Intelligent Command and Control Systems

For

Satellite Ground Operations

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Overview

This grant, Intelligent Command and Control Systems for Satellite Ground Operations, funded by NASA Goddard Space Flight Center, has spanned almost a decade. During this time, it has supported a broad range of research addressing the changing needs of NASA operations. It is important to note that many of NASA’s evolving needs, for example, use of automation to drastically reduce (e.g., 70%) operations costs, are similar requirements in both government and private sectors.

Initially the research addressed the appropriate use of emerging and inexpensive computational technologies, such as X Windows, graphics, and color, together with COTS (commercial-off-the-shelf) hardware and software such as standard Unix workstations to re-engineer satellite operations centers. The first phase of research supported by this grant explored the development of principled design methodologies to make effective use of emerging and inexpensive technologies. The ultimate performance measures for new designs were whether or not they increased system effectiveness while decreasing costs.

GT-MOCA (The Georgia Tech Mission Operations Cooperative Associate) and GT-VITA (Georgia Tech Visual and Inspectable Tutor and Assistant), whose latter stages were supported by this research, explored model-based design of collaborative operations teams and the design of intelligent tutoring systems, respectively. Implemented in proof-of-concept form for satellite operations, empirical evaluations of both, using satellite operators for the former and personnel involved in satellite control operations for the latter, demonstrated unequivocally the feasibility and effectiveness of the proposed modeling and design strategy underlying both research efforts. The proof-of-concept implementation of GT-MOCA showed that the methodology could specify software requirements that enabled a human-computer operations team to perform without any significant performance differences from the standard two-person satellite operations team.

GT-VITA, using the same underlying methodology, the operator function model (OFM), and its computational implementation, OFMspert, successfully taught satellite control knowledge required by flight operations team members. The tutor structured knowledge in three ways: declarative knowledge (e.g., What is this? What does it do?), procedural knowledge, and operational skill. Operational skill is essential in real-time operations. It combines the two former knowledge types, assisting a student to use them effectively in a dynamic, multi-tasking, real-time operations environment. A high-fidelity simulator of the operator interface to the ground control system, including an almost full replication of both the human-computer interface and human interaction with the dynamic system, was used in the GT-MOCA and GT-VITA evaluations. The GT-VITA empirical evaluation, conducted with a range of ‘novices’ that included GSFC operations management, GSFC operations software developers, and new flight operations team members, demonstrated that GT-VITA effectively taught a wide range of knowledge in a succinct and engaging manner.

As technology infusion became a standard part of GSFC satellite ground control operations, the research focus of this grant turned to address development and enhancement of methodologies to design
ground control operations that were increasingly efficient and cost effective. Methodologies sought to enhance operations performance with the result that the overall system cost was less and the number of anomalies that were detected and successfully resolved greater. This portion of the research included two projects: GT-IMaC and GT-FIXIT. GT-IMaC (Georgia Tech Interactive Monitoring and Control) proposed a methodology for the design of interfaces for real-time operations that concurrently enhance performance and engage operators in predominantly passive operations activities, such as extensive monitoring. The IMaC methodology combines OFM-based procedures to specify display function and form with human-computer interaction principles to design command-and-control interfaces that engaged operators performing a predominantly passive control task. Using NASA satellite controllers, the proof-of-concept demonstration and evaluation, using a high-fidelity satellite ground control simulator, showed how the resulting displays concurrently reduced the number of required operations personnel from two to one while significantly increasing performance and decreasing errors.

GT-FIXIT (Georgia Tech Fault Information Extraction and Investigation Tool) addressed another aspect of operations: managing anomalies, many of which had been previously seen and resolved, that appeared new to operations personnel due to operator turnover that has quickly changed from twenty-five years to under twelve months. GT-FIXIT is a proof-of-concept demonstration of a methodology that combines model-based design and an artificial intelligence technique, case-based reasoning. The goal was to turn paper-based anomaly documentation, currently residing on clipboards in satellite mission support, as opposed to operations, rooms, into information for operators engaged in real-time control activities. The anomalies themselves were implemented as the lowest level cases in an electronic case base. Abstraction and aggregation provided layers to reduce potential redundancy and facilitate recognition of a potentially relevant anomaly class. Again a model of operations guided definition of case indices and the design of a user interface that helped operations personnel to identify quickly anomalies that occurred previously and resembled the current situation. Like GT-TIMI, using GSFC satellite controllers, GT-FIXIT demonstrated how the effective use of a case-based retrieval system with retrieval and user interface defined by a model-based methodology. The result, GT-FIXIT, applied to SAMPEX operations significantly enhanced fault management by concurrently improving the speed of fault detection and the accuracy of resolution.

GT-FIXIT was a turning point both in the research funded by this grant and the direction of research that GSFC itself was pursuing. Due to drastic reductions in available funds for operations, a serious need arose to reduce operations costs by 70% after the initially funded life span of a spacecraft. Historically, though initial funding is for a short time, for example, the SAMPEX satellite was funded initially for 18 months, NASA continued to fund a spacecraft as long as it is producing important science data. To date, almost ten years after launch, SAMPEX remains an active space vehicle for collecting science data. The new rules, however, mandate that operations, whose costs are primarily personnel, need to be greatly reduced. Automation is the widespread, and somewhat glib, answer to the question: "How are we going to
meet these goals?” A more challenging question is “How are we going to design and implement software systems to make such automation possible?”

Almost serendipitously, GT-FIXIT provided one piece of necessary automation in a move to fully automated routine satellite control: a knowledge base of expertise based on passed experience that can be reused in similar situations. Reuse can occur because the anomaly case-based retrieval system helps less experienced personnel, as GT-FIXIT was initially intended to do, or because automation, running without human supervision, uses it to attempt to detect and resolve anomalies without loss of science data, canceling a pass, or requiring emergency human assistance.

Following this research, this grant supported three related projects that specifically addressed issues associated with the design of operations automation. The first was an extensive field study of Genie—a GSFC prototype operations automation system designed to carry out satellite control in an unattended manner. The second was the design and proof-of-concept implementation of AutoPass, an OFMspert-based architecture intended to provide an alternative to Genie. The third is Apprentice. This system, building on AutoPass, specifies software that passively learns, incrementally refining its automation knowledge base by observing differences between predicted performance and that of human operators. Subsequently Apprentice provides tools to allow operations personnel to review differences and as necessary repair or enhance the automation knowledge base.

The field study of Genie provided hard data, outside of aviation, of the strengths and weaknesses of a realistic system designed to automate operations that were previously carried out manually. Genie’s initial objective, similar to ‘lights-out’ automation of the 1980s in the automobile industry, was to reduce personnel by eliminating human-staffed shifts, the night shift being the first and managing satellites autonomously throughout weekends next. Genie was implemented and evaluated for the SAMPEX spacecraft in 1994.

Georgia Tech researchers conducted an on-site field study to observe Genie’s behavior and the interaction of operations staff with Genie when there were problems or if a change to the normal Genie script was needed. This study included observation of 19 control sessions in which Genie could potentially be used. During this study, the first of a two-part field study, many problems were observed. If the metric was the extent to which Genie met the goal of lights-out automation, none of the observed passes was successful. Each required real-time human intervention.

The results of the first study were so surprising, and NASA found them so shocking, that Georgia Tech agreed to conduct the same study a second time, after SAMPEX operators had more than an additional year of experience with Genie. Again Georgia Tech researchers conducted on-site observation of SAMPEX operations and observed 18 control sessions in which Genie could potentially be used. The results of the second study were remarkably similar to those of the first. One can only conclude that the structure and operation of Genie itself made independent operation unreliable and brittle.
It is important, however, to acknowledge Genie's significant contribution to automated satellite operations. Genie was the first such system designed and expected to perform satellite control autonomously. Without a baseline system, subsequent Georgia Tech research would have been impossible; both follow-on research efforts exploited Genie's strengths and carefully developed principles to mitigate observed weaknesses. Any initial system would manifest unexpected flaws. All following systems would use both observed flaws and strengths as a baseline. A baseline is prerequisite to evolving automation and the evolution of design principles for software systems that more closely meet automation needs. Genie provided an excellent baseline and included many significant features included in subsequent systems.

AutoPass is a pass automation system that builds on OFMspert and the OFM. It was designed to mimic Genie functionality for the SAMPEX spacecraft. Because it is derived from the OFM model and the OFMspert architecture, AutoPass inherits capabilities such as heterarchy, nondeterminism, and a robust operations model that represents a range of operations with which any certified operator would be expected to cope—both nominal and off nominal. As a result AutoPass successfully manages a much wider range of passes than Genie, without operations personnel in attendance. In addition, an empirical evaluation compared the performance of SAMPEX flight operations personnel in detecting, diagnosing, and suggesting software-level changes to mitigate similar failures in the future. Data show that AutoPass allowed operators to understand why AutoPass failed, that is to specify the conditions in the software that caused the problem, and to suggest software-level changes to modify AutoPass in order to eliminate same problem recurring in the future. In almost all cases, Genie did not allow operators these insights into its operations. Overall, AutoPass demonstrated that it possessed a number of desired characteristics of automation. The most important criticisms found in many increasingly automated commercial aircraft include the finding that automation is opaque, strong but brittle, and silent. AutoPass operations were visible, not opaque. Operations staff could typically understand what it was doing and why. AutoPass was robust, not brittle. Since AutoPass extends the OFMspert architecture, which various other experiments have shown matches operations activity more than 90% of the time, AutoPass responds appropriately to a wider range of environmental conditions and command-and-control requirements. Finally, AutoPass is inspectable, mitigating problems of strong, silent, and error-prone automation. Operators could not only understand what AutoPass software was doing and why, but they could also make software-level suggestions to improve the system.

The next obvious question is "Can automation software be designed to allow it to acquire operations knowledge without direct human input, for example, via interviews with domain subject matter experts, and, once operational, can operations personnel, as opposed to software engineers, repair it when it fails?" Apprentice, also based on OFMspert and building on both AutoPass and its associated evaluation, seeks to address these issues. As an OFMspert derivative, Apprentice begins with a fairly robust model of operations. Lights-out automation, however, requires a broader and more flexible knowledge base than systems such as operator aids or associates. Thus, Apprentice increases its knowledge base by learning. It
runs in real time concurrently with operations personnel who initially test the system during pre-launch and subsequently ensure that it is stable after launch and during early orbit. Watching in the background, Apprentice compares its responses to operator responses and stores scenarios where differences are detected. Post real-time operations, Apprentice provides capabilities that allow operators to view scenarios in which differences occurred and provides tools that enable operators to modify the Apprentice knowledge base, both domain knowledge and operational procedures. Apprentice, as this grant concludes, is approaching the point where it can tested to evaluate the extent to which the hypotheses that underpin Apprentice are valid, creating both a new type of learning system and specifying an automation architecture that operators, not software engineers, can repair. A proof-of-concept implementation and evaluation will take place for the TRACE spacecraft.

**GT-MOCA: The Georgia Tech Mission Operations Cooperative Associate**

One approach to aiding the human supervisory controller of a complex dynamic system is to provide an intelligent operator's associate. The GT-MOCA research proposes a *prescriptive theory* of human-computer cooperative problem solving and describes the design and evaluation of a prototype system based on the theory. The theory consists of five principles: human-in-charge, mutual intelligibility, openness and honesty, management of trouble, and multiple perspectives.

A prototype intelligent associate system, the Georgia Tech Mission Operations Cooperative Assistant (GT-MOCA), is an embodiment of these principles that provides a collection of context-sensitive resources for the human operator of a simulated satellite ground control system. These resources include an interactive visualization of current activities, organized message lists of important events, and interactive graphics depicting the current state of the controlled system. An evaluation utilizing NASA satellite ground controllers showed that GT-MOCA was perceived to be useful and provided performance benefits for certain portions of the control task.

This research resulted in numerous publications, including Dr. Patricia M. Jones’ doctoral thesis from the Georgia Institute of Technology. The most significant include the following:


The most focused description of the GT-MOCA work appeared in *IEEE Transactions on Systems, Man, and Cybernetics*, 1995. This paper is included in this report as Appendix A.

**GT-VITA: Georgia Tech Visual and Inspectable Tutor and Assistant**

Training is a critical issue for operators responsible for the safe and efficient operation of large-scale complex dynamic systems. This project proposes and articulates a set of requirements for an intelligent tutoring system. The requirements specify *what* (instructional content) and *how* (instructional strategies) to teach a novice operator to supervise and control a complex dynamic system. The instructional content teaches system structure and behavior (i.e., declarative knowledge), system procedures (i.e., procedural knowledge), and how to use this declarative and procedural knowledge to manage a complex dynamic system in real time (i.e., operational skill). Using the underlying representations of the operator function model (OFM) and OFMspert, the OFM's computational implementation, GT-VITA (Georgia Tech Visual and Inspectable Tutor and Assistant) realizes these requirements. As a proof-of-concept demonstration, an instance of the generic GT-VITA tutoring architecture was implemented for satellite ground controllers. The empirical evaluation, utilizing NASA satellite ground control personnel, showed that GT-VITA was a flexible and effective training system. In fact, NASA adopted VITA as the foundation for required training for all satellite ground control personnel and uses a variation to this day.

In addition to an intelligent tutoring system architecture, by using and extending the operator function model and OFMspert, GT-VITA demonstrates a robust methodology for conceptualizing the tutor-aid paradigm. The tutor-aid paradigm defines a conceptual framework in which learning with an intelligent tutor gradually becomes collaboration with an intelligent associate. Using the same structures (i.e., OFM and OFMspert) and the same domain knowledge, GT-VITA specifies a tutor and GT-MOCA (Jones & Mitchell, 1995) specifies an aid.

The GT-VITA research resulted in numerous publications, including Dr. Rose M. Chu’s doctoral thesis from the Georgia Institute of Technology. The most significant include the following:


The most succinct, yet complete, description of the GT-VITA work appeared in *IEEE Transactions on Systems, Man, and Cybernetics*, 1995. This paper is included in Appendix B of this report.

**GT-IMaC (Georgia Tech Interactive Monitoring and Control)**

The Georgia Tech Interactive Monitoring and Control (GT-IMaC) methodology is a design methodology for operator interfaces to complex engineering systems. This four-step methodology helps designers tailor human-computer interaction to communicate monitoring and control activity requirements to the operator.
The goal is an interface that engages the operator in the task of monitoring to ensure that fault detection occurs in an efficient and reliable way. Figure 1 summarizes the principle steps of the IMaC methodology.

![Diagram of IMaC methodology]

Figure 1. Principle steps of the IMaC design methodology

To determine the effectiveness of the proposed methodology a proof-of-concept operator interface was designed for NASA satellite controllers. An experiment was conducted at NASA's Goddard Space Flight Center. Eight satellite operators served as subjects. After training sessions on both a replication of the conventional interface and the IMaC interface, subjects monitored and controlled a simulated satellite ground control system for eight scenarios. In keeping with standard activities in the domain, each scenario was approximately ten minutes in length and contained eight subsystem faults, a control activity, and a number of record keeping activities. Dependent measures included fault detection times and rates, procedure completion times, and procedure execution error rates. The resulting data show that use of the interface designed using the IMaC methodology was a significant determinant of operator performance. Sessions in which subjects used the IMaC interface consistently showed better performance. Fault detection times were significantly higher and fault detection rates were lower. In addition, subjects made significantly fewer errors while executing control procedures. At the conclusion of the experimental evaluation, subjects were asked to rate the overall usefulness of the IMaC interface and its individual components. All subjects had a very favorable opinion of the interactive interface and preferred it to the conventional interface currently in use at NASA. As a result, NASA has incorporated many of the IMaC interface features used in the proof-of-concept demonstration in the standard set of interface widgets available to new satellite teams as they specify the operational control interface for new systems.
The GT-IMaC research resulted in numerous publications, including David A. Thurman’s M.S. thesis from the Georgia Institute of Technology. The most significant publications include the following:


The two best descriptions of the GT-IMaC research are provided in Appendix C.

**GT-FIXIT: The Georgia Tech Fault Information Extraction and Investigation Tool**

The GT-FIXIT research explores the use of case-based reasoning as a technique for storing fault management experience and making it available to operators confronting similar anomalous situations. Specifically, this project investigates the use of case-based reasoning technology to construct a knowledge base of actual fault management experience. This knowledge base is organized so as to enable the retrieval of this fault management information in response to system inputs.

GT-FIXIT was implemented in proof-of-concept form for SAMPEX satellite controllers. Due to very high operator turnover, and the current convention of storing anomaly documentation in a separate room, on paper, and organized by date of occurrence, many previously seen anomalies appear new to less experienced operations staff. GT-FIXIT proposed turning archival data into information useful for fault management in real-time operations. In addition to storing previously anomalies as cases in a case base, GT-FIXIT also used a model-based design methodology to specify case indices and design the interactive user interface that helped operators identify similar anomalies and associated fault management techniques in real time. Figure 2 depicts the GT-FIXIT architecture.

To evaluate the effectiveness of GT-FIXIT in supporting real-time fault management, an experiment was conducted using satellite ground control operators at NASA Goddard Space Flight Center. Eight subject teams, a pair of operators, one a certified NASA satellite ground controller and the other an experimental confederate, controlled a simulated satellite ground control system during eight satellite control scenarios. Scenarios were matched by fault type and each team saw four fault categories under each of the two conditions: GT-FIXIT and conventional control room tools including those for fault management.
Six performance measures were used to assess subjects' ability to detect, identify, and formulate an appropriate solution to anomalies. Use of GT-FIXIT resulted in significantly improved subject performance for all measures. Subjects detected anomalies, identified them as replicas or variants of previous anomalies, and determined the correct response significantly more quickly with GT-FIXIT than when using conventional operations interface and available fault management tools. Subjects' anomaly identifications and responses were also evaluated for correctness: accuracy of diagnosis and response were also significantly higher with GT-FIXIT.

The GT-FIXIT research resulted in numerous publications, including Andrew J. Weiner's masters thesis (in progress) from the Georgia Institute of Technology. The most significant publications include the following:


Two comprehensive publications of the GT-FIXIT research are provided in Appendix D.
Field Study of Genie

Operations automation is a computer-based system that attempts to encode operator expertise, typically the expertise of personnel in charge of complex dynamic systems. The use of automation to replace operators is becoming a serious option in many systems, some of which are safety critical.

One application of operations automation is ‘lights-out’ automation, that is, systems in which there are no operators to ‘tend’ the system. If an error occurs, the system remotely pages an operator who evaluates the problem. The field study described in this research is predicated on the assumption that even the best-designed automation requires human interaction, since, for the foreseeable future, all automation will inevitably fail at some point in time.

Automated systems that attempt to emulate human expertise are likely to fail even more often, as building robust systems of this type is a new and challenging design issue. Thus, identifying and addressing design issues for operations automation are critical components to ensure safe and productive systems. Design issues include the ability to elicit and encode robust expert knowledge, as well as supporting human-automation interaction with operations personnel when the system reaches its inevitable limits, and with engineers and software designers who must ensure that the system does not fail the same way more than once. This project describes a field study of operations automation fielded at NASA for satellite control. The purpose of this study is to understand how and why such automation fails and identify design issues that facilitate or degrade human-automation interaction. The field study of Genie had two parts: the first conducted in February 1996 and the second in June 1997. Because Genie, like many advanced technology systems, was evolving as problems were encountered, NASA felt a second study was needed to ensure that the data from the first remained representative and accurate. The goal of these studies was to observe how Genie performed and identify problems operators encountered while interacting with Genie. The same researcher was present during all passes for both studies. The researcher took notes to document potential problems or anomalies in real time during each pass, while event logs from the controlled system and Genie activities were archived to files. Post-pass, the researcher asked operations personnel present during the pass to explain observed problems or anomalies, and to comment on individual Genie activities. Figure 3 depicts the combined data for these studies.

Combining both studies, a total of thirty-seven passes were observed. In seven, operators chose not to use Genie due to one or more perceived limitations. In the remaining passes, Genie was used eleven times in advisory mode and nineteen times in the fully automatic mode. A categorization scheme to organize the data from passes using Genie was proposed. The expectation was that categories would highlight potential design limitations. Figure 3 uses the categorization as the x-axis. Statistical analysis shows no significant differences between the problems observed in the two field studies.

Based on the results of these studies and the analysis above, a set of design features was formulated. They are intended to facilitate future designs of similar systems. Feature 1. Operations automation must be robust (category 1—automation-control system links; category 3—automation capabilities; and various reasons for canceling the use of Genie in advance). Feature 2. The knowledge base and reasoning system
must be *inspectable* and *easily modified* (category 2—automation anomalies). Feature 3. Operations automation must *facilitate* correction of erroneous operator input (category 5—recovery from operator error). Feature 4. Operations automation should *facilitate testing* (category 7—task coordination). Feature 5. Standard software engineering practices must be observed to ensure that operations automation will operate successfully within a 'lights-out' environment (category 4—automation flexibility; category 6—environmental limitations).

Figure 3. Summary data for the two Genie field studies

Field studies such as these are necessary and important. They provide real-world data that designers and human factors practitioners can use to improve the effectiveness of advanced technology systems. As with most systems, the design cycle must include several iterations of testing, evaluation, and refinement. Particularly because the very concept of operations automation, which by definition is somewhat rigid—a computer program does *exactly* what the programmer tells it to do—and knowledge acquisition and representation remain both challenging and open research issues, it is important to study *any* fielded system to identify prototypical human interaction problems and enhancements to advance the design of future systems.

The Genie field study resulted in numerous publications, contributing to David M. Brann's M.S. thesis (in progress) and David A Thurman's Ph.D. thesis (in progress), both from the Georgia Institute of Technology. The most significant publications include the following:


Appendix E contains the publication with the most comprehensive description of this research.


AutoPass was designed and implemented to mitigate some of the problems both observed during the field studies and predicted by the cognitive engineering community. AutoPass possesses the same control functionality as Genie, but is based on a very different underlying architecture. It extends the operator function model (OFM) and OFMspert methodology. The research hypothesis is that operations automation designed by extending this architecture will be more robust and, when failure inevitably occurs, allow operators, as opposed to software engineers, to understand why the automation failed and suggest methods to repair observed problems.

AutoPass uses OFMspert as a foundation and extends it to meet the needs of satellite ground control. The intelligence in AutoPass primarily resides in OFMspert’s operations model, a computer implementation of the OFM. The OFM, developed and validated over almost two decades, represents operator activities as a hierarchic-heterarchic of finite-state nodes. Nodes correspond to operator activities and decompose down to physical, cognitive, and perceptual operator actions. The heterarchic and non-deterministic properties of the OFM respectively give the model the ability to represent the multi-task nature of many control situations and permit a range of activity choices at low levels. Operations are rarely as sequential as models or even user manuals suggest, and operators routinely exploit this flexibility. Models of human behavior, or systems such as Genie, typically do not represent such flexibility. This contributes to a great deal of the brittleness found in many systems.

OFMspert contains a current state space with state variables and derived variables. The latter semantically represents state information that operators sample and aggregate to assess the system or progress of activity sequences such as procedures. For example, AutoPass has state variables that specify how many commands are sent to the spacecraft and how many commands the spacecraft actually receives. One of derived variables is commandCountInvalid, which is true when these counters do not match. When true, the derived variable triggers a troubleshooting activity that operators commonly use to determine why the counters do not have the same value. Troubleshooting heuristics and procedures often used by operators, encoded in the OFM, attempt to accomplish a task in spite of an initial failure.
This example provides a context to illustrate a number of AutoPass features that attempt to mitigate operations automation problems. Derived variables and inclusion of standard troubleshooting activities are human attributes of control. They model human flexibility, heuristics, and workarounds. Built on the OFM/OFMspert methodology, AutoPass possesses these features automatically and thus potentially reduces the brittleness found in similar systems.

Eight certified SAMPEX controllers participated in an AutoPass evaluation. Each operator observed four automatically controlled passes under two different satellite control architectures: Genie and AutoPass. Participants were told that they were reviewing the results of lights-out control, a replay of passes carried out previously, possibly over the past weekend. At various points in each pass, both control systems encountered nonstandard events. At each point, the experimenter paused the system and asked participants to describe the current situation, why it was occurring, identify whether or not the automation was functioning correctly, and, when relevant, suggest how to fix the problem.

Initial data from the evaluation show that with AutoPass, controllers were much more likely to be able to explain what the failure or degradation was, why it had occurred from the level of software operation, and suggest software-level changes to eliminate the problem in the future. Overall, AutoPass appears to incorporate many of the design principles of human-centered automation including visibility and robust operation.

The AutoPass project resulted in numerous publications, contributing to David M. Brann's M.S. thesis (in progress) and David A Thurman's Ph.D. thesis (in progress), both from the Georgia Institute of Technology. The most significant publications include the following:


Appendix F contains the most descriptive publication of this research.

**Apprentice**

AutoPass was designed as an initial response to a specific system—Genie. Given the success of AutoPass for a specific application a more general architecture was warranted. Apprentice is a more rigorous and principled extension of OFMspert. It posits a theory of operations automation that meets many of the
obvious problems and addresses a pervasive problem endemic to most knowledge-based systems (KBS)—knowledge elicitation.

Obtaining necessary knowledge is a fundamental problem with most automated systems, particularly those that depend on obtaining and encoding operator knowledge. Such knowledge is often tacit and highly contextualized. Current knowledge elicitation techniques fail to address this problem adequately. As a result, knowledge engineering is often identified as the bottleneck in construction of effective knowledge-based systems, including operations automation. Since a knowledge base that is as extensive and flexible as the human operators it is replacing is a prerequisite for effective operations automation, design of such systems is entirely dependent on more effective knowledge engineering techniques. In particular, alternatives to traditional knowledge engineering techniques, typically involving interviewing subject matter experts, are sorely needed.

Apprentice is an alternative to traditional methods. Exploiting the proven power of the OFM and OFMspert methodology, Apprentice is an extension of OFMspert designed to monitor expert operators controlling a system and detect and record inconsistencies. As with any OFMspert applications, given its OFM-based operations model, OFMspert posits expectations about what, when, and how an operator will carry out control activities. Apprentice extends OFMspert by encapsulating situations in which expert operators and OFMspert fail to agree, and, retrospectively, provides operators with the tools to replay the situation, determine why the difference occurred, and in many situations to actually repair the OFM-based operations model.

Apprentice is based on the assumption that successful operations automation must be understandable, repairable, and extensible by human operators who currently carry out system control functions. Apprentice defines a human-centered architecture in which operations knowledge is represented in a manner that is understandable by operations personnel. In the initial phases, Apprentice performs the activity its name implies: it acts as an apprentice to expert operators. It watches operators control the system while concurrently developing its own hypotheses and noting where mismatches occur. Post hoc, Apprentice provides tools to enable operations personnel to reconstruct and inspect points of mismatch between Apprentice predictions and actual operator activities. Mismatches are typically model errors or limitations. Finally, Apprentice provides tools that enable operators, rather than software engineers, to repair or extend the knowledge base underpinning the evolving operations automation system.

Using the operator function model, Apprentice represents knowledge in ways similar to those operators use to organize knowledge about how to carry out required activities: hierarchical, heterarchical collections of activities to meet operational goals given system constraints. Moreover, the OFM inherently allows flexibility at both high and low levels, allowing operators to encode a variety of styles or techniques by which to carry out control. The OFM/OFMspert methodology provides graphical representations of activities and constraints, methods used to carry out those activities, and information needed to initiate, enable, complete, or terminate them. Previous research, including the AutoPass research, shows that the
OFM/OFMspert methodology provides a powerful knowledge representation which operators can easily understand and validate.

Apprentice is both a theory and a software architecture. It embodies a three-phase process for developing an operations automation knowledge base. In phase one, initial knowledge base definition, an OFM-based operations model for OFMspert is constructed. Although it uses some traditional knowledge engineering techniques, OFM construction also incorporates extensive on-site and iterative validation and model refinement. Domain experts use sophisticated graphical and interactive representations of both the OFM and OFMspert to inspect the knowledge base and validate the runtime expectations. Again, the purpose is to ensure model predictions and actual operations match. The initial Apprentice knowledge based is obtained when this process concludes.

In the incremental knowledge elicitation and verification phase, Apprentice ‘observes’ human operators who carry out control activities and compares them with predictions based on the initial OFMspert operations model. Apprentice identifies discrepancies between predicted activities and actual operator activities. These discrepancies provide ‘contextualized’ learning opportunities for Apprentice. Operators repair and extend the operations model (i.e., knowledge base) using specialized editors. Once the operations model has been sufficiently verified and extended to manage a range of situations typically encountered in the domain, Apprentice transitions its ‘lights-out’ operations phase. It executes activities based on the constraints and conditions defined in the OFMspert operations model. Apprentice, based on an OFM representation of operator activities, carries out activities in ways that are similar to those of human operators. Thus, human operators can understand and repair discrepancies when they arise.

There are three primary advantages to the Apprentice approach to operations automation. First, its human-centered knowledge representation technique and associated graphical editors enables domain practitioners to inspect, repair and extend the knowledge base. Second, Apprentice elicits operational knowledge in the context of actual operations, resulting in a more robust knowledge base than obtained with traditional methods. Third, Apprentice’s ability to observe compare actual and predicted operator activities and its support for knowledge base editing by domain practitioners means those practitioners should only have to handle a new situation one time. When new problems are encountered, an on-call operator resolves the problem and then updates the Apprentice knowledge base to address the situation in the future. The next time the situation is encountered, Apprentice has the requisite knowledge to address it.

Apprentice is being implemented as a proof-of-concept operations automation prototype for NASA’s TRACE (Transition Region and Coronal Explorer) satellite. An empirical evaluation will be conducted to address phases two and three of the Apprentice approach: the extent to which operators can understand and repair discrepancies and the extent to which the result successfully and automatically controls routine TRACE passes. Pass types and associated anomalies used in the assessment are those with which a newly certified TRACE operator would be expected to easily cope.

Apprentice makes several important contributions to the design of operations automation. First, its use of the OFM/OFMspert methodology ensures that the knowledge base has a human-centered
representation with associated graphical editors that enable domain practitioners to inspect, repair, and extend it. Second, Apprentice adds a powerful new strategy to the repertoire of knowledge engineering techniques. It blends the two competing strategies: machine learning and direct knowledge elicitation. Apprentice begins with a robust model of operations. It then exploits the power of both the computer and OFMspert to validate and modify the initial knowledge base by passively identifying discrepancies, likely model errors or limitations. Next, it creates an environment and provides tools such that domain practitioners, post hoc, can view scenarios containing discrepancies and resolve them. Third, Apprentice supports operations automation that evolves. Tools allow domain practitioners to detect, understand, and repair discrepancies so that the operations automation learns—it will never fail the same way twice. The same tools support extensions to the knowledge base as the dynamic system changes.

The Apprentice project, near to completion, has already resulted in numerous publications. Moreover it is the major contribution of David A Thurman’s Ph.D. thesis (in progress) from the Georgia Institute of Technology. The most significant publications to date include the following:


Appendix G contains the most descriptive publication of this research.

**OFM and OFMspert Evolution**

Underlying threads for all of these research projects are two complementary modeling and design methodologies: the operator function model (OFM) and OFMspert, the computational implementation of the OFM. With various applications, OFMspert has acquired increased in functionality and has become more stable and both domain and platform independent. The current version of OFMspert reads domain-specific information from files. OFMspert design, that is, specification of the required files to tailor the system to a specific domain and application, is undertaken concurrently with the development of the graphical representation of the OFM. Major files are those that define OFM activities and the contents of the Current Problem Space.
In addition to the domain and platform independence, the OFM and OFMspert have merged from two separate but related entities into one. The range of tools provided to implement or correct OFMspert applications also provides tools that to concurrently construct an OFM. This OFM is 100% consistent with OFMspert code and domain-dependent files that define events, variables, operator activities, etc. Historically, the OFM was conceptual, implement with computer-based drawing tools such as Claris Draw and Visio. As a conceptual model, the transition from an existing OFM to an OFMspert application was often not straightforward. It easy to use a conceptual model with people, but it makes a poor software specification. Merging the OFM/OFMspert models allows the construction of the same conceptual representation as the former implementations of the OFM did, but it has constrained the vocabulary, activity definitions, and variables, to exactly those that OFMspert needs for a particular application. This is a significant step forward for the OFM/OFMspert methodology.

The most recent description of the evolving OFM/OFMspert methodology is given in the paper below. It is also included in Appendix H.


Miscellaneous Publications Presenting High-Level, Integrated Views of this Research

In addition to papers describing individual projects as they evolved and were completed, this grant supported the preparation of several chapters in recent books and papers, summarizing significant research programs and contribution. One is the introduction to a special issue of the IEEE Transactions on Systems, Man, and Cybernetics. Another is a chapter summarizing and integrating of all the GSFC-related research conducted prior to 1990, most conducted prior to this grant. Finally, a recent chapter proposes an engineering methodology to enable the use of the OFM and OFMspert, using many of the projects sponsored by this grant as example.


All three of these publications are provided in Appendix I.
Appendix A

GT-MOCA:
The Georgia Tech Mission Operations Cooperative Associate

Related Publications*


* Copies of these publications can be obtained from [www.chmsr.gatech.edu/publications/](http://www.chmsr.gatech.edu/publications/) or by contacting Dr. Christine M. Mitchell.
Appendix B

GT-VITA:
Georgia Tech Visual and Inspectable Tutor and Assistant

Related Publications*


*Copies of these publications can be obtained from www.chmsr.gatech.edu/publications/ or by contacting Dr. Christine M. Mitchell.
Appendix C

GT-IMaC:
Georgia Tech Visual and Inspectable Tutor and Assistant

Related Publications*


* Copies of these publications can be obtained from www.chmsr.gatech.edu/publications/ or by contacting Dr. Christine M. Mitchell.
Appendix D

GT-FIXIT:
Georgia Tech Visual and Inspectable Tutor and Assistant

Related Publications*


* Copies of these publications can be obtained from www.chmser.gatech.edu/publications/ or by contacting Dr. Christine M. Mitchell.
Appendix E

Genie Field Studies:

Related Publications*


* Copies of these publications can be obtained from www.chmsr.gatech.edu/publications/ or by contacting Dr. Christine M. Mitchell.
Appendix F

AutoPass:
OFMspert-Based Automation for Satellite Operations

Related Publications*


* Copies of these publications can be obtained from www.chmsr.gatech.edu/publications/ or by contacting Dr. Christine M. Mitchell.
Appendix G

Apprentice:
An OFMspert-Based Operations Automation Architecture that Learns and Allows Repair by Operations Personnel

Related Publications*


* Copies of these publications can be obtained from [www.chmsr.gatech.edu/publications/](http://www.chmsr.gatech.edu/publications/) or by contacting Dr. Christine M. Mitchell.
Appendix H

The Evolving Operator Function Model and OFMspert:

Related Publications*


* Copies of these publications can be obtained from www.chmsr.gatech.edu/publications/ or by contacting Dr. Christine M. Mitchell.
Appendix I

Miscellaneous Publications:

High-Level Integrative Summaries of Various Related Research Projects


* Copies of these publications can be obtained from www.chmsr.gatech.edu/publications/ or by contacting Dr. Christine M. Mitchell.