.38 Federal Information Processing (FIP) Resources Decision Document (FRDD) for SEWP Acquisitions
8.39 NASA Research Grant
8.40 NASA Cooperative Agreement
8.41 Grant File Checklist
8.42 Budget Summary
8.43 Proposal Budget Evaluation
8.44 Cooperative Agreement
8.5 JOFOC Guide for Unsolicited Proposals
8.46 MSI Form 067-0, Purchase Order

9. **SF Forms**

9.1 SF18, Request for Quotation
9.2 SF24, Bid Bond
9.3 SF25, Performance Bond
9.4 SF25-A, Payment Bond
9.5 SF25-B, Continuation Sheet (SF24, 25 and 25A)
9.6 SF26, Award/Contract
9.7 SF28, Affidavit of Individual Surety
9.8 SF30, Amendment of Solicitation/Modification of Contract
9.9 SF33, Solicitation, Offer and Award
9.10 SF34, Annual Bid Bond
9.11 SF35, Annual Performance Bond
9.12 SF98, Notice of Intention to Make a Service Contract and Response to Notice
9.13 SF98a, Notice of Intention to Make a Service Contract and Response to Notice, Attachment A
9.14 SF119, Statement of Contingent or Other Fees
9.15 SF129, Solicitation Mailing List Application
9.16 SF252, Architect-Engineer Contract
9.17 SF254, Architect-Engineer and Related Services Questionnaire
9.18 SF255, Architect-Engineer and Related Services Questionnaire for Specific Project
9.19 SF294, Subcontracting Report for Individual contracts
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9.45 OF333, Procurement Integrity Certification for Procurement Officials
9.46 OF336, Continuation Sheet
9.47 OF347, Order for Supplies or Services
9.48 OF348, Order for Supplies or Services, Schedule-Construction
9.49 OF1419, Abstract of Offers - Construction
9.50 LLL, Disclosure of Lobbying

10. DOD Forms
10.1 DD250, Material Inspection and Receiving Report
10.2 DD254, Department of Defense, Contract Security Classification Specifications
10.3 DD441, Department of Defense Security Agreement
10.4 DD1342, DOD Property Record
10.5 DD1419, DOD Industrial Plant
10.6 DD1593, Contract Administration Completion Report
10.7 DD1861, Contract Facilities Capital Cost of Money

11. NASA Forms
11.1 NASA Form 456, Notice of Contract Costs Suspended and/or Disapproved
11.2 NASA Form 507, Individual Procurement Action Report (New Award)
11.3 NASA Form 507A, Individual Procurement Action Report (New Awards), Supplement A
11.5 NASA Form 507G, Individual Procurement Action Report (Grants/Orders)
11.6 NASA Form 507M, Individual Procurement Action Report (Modifications)

11.7 NASA Form 523, NASA-Defense Purchase Request

11.8 NASA Form 533M, Monthly Contractor Financial Management Report


11.10 NASA Form 533Q, Quarterly Contractor Financial Management Report

11.11 NASA Form 634, Structured approach, Profit/Fee Objective

11.12 NASA Form 666, New Technology Transmittal

11.13 NASA Form 667, Report on NASA Subcontracts

11.14 NASA Form 778, Contractor's Release

11.15 NASA Form 779, Assignee's Release

11.16 NASA Form 780, Contractor's Assignment of Refunds, Rebates, Credits, and Other Amounts

11.17 NASA Form 781, Assignee's Assignment of Refunds, Rebates, Credits, and Other Accounts

11.18 NASA Form 1011, Contractor Completion Statement


11.20 NASA Form 1098, Checklist for Contract Award File Content

11.21 NASA Form 1120, Facsimile Transmission Cover Sheet

11.22 NASA Form 1356, C.A.S.E. Report on College and University Projects

11.23 NASA Form 1412, Termination Authority

11.24 NASA Form 1413, Termination Docket Checklist

11.25 NASA Form 1430, Letter of Contract Administration, Delegation, General

11.26 NASA Form 1430A, Letter of Contract Administration, Delegation, Special Instructions
11.27 NASA Form 1431, Letter of Acceptance of Contract Administration Delegation
11.28 NASA Form 1433, Letter of Audit Delegation
11.29 NASA Form 1434, Letter of Request for Pricing - Audit Technical Evaluation Services
11.30 NASA Form 1451, Request for Procurement Plan Approval
11.31 NASA Form 1452, Signature Page (Installation)
11.32 NASA Form 1630, Request for Access to Classified National Security Information
11.33 NASA Form 1634, Contracting Officer Technical Representative (COTR) Delegation
11.34 NASA Form 1647, Federal Information Processing (FIP) Resource Decision Document - FRDD
11.35 NASA Form 1651, Contractor Performance Summary (CPS)
11.36 NASA Form 1679, MidRange SEWP

12. Airforce Forms
12.1 AF Form 858, Forecast of Requirements

13. Other Documentation
13.1 NASA FAR Supplement
13.2 Interim Procurement Operating Procedure for Commercial Credit Card Acquisition by Personnel Assigned to the Procurement Office
13.3 Handbook for Contracting Officer's Technical Representatives
13.4 NASA Research Grant Handbook, NHB 5800.1C, dated 12-1-93
13.5 Operating Procedure for Commercial Credit Card Acquisition by Personnel not assigned to the Procurement Office
13.6 MSFC Data Requirements Management Procedures, MSFC-PROC-1969, dated December 9, 1994
13.7 Procurement Request Initiator's Guide for Small Purchases

14. AMS
14.1 AMS Systems Manual, Ref. 3.1
14.2  AMS User Manual, Volumes 1 through 4

15.  **Documents Provided on MidRange Procurements**

15.1  MidRange Industry Briefing Paper

15.2  MidRange Procurement Procedures, November 1, 1994

15.3  Source List/List of Offers Received

15.4  Advance Information Copy for Request for Offer ____

15.5  Technical Evaluation Worksheet (Award on Price)

15.6  Abstract of Offers - (MidRange)

15.7  Instructions and Certifications (MidRange RFOs for Sealed Offers Only)

15.8  Certificate of Current Cost or Pricing Data

15.9  Letter of Request for Pricing - Audit - Technical Evaluation Services

15.10 Minutes of Prenegotiation Meeting

15.11 Record of Negotiation for Proposed Contract - (Competitive Firm-Fixed Price Contract)

15.12 Record of Negotiation for Proposed Contract ____ (Competitive, Sole Source Procurements)

15.13 MidRange Pricing Memorandum

15.14 Selection Statement, Request for Offer ______ for Proposed Contract ______, Lowest Price

15.15 Selection Statement, Request for Offer ______ for Proposed Contract ______, Best Value

15.16 MSFC Form 4063, Route Sheet - Award Document

15.17 NASA Form 1634, Contracting Officer Technical Representative (COTR) Delegation

15.18 Determination of Finalists

15.19 Request for Offer, Cover Sheet

15.20 Request for Offer, Non Best Value, Cost-Reimbursement or Sole Source

15.21 Request for Offer, Best Value
15.22 Request for Offer, Sealed Offer
14.23 Solicitation Mat, Fixed Price Supply
15.24 Solicitation Mat, Fixed Price, R&D
15.25 Solicitation Mat, Cost Reimbursement, CR
15.26 Solicitation Provisions, Best Value
15.27 Solicitation Provisions, Non Best Value
15.28 Representations, Certifications, and Other Statements of Offerors or Quotes
15.29 MidRange, Checklist for Contract Award File Contract
15.30 Contract, Cover Page
15.31 Contract, Fixed Price, R&D
15.32 Contract, IDIQ
15.33 Contract, Cost Reimbursement, R&D
15.34 Contract, Repairs
15.35 Contract, Fixed Prices Supplies, (Bid)
15.36 Contract Fixed Price, FIP Suppliers
15.37 Contract, Cost Reimbursement, Services
15.38 Contract, Fixed Price, Services Construction
15.39 Contract, Fixed Price, Construction

16. Memoranda
16.1 Access to Proprietary or Source Selection Information
16.2 Determination and Findings, Authority to Use a _______ Contract
APPENDIX B
PROJECT SCHEDULE
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Project: NASA/MSFC Automated Procurement System
Date: 5/3/95

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**Project:** NASA/MSFC Automated Procurement System  
**Date:** 5/3/95

- **Task**
- **Summary**
- **Rolled Up Task**
- **Rolled Up Progress**
- **Progress**
- **Milestone**
- **Rolled Up Milestone**

Page 17
# Project Plan

**Title and Subtitle:** Automated Procurement System (APS) Final Project Plan (DS-03)

**Authors:** Diane R. Murphy, President

**Performing Organization:** Procurement Automation Institute (PAI)
- 2775 So. Quincy Street, Suite 450
- Arlington, VA 22206

**Sponsoring/Monitoring Agency:** Procurement Office
- George C. Marshall Space Flight Center
- National Aeronautics and Space Administration
- Marshall Space Flight Center, AL 35812

**Abstract:**
The Project Plan is the governing document for the implementation of the Automated Procurement System (APS). It includes a description of the proposed system, describes the work to be done, establishes a schedule of deliverables, and discusses the major standards and procedures to be followed.

**Subject Terms:** Automated Procurement System Final Project Plan (DS-03)

**Security Classification:** Unclassified

**Number of Pages:** 81

**Price Code:** Standard Form 298 (Rev. 2-89)