Space Launch System
NASA Research Announcement
Advanced Booster Engineering
Demonstration and/or Risk Reduction

Christopher M. Crumbly, Chairperson
Kellie D. Craig, Contracting Officer
December 15, 2011
<table>
<thead>
<tr>
<th>Topic</th>
<th>Presenter/Representative</th>
</tr>
</thead>
<tbody>
<tr>
<td>Welcome</td>
<td>Dan Dumbacher, NASA Deputy Associate Administrator for Exploration Systems, Human Exploration and Operations Mission Directorate</td>
</tr>
<tr>
<td>SLS Program Overview</td>
<td>Todd May, SLS Program Manager Marshall Space Flight Center</td>
</tr>
<tr>
<td>NRA Intent and Schedule</td>
<td>Chris Crumbly, Chairperson Marshall Space Flight Center</td>
</tr>
<tr>
<td>NRA Summary</td>
<td>Chris Crumbly, Chairperson</td>
</tr>
<tr>
<td>Break</td>
<td>All</td>
</tr>
<tr>
<td>NRA Model Contract</td>
<td>Kellie Craig, Contracting Officer Marshall Space Flight Center</td>
</tr>
<tr>
<td>Questions and Answers</td>
<td>All</td>
</tr>
<tr>
<td>Networking</td>
<td>All</td>
</tr>
</tbody>
</table>
The intent of the ABEDRR effort is to:
- Reduce risks leading to an affordable Advanced Booster that meets the evolved capabilities of SLS
- Enable competition by mitigating targeted Advanced Booster risks to enhance SLS affordability

Key Concepts
- Offerors must propose an Advanced Booster concept that meets SLS Program requirements
- Engineering Demonstration and/or Risk Reduction must relate to the Offeror’s Advanced Booster concept
- NRA will not be prescriptive in defining Engineering Demonstration and/or Risk Reduction
## Advanced Booster Engineering Demonstration and/or Risk Reduction NRA: Timeline

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>March 2011</td>
<td>Procurement Strat. Meeting Approval</td>
</tr>
<tr>
<td>March 2011</td>
<td>Prepare Acquisition Package</td>
</tr>
<tr>
<td>April 2011</td>
<td>Synopsize Draft NRA</td>
</tr>
<tr>
<td>May 2011</td>
<td>Issue Draft NRA</td>
</tr>
<tr>
<td>June 2011</td>
<td>Brief Industry</td>
</tr>
<tr>
<td>July 2011</td>
<td>Issue NRA</td>
</tr>
<tr>
<td>August 2011</td>
<td>Develop Proposal</td>
</tr>
<tr>
<td>September 2011</td>
<td>Proposals Due</td>
</tr>
<tr>
<td>October 2011</td>
<td>Evaluation</td>
</tr>
<tr>
<td>November 2011</td>
<td>Negotiations &amp; Award</td>
</tr>
</tbody>
</table>

**Legend:**
- Pre-Proposal
- Proposal
- Award
NRA Summary Charts—Agenda

◆ NRA Body
  • Executive Summary
  • Section 1 - Funding Opportunity Description
  • Section 2 - Award Information
  • Section 3 - Eligibility Information
  • Section 4 - Proposal and Submission Information
  • Section 5 - Application Review Information
  • Section 6 - Award Administration Information
  • Section 7 - NASA Contact
  • Section 8 - Other Information
  • Section 9 - Concluding Statement
  • Appendix A - SLS Mission Requirements and Reference Vehicle Data
  • Appendix B - Advanced Booster Technical Data
  • Appendix C - Acronyms/Abbreviations
  • Appendix D - Subcontractor Information
  • Appendix E - Element of Cost Detail
  • Appendix F - Affidavit—Export Controlled Information

◆ Model Contract
  • Sections A-I
  • Attachment J-2, DPD
  • Attachment J-3, Applicable/Reference Documents
  • Attachment J-10, Meeting and Review Requirements; Assessments of Contractor Performance
NRA Body

- Executive Summary
  - Section 1 - Funding Opportunity Description
  - Section 2 - Award Information
  - Section 3 - Eligibility Information
  - Section 4 - Proposal and Submission Information
  - Section 5 - Application Review Information
  - Section 6 - Award Administration Information
  - Section 7 - NASA Contact
  - Section 8 - Other Information
  - Section 9 - Concluding Statement
  - Appendix A - SLS Mission Requirements and Reference Vehicle Data
  - Appendix B - Advanced Booster Technical Data
  - Appendix C - Acronyms/Abbreviations
  - Appendix D - Subcontractor Information
  - Appendix E - Element of Cost Detail
  - Appendix F - Affidavit—Export Controlled Information
ABEDRR NASA Research Announcement (NRA):
This NRA seeks identification and mitigation of risks for the Advanced Booster.

Offeror shall:
- Propose an Advanced Booster concept in response to a set of top-level performance requirements that meet the SLS vehicle mission requirements (provided in NRA Appendices A and B). The demonstration and/or risk reduction efforts must tie directly to the Offeror’s proposed Advanced Booster concept.
- Identify their most relevant technical risks associated with adaptation of Advanced Booster technology to the SLS vehicle configuration.
- Propose related demonstrations and/or risk reduction efforts on how key risks can be mitigated. One to five risks and associated risk reduction efforts for each Advanced Booster concept are preferred.
### Notional Target Areas for Engineering Demonstration and/or Risk Reduction

<table>
<thead>
<tr>
<th>Area</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large Booster Component Development/Fabrication</td>
<td></td>
</tr>
<tr>
<td>Modular/Common Booster Component Development/Fabrication</td>
<td></td>
</tr>
<tr>
<td>Oxygen-Rich Materials/Technologies Development</td>
<td></td>
</tr>
<tr>
<td>Refined Petroleum (RP) Combustion Performance and Stability Advancement</td>
<td></td>
</tr>
<tr>
<td>Potential Recovery and Reuse of Salt Water Recovered Engines and/or Booster Systems</td>
<td></td>
</tr>
<tr>
<td>Structural Testing of Low Mass-to-Strength Ratio Material</td>
<td></td>
</tr>
<tr>
<td>Non-Destructive Evaluation of Low Mass-to-Strength Ratio Material Structures</td>
<td></td>
</tr>
<tr>
<td>Damage Assessment of Solid Propellant/Liner/Insulation Integrity</td>
<td>(during fabrication up until launch)</td>
</tr>
<tr>
<td>Solid Booster Propellant Formulations</td>
<td></td>
</tr>
<tr>
<td>Advanced Manufacturing Process Demonstration</td>
<td></td>
</tr>
<tr>
<td>Advanced Material Selection and Test</td>
<td></td>
</tr>
<tr>
<td>Thrust Vector Control (TVC) Systems/Components</td>
<td></td>
</tr>
<tr>
<td>Booster-to-Core Interface Attach Point Methods/Locations</td>
<td></td>
</tr>
</tbody>
</table>

Offeror is allowed to present other high-value engineering demonstration and/or risk-reduction areas.
Key Concepts

- Offeror must propose an Advanced Booster concept that meets SLS Program requirements
  - Modification to SLS Program requirements will be considered if significant affordability gains can be shown

- Engineering Demonstration and/or Risk Reduction must relate to the Offeror’s Advanced Booster concept

- NRA is not prescriptive in defining Engineering Demonstration and/or Risk Reduction
  - Allows Offeror maximum flexibility
NRA Body

- Executive Summary
- Section 1 - Funding Opportunity Description
- Section 2 - Award Information
- Section 3 - Eligibility Information
- Section 4 - Proposal and Submission Information
- Section 5 - Application Review Information
- Section 6 - Award Administration Information
- Section 7 - NASA Contact
- Section 8 - Other Information
- Section 9 - Concluding Statement
- Appendix A - SLS Mission Requirements and Reference Vehicle Data
- Appendix B - Advanced Booster Technical Data
- Appendix C - Acronyms/Abbreviations
- Appendix D - Subcontractor Information
- Appendix E - Element of Cost Detail
- Appendix F - Affidavit—Export Controlled Information
Section 1 - Funding Opportunity Description

- Funding not currently available; award is contingent on the availability of appropriated funds

- Construction of facilities is not an allowed activity

- Participation by non-U.S. organizations and Foreign Governments is:
  - Limited to the direct purchase of supplies and/or services that do not constitute research
  - Use of a non-U.S. manufactured launch vehicle is permitted only on a no-exchange-of-funds basis
  - Non-U.S. organizations and Foreign Governments are not allowed to be prime contractors

- All information needed to respond to this solicitation is contained in this NRA and the NASA Guidebook for Proposers. This NRA takes precedence in case of conflict.

- By reference, the January 2011 edition of the NASA Guidebook for Proposers is incorporated into this NRA
Section 1 - Funding Opportunity Description

◆ Access to the SLS NRA NNM12ZPS001N Technical Library is through the following website: https://nsckn.nasa.gov

◆ Access will be granted by the Contracting Officer after verification that the Offeror has an Export Control License.

◆ Offerors are advised that hardware, software, or related materials and services, including technical data, may be subject to U.S. export control laws, including the U.S. Export Administration Act, the Arms Export Control Act, and their associated regulations.

◆ Provisions of the International Traffic in Arms Regulations (ITAR, 22 CFR Parts 120-130) may be applicable to this activity.
  
  • Additional Information may be found at http://www.pmddtc.state.gov/ and http://www.bis.doc.gov
  
  • Offerors are responsible for the determination of applicability of ITAR regulations to their proposal and appropriate marking.
Section 2 - Award Information

◆ Proposals shall be valid for 12 months to allow for a later award should the opportunity become available, unless withdrawn by the Offeror prior to award

◆ Multiple awards anticipated

◆ Total funding available: $200,000,000
  - Funding allocation: 30% in FY2013; 50% in FY2014; and 20% in FY2015

◆ Period of Performance: October 2012 – March 2015 (not-to-exceed 30 months)

◆ May select for shorter period of performance

◆ Successful Offerors to this NRA are not guaranteed an award for any future Advanced Booster acquisition.

◆ Unsuccessful Offerors to this NRA are not precluded from an award for any future Advanced Booster acquisition.
Section 3 - Eligibility Information

◆ Primes may only be U.S. domestic entities

◆ Other Government agencies, Federally Funded Research & Development Centers (FFRDCs), and NASA Centers or their employees may be a supplier, consultant, or subcontractor
  • Via separate, fully reimbursable contract vehicles (for example, Space Act Agreement)

◆ NASA employees are not permitted to be key personnel

◆ No restriction on the number of proposals an organization may submit
  • Each proposal must be a separate, stand-alone, and complete document
  • One to five risks and associated risk reduction efforts for each Advanced Booster concept is preferred

◆ Cost sharing is not required for contract awards

◆ While cost sharing is not part of the evaluation criteria, it may impact NASA’s evaluation of the intrinsic merit
  • For example, an Offeror’s investment in facilities, tooling, or Independent Research & Development will be considered as part of intrinsic merit
NRA Body—Section 4

NRA Body

- Executive Summary
- Section 1 - Funding Opportunity Description
- Section 2 - Award Information
- Section 3 - Eligibility Information
- Section 4 - Proposal and Submission Information
- Section 5 - Application Review Information
- Section 6 - Award Administration Information
- Section 7 - NASA Contact
- Section 8 - Other Information
- Section 9 - Concluding Statement
- Appendix A - SLS Program Requirements and Reference Vehicle Data
- Appendix B - Advanced Booster Technical Data
- Appendix C - Acronyms/Abbreviations
- Appendix D - Subcontractor Information
- Appendix E - Element of Cost Detail
- Appendix F - Affidavit—Export Controlled Information
Section 4.0 - Proposal and Submittal Information

- This section provides overall guidance for Offeror regarding the Space Launch System (SLS) Advanced Booster Engineering Demonstration and/or Risk Reduction (ABEDRR) NRA
  - How to acquire the ABEDRR NRA Proposal package
  - Content and Form of the Proposal Submission
    - Volume 1 - Relevance to NASA Objectives
    - Volume 2 - Intrinsic Merit
    - Volume 3 - Price
    - Volume 4 - Model Contract
  - Submission Dates, Time, and Location

- Offeror can acquire the Advanced Booster Engineering Demonstration and/or Risk Reduction NRA Proposal package from the following sites
  - Government Point of Entry (FedBizOpps)
  - NASA Acquisition Internet Service (NAIS)
  - NASA Solicitation and Proposal Integrated Review and Evaluation System (NSPIRES)
Content and Form of the Proposal Submission

- Proposal submission shall be prepared in accordance with “Instructions for Responding to NASA Research Announcements” (NFS 1852.235-72) (Nov 2004) as supplemented by Paragraph (n) (Jan 2006) as contained in the NASA Guidebook for Proposers, Appendix B. NFS Clause 1852.235-72 is hereby incorporated by reference.

- Offerors are instructed to provide the following information to allow identification of their proposals:
  - Organization name
  - Proposal title
  - Organization type
  - Key personnel names and contact information
  - NRA identification number
  - Requested funding, start date, and duration
  - Proposal submission date
  - Signature of authorizing official
Section 4.2.5 - Additional Proposal Guidance

- The proposal shall:
  - Address the evaluation factors in section 5.1
  - Describe any substantial collaboration with individuals not referred to in the Price Volume or use of consultants

- If multiple Advanced Booster concepts are proposed, each shall be submitted in a separate proposal
Volume 1 - Relevance to NASA Objectives

- Restriction on Use and Disclosure of Proposal Information
- Table of Contents
- Executive Summary
- Advanced Booster Concept Description
  - Concept Risk List and Engineering Demonstration and/or Risk Reduction Summary
  - Liquid Rocket Booster (LRB) Propulsion Subsystem Description (if applicable)
  - Solid Rocket Booster (SRB) Propulsion Subsystem Description (if applicable)
  - Hybrid Rocket Booster (HRB) Propulsion Subsystem Description (if applicable)
  - Major Structures/Interface Structures
  - Mass Statement
  - Advanced Booster and Reference Vehicle
  - Reliability
- Affordability Plan
Volume 1 - Advanced Booster Concept Description

- Requires the Offeror to provide predefined technical data and additional technical information required for proposal evaluation
- Appendix B will contain NASA-created Export controlled information
  - Offeror must obtain clearance from Contracting Officer to access Appendix B
Volume 1 - Relevance to NASA Objectives

◆ Affordability Plan

• Description of affordability strategies as they relate to the Offeror’s concept and how considerations of cost will be a principal factor from development to retirement
  - Execute the SLS Program within the baseline constraints
  - Identify ground rules and assumptions
  - Identify work activities, procedures, and processes so they are compliant with this strategy
  - Identify adaptation and benefits of Engineering Demonstration and Risk Reduction (EDRR) efforts to affordability strategy
  - Update 30 days after completion of contract

• Modification to SLS Program requirements will be considered if significant affordability gains can be shown
  - Offeror shall submit detailed description of modifications and affordability improvements to the Advanced Booster concept as well as the overall SLS Program affordability

• Provide schedule and cost rough orders of magnitude (ROMs) with proposal and updated per Affordability Plan
Volume 2 - Intrinsic Merit

◆ Management Approach
  • Qualifications of Team
  • Teaming Arrangements
  • Facilities, Equipment, and Key Capabilities
  • Ground Rules and Assumptions
  • Deviations/Exceptions

◆ Technical Approach
  • Description of Proposed Engineering Demonstration and/or Risk Reduction Effort
  • Relationship to Previous or Ongoing Work

◆ Specific Model Contract Information
  • Data Procurement Document (DPD)
  • Work Breakdown Structure (WBS)
  • Statement of Work (SOW)
  • Subcontracting Plan
  • Data Rights
  • Milestone Payment Plan
Volume 2 - Intrinsic Merit

◆ Management Approach
  • Offeror shall describe their management approach for the proposed effort

◆ Qualification of Team
  • Offeror shall submit a description of their team and rationale for their qualifications
  • Past Performance Information Retrieval System (PPIRS) will be utilized by the Government to evaluate Offeror’s past performance (no submission required from Offeror)

◆ Teaming Arrangements
  • Offeror shall disclose pertinent information regarding teaming for execution of the proposed effort, including commitment letters, and list of subcontractors
  • Offeror shall describe Small Business Utilization and how Small Business goals will be met

◆ Facilities, Equipment, and Key Capabilities
  • Offeror shall identify the facilities, equipment, tooling and other special needs required to accomplish the proposed effort

◆ Ground Rules and Assumptions (GR&A)
  • Offeror shall identify any GR&A that require Government concurrence (i.e., facilities, property, etc.)

◆ Deviations and Exceptions
  • Offeror shall identify any deviations or exceptions to the NRA and model contract
Volume 2 - Intrinsic Merit

◆ Technical Approach
  • Offeror shall describe the methodology to be employed to execute the technical objectives, systems engineering approach, describe innovations, and propose a Statement of Work for each engineering demonstration and/or risk reduction effort.

◆ Description of Proposed Engineering Demonstration and/or Risk Reduction Effort
  • Offeror shall provide detailed descriptions of the proposed demonstration and/or risk reduction effort and how it applies to their overall booster concept
  • Statement of Work, Work Breakdown Structure, and Data Procurement Document shall be provided under the model contract but evaluated for intrinsic merit

◆ Relationship to Previous or Ongoing Work
  • The Offeror shall submit the relation of the proposed engineering demonstration and/or risk reduction effort to the present state of knowledge and relation to previous or ongoing work performed for or funded by a Federal agency
Volume 3 - Price

Cost of Proposal

• Introduction
  - Proper presentation, organization, and clarity, as well as adequate supporting documentation, must be provided to facilitate Government evaluation of the proposal
  - The uniform policy concerning the price evaluation criterion is described in Appendix C of the NASA Guidebook for Proposers

• General Instructions
  - Describes how cost and price will be evaluated and compared to available NASA funds
  - The Government will evaluate price for reasonableness and completeness

• Specific Price/Cost Detail
  - Provide cost data by Element of Cost (Appendix E) for each Risk Area proposed
  - Each Risk Area is “free standing” to allow for award of single risk area up to selection of all risk areas proposed (i.e., complete set of cost and price data for each Risk Area proposed)
  - A limited set of data will be required with the proposal
    • Description, rationale, and basis of estimate (BOE) for components of cost
    • WBS must be at a sufficient level to facilitate a complete evaluation and understanding

• Deviations from Price Volume Requirements
  - Deviations shall be fully explained and supported

• Additional Price Requirements if Selected for Award
  - Detailed WBS and BOEs required for negotiations
Volume 4 - Model Contract

◆ Model Contract
  • Contract Terms and Conditions
  • Statement of Work
  • Data Procurement Document
  • Work Breakdown Structure
  • Subcontracting Plan
    – Small Business Plan
    – Cooperative Agreements
    – Enhanced Use Lease Agreements
    – Space Act Agreements
# Proposal Page Limits

<table>
<thead>
<tr>
<th>Required Constituent Parts of a Proposal (in order of assembly)</th>
<th>Page Limit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restriction on Use and Disclosure of Proposal Information (each Volume)</td>
<td>1</td>
</tr>
<tr>
<td>Table of Contents (each volume)</td>
<td>Unlimited</td>
</tr>
<tr>
<td>Volume 1 – Relevance to NASA Objectives</td>
<td></td>
</tr>
<tr>
<td>• Executive Summary</td>
<td>3</td>
</tr>
<tr>
<td>• Affordability Plan</td>
<td>15</td>
</tr>
<tr>
<td>Total</td>
<td>43</td>
</tr>
<tr>
<td>Volume 2 – Intrinsic Merit</td>
<td>50</td>
</tr>
<tr>
<td>• Space Act Agreements or Other Government Agreements</td>
<td>Unlimited</td>
</tr>
<tr>
<td>• Commitment Letters</td>
<td>Unlimited</td>
</tr>
<tr>
<td>• Signed Teaming Agreements</td>
<td>Unlimited</td>
</tr>
<tr>
<td>Volume 3 – Price</td>
<td></td>
</tr>
<tr>
<td>Volume 4 – Model Contract</td>
<td></td>
</tr>
<tr>
<td>• Statement of Work</td>
<td>10 (per EDRR)</td>
</tr>
<tr>
<td>• Data Procurement Document (If Offeror makes modifications)</td>
<td>40</td>
</tr>
<tr>
<td>• Work Breakdown Structure</td>
<td>3 (per EDRR)</td>
</tr>
</tbody>
</table>
The Offeror is advised that proposal submittal will not be made via NSPIRES.

Proposal package shall be submitted to Kathryn Cooper at:

NASA
George C. Marshall Space Flight Center
Attn: Kathryn Cooper/PS41
MSFC, AL 35812

- 1 Original plus 10 paper copies
- 2 Digital copies
NRA Body

- Executive Summary
- Section 1 - Funding Opportunity Description
- Section 2 - Award Information
- Section 3 - Eligibility Information
- Section 4 - Proposal and Submission Information
- Section 5 - Application Review Information
- Section 6 - Award Administration Information
- Section 7 - NASA Contact
- Section 8 - Other Information
- Section 9 - Concluding Statement
- Appendix A - SLS Program Requirements and Reference Vehicle Data
- Appendix B - Advanced Booster Technical Data
- Appendix C - Acronyms/Abbreviations
- Appendix D - Subcontractor Information
- Appendix E - Element of Cost Detail
- Appendix F - Affidavit—Export Controlled Information
Evaluation Criteria and Basis for Award

◆ Evaluation Criteria (all equal)
  • Relevance to NASA's Objectives
  • Intrinsic Merit
  • Price

◆ Basis for Award
  • Based upon the evaluation of the Offeror’s Advanced Booster concept and proposed demonstration and/or risk reduction effort and funding availability.
Volume 1: Relevance to NASA Objectives

- Enhances Affordability
- Improves Reliability
- Meets Performance Reqs

Volume 2 and Volume 4*: Intrinsic Merit

- Management Approach
- Technical Approach
- Small Business Utilization

Volume 3: Price

- Reasonableness
- Completeness
- Schedule

Findings

Strengths & Weaknesses

* Only selected portions—SOW, WBS, DPD
### Findings: Strengths & Weaknesses

1. **Assign Significance**
2. **Rank Order**
3. **Assign Adjectives to all 3 Factors**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>RR 1</td>
<td>RR 2</td>
<td>RR 3</td>
<td>RR 4</td>
</tr>
<tr>
<td>RR 2</td>
<td>RR 3</td>
<td>RR 4</td>
<td>RR 5</td>
</tr>
</tbody>
</table>

#### Adjectives:
- **E**: Excellent
- **VG**: Very Good
- **G**: Good
- **F**: Fair
- **P**: Poor
- **RR**: Risk Reduction
- **H**: High
- **M**: Medium
- **L**: Low

#### Factors:
- **Factor 1**: Relevance to NASA Objectives E, VG, G, F, P
- **Factor 2**: Intrinsic Merit E, VG, G, F, P
- **Factor 3**: Price
- **Price Confidence**: H, M, L
Relevance To NASA Objectives

◆ What?
  - Advanced Booster Concept
  - Detailed Risk List
  - EDRR Summaries

◆ Why?
  - Enhances Affordability
  - Improves Reliability
  - Meets Performance Requirements

One Adjective Rating per Proposal (E/VG/G/F/P) Based on Ranked and Consolidated List of Strengths and Weaknesses
Intrinsic Merit

◆ How?

• Management Approach
  - Existing Capabilities, Experience, and Management Techniques
  - Teaming/Partnering
  - Past Performance

• Technical Approach
  - Systems Engineering
  - Innovativeness
  - Technical Management
  - Logical Methodologies

• Small Business Utilization

◆ Specifically Evaluates Model Contract for:
  • SOW, DPD, and WBS
  • Subcontracting Plan
  • Data Rights

Adjective Rating per EDRR (E/VG/G/F/P) Based on Ranked and Consolidated List of Strengths and Weaknesses
Intrinsic Merit - Past Performance

- Government will evaluate Offeror using the Past Performance Information Retrieval System (PPIRS)
  - The Government will NOT evaluate any past performance data if included in Offeror’s proposal
- Prime contractor and major subcontractors will be reviewed (performing 5% or more in content value)
- PPIRS information reviewed will be based on relevant scope of effort and dollar value
- The Government will notify the Offeror of any past performance information reviewed in PPIRS determined as a weakness.
  - After notification, the Offeror may provide to the Government supplemental information on the performance corrective actions.
  - The Government will consider this information in relationship to the weakness identified through PPIRS.
- Lack of relevant past performance will not be evaluated favorably or unfavorably
Price

- **Total Price Proposed Evaluated**
  - Reasonableness
  - Clarity
  - Within Funding Limits
  - Total direct labor hours by skill mix, materials, travel, other direct costs (ODCs), and subcontracts

*Level of Confidence per EDRR (Hi/Med/Lo)*
## Strength/Weakness Definitions

<table>
<thead>
<tr>
<th>Strength/Weakness</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Significant Strength</td>
<td>An aspect of the proposal that greatly enhances the potential for successful contract performance.</td>
</tr>
<tr>
<td>Strength</td>
<td>An aspect of the proposal that will have some positive impact on the successful performance of the contract.</td>
</tr>
<tr>
<td>Weakness</td>
<td>A flaw in the proposal that increases the risk of unsuccessful contract performance.</td>
</tr>
<tr>
<td>Significant Weakness</td>
<td>A flaw that appreciably increases the risk of unsuccessful contract performance.</td>
</tr>
</tbody>
</table>

## Adjectival Ratings

<table>
<thead>
<tr>
<th>Rating</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excellent</td>
<td>Exceptional merit that fully responds to the objectives of the NRA as documented by numerous or significant strengths and no significant weaknesses.</td>
</tr>
<tr>
<td>Very Good</td>
<td>High merit that fully responds to the objectives of the NRA, whose strengths fully outweigh any weaknesses.</td>
</tr>
<tr>
<td>Good</td>
<td>Credible response to the NRA, whose strengths and weaknesses essentially balance each other out</td>
</tr>
<tr>
<td>Fair</td>
<td>Nominal response to the NRA but whose weaknesses outweigh any strengths.</td>
</tr>
<tr>
<td>Poor</td>
<td>Flawed having weaknesses that significantly outweigh strengths.</td>
</tr>
</tbody>
</table>

## Price Confidence Ratings

<table>
<thead>
<tr>
<th>Rating</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>High</td>
<td>The Government has a very high level of confidence that the Offeror can perform successfully at or below the proposed price.</td>
</tr>
<tr>
<td>Medium</td>
<td>The Government has a reasonable level of confidence that the Offeror can perform successfully at or below the proposed price.</td>
</tr>
<tr>
<td>Low</td>
<td>The Government has a marginal level of confidence that the Offeror can perform successfully at or below the proposed price.</td>
</tr>
</tbody>
</table>
NRA Body—Sections 6-9

◆ NRA Body

- Executive Summary
- Section 1 - Funding Opportunity Description
- Section 2 - Award Information
- Section 3 - Eligibility Information
- Section 4 - Proposal and Submission Information
- Section 5 - Application Review Information
- Section 6 - Award Administration Information
- Section 7 - NASA Contact
- Section 8 - Other Information
- Section 9 - Concluding Statement
  - Appendix A - SLS Mission Requirements and Reference Vehicle Data
  - Appendix B - Advanced Booster Technical Data
  - Appendix C - Acronyms/Abbreviations
  - Appendix D - Subcontractor Information
  - Appendix E - Element of Cost Detail
  - Appendix F - Affidavit—Export Controlled Information
Section 6 - Award Administration Information

- Notification of both the selected, as well as the non-selected Offerors, will be consistent with section C.5.3 of the *NASA Guidebook for Proposers*
- Anticipate Firm Fixed-Price Awards
- Contract awards will be subject to the provisions of the Federal Acquisition Regulations (FAR) and the NASA FAR Supplement (NFS)

Section 7 - NASA Contact

- All questions shall be submitted in writing within 30 days of the issue date of this NRA
- Questions related to the preparation and submission of proposals shall be submitted to the procurement point of contact: Kathryn Cooper
Section 8 - Other Information

- Announcement of Updates/Amendments to Solicitation will be added as a formal amendment to this NRA

- It is the responsibility of the prospective proposer to check for updates concerning the program(s) of interest

- NASA Partnership Offices

Section 9 - Concluding Statement

- NASA encourages the participation of industry in its SLS Advanced Booster Engineering Demonstration and/or Risk Reduction acquisition
NRA Body—Appendices

- Executive Summary
- Section 1 - Funding Opportunity Description
- Section 2 - Award Information
- Section 3 - Eligibility Information
- Section 4 - Proposal and Submission Information
- Section 5 - Application Review Information
- Section 6 - Award Administration Information
- Section 7 - NASA Contact
- Section 8 - Other Information
- Section 9 - Concluding Statement

- Appendix A - SLS Mission Requirements and Reference Vehicle Data
- Appendix B - Advanced Booster Technical Data
- Appendix C - Acronyms/Abbreviations
- Appendix D - Subcontractor Information
- Appendix E - Element of Cost Detail
- Appendix F - Affidavit—Export Controlled Information
Appendix A – SLS Mission Requirements and Reference Vehicle Technical Data

- NASA will provide basic technical information in order for Offeror to size a first-order reference vehicle with their proposed Advanced Booster concept to meet 130 metric tons to low-Earth orbit (LEO)
  
  Note: Data provided to Offeror in Appendix A and Appendix B (Export Controlled)

- This allows each Offeror to identify risk areas and also propose demonstration and/or risk mitigation efforts associated with their highest risks
Technical Requirements
Most significant requirements to SLS vehicle and booster sizing

◆ Performance
1. Mass to Orbit - 130 metric tons (286,601 lbm) to LEO
2. Vehicle Dynamic Pressure < 800 psf
3. Vehicle Acceleration < 4.0 g’s

◆ Vehicle Configuration
4. Booster-Core Interface
   • Forward and aft mechanical attach points similar to Space Shuttle
5. Booster-Ground Interface
   • Vehicle mates to 8 mechanical liftoff posts on Mobile Launcher (ML) similar to Space Shuttle
   • Vehicle fits to plume hole on ML
6. Load Path
   • Boosters support vehicle mass / loads (on ML) during assembly, rollout, prep, and tanking
   • Boosters carry bulk of liftoff and ascent loads through forward attach points to the Core
7. Height – Booster element max height limited to 235 ft based on Kennedy Space Center’s Vehicle Assembly Building (VAB) lift constraint
8. Vehicle Width – Vehicle width (core + boosters) limited to 67.5 ft due to VAB constraint
Reference Launch Vehicle Description

◆ Booster mass and propulsion information
  • Liquid – LOX/RP with six 1M lbf class high-performance hydrocarbon engines
  or
  • Solid - HTPB solid motor thrust trace

◆ Core Stage mass and propulsion information
  • LOX/LH2 with five RS-25E engines

◆ Upper Stage mass and propulsion information
  • LOX/LH2 with two J-2X engines (288k lbf with smaller epsilon nozzle)

◆ Non-propulsive payload element
NRA Body—Appendix A

Reference Mission Information

- Launch site – KSC LC-39B (geodetic references, latitude, longitude, altitude)

- Ascent description and timeline
  - Liftoff, pitch/roll maneuvers, gravity turn, propulsion assumptions for tailoff or shutdown, and staging information

- Ascent environments
  - GRACE gravitational models
  - GRAM atmosphere and winds

- Control
  - Assuming basic 3-DOF trajectory analysis
  - Control authority maintained if control torques remain 2x aero torques due to angle of attack (AoA) and side-slip variations (+/- 8 deg)

- Guidance (similar to Shuttle)
  - Open loop prior to booster separation
  - Closed-loop algorithm (PEG) after booster separation

- Trajectory states
  - At booster separation
    - Solid: Net booster thrust equals 80,000 lbf
    - Liquid: Propellant depletion
  - At mass injection to LEO
    - -47 x 130 nm orbit at 28.5 degrees inclination, with insertion at 77 nm altitude

National Aeronautics and Space Administration
Volume 1 - Advanced Booster Concept Description

- Requires the Offeror to provide predefined technical data and additional technical information required for proposal evaluation
- Appendix B will contain NASA-created Export controlled information
  - Offeror must obtain clearance from Contracting Officer to access Appendix B
# Appendix C - Acronyms/Abbreviations

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>EAR</td>
<td>Expert Administration Regulations</td>
</tr>
<tr>
<td>EDRR</td>
<td>Engineering demonstration and risk reduction</td>
</tr>
<tr>
<td>EIA</td>
<td>Environmental impact analysis</td>
</tr>
<tr>
<td>FAA</td>
<td>Federal Aviation Administration</td>
</tr>
<tr>
<td>FAIM</td>
<td>Federal Acquisition Management Information System</td>
</tr>
<tr>
<td>FAM</td>
<td>Flight Analysis Mission</td>
</tr>
<tr>
<td>FFS</td>
<td>Flight Failure Survey</td>
</tr>
<tr>
<td>FTS</td>
<td>Flight Test System</td>
</tr>
<tr>
<td>GPM</td>
<td>General Purpose Model</td>
</tr>
<tr>
<td>HIP</td>
<td>High Performance Computing</td>
</tr>
<tr>
<td>HSIA</td>
<td>Human Systems Integration and Analysis</td>
</tr>
<tr>
<td>IDS</td>
<td>Integrated Data System</td>
</tr>
<tr>
<td>IMA</td>
<td>Information Management Agency</td>
</tr>
<tr>
<td>IOD</td>
<td>Integrated Operations Domain</td>
</tr>
<tr>
<td>IRO</td>
<td>International Rocket Office</td>
</tr>
<tr>
<td>JMF</td>
<td>Joint Mission Flights</td>
</tr>
<tr>
<td>KSC</td>
<td>Kennedy Space Center</td>
</tr>
<tr>
<td>LEO</td>
<td>Low Earth Orbit</td>
</tr>
<tr>
<td>LPS</td>
<td>Lightning Protection System</td>
</tr>
<tr>
<td>MPS</td>
<td>Marshal Propulsion System</td>
</tr>
<tr>
<td>NASA</td>
<td>National Aeronautics and Space Administration</td>
</tr>
<tr>
<td>NEA</td>
<td>Next Generation Earth Observation</td>
</tr>
<tr>
<td>NMS</td>
<td>National Missile Systems</td>
</tr>
<tr>
<td>NPO</td>
<td>NASA Applications Office</td>
</tr>
<tr>
<td>NPS</td>
<td>NASA Payroll System</td>
</tr>
<tr>
<td>NPO</td>
<td>NASA Procedure Office</td>
</tr>
<tr>
<td>NPP</td>
<td>Non-propulsion payload element</td>
</tr>
<tr>
<td>OMB</td>
<td>Office of Management and Budget</td>
</tr>
<tr>
<td>OPM</td>
<td>Office of Program Management</td>
</tr>
<tr>
<td>OHRP</td>
<td>Office of Human Resources</td>
</tr>
<tr>
<td>ORR</td>
<td>Operational Readiness Review</td>
</tr>
<tr>
<td>ORI</td>
<td>Operational Readiness Improvement</td>
</tr>
<tr>
<td>OSHEA</td>
<td>Occupational Safety and Health Administration</td>
</tr>
<tr>
<td>PDD</td>
<td>Power Distribution Diagram</td>
</tr>
<tr>
<td>PIV</td>
<td>Personal Identification Verification</td>
</tr>
<tr>
<td>PKI</td>
<td>Public Key Infrastructure</td>
</tr>
<tr>
<td>RDC</td>
<td>Reusable Data Center</td>
</tr>
<tr>
<td>ROM</td>
<td>Reorder On Miss</td>
</tr>
<tr>
<td>SPS</td>
<td>Safety Protection System</td>
</tr>
<tr>
<td>TEP</td>
<td>Test and Evaluation Plan</td>
</tr>
<tr>
<td>TES</td>
<td>Test and Evaluation System</td>
</tr>
<tr>
<td>TM</td>
<td>Test Management</td>
</tr>
<tr>
<td>TPS</td>
<td>Test Procedure System</td>
</tr>
<tr>
<td>TRD</td>
<td>Test Range Designation</td>
</tr>
<tr>
<td>TRW</td>
<td>Test Range Weather</td>
</tr>
<tr>
<td>TRW</td>
<td>Test Range Weather</td>
</tr>
<tr>
<td>VOS</td>
<td>Vertical Operations System</td>
</tr>
<tr>
<td>XMM</td>
<td>X-ray Multi-Mirror Telescope</td>
</tr>
<tr>
<td>XMMV</td>
<td>Reusable solid rocket motor Y (para rubber)</td>
</tr>
</tbody>
</table>
APPENDIX D
SUBCONTRACTOR INFORMATION

1. COMPANY NAME: ______________________________________________
ADDRESS: _______________________________________________________
<Point of Contact/Phone Number>_____________________________________
Contract Value: ___________________ Type of Contract: ______
Brief Description of Work: __________________________________________
____________________________________________________________________

2. COMPANY NAME: ______________________________________________
ADDRESS: _______________________________________________________
<Point of Contact/Phone Number>_____________________________________
Contract Value: ___________________ Type of Contract: ______
Brief Description of Work: __________________________________________
____________________________________________________________________

3. COMPANY NAME: ______________________________________________
ADDRESS: _______________________________________________________
<Point of Contact/Phone Number>_____________________________________
Contract Value: ___________________ Type of Contract: ______
Brief Description of Work: __________________________________________
____________________________________________________________________

Note: Offeror may duplicate as necessary for proposal purposes.
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Administration</td>
<td>Program Administration</td>
<td>Indirect Labor Cost</td>
<td>Sub Total Cost</td>
<td>Non-Labor</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Engineering</td>
<td>Engineering</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Manufacturing</td>
<td>Manufacturing</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Major Subcontract</td>
<td>Total Direct Labor Cost</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Hours</td>
<td>Total Direct Labor Cost</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Kellie Craig
Contracting Officer
Volume 4 - Model Contract

- Contract Terms and Conditions
- Statement of Work
- Data Procurement Document
- Applicable and Reference Documents
- Work Breakdown Structure
- Subcontract Plan
- Safety, Health, and Environmental (SHE) Plan*
- Organizational Conflict of Interests Avoidance Plan*
- IT Security Management Plan*
- Contract Funding
- Meeting and Review Requirements; Assessments of Contractor Performance

* If selected for award
Clause B.3, Consideration and Payment

- **Milestone Payment Schedule** (Kickoff, Final Report, Affordability Plan are required); Offeror may propose changes/additions to the milestone payment schedule

- **Performance assessed via Attachment J-10**

- **Government reserves the right to terminate for convenience or default the subject contract should the Contractor fail to adequately complete milestone(s)**

<table>
<thead>
<tr>
<th>Milestone</th>
<th>Payment Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Completion of Kickoff Meeting and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>2. Completion of Technical Interchange Meeting 1 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>3. Completion of Technical Interchange Meeting 2 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>4. Completion of Technical Interchange Meeting 3 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>5. Completion of Technical Interchange Meeting 4 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>6. Completion of Technical Interchange Meeting 5 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>7. Completion of Technical Interchange Meeting 6 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>8. Completion of Technical Interchange Meeting 7 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>9. Completion of Technical Interchange Meeting 8 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>10. Completion of Technical Interchange Meeting 9 and Briefing Package</td>
<td>$</td>
</tr>
<tr>
<td>11. Engineering Demonstration(s) and/or Risk Reduction Event</td>
<td>$</td>
</tr>
<tr>
<td>12. Delivery and Approval of Final Management and Technical Report; Delivery and Approval of Affordability Plan; and Completion of Final Briefing</td>
<td>$</td>
</tr>
</tbody>
</table>
Clause F.3, Contract Hardware Deliverables – Offeror to propose as appropriate or may be added if selected for award

Section G – Government Furnished Property Clauses – incorporated at contract award as appropriate

Clause G.11, Contractor Employee Badging and Employment Termination Clearance (MSFC 52.204-90) (Aug 2010)

- Contractor employees must undergo a background investigation prior to being issued a full-time Contractor badge granting access to Redstone Arsenal
- The Contractor shall establish procedures to:
  - Ensure that badged Contractor employees who no longer require Center access properly clear all accounts
  - Turn in their badge to the MSFC Protective Services Office when the access is no longer needed
Clause H.2, Safety and Health

- The Contractor shall continually update the safety and health plan when necessary
- The Contractor shall furnish a list of all hazardous operations to be performed
- NASA and the Contractor shall jointly decide which operations are to be considered hazardous, with NASA as the final authority
- Before hazardous operations commence, the Contractor shall submit for NASA concurrence:
  1. Written hazardous operating procedures for all hazardous operations; and/or
  2. Qualification standards for personnel involved in hazardous operations

Clause H.3, Major Breach of Safety or Security

- A major breach of safety may constitute a breach of contract that entitles the Government to exercise any of its rights and remedies applicable to material parts of this contract, including termination for default

Clause H.5, Key Personnel and Facilities

- To be proposed by Offeror
- Change requires modification
Clause H.12, Representations, Certifications, and Other Statements of Offeror

- If there are any significant changes to the representations and certifications, the Contractor shall notify the Contracting Officer in writing as soon as the condition is known.

Clause H.15, Evaluation of Subcontracting Plan

- Small Businesses – 10.5%
- Small Disadvantaged Business Concerns – 4.0%
- Women-Owned Small Business Concerns – 2.5%
- Historically Underutilized Business Zone (HUBZone) Small Business Concerns – 0.5%
- Veteran-Owned Small Business Concerns – 0.5%
- Service-Disabled Veteran-Owned Small Business Concerns – 0.3%
- Historically Black College or University and Minority Institution (HBCU/MI) – 0.2%
 Clause H.16, Advanced Agreement in Rights in Data
  - To be proposed by Offeror
  - Clause will contain Contractor and Subcontractor Unlimited Rights, Limited Rights, and Restricted Rights
  - Constitutes an advanced agreement between the Government and the Contractor regarding the interpretation of clause FAR 52.227-14, Rights in Data—General, Alternates II and III

 Clause H.18, SAE/AS9100 Compliance
  - Comply with SAE/AS9100
  - Third-party certification/registration is not required

 Clause H.19, NASA Facilities, Equipment, and Services and executed Space Act Agreements
Section I - The following clauses are listed as full text for convenience:

- Rights in Data – General (52.227-14) (Dec 2007)
- Additional Data Requirements (52.227-16) (Jun 1987)
- Payments Under Fixed-Price Research and Development Contracts (52.232-2) (Apr 1984)
- Limitation on Withholding of Payments (52.232-9) (Apr 1984)
- Termination for Convenience of the Government (Fixed-Price) (52.249-2) (May 2004)
- Default (Fixed-Price Research and Development) (52.249-9) (Apr 1984)
Section J - List of Attachments - NASA PROVIDED

- Attachment J-2, Data Procurement Document/Data Requirements (additional data provided later in this presentation)
  - Offeror may propose modifications

- Attachment J-3, Applicable and Reference Documents (no applicable documents identified)

- Attachment J-9, Contract Funding – TBD at award

- Attachment J-10, Meeting and Review Requirements; Assessment of Contractor Performance
Section J - List of Attachments - OFFEROR PROPOSED:

- With initial submission:
  - Attachment J-1, Statement(s) of Work
  - Attachment J-4, Work Breakdown Structure
  - Attachment J-5, Subcontracting Plan
    - Small Business Plan
    - Cooperative Agreements
    - Enhanced Use Lease Agreements
    - Space Act Agreement(s)

- If selected for award:
  - Attachment J-6, Safety, Health, and Environmental (SHE) Plan
    - See Model Contract Clause H.2 for Interrelationship and Data Requirement SA-001
    - to be tailored
  - Attachment J-7, Organizational Conflict of Interest Avoidance Plan
    - See Model Contract Clause I.16, Access to Sensitive Information for
      Interrelationship and reference library for content information in STD/MA-OCI
  - Attachment J-8, IT Security Management Plan
    - See Model Contract Clause I.13, Security Requirements for Unclassified
      Information Technology Resources for Interrelationship

- Additional Information: The reference folder in the library contains information on
  submittal content for Technology Reports FAR 52.227-11 and NFS 1852.227-70
## Attachment J - 10, Meeting and Review Requirements; Assessment of Contractor Performance

- **Minimum performance requirements identified (in addition to DPD)**
- **Performance Requirements defined for tasks**
  - Maximum Allowable Incident Rate (MAIR)*
  - Reduction Methodology
  - Recapture of Reduced Milestone Payments

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Performance Standard</th>
<th>MAIR*</th>
<th>Method of Surveillance</th>
<th>Weight</th>
<th>Deduction % Milestone Payment</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.0 Submission of Reports and Data</td>
<td>The Contractor shall assure the timely and accurate submission of required deliverables in accordance with the DPD</td>
<td>Incidents include but are not limited to each delinquent or unacceptable deliverable</td>
<td>Review of Deliverables</td>
<td>25%</td>
<td>10%</td>
</tr>
<tr>
<td>2.0 Failure to make adequate progress as reflected in the Contractor’s program/project schedules or COR/CO review</td>
<td>The Contractor shall assure scheduled milestones/tasks are on-time or within two weeks of baseline</td>
<td>Incidents include but are not limited to each late milestone</td>
<td>Review of Contractor’s progress</td>
<td>75%</td>
<td></td>
</tr>
</tbody>
</table>
Key Concepts
• Offeror Can Propose Modifications to DPD
• Affordability Plan is requested with Proposal and shall be evaluated
• SHE Plan to be provided by Offeror(s) selected for award no later than 30 days after award
• Monthly Progress Reports, Demonstration/Test Plan, and Final Report are Key Deliverables

Data Requirements List (DRL)

<table>
<thead>
<tr>
<th>DRD</th>
<th>DATA TYPE</th>
<th>TITLE</th>
<th>OPR</th>
</tr>
</thead>
<tbody>
<tr>
<td>DE-001</td>
<td>2</td>
<td>Test/Demonstration Plan</td>
<td>XP10</td>
</tr>
<tr>
<td>MA-001</td>
<td>3</td>
<td>Monthly Progress Report</td>
<td>XP10</td>
</tr>
<tr>
<td>MA-002</td>
<td>1</td>
<td>Final Management and Technical Report</td>
<td>XP10</td>
</tr>
<tr>
<td>MA-003</td>
<td>3</td>
<td>Program/Project Schedules</td>
<td>XP10</td>
</tr>
<tr>
<td>MA-004</td>
<td>2</td>
<td>Affordability Plan</td>
<td>XP10</td>
</tr>
<tr>
<td>SA-001</td>
<td>2</td>
<td>Off-site Safety, Health, and Environmental (SHE) Plan</td>
<td>AS10/QD12</td>
</tr>
<tr>
<td>SA-002</td>
<td>3</td>
<td>Mishap and Safety Statistics Reports</td>
<td>QD12</td>
</tr>
</tbody>
</table>
STEP 1: The Selection Official will make a determination for selection

STEP 2: The Offeror is informed of a total or partial award or non-award

STEP 3: The Offeror is to submit additional information as specified by the Contracting Officers notification of selection
  - Section 4 of the NRA: Additional Price Requirements if Selected for Award
  - Model Contract Attachments - Organizational Conflict of Interest Avoidance Plan and IT Security Management Plan
  - Start tailoring of DR for Off-site Safety, Health, and Environmental (SHE) Plan

STEP 4: Negotiation with selected Offeror, as appropriate

STEP 5: Award if successfully negotiated to selected Offeror
The posted NRA takes precedence over any discrepancies or inconsistencies noted between this presentation and the NRA.
Questions and Answers