Ares First Stage "Systemology" – Combining Advanced Systems Engineering and Planning Tools to Assure Mission Success

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ABSTRACT
Ares is an integral part of NASA’s Constellation architecture that will provide crew and cargo access to the International Space Station as well as low earth orbit support for lunar missions. Ares replaces the Space Shuttle in the post 2010 time frame. Ares is an in-line, two-stage rocket topped by the Orion Crew Exploration Vehicle, its service module, and a launch abort system. The Ares I first stage is a single, five-segment reusable solid rocket booster derived from the Space Shuttle Program’s reusable solid rocket motor. The Ares second or upper stage is propelled by a J-2X main engine fueled with liquid oxygen and liquid hydrogen. This paper describes the advanced systems engineering and planning tools being utilized for the design, test, and qualification of the Ares I first stage element. Included are descriptions of the current first stage design, the milestone schedule requirements, and the marriage of systems engineering, detailed planning efforts, and roadmapping employed to achieve these goals.

INTRODUCTION
To further the bounds of space exploration, NASA is developing a launch vehicle which draws heavily on the impressive success of the Space Shuttle Program reusable solid rocket motor (RSRM). To meet the challenge, the Ares first stage NASA team has structured integrated teams covering all major subsystems and system engineering tasks. NASA Marshall Space Flight Center is responsible for the overall launch vehicle including management of the first stage effort. As the prime contractor for the first stage, ATK is responsible for system engineering, subsystem design, development, qualification, and flight test. Following the System Requirements Review (SRR) in December 2006 and the Preliminary Design Review (PDR) in June 2008, the first full-scale static firing of the five-segment booster and the first suborbital flight test will occur in 2009. Motor qualification is scheduled to be complete in 2013, with the first manned flight scheduled for 2015. The design is built around maximizing the use of heritage hardware from the Space Shuttle. The major forward structures are the frustum, aeroshell, forward skirt extension (FSE), main parachute support structure (MPSS), and forward skirt (Figure 1).
Figure 1. Ares First Stage

The frustum is the primary interface to the upper stage and transitions from the 146-in. diameter of the first stage to the 216-in. diameter of the upper stage. The frustum also provides protection for the J-2X engine bell and the aeroshell. The aeroshell is part of the recovery system and is mounted to the top of the FSE. Its primary purpose is to house the pilot and drogue parachute packs. The frustum and aeroshell are not reusable. The FSE and MPSS are integral components designed to accommodate the three main parachute packs and react loads induced by the drogue parachute and aeroshell jettison. The forward skirt provides mounting provisions for the stage avionics, access to the propulsion system safe and arm (S&A) device, and load carrying capability for the main parachutes. The FSE and forward skirt are reusable components.

At the heart of the stage architecture is a solid propulsion system derived from the highly reliable, four-segment RSRM. This propulsion system, referred to as RSRMV with the V representing five segments instead of the four segments utilized on RSRM, has been adapted for Ares by: 1) incorporating an additional casting segment, 2) configuring the propellant grain for optimal Ares performance, and 3) modifying the RSRM nozzle assembly to accommodate the increased mass flow rate. The RSRMV is capable of producing nearly 3.6 million pounds of vacuum thrust and, when combined with the J-2X upper stage, can lift in excess of 56,200 lbs to low earth orbit. The RSRMV maintains the same level of reusability as the current RSRM.

Five-segment Motor Design

The five-segment motor design was derived from the RSRM to retain the robust, human-rated features of the world’s most reliable solid rocket motor. The RSRM was designed with healthy factors of safety that are verified after every flight through rigorous inspections and hardware dissection. It is this heritage of hardware, along with systemic design and inspection processes, that have been carried forward to ensure the long-term success of the Ares first stage.

The proof-of-concept for the five-segment motor was a full-scale static test of a five-segment engineering test motor (ETM) that pushed design limits for burn rate, nozzle geometry, insulation exposure, and margins of safety. Wherever feasible, the RSRMV was configured as close as possible to RSRM within the parameters benchmarked by the ETM (Table 1).

Meeting performance demands and improving margins of safety beyond those of the already robust RSRM provided the basis for several key adaptations from RSRM.

Twelve fins in the propellant grain were utilized in the forward segment to achieve high initial thrust and then transition to reduced thrust levels during maximum dynamic pressure for the vehicle. The transition from fin to center perforated propellant grain in the forward segment was tapered to maximize structural margins of safety, which now exceed those of RSRM. Thrust characteristics resulting from the modified grain and updated nozzle design are shown in Figure 2.

Propellant for the RSRMV is a polybutadiene-acrylonitrile-acrylic acid polymer binder, epoxy curing agent, ammonium perchlorate (AP) oxidizer, and aluminum powder fuel. The AP is used in an unground and ground bimodal mixture. Granular aluminum powder is used in the motor propellant. Small quantities of ferric oxide (Fe₂O₃) are added to tailor burn rate flexibility. The 86 percent solid RSRMV formulation is very similar to RSRM and ETM-3. Quantities of AP, aluminum, and Fe₂O₃ are shown in Table 2.

<table>
<thead>
<tr>
<th>Table 1. RSRM, ETM, and RSRMV Design Comparison</th>
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<tbody>
<tr>
<td>Motor</td>
</tr>
<tr>
<td>Overall Length (in.)</td>
</tr>
<tr>
<td>Case Diameter (in.)</td>
</tr>
<tr>
<td>Nozzle</td>
</tr>
<tr>
<td>Throat Diameter (in.)</td>
</tr>
<tr>
<td>Exit Diameter (in.)</td>
</tr>
<tr>
<td>Expansion Ratio</td>
</tr>
<tr>
<td>TVC Vector Clearance at Throat (deg)</td>
</tr>
<tr>
<td>Ballistics</td>
</tr>
<tr>
<td>Total Propellant Weight</td>
</tr>
<tr>
<td>Maximum Thrust</td>
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</table>
The majority of the RSRM nozzle components were retained. TVC clearances were maintained to ensure vehicle controllability for angles up to 4.5 degrees. The throat diameter was increased from 53.86 in. (RSRM) to 56.86 in. to provide the high levels of thrust needed at liftoff. Metallic throat, inlet, and forward exit cone housings were also increased in diameter to accommodate throat diameter increase and provide for further increases in nozzle thermal performance factors, making the RSRMV nozzle the most robust nozzle ever designed for flight.

A new insulator material consisting of p-phenylene-2, 6-benzobisoxazole fibers and nitrile butadiene rubber was chosen to provide a 10 percent reduction in weight and maintain long-term supplier viability while still meeting demonstrated structural and thermal performance requirements. All other components, such as the S&A, igniter, and case hardware were carried over directly from RSRM to preserve the demonstrated heritage and minimize development efforts.

The robust nature of the RSRMV also provides opportunities for weight reduction after initial static tests. Insulator and exit cone liner thicknesses may be reduced if performance is within expected ranges. Slight increases in reusability risk could facilitate reductions in thermal protection system insulation offering further weight reduction opportunities.

Forward Structures Assembly
The forward structures assembly functions as the interface between the forward end of the RSRMV and the aft end of the upper stage. The assembly is comprised of several discrete structures including the forward skirt, MPSS, FSE, aeroshell, frustum, and separation joints. The baseline material for these structures is aluminum or composite. Each structure is shown in Figure 3.

The majority of the Ares first stage avionics components are housed in the internal volume of the forward skirt. As these avionics components are to be recovered and reused, the forward skirt is designed to preclude the intrusion of seawater into its internal cavity during and after splashdown. In addition, the forward skirt must resist large axial, shear, and bending body loads during ascent. Finally, the forward skirt reacts the descent loads of the three main reentry parachutes through hard attach points located on the forward end of the skirt.

The MPSS is housed inside of, and works in conjunction with, the FSE. The three main parachutes, which are deployed during descent, are packed inside the FSE and are supported by the MPSS. In addition, the MPSS provides a 3-D structural space frame that reacts the loads generated from the drogue chute deployment. Like the forward skirt, the FSE is also designed to resist the vehicle body loads during ascent.

The aeroshell is mounted atop the FSE and serves two primary functions. First, it protects the
pilot and drogue chutes from the high aerodynamic and thermal loads generated during reentry. Second, it is used to deploy the pilot and drogue chutes upon acceleration away from the FSE at the appropriate reentry altitude. It has no ascent loads of any significance.

The frustum provides a structural interface between the first stage and the upper stage and resists the large ascent body loads. After separation of the first stage from the upper stage, it is ejected from the first stage and not protected during reentry or recovered.

The two separation joints ensure compliance with the required separation sequence.

Separation and Deceleration System
The Ares first stage booster is recovered and reused as is the present Shuttle RSRM. Recovery reduces system life-cycle costs and facilitates postflight inspection of the expended stage hardware. For a human-rated vehicle, the inspection of flight hardware provides invaluable insight on component margins and system performance in actual flight environments. This valuable feedback data helps maintain a safe, highly reliable product.

There are significant differences between the Ares and the Shuttle flight environments that affect the approach and design of the recovery system. The Ares booster stages at a higher energy state and flies to a much higher apogee. This results in reentry conditions that require changes to the current Shuttle deceleration system. In addition, the Ares first stage booster uses a heavier five-segment motor that requires larger main parachutes to maintain acceptable splashdown velocities. Therefore, a new deceleration system design is necessary for successful booster recovery.

The major components of the deceleration system are depicted in Figure 4. The function of these components is outlined in time-sequenced order in Table 3. The first event that occurs after staging is the initiation of a pitch plane tumble maneuver, which maximizes needed drag during the free-fall part of the reentry trajectory. Without this maneuver, the booster would not reach an acceptable dynamic pressure condition for parachute deployment at the proper altitude allowing complete deceleration before water impact. The tumble is initiated by four booster tumble motors (BTM) that are attached to the frustum.

![Figure 4. Deceleration and Separation Subsystem Description](image)

**Table 3. Post Staging Notational Time Sequence of Events**

<table>
<thead>
<tr>
<th>Key Event</th>
<th>Time (sec)</th>
<th>Altitude (ft)</th>
<th>Velocity (ft/sec)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Separation from Upper Stage</td>
<td>129</td>
<td>194,440</td>
<td>5,898</td>
</tr>
<tr>
<td>Tumble Motor Fire</td>
<td>132</td>
<td>203,200</td>
<td>5,850</td>
</tr>
<tr>
<td>Frustum/Interstage Separation</td>
<td>142</td>
<td>232,300</td>
<td>5,690</td>
</tr>
<tr>
<td>Nozzle Extension Jettison</td>
<td>152</td>
<td>255,800</td>
<td>5,550</td>
</tr>
<tr>
<td>Apogee</td>
<td>152</td>
<td>333,270</td>
<td>5,090</td>
</tr>
<tr>
<td>Reentry Max Q</td>
<td>372</td>
<td>45,990</td>
<td>3,240</td>
</tr>
<tr>
<td>Aeroshell Jettison</td>
<td>398</td>
<td>15,740</td>
<td>595</td>
</tr>
<tr>
<td>Pilot chute Deploy</td>
<td>399</td>
<td>15,510</td>
<td>599</td>
</tr>
<tr>
<td>Drogue Chute Deploy</td>
<td>400</td>
<td>14,800</td>
<td>590</td>
</tr>
<tr>
<td>Drogue Chute Full Disreef</td>
<td>413</td>
<td>9,300</td>
<td>395</td>
</tr>
<tr>
<td>Fwd Skirt Extension Separation</td>
<td>429</td>
<td>4,000</td>
<td>309</td>
</tr>
<tr>
<td>Main Chutes Deploy</td>
<td>431</td>
<td>3,350</td>
<td>360</td>
</tr>
<tr>
<td>Main Chutes Full Disreef</td>
<td>443</td>
<td>900</td>
<td>115</td>
</tr>
<tr>
<td>Water Impact</td>
<td>453</td>
<td>0</td>
<td>71</td>
</tr>
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</table>

Shortly after the tumble maneuver, the frustum/interstage is separated when the booster has rotated approximately 180 degrees. Separation velocity between the frustum/interstage and booster results from the booster's pitch rotation. After this event, the booster is in a reentry configuration. The booster does not maintain an end-over-end tumble through reentry, but eventually decays into a rocking motion in the pitch plane.

Between 15,000 and 16,000 ft altitude, thrusters jettison the aeroshell upon command from the altitude sensor assembly. The aeroshell protects the pilot and drogue parachutes from the high thermal and dynamic pressure environments
during reentry. The drogue chute stabilizes the booster in a vertical orientation and, through multiple reefing stages, slows the booster to a velocity (about 300 ft per second) low enough for main chute deployment.

The three main parachutes are housed in the FSE. Upon a second signal from the altitude sensor assembly, the FSE separation ring separates the FSE from the forward skirt pulling the main parachutes from the bottom as is presently done on the Shuttle. After several reefing stages, the booster finally impacts the water at approximately 71 ft. per second.

Avionics, Electrical, and TVC Systems
The Ares I avionics and control system provides the means to control first stage powered flight as well as all necessary prelaunch testing and checkouts. The first stage avionics and control system supports all functions from stage initiation through parachute deployment. Critical functions are fault tolerant. During ascent, the first stage will not be required to provide any computing and control functions, but will be required to respond to all validated commands. The majority of the Ares I avionics system components will be housed in the equipment section forward of the solid rocket motor forward segment. This location will provide a watertight enclosure and protection from all flight environments. The Ares I avionics system will: 1) provide the necessary electrical power for the first stage system (no power will be required by the upper stage), 2) provide flight-critical communication with the upper stage using MIL-STD-1553 data buses, 3) provide a separate communication link with the upper stage for transmitting noncritical engineering data to ground receiving stations, 4) provide data and video storage capacity, which can be downloaded after flights, 5) provide all recovery functions after separation from the upper stage, and 6) provide nozzle steering using the Shuttle legacy TVC system.

The Ares first stage avionics architecture is divided into five subsystem elements: 1) power system, 2) command and control, 3) pyrotechnic control, 4) flight data instrumentation, and 5) TVC. The following section briefly describes each of the five subsystem elements graphically depicted in Figure 5.

**Power System.** This controls and monitors two sources of power. The first source is provided by ground operation while the Ares I is on the mobile
launch platform (MLP). The second source, onboard batteries, provide power for ascent. The power system switches between the ground power supply and the batteries before the launch, conditions the power as required, and monitors the status of the power source. Major elements of the power system are the battery and power distribution unit.

Command and Control. This contains the following three main components:

- **Booster Control Unit (BCU)** de-multiplexes commands and provides discrete commands to various first stage functions, including the thrust vector actuator, and multiplexes flight-critical data for transmission to the upper stage if required. All upper stage and ground commands come into the BCU.

- **Rate Gyro Assembly** provides angular rate information of the vehicle to the upper stage via a flight-critical data bus.

- **Hydraulic Power Unit Controller (HPUC)** controls the use of an auxiliary power unit. The hydraulic power unit monitors the turbine speed through signals received from two magnetic pickup units located in the turbine shaft and controls the fuel flow to the gas generator. Two HPUCs will control the two Shuttle heritage auxiliary power units (APU) and provide the APU out function, which accelerates one turbine should the other fail to operate so first stage flight can be accomplished.

Pyrotechnic Control Unit (PCU). This provides all pyrotechnic event discrete signals including recovery functions, motor firing, hold-down postfiring, separation firing, nozzle exit cone jettison, chute deployments, and aeroshell jettison.

Flight Data Instrumentation (FDI). This consists of the following three main components:

- **Data Acquisition Unit (DAU)** provides excitation, signal conditioning, and encoding of the operational instrumentation. Each DAU in the FDI subsystem will interface with a noncritical high-speed data bus to provide a subset of monitored data to the Ares I upper stage for downlink. Each DAU will record digital data internally and in the data recording unit (DRU). Each DAU will receive power from one of the operational instrument power distribution units and will be electrically isolated from each other and from all other electrical equipment except the operational instrument channel from which it draws electrical power.

- **DRU** – Two DRUs provide onboard data storage from video systems and the DAU for data transmitted to the ground. To avoid bandwidth limitations for ground telemetered data, the DRU will be capable of recording many more channels of engineering data than normally possible. During flight, data will be stored in the DRU and downloaded after recovery of the motor. The DRU will interface via the video/developmental flight instrumentation (DFI) data bus to the DFI master and video controllers and via the first stage internal data bus to the DAUs, BCU, PCU, and HPUC.

- **DFI** will fly on the first few missions to collect and monitor the performance of the Ares first stage.

TVC. The TVC provides pitch and yaw control during ascent. Roll control is an upper stage function. The TVC system is located in the solid rocket booster (SRB) aft skirt and consists of two separate hydraulic power units that supply hydraulic power to the heritage TVC electro-hydraulic servo-actuators to effect mechanical positioning of the nozzle in response to steering commands.

Ordnance and RSS
Ares first stage pyrotechnic devices are required to support motor functions such as motor ignition, separation, and motor case recovery sequences. Other pyrotechnic and avionics devices are necessary for range safety.

The top-level design requirements for pyrotechnics include: 1) reliability, 2) fault tolerance, and 3) flight separation. These requirements are allocated to component specifications that require testing, redundancy, and specific functionality to verify upper-level requirements.

There are ten pyrotechnic events identified for the first stage. These events are tabulated in Table 4 and mapped in Figure 6.

These ten events will consist of common pyrotechnic components or building blocks arranged in a pyrotechnic train. These building blocks are detonators, manifolds, explosive transfer lines (ETL), separation systems, and initiators.
The RSS flight termination system (FTS) requirements are allocated from specific system requirements and AFSPCMAN 91-710, as tailored for Ares. The architecture for the first stage FTS is shown in Figure 7.

**Aft Skirt**
The aft skirt provides structural support for the Ares first stage on the launch pad. The skirt utilizes spherical attach points to the MLP to transfer natural and induced loads from the vehicle through the aft skirt to the MLP. For liftoff and flight, the aft skirt provides aerodynamic protection, thermal protection, and mounting provisions for the TVC subsystem (Figure 8). The aft skirt is also reusable and must survive water impact loads in addition to the harsh saltwater and sea state environments. The aft skirt has a conical...

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<tr>
<td>1. First Stage Motor Ignition</td>
</tr>
<tr>
<td>2. First Stage/Upper Stage Separation Initiation</td>
</tr>
<tr>
<td>3. BDM Initiation</td>
</tr>
<tr>
<td>4. BTM Initiation</td>
</tr>
<tr>
<td>5. Frustum Release</td>
</tr>
</tbody>
</table>

**Figure 6. Ares I Pyrotechnic Events**

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**Figure 7. Flight Termination System**
shape with a 146-in. minor diameter, a 208.2-in.
major diameter, and is 90.5-in. long. This shape
accommodates attachment to the aft dome attach-
tang of the RSRMV and provides sufficient
clearance for the nozzle at full gimbaled travel of
the TVC system. The aft skirt has an integral
stringer/skin construction welded to four forged
hold-down posts with bolted-in circumferential
rings fabricated from 2219 aluminum. Internal
gussets and clips have been added to stiffen the
structure and minimize water impact damage. The
aft skirt kick ring provides the necessary structural
clevis attach points to the RSRMV, which bolts to
the aluminum aft skirt and is machined from a
rolled ring forging of D6AC steel. Thermal curtains
are mounted between the aft skirt and the RSRMV
nozzle for thermal protection of the interior aft skirt
structure and TVC system components. A liftoff
umbilical for electrical functions and power and the
heated gaseous nitrogen purge probe are located
on the aft skirt aft circumferential ring web and
mate with the MLP (Figure 8).

The aft skirt will be modified from the Space
Shuttle to the Ares I first stage configuration by
removing the aft booster separation motors (BSM)
and plugging the attach holes, designing an
avionics support structure to attach the APU
speed controller boxes, making accommodations
for increased capacity for the T-0 umbilical up the
systems tunnel, designing new thermal curtain
replacements, and designing additional external
thermal protection material for the structure. On-
pad Ares wind loads are critical and can exceed
Shuttle main engine startup loads for the aft skirt
requiring a significant structural beef-up and/or the
addition of an on-pad vehicle damper/support
structure.

SYSTEMS ENGINEERING METHODOLOGY

This section discusses the systems engineering
methodology used in designing and developing
the Ares I first stage.

Requirements Generation
There are various sources for the technical
requirements applicable to the first stage as
shown in Figure 9. Defining technical requirements
required converting needs, goals, and objectives
to technical requirements in order to capture
constraints and conduct requirements analysis
and traceability.

The first step in the process was to evaluate
SRB and RSRM requirements (heritage docu-
ments) for applicability to the Ares first stage
design. This step included eliminating require-
ments specific to the Shuttle, modifying wording to
be specific to the first stage, and evaluating the
technical rationale for the requirement. The
second step involved adding allocated require-
ments from the Ares System Requirements
Document (SRD).

Requirements Allocation
System requirements and control are implemented
from the top down and products are realized and
verified from the bottom up. Requirements are
allocated to each subsystem. Each subsystem
program manager and chief engineer reviewed
requirements for applicability to their subsystem.

Requirements Management
Requirements are developed and managed using
a systems engineering software called Teamcenter Systems Engineering (TcSE).

ATK’s Ares TcSE is a user interface to a
database that holds and maintains requirement
objects, their properties, and the relationship
between objects. The interface is similar to a
Windows Explorer window with a pane for viewing
the hierarchy of the folders and a content pane for
viewing the objects within the folders. The
interface also provides the means for viewing
additional data about each object in the forms of
properties, attachments, linkages, etc.

TcSE is an object-oriented database, which
means that each requirement is contained within a
separate object in TcSE. Each object can be
opened with Microsoft Word directly from the
database and edited as needed. Saving the Word
file automatically updates the database with the
new data. Each object is a standalone object in

Figure 8. Aft Skirt Assembly
the sense that you can add specific detail and information to the object that does not necessarily apply to any other objects. For example, a property might be given a value describing the group responsible to verify that requirement, or a note containing the requirement’s rationale might be added, or traceability links might be made to the parent and/or children requirements. Each requirement and its associated information are maintained separately but requirement objects are grouped to form specifications and verification plans and the relationships between the objects are used to provide traceability matrices and compliance reports.

Verification and Validation Approach
A detailed verification and validation approach ensures that the Ares I first stage complies with design, performance, and safety requirements and can be successfully integrated with the Ares I upper stage. The general verification approach includes the following:

- Design, development, and qualification phases that lead to a certified design
- Acceptance, preflight, and assembly checkout, integrated testing, flight, and postflight phases, which verify each Ares I first stage element complies with the design requirements, applicable verification methods of similarity, analysis, inspection, demonstration, and test
- Facilities and ground support equipment checkouts
- Ground motor tests, ascent development flight tests, and development flight tests

The environmental test requirements, test methods, and test criteria established in the first stage critical end item specification will be used as guides during testing and verification of the vehicle’s avionic, mechanical, hydraulic, and other components, excluding major structural components.

Verification Plans
Verification plans are written for each Ares first stage subsystem. Each verification plan addresses the applicable requirements of the critical end item as well as the applicable subsystem specification.

The verification plan includes preliminary summaries of each task required for complete verification of the Ares first stage material, component, assembly, part, or manufacturing processes. The similarity, analysis, and inspection summaries serve as the plan for that activity. Test and demonstration summaries are preliminary test planning summaries, which lead to NASA approved test plans. Verification reports are prepared addressing each of the completed verification activities specified in the verification plan.
**Detailed Verification Objectives**

The verification plan includes verification task summary sheets to outline the detailed verification objectives (DVO) that will define the strategy for showing compliance to the contract end item requirements for the specific task summary sheet. The DVOs will feed into the test plans, analysis, and inspection verification activities. All summary sheets are tied to an integrated logic flow and master schedule. The logic flow and schedule are discussed later in this paper.

**Verification Traceability and Compliance Document**

TcSE is used to show requirements traceability from the Ares SRD to the first stage contract end item specification down to the subsystem level system requirements documents. A master matrix document will be created from TcSE that will provide the compliance traceability to all first stage system requirements documents. It will be a living document that will provide a history of the baseline certification and will be updated to include compliance to all requalification efforts thereafter.

**SYSTEM SAFETY TOOLS**

Nothing is more important during a design, development, test, and evaluation phase of a program than identifying and eliminating or reducing risk associated with hardware and system performance. The ATK Ares I first stage utilizes system safety and reliability (SS&R) and associated risk tools to enhance the design for improved safety and increased reliability. Collectively, the tools described below provide rigorous SS&R processes and analyses input to the design early in the program, which reduces future change costs and in turn ensures safe and reliable performance of the Ares I first stage flight program.

**Fault Tree**

The Ares I first stage fault tree is a logic diagram showing the cause and effect relationship between a top-level undesired event (loss of life during pre-launch and launch) and one or more contributing causes. It is developed through a top-down approach, which includes all related subevents, including external events with other elements. The fault tree identifies single and/or combinations of failures that can result in hazards. Each identified hazard on the fault tree results in the documentation of a stand-alone hazard analysis. Thoroughness and accuracy of the fault tree is vital, as the results provide key ingredients in preparing the hazard analysis and the probabilistic risk assessment Analysis (PRA). Understanding and communicating these single and/or combinations of failures to the Ares team allows early impact to the system design and manufacturing processes.

**Hazard Analysis**

Hazard analysis takes the hazard, depicted from the fault tree, and puts it into a predetermined format in which the system safety engineer can begin to analyze and populate various data fields. The hazard analysis identifies design and operational controls to mitigate the risk level of the hazardous condition. ATK’s primary objectives during this design, development, test, and evaluation period is to either eliminate the hazard through design or impact the design to minimize the hazard (design for minimum risk) through selecting appropriate design features such as fail-operational/fail-safe combinations (fault tolerant designs) and appropriate safety factors. Damage control, containment, and isolation of potential hazards are also included in design considerations. Coordinating this hazard analysis activity early with ATK’s Systems and Integration and Quality Engineering teams allows for early design changes to be considered for the first stage and any other affected elements, resulting in eliminated, reduced, or accepted risk designs for the first stage and Constellation program.

**Reliability Tools**

Failure modes and effects analysis (FMEA) provides a systematic identification of component failure modes for evaluation as well as identification of potentially critical single failure points for possible elimination. This systematic identification technique is more of a bottoms-up approach when analyzing the intended design function of each first stage component as opposed to the fault tree and hazard analysis top-down approach, which provides more of a system-level analysis. The FMEA provides a preliminary assessment of the first stage’s design compliance with program reliability requirements. The FMEA identifies specific component failure modes, failure causes, and failure effects, with assigned criticality levels for each defined mission phase.
PROGRAM PLANNING AND EXECUTION

Ares first stage program planning was a sequential process, which is depicted in Figure 10.

Contractor Work Breakdown Structure
The NASA-provided Ares first stage statement of work (SOW) was decomposed to create a product-based contractor work breakdown structure (CWBS). The CWBS defines the project and groups the project’s discrete work elements in a way that organizes and defines the total scope of the project. A CWBS element may be a product, data, service, or any combination. The CWBS also provides the necessary framework for detailed cost estimate and control along with guidance for schedule development and control. Additionally, the CWBS is a dynamic tool and can be revised and updated as needed by the Ares I first stage project manager.

CWBS Dictionary
For each element of the CWBS, a description of the task to be performed was generated. These descriptions were compiled to create a CWBS dictionary. The dictionary reflects a detailed decomposition of the NASA provided SOW.

Integrated Master Plan
Next, an integrated master plan (IMP) was created. In simple terms, the IMP is an indented listing of major program events, significant accomplishments, and accomplishment criteria. Major program events consist of the traditional program milestones (SRR, PDR, CDR, DCR, etc.), significant ground and flight tests, key hardware deliveries to NASA, etc.

Integrated Logic Flow
The integrated logic flow (ILF) identifies all deliverables, tasks, and data associated with major program events. This includes verification summary sheets previously mentioned in the verification planning discussion. The ILF contains fourteen swim lanes. Each swim lane represents a key branch of the CWBS. Figure 11 outlines the logic flow approach. Interactions (inputs and outputs) between the swim lanes are also shown. The ILF is key to building the program logic and thus creating and adhering to the schedule.

SUMMARY

We are fortunate to have an exciting and challenging mandate to leave low earth orbit, return to the moon, and travel to Mars. A key element in accomplishing this mandate within the timeframe and fiscal realities set forth by the President and NASA administrator is the utilization of existing hardware and technologies wherever possible and practical. Success is predicated upon strong system engineering processes and detailed program planning.

Figure 10. Program Planning Process
ACRONYMS/GLOSSARY

AP .......... ammonium perchlorate
APU .......... auxiliary power unit
BCU .......... booster control unit
BSM .......... booster separation motor
BTM ........ booster tumble motor
CDR .......... critical design review
CWBS ...... contractor work breakdown structure
DAU ......... data acquisition unit
DCR ......... design certification review
DFI ......... developmental flight instrumentation
DRU ......... data recording unit
DVO ......... detailed verification objectives
ETM ......... engineering test motor
FDI ......... flight data instrumentation
Fe₂O₃ ...... ferric oxide
FMEA ...... failure modes and effects analysis
FSE ........ forward skirt extension
FTS .......... flight termination system
HPUC ....... hydraulic power unit controller
ILF .......... integrated logic flow
IMP .......... integrated master plan
MLP .......... mobile launch platform
MPSS ..... main parachute support structure
NASA ...... National Aeronautics and Space Administration
PCU ...... pyrotechnic control unit
PDR ...... preliminary design review
RSRM .... reusable solid rocket motor
RSRMV .. five-segment reusable solid rocket motor
RSS ...... range safety system
S&A ...... safe and arm device
SOW ...... statement of work
SRB ...... solid rocket booster
SRD ...... system requirements document
SRR ...... system requirements review
SS&R...... system safety and reliability
TcSE .... Teamcenter Systems Engineering
TVC ...... thrust vector control
Ares First Stage "Systemology" —
Combining Advanced Systems Engineering and
Planning Tools to Ensure Mission Success

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Fred Brasfield
Ares I First Stage Program Manager, ATK

Scott Cannon
Ares I First Stage Chief Engineer, ATK
Introduction

• Ares I is an integral part of NASA’s Constellation architecture

• Ares I first stage is an evolution of the extremely successful Space Shuttle reusable solid rocket motor (RSRM) and solid rocket booster (SRB)

• Agenda
  – First Stage Design Summary
  – Requirements Generation Process
  – First Stage “Systemology”
Performance Drivers

- 56,200-lbm payload to orbit
- 800-psf maximum dynamic pressure
- 3.8-g maximum acceleration
- Maximize use of “heritage” hardware from Space Shuttle

Major Subsystems Include…

- Five-segment RSRM (RSRMV) derived from heritage four-segment RSRM
- Forward structures assembly
- Separation and deceleration system
- Avionics and electrical system
- Ordnance and range safety systems
- Aft skirt/thrust vector control system
RSRMV Design Change Summary

- The RSRMV design is based on the Space Shuttle RSRM
- Modifications to the motor were made to:
  - Improve performance (thrust)
  - Eliminate hazardous materials
  - Replace obsolete materials

- Propellant chamfers on aft and center segments
- Modified height and thickness
- 12 fins in forward segment to improve performance
- Burn rate lowered to meet Ares I requirements
- Insulation and liner formulations modified to eliminate Chrysotile fibers
- Lay-up optimized to provide additional thermal protection
- Nozzle with larger throat and extended aft exit cone
RSRMV vs. RSRM Performance

Maximum Dynamic Pressure

Maximum Acceleration

Pressure (psia)

Time (sec)

RSRMV-06907

RSRM Block Model
Forward Structures Assembly

Booster Tumble Motors
Frustum
Main Parachute Support Structure (MPSS)
Recovery Separation Ring
Forward Skirt

Aeroshell
Forward Skirt Extension
Avionics Structure
Separation and Deceleration System

### Key Event Table

<table>
<thead>
<tr>
<th>Event</th>
<th>Time (sec)</th>
<th>Altitude (ft)</th>
<th>Velocity (ft/sec)</th>
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</thead>
<tbody>
<tr>
<td>Separation From Upper Stage</td>
<td>129</td>
<td>194,440</td>
<td>5,898</td>
</tr>
<tr>
<td>Tumble Motor Fire</td>
<td>132</td>
<td>203,200</td>
<td>5,850</td>
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<tr>
<td>Frustum/Interstage Separation</td>
<td>142</td>
<td>232,300</td>
<td>5,690</td>
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<tr>
<td>Nozzle Extension Jettison</td>
<td>152</td>
<td>255,800</td>
<td>5,550</td>
</tr>
<tr>
<td>Apogee</td>
<td>226</td>
<td>333,270</td>
<td>5,090</td>
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<tr>
<td>Re-entry Max Q</td>
<td>372</td>
<td>45,990</td>
<td>3,240</td>
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<tr>
<td>Aeroshell Jettison</td>
<td>398</td>
<td>15,740</td>
<td>595</td>
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<tr>
<td>Pilot Chute Deploy</td>
<td>399</td>
<td>15,510</td>
<td>599</td>
</tr>
<tr>
<td>Drogue Chute Deploy</td>
<td>400</td>
<td>14,800</td>
<td>590</td>
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<tr>
<td>Drogue Chute Full Disreef</td>
<td>413</td>
<td>9,300</td>
<td>395</td>
</tr>
<tr>
<td>Fwd Skirt Extension Separation</td>
<td>429</td>
<td>4,000</td>
<td>309</td>
</tr>
<tr>
<td>Main Chutes Deploy</td>
<td>431</td>
<td>3,350</td>
<td>360</td>
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<tr>
<td>Main Chutes Full Disreef</td>
<td>443</td>
<td>900</td>
<td>115</td>
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<tr>
<td>Water Impact</td>
<td>453</td>
<td>0</td>
<td>71</td>
</tr>
</tbody>
</table>

### Diagram

- **Aeroshell**
- **Pilot and Drogue Parachutes**
- **Outer Rub Ring**
- **MPSS Top Plate**
- **Main Parachutes**
- **Altitude Switch Assembly**
- **Recovery Separation Ring**
Flight critical data communicated over a MIL-STD-1553 data bus

Controls
- Single fault tolerant (loss of one channel can be sustained)
Pyrotechnic Events

1. First Stage Motor Ignition
2. First Stage/Upper Stage Separation Initiation
3. Booster Deceleration Motor Initiation
4. Booster Tumble Motor Initiation
5. Frustum Release
6. Aeroshell Jettison
7. Forward Skirt Release
8. Parachute Pyrotechnics
9. Nozzle Severance

FROM IMAGINATION TO REALITY
Innovation … Delivered.

Requirements Generation Process

1. Identify Requirements
   - Ares system requirements document
   - Ares first stage contract end item
   - Heritage documents (SRB and RSRM)
   - Interface control documents

2. Define Verification Methods
   - Verification methods (test, analysis, demonstration, inspection)
   - Allocate requirements to subsystems

3. Implement Verification Activities
   - Verification plan (Preliminary Design Review)
   - Identify verification activities, objectives, and success criteria
   - Road maps

Teamcenter Systems Engineering (TcSE) Database

4. Write Verification Compliance Reports
   - Verification analysis reports
   - Test reports
   - Analysis reports
   - Inspection reports

5. Create Verification Master Matrix
   - Requirements compliance
   - Critical Design Review and Design Certification Review

Ares I requirements are a careful balance of “heritage,” performance, and new requirements

FROM IMAGINATION TO REALITY
Specification Tree — Requirements Allocation

Level 3 SRD
NASA Doc

Level 4 First Stage CEI
NASA Doc – ATK Maintains

Structures
(subsystem spec only – no component specs)

Avionics

RSRMV

Thrust Vector Control

Deceleration

Pyrotechnics

FSS

13 Component Specs

7 Component Specs

Thermal Protection System

Ares Booster Separation Motor (used for BDM/BTM)

Ground Support Equipment Component Specs

15 Component Specs

SWAR

7 Component Specs*

14 Component Specs*

FROM IMAGINATION TO REALITY

* FCDC included in count for both pyrotechnics and FSS subsystem specifications
Requirements Allocation Process

**Process Model**

**Input**
- Customer requirements
- ATK requirements
- Derived requirements
- Physical requirements
- Verification methods
- Reference documents and information

**Output/Reports**
- Requirements documents
- Requirements by component
- Verification compliance matrix
- Ad hoc reports

**TcSE**
- Suballocate requirements
- Establish links
- Link requirements to physical architecture
- Link requirements to verification method
- Track compliance and compliance status
- Cross-reference engineering documents in the product data management system (ePIC)

**Ares Implementation**

Avionics Subsystem Requirement

Can this requirement be flowed directly to component?

- Yes
  - Allocate Requirement to Component

- No
  - Decompose Requirement for Each Component
  - Allocate Requirements to the Respective Component Using Allocation Property of TcSE

Use Appropriate Component Within Avionics Allocation Property of TcSE
EVMS Development Process Systematic Approach

- Earned Value Management System (EVMS)
  - Align, link, and trace information across project
    - Cost/schedule/technical performance

EVMS Development Process

- As an integral part of the overall EVMS enhancement project, Ares I first stage utilizes an integrated logic flow tool to support integrated master scheduling development
• ILF includes all work associated with requirements compliance
  – Identifies all testing, demonstrations, analyses, and inspections
• ILF is an excellent integration tool
  – Identifies interactions between work packages defined in the work breakdown structure
  – Tasks defined and integrated by technical experts
  – Identifies predecessors and successors
  – Identifies deliverables from and to customer
• Engineering product completion in-sync with major program milestones (reviews, hardware)
Keys to Successful Ares I Development

- Define milestones and objectives
- Create integrated logic flow
  - Define tasks
  - Understand crosstalk
- Develop integrated master schedule
- Capture requirements early
- Agree on a verification plan
- Communicate frequently with team and customer
  - Eliminate communication barriers